



Community Committee

MEETING 6 AGENDA

March 5, 2015

5:30 – 7:30 PM

We're in the **RECOMMENDATION STAGE**

Our purpose is to **Provide Feedback and Revisions** and **Offer an Endorsement**

| Schedule | Event | Presenter |
|----------|--|---------------|
| 5:30 pm | Welcome and Introductions | Elisa Hamblin |
| 5:35 pm | Packet Review and Meeting Business Review meeting materials Review meeting summary notes Review schedule and what's next | Elisa Hamblin |
| 5:50 pm | Discussion Review changes to the Town Services, Facilities and Services (pgs. 16-19 of workbook) | All |
| 6:10 pm | Discussion Review the Community Committee Workbook (all sections) | All |
| 6:40 pm | Discussion Review recommendation memos to the Environment and Development Committees | All |
| 6:50 pm | Discussion Vision and Guiding Principles Scorecard | All |
| 7:05 pm | Recommendation Tentative recommendation on final edits | All |
| 7:20 pm | Homework and Next Steps | Elisa Hamblin |
| 7:25 pm | Public Comment Period | Open |
| 7:30 pm | Adjourn | --- |

Notes:



Community Committee

MEETING 6 HOMEWORK

Please complete in preparation for the March 5, 2015 meeting.

We're in the **RECOMMENDATION STAGE**

Our purpose is to **Provide Feedback and Revisions** and **Offer an Endorsement**

In advance of the meeting please dedicate time to reviewing the packet materials and considering the following items:

1. Please review the meeting summary notes and make note of any corrections that are needed.

2. Please review the edits to ALL SECTIONS of the updated workbook and make notes here or in the workbook.

3. Please review the recommendations to the Environment and Development Committees and note any additional items or corrections.

4. Considering the vision and guiding principles, do you think there are items missing from the sections you have reviewed in the workbook?

5. Do you have any other questions that you want to discuss at our next meeting? Please also let us know in advance at ehamblin@orovalleyaz.gov.

Your Voice, Our Future: Community Committee Schedule

Outreach work continuing through all phases of the project include: YourVoiceOV.com web updates, Town of Oro Valley web updates, email announcements, stakeholder and organization meetings as well as broad news and media publications for events.

| STAGE | PURPOSE | DATE | TOPICS |
|-------------------------|--|--|--|
| KICK-OFF | Orientation | Aug 27 | Welcome & Introductions Team Building Project Overview, Expectations and Next Steps |
| OTHER COMMITTEES | Review and Recommendations | Sept – Dec 2014 | Environment Committee (First committee meeting Tuesday, September 23, 2014) |
| INTRODUCTION | Project Overview Open Discussion | Mtg. 1: Thurs. Dec 18 (Kachina) | 1. Meeting Business 2. Charter and Expectations 3. Presentation – Vision and Guiding Principles 4. Discussion 5. Homework and Next Steps |
| REVIEW GOALS & POLICIES | Identify Issues and Opportunities Generate Ideas and Directions Feedback and Revisions | Mtg. 2: Thurs. Jan 8 (Hopi) | 1. Meeting Business 2. Presentation – Background Information 3. Discussion – Community Goals, Economy 4. Homework and Next Steps |
| | | Mtg. 3: Thurs. Jan 22 (Kachina) | 1. Meeting Business 2. Presentation and Discussion – Complete Community 3. Work Session – Oro Valley’s Downtown 4. Homework and Next Steps |
| | | Mtg. 4: Thurs. Feb 5 (Kachina) | 1. Meeting Business 2. Discussion – Complete Community 3. Presentation and Discussion – Town Services, Facilities and Buildings 4. Homework and Next Steps |
| RECOMMENDATION | Feedback and Revisions Endorsement | Mtg. 5: Thurs. Feb 19 (Kachina) | 1. Meeting Business 2. Discussion – Environment, Community and Development 3. Tentative Recommendation 4. Homework and Next Steps |
| | | Mtg. 6: Thurs. Mar 5 (Hopi) | 1. Meeting Business 2. Discussion on Final Draft 3. Final Recommendation |
| OTHER COMMITTEES | Review and Recommendations | Jan – Apr 2015 | Development Committee (First committee meeting Wednesday, January 14, 2015) |
| COMPILATION | Bring together materials Publish Draft | May – Aug 2015 | Project staff will work with each committee to form final recommendations and combine all components with other supporting info to create the <i>Your Voice, Our Future Plan</i> |
| FINAL PLAN | Adopt Plan | Sept 2015 | Planning & Zoning Commission Briefing |
| | | Oct 2015 | Planning & Zoning Commission Hearing |
| | | Nov 2015 | Town Council Hearing |
| | | Dec '15 – Oct '16 | Public Engagement – Did we get it right? |
| | Accept Plan | Nov 2016 | Public Vote on <i>Your Voice, Our Future Plan</i> |





Community Committee

SUMMARY NOTES

Meeting 5: February 19th, 2015

We're in the **RECOMMENDATION STAGE**

Our purpose is to **Provide Feedback and Revisions** and **Offer an Endorsement**

Attendance

Present:

Hannah Arellano
Donald Bristow
Thomas Gribb
Charles Huang
Marilyn Lane
Doug McKee
David Perry
Pete Schwarz
Joseph Winfield
Cathy Workman

Staff:

Elisa Hamblin
Teresa Shin

Absent:

Dick Eggerding
Brianna Spaeth
Laura Wheelwright

Welcome and Introductions

- Elisa Hamblin welcomed the Committee.

Packet Review and Meeting Business

- Elisa Hamblin reviewed the meeting packet, including an overview of the agenda and schedule.
- Doug McKee asked about Pima County's Comprehensive Plan update that is currently underway. (Information is available at www.pimaprospers.com).
- Elisa asked if there were any questions or corrections for Meeting 4 Summary Notes – all was fine
- Elisa then clarified that the purple edits in the Community Committee Workbook were the Meeting 4 changes.

Discussion – Review changes to the Complete Community Policies and Actions (pgs. 7-15 of workbook)

- 4.4.10.2 – Elisa asked for suggestions for this action idea.
- 4.4.13.2 and 4.4.13.3 – The Committee agreed that this action idea captures the intent.
- 4.4.14 – Committee asked that it also includes “work with existing entities.”
- Discussion was made on zoning codes/landscape codes that prohibit decorative water features. Conversation included water features in public art and that current art with water features were grandfathered in.
- Edits were suggested for Action Ideas 4.4.16.1 and 4.4.16.2. Oro Valley should also recruit other colleges/universities. Perhaps include a new action to “actively recruit” new or expansion of/satellite campuses.
- 4.4.19 – Discussion was made about the Youth Advisory Council and their role, all age groups may be too broad.
- 4.4.19.2 – Also include connecting with local schools.
- 4.4.21.1 – Broaden publications (do not limit to Vista). Suggested edit: “through local/town publications.”



Community Committee

Discussion –Town Services, Facilities and Services (pgs.15 – 18 of workbook)

- 4.5 – Elisa asked the committee to keep Oro Valley Hospital in mind for this section. Discussed splitting into 2 policies. Part 1 would focus on prevention and education. Part 2 would focus on respond and recover.
- 4.5.1.4 – Include open space areas as this could be potential wildfire areas.
- 4.5.1.8 and 4.5.1.9– Committee discussed if these should be combined, if they were long-term (climate change) versus short-term (drought conditions). More discussion on climate change 4.5.1.8 impacting a broader area versus 4.5.1.9 is specific and relevant to Tucson.
- 4.5.1.10 – Discussion on including checking and integrating flood evacuation.
- 4.5.1.12 – Discussion on developing versus implementing.
- 4.5.1.13 – It was clarified that Shelter in Place is defined by FEMA and that it is educating people on how to take care of themselves in event of a natural disaster.
- 4.5.2.3 – Committee asked for clarification of action idea. Discussed if energy conservation fits.
- Committee discussed if 4.5.3.4 and 4.5.3.6 should be combined – It was suggested that 4.5.3.4 include “Identify locations of where these exist and inventory these locations.”
- 4.5.3.5 – Committee asked for clarification. The review process is made by town staff. Also discussed eliminating “school” as it is too specific.
- 4.5.4 – Clarified as proactive policing.
- 4.5.5.1 – Discussed financial resources and measure short-term budget needs.
- 4.5.6.1 – Eliminate term “sustainable.”
- 4.5.7.1 – After discussion Elisa will clean up action idea. Include the term “cost effective,” add seeking grants for energy conservation and discussed public recycling.
- Elisa asked the committee to think about other action ideas for Policy 4.5.7 and submit ideas as homework.
- Committee also discussed waste management and recycling at length.

Brainstorm – Connecting the work of Environment, Community and Development (pgs. 19-20 of workbook)

- Elisa asked the committee to brainstorm what we would like for the Environment and Development Committees to keep in mind. It will be sent to the other committees in the form of a memo.
- First, the group discussed the Community Committee work and overlap with the Development Committee.
 - Transportation and Infrastructure. Sidewalks and ensuring that they extend over driveways. That the sidewalks are complete and connected.
 - There was much discussion about car-free shopping versus strip malls. Examples were La Encantada and Europe.
 - Committee discussed Uber/car-sharing/car-membership services.
 - Committee discussed mass transportation and shuttle services.
 - Discussed more mature landscaping in parking lots and pedestrian access.
 - Set regulations (change zoning codes) for development.
 - More sidewalks on Oracle.



Community Committee

- Committee asked what would happen if the policies and actions were inconsistent between the committees. Elisa let the group know that there will be an opportunity at a later date for all the committee members to come together to align the policies and actions.
- Next, the group discussed Environment Committee recommendations as it relates to the Community Committee work.
 - Committee discussed water and the aquifer. Address aquifer and water quality issues. Limit use of decorative/ornamental turf. Possibly review the turf locations that were grandfathered in.
 - Increase landscape/tree canopy for the District concept.
 - Possible non-smoking town?
- Following is a complete list of items brainstormed by the committee.
- Development Committee:
 - Sidewalks and multi-use paths, complete system, connected
 - Retail, commercial development with sidewalks
 - Car-free shopping areas – pedestrian environment – encourage developers
 - Other than strip malls.
 - Alternative transportation, ex: Zipcar, Uber, Lyft. Mass transportation – shuttles
 - More landscaping – variety, maturity
 - Pedestrian-friendly roads, ex: improve Oracle – connect across
 - Review parking standards – encourage better design and retrofits
 - Safety with parking design buffers, landscaping
- Environment Committee:
 - Target aquifer level decline – stop by date
 - Water quality
 - Proactive actions – limit ornamental turf – Shoot the “grandfather”
 - Landscaping – tree canopy – Districts concepts
 - Non-smoking – encourage

Homework and Next Steps

- Elisa reviewed the Vision and Guiding Principles and if the topics have been covered so far.
- It was agreed that some topics were not fully addressed. The intent of the public safety section was covered; however, it did not include a resource directory. Furthermore, the town facilities section needs to address internet infrastructure and visitor’s center.
- Elisa collected homework, discussed what would be covered in the next meeting, March 5th, (reviewing document and highlighting concerns) and reminded the committee that the next meeting will be held in the Hopi Conference room.
- Elisa asked that the committee submit notes and homework and if anyone had any suggestions to editing or phrasing of any policy or action ideas to email or turn them into her.

Public Comment Period and Adjourn

- There were no public comments and committee meeting was adjourned.

COMMUNITY COMMITTEE WORKBOOK



INTRODUCTION

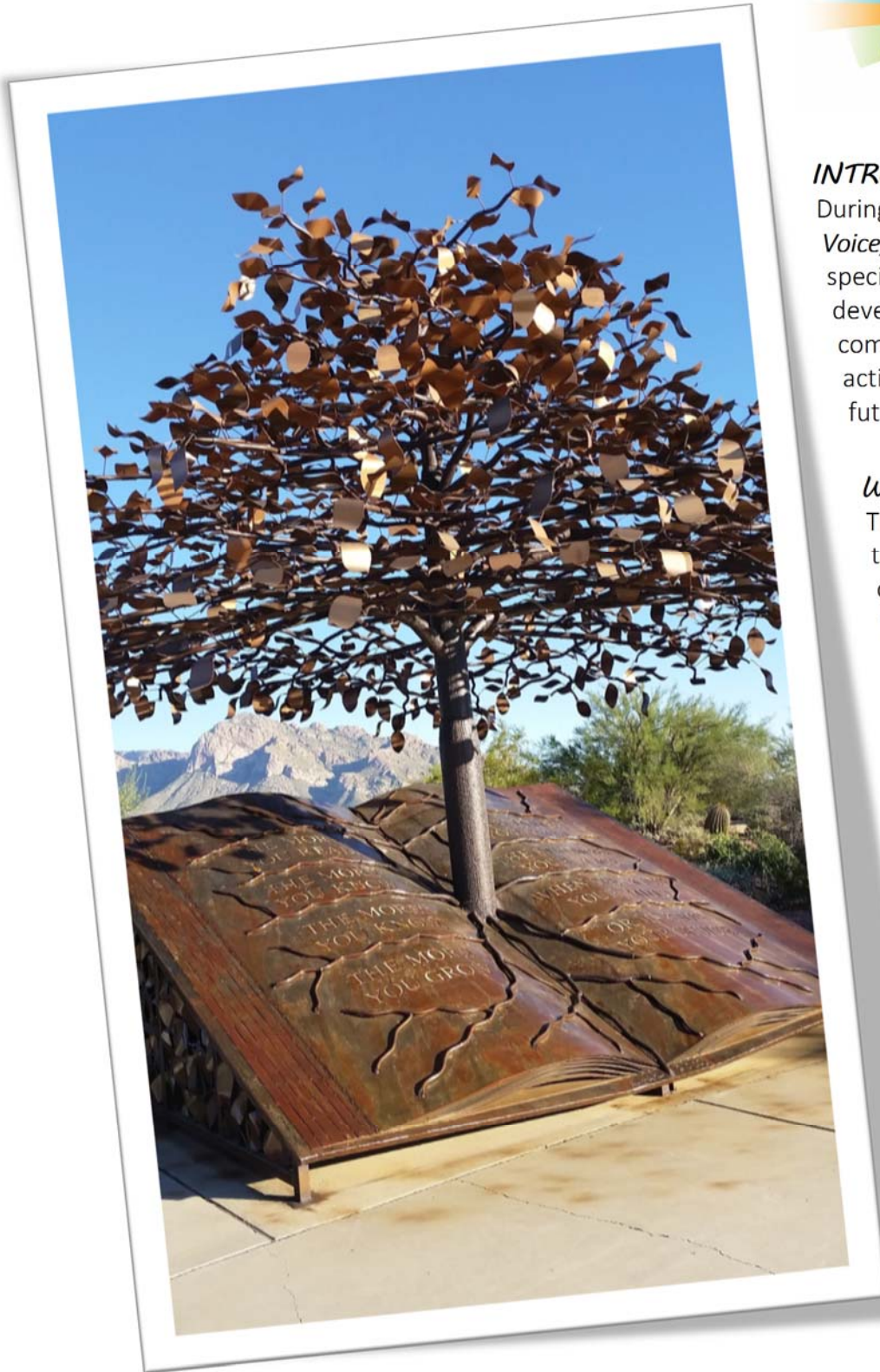
During Phase 2 – ‘Let’s Think’ of the *Your Voice, Our Future* project, three topic-specific committees will be working to develop goals, policies and actions for the community’s plan. This work will guide actions and decisions for the Town’s future over the next ten years.

What is the workbook?

The workbook is a tool for committees to use. It’s designed to be friendly, offer ideas and help you dive into your work. All the answers aren’t in this document, instead it represents some ideas that are supported by the community’s vision and guiding principles.

How should I use it?

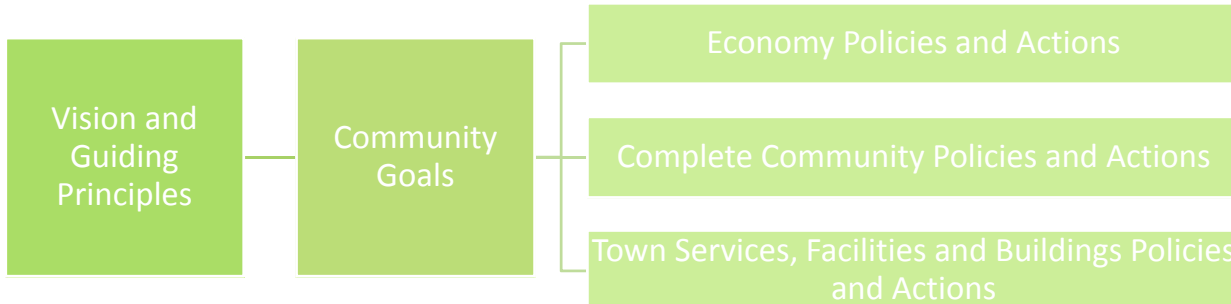
Read it – mark it up – make notes and bring your ideas to the committee meetings! This plan can’t be built without the unique contributions of every committee member and this workbook should help you bring your ideas into one place. Together we can build something that truly directs a positive future for the community.



COMMUNITY COMMITTEE WORKBOOK

How is the workbook organized?

The information in the workbook was examined through the lens of the endorsed vision and guiding principles. The goals offer big directions and the policies and actions take the next step.



Throughout this workbook you will see references to the Vision and Guiding Principles referenced after every goal, policy and action in parentheses. This is a way to track how we're lining up with what the community told us what important. The key for these Vision and Guiding Principles codes can be found in the key below.

Code V&GP Phrase

| | |
|-------|---|
| V-1 | Well-managed community |
| V-2 | Opportunities for quality living |
| V-3 | Friendly, small-town character |
| V-4 | Access to daily services |
| V-5 | Access to employment |
| V-6 | Access to recreation |
| V-7 | Strong sense of community |
| V-8 | High regard for public safety |
| V-9 | Extraordinary natural environment |
| V-10 | Extraordinary scenic views |
| GP-1 | Focus on community safety and maintain low crime |
| GP-2 | Ensure integrity of scenic beauty and environment |
| GP-3 | Keep the unique community identity as a special place |
| GP-4 | Create a complete community with a broad range of shopping, dining and places to gather |
| GP-5 | Minimize traffic and increase ways to get around Town |
| GP-6 | Manage how we grow and maintain high design standards |
| GP-7 | Grow the number of high quality employment opportunities |
| GP-8 | Ensure Oro Valley is a family-friendly community |
| GP-9 | Support and build on high quality of schools |
| GP-10 | Provide more parks, recreation and cultural opportunities for all ages |
| GP-11 | Promote conservation of natural resources |
| GP-12 | Maintain financial stability |

Oro Valley's Vision

To be a well-managed community that provides all residents with opportunities for quality living. Oro Valley will retain its friendly, small-town character, while increasing access to daily services, employment and recreation. The Town's lifestyle continues to be defined by a strong sense of community, a high regard for public safety and an extraordinary natural environment and scenic views.

COMMUNITY COMMITTEE WORKBOOK

What do I need to know?

Please Note:

- ▲ **Asterisks*** indicates source comes from the current Town General Plan, Focus 2020, or the adopted Town Zoning Code.
- ▲ Statements with a () afterwards indicate a relationship to another chapter.
- ▲ Text in **red** indicates an update for version 2 of this document.
- ▲ Text in **blue** indicates an update for version 3 of this document.
- ▲ Text in **purple** indicates an update for version 4 of this document.
- ▲ Text in **orange** indicates an update for version 5 of this document.
- ▲ Text that has been **highlighted** indicates a need for further discussion.

Goal:

The desired result or the envisioned future. A goal answers the question “what does the Town strive for?”

Policy:

Identifies a course of action to help achieve the goals.

Action:

Indicates the specific actions to take in order to fulfill both the policies and the goals.

How will this fit into the final plan?

The work of this committee will feed into the final plan, along with the work of the other two committees.

1. Introduction

- a. How this plan was created: process, vision and guiding principles, state requirements
- b. How to read this plan: organization and plan content
- c. How this plan goes to work: implementation measures

2. How to use this plan: plan administration

- a. Amendment criteria

3. Environment

Topics include: Sonoran Desert Resources, Water Resources, Cultural Resources and Clean Environment

4. Community

Topics include: Economy, Complete Community and Town Services, Facilities and Buildings

5. Development

Topics include: Land Use and Design, Development and Growth Areas and Infrastructure

6. Conclusion

7. Appendices

COMMUNITY COMMITTEE WORKBOOK

4.1 Discussion: Overview of chapter

[Placeholder - text to be developed]

Priorities from the community in this chapter
Explanation of legal requirements – topics that must be covered as part of State elements

4.2 Community Goals

Following is a list of goals that would help to achieve the long-term vision for the community. The community goals outline a safe well-planned community that benefits the local economy and promotes healthy lifestyles, quality neighborhoods, lifelong learning and a sense of community. The goals also highlight the strong desire for continued safety in the community

Listed in order of the topics in this chapter.

All goals have a relationship to the goals in other chapters.

The Town of Oro Valley strives for . . .

[Previous goal 4.2.1 moved to opening statement above]

- 4.2.1. Long-term financial and economic stability and sustainability for **Town government.*** (GP12)
- 4.2.2. A robust local **economy and** job market which provides opportunities for quality employment, **builds on Oro Valley's assets, and encourages high-quality growth.** (GP07)
- 4.2.3. **A strong sector of targeted industries, including bioscience and aerospace fields, which provide opportunities for synergy and growth.** (GP07)
- ~~4.2.4. A diversified local economy that builds on Oro Valley's assets (V05)~~
- ~~4.2.5. Strategic and high-quality economic growth and development. (GP03)~~
- 4.2.6. A ~~complete~~ community with a wide range of services, amenities, shopping and dining opportunities and housing types which meet the needs of current and future residents. (GP04)
- ~~4.2.7. An established Town Center which provides a central gathering place that serves as the heart of the community and offers many other community benefits. (GP04)~~
- 4.2.8. A high-quality parks, recreation and open space system that is accessible, comprehensive, integrated and serves the community's needs. (GP10)
- 4.2.9. Diverse, enriching and quality education opportunities. (GP09)
- 4.2.10. Diverse, enriching and quality arts and culture experiences and amenities **accessible to all residents.** (GP10)
- 4.2.11. ~~Engaged residents who are involved in the community and are provided many~~ **Increased** opportunities **for residents** to provide meaningful input on Town decisions and planning. (V07)

*Questions - comments - ideas -
concepts that are important to me*



COMMUNITY COMMITTEE WORKBOOK

- 4.2.12. ~~Protection from the threats of natural and man-made hazards and national emergencies. (GP01)~~
- 4.2.13. Safety for all residents and visitors **during emergencies, and from the threats of natural and man-made hazards**, whether at home, work, or other activities. (V08)

4.3 Economy Policies and Actions

This section addresses economic development and the Town's fiscal conditions.

Suggested POLICY

- 4.3.1 Develop a diversified and robust economic base to support long-term economic stability. (GP12)

ACTION ideas

- 4.3.1.1 Develop strategies which support and retain existing businesses **within the community and provide opportunities for incubation and synergy**. (V05)
- 4.3.1.2 Develop strategies to attract new **high paying incubation opportunities and jobs in a full range of businesses sizes ranging from small businesses to large scale employers, which are compatible with the character of the Town**. (GP07)
- 4.3.1.3 Develop strategies which promote and support Oro Valley core industries including tourism, healthcare, bio/life sciences and suppliers, **senior living, light manufacturing** and ~~advanced~~ business services. (GP07)
- 4.3.1.4 **Develop strategies which support Oro Valley's existing and future needs related to senior living**.
- 4.3.1.5 Develop strategies which attract renewable energy technology research ~~industries~~, manufacturers and installation industries. ~~commercial-scale providers~~. (GP07)
- 4.3.1.6 Develop strategies to attract commercial, industrial and business park employment centers. (DEV) (GP07)

Suggested POLICY

- 4.3.2 Establish programs, strategies, ~~and~~ investments **and financial incentives** which ensure the Town's economic prosperity. (GP12)

ACTION ideas

- 4.3.2.1 Maintain and periodically update the Town's strategies for economic development as part of the strategic planning process.* (GP12)
- 4.3.2.2 Make strategic public investments, ~~such as multi-modal transportation improvements or Town Center amenities,~~ as part of the Capital Improvement Program that

Questions - comments - ideas - concepts that are important to me

COMMUNITY COMMITTEE WORKBOOK

support desirable economic development.* (DEV)
(GP12)

- 4.3.2.3 Create private and public sector **partnerships and improvement programs for temporary use, beautification, or publicity** on underutilized or vacant employment and retail centers. (DEV) (V05)
- 4.3.2.4 Utilize the Town's economic development programs to pursue and support uses and businesses which diversify the local tax base, increase local employment and decrease the amount of tax dollars leaving the community.* (GP12)
- 4.3.2.5 Coordinate **infrastructure expansion and with energy providers to plan for** future utility services in Innovation Park and other key employment and commerce sites. (DEV) (V05)
- 4.3.2.6 **Pursue zoning changes that maximize increase the community's economic opportunities, while balancing community needs and desires. for increased sales tax revenue.** (DEV) (GP12)

Suggested POLICY

- 4.3.3 Promote Oro Valley as an ideal destination for economic activity, tourism, shopping, and cultural attractions, **research and development.** (GP12)

ACTION ideas

- 4.3.3.1 Develop strategies to promote the value of Oro Valley's assets, including public safety, natural beauty, **public art** and sense of community, as part of overall economic development strategy. (V01)
- 4.3.3.2 **Through comprehensive research and planning,** develop information and resources which promote Oro Valley as an ideal destination for outdoor recreation **and sports tourism.** ~~enthusiasts and sports tourists by capitalizing on the Town's location as the gateway to natural areas and the Town's current and planned sports facilities.~~ (V06)
- 4.3.3.3 **Support and periodically update the Town's historic preservation plans as a way to continue** ~~Create a plan which outlines preservation and adaptive rehabilitation of historic properties as a means to foster economic vitality.~~ (COMM) (GP03)
- 4.3.3.4 Develop strategies which promote a range of retail options including regional, neighborhood serving and

Questions - comments - ideas - concepts that are important to me

Note: cultural and historic resources are covered in depth in the Environment Chapter – please see excerpt in your packet

COMMUNITY COMMITTEE WORKBOOK

main street retail **at strategic locations.** and grocery stores in diverse settings. (DEV) (GP04)

- 4.3.3.5 Evaluate means to support new and emerging technologies which advance business innovation and expansion. (GP07)

Suggested POLICY

- 4.3.4 Support the Oro Valley workforce through education and training programs and needed services and amenities. (V05)

ACTION ideas

- 4.3.4.1 **Support workforce training** for a range of industries such as biotechnology, technical education, trades, **aerospace** and clean energy technologies. (DEV) (GP07)
- 4.3.4.2 ~~Support~~ **Encourage** ongoing higher education efforts in the community as a means to connect skilled workers with targeted employment sectors. (COMM) (GP07)
- 4.3.4.3 ~~Support working families by encouraging~~ **Encourage** the development of quality, accessible child care, pre-school, **special needs** and adult/elder care options **to support working families.** (GP08)
- 4.3.4.4 ~~Support the development of uses~~ **Increase services and transportation options** that support the needs of local workforce and are compatible and consistent with the scale and character of the community.* (DEV) (V03)

Suggested POLICY

- 4.3.5 Support annexations that are economically beneficial to the Town **while also considering the impacts to residents and on social and environmental quality of the Town.*** (DEV) (GP12)

ACTION ideas

- 4.3.5.1 Create a strategy for annexations that reflects the needs of the community and appropriate financial planning. (DEV) (GP12)

Suggested POLICY

- 4.3.6 Maintain financial stability for Town operations, programs and services. (GP12)

ACTION ideas

- 4.3.6.1 Create a plan to study and strategize on alternative revenue sources ~~which includes a high level of resident involvement.*~~ (GP12)
- 4.3.6.2 **Create a plan to annually review Town services and identify efficiencies for all departments.** (GP12)

Questions - comments - ideas - concepts that are important to me



COMMUNITY COMMITTEE WORKBOOK

4.4 Complete Community Policies and Actions

This section addresses topics related to the creation of a complete community. A complete community is one that serves the needs of residents on a day-to-day basis and gives people a sense of connection to their neighborhood and community. It also provides opportunities for civic engagement, healthy lifestyles and lifelong learning.

HEALTHY LIFESTYLES

Suggested POLICY

- 4.4.1 Promote the overall physical and social health of the community. (V02)

ACTION ideas

- 4.4.1.1 Develop strategies to integrate public gathering spaces into existing commercial areas which to encourage social and community interaction and meet the needs of unique or special needs individuals into existing commercial areas. (V03)
- 4.4.1.2 Integrate public education about the benefits of physical activity into existing Town programs. (V02)
- 4.4.1.3 Study and develop a plan identifying appropriate means to improve access for all people to locally grown and healthy food. (V02)
- 4.4.1.4 Continue Town programs which limit risk associated with construction dust and the spread of diseases. (V02)
- 4.4.1.5 Create programs which improve community health in partnership with local hospitals and health centers. (V02)

Suggested POLICY

- 4.4.2 Provide equitable and appropriate park facilities and services for all residents in the community.* (V06)

ACTION ideas

- 4.4.2.1 Periodically review and update the Parks Master Plan as a means to evaluate and address the Town's community park system conditions and needs.* (GP10)
- 4.4.2.2 Establish a multi-generational and multi-use community center and gathering place. Explore the opportunities to serve the community's recreation needs as identified in the Parks Master Plan with the establishment of a community center. (GP10)
- 4.4.2.3 Study and identify sources of revenue for recreational purposes, such as land, facility and recreation program needs. (GP10)

Questions - comments - ideas -
concepts that are important to me

The most meaningful phrase
on this page to me is

COMMUNITY COMMITTEE WORKBOOK

- 4.4.2.4 Integrate **gathering** spaces ~~for community gatherings and events~~ into park design which encourage social, educational and community interaction. (GP10)
- 4.4.2.5 Increase public awareness of the **cost financial needs** to acquire, build and maintain public parks, **trails, as well as provide** and recreational facilities and **provide** programs. (GP12)
- 4.4.2.6 Develop and administer a public ~~survey~~ **outreach efforts** which gauges public support of a future ~~bond measure~~ **funding options** to support park improvements. (GP12)
- 4.4.2.7 Utilize public/private partnerships and volunteerism program to preserve and enhance open space and park facilities. (V01)

Suggested POLICY

- 4.4.3 Link existing and planned neighborhoods with parks and open spaces by incorporating path and trail facilities. (ENV) (GP10)

ACTION ideas

- 4.4.3.1 Update the Trails Master Plan, as part of the Parks Master Plan, on a periodic basis to incorporate neighborhood and open space linkages. (GP10)
- 4.4.3.2 Integrate a comprehensive sidewalk plan into existing and future transportation plans which increase walkability and safe routes **to parks, schools, recreation facilities and shopping centers.** (GP05)
- ~~4.4.3.3 Develop strategies to increase public awareness of financial needs to update path and trail facilities. (GP05)~~
- 4.4.3.4 Explore funding sources and options available to improve path and trail facilities **and increase public awareness of the financial needs associated with these facilities.** (GP05)

Suggested POLICY

- 4.4.4 Provide public open space and park space where there is an existing park shortage or a need to preserve open space, natural areas or scenic views. (DEV) (V02)

ACTION ideas

- 4.4.4.1 Create an inventory **and maintenance plan for** existing park and open space in the community. (GP10)
- 4.4.4.2 Develop strategies to be integrated into the Parks Master Plan that address park shortages and preservation needs. (GP10)

Suggested POLICY

- 4.4.5 Cooperate with other jurisdictions, agencies, and organizations ~~as opportunities arise~~ to develop joint-use and multi-use

Questions - comments - ideas - concepts that are important to me

WHAT IS A POLICY?

It identifies a course of action to help achieve the goals

COMMUNITY COMMITTEE WORKBOOK

facilities that benefit and address the recreational and social needs of ~~the~~ a multi-generational community.* (V06)

ACTION ideas

- 4.4.5.1 Study and evaluate the feasibility of the development of public recreation or community education facilities in the community. (V06)
- 4.4.5.2 Develop a strategy to ~~purchase~~ acquire property for larger recreational and community use facilities of sufficient size and location that access can be shared equitably by multiple neighborhoods.* (DEV) (GP10)
- 4.4.5.3 Develop strategies jointly with local school districts and schools for shared use of facilities for recreational and community events. (GP10)

NEIGHBORHOODS

Suggested POLICY

- 4.4.6 Promote the creation of an inviting, walkable, attractive, vibrant ~~Town Center downtown district and/or~~ districts which offers entertainment, public gathering places and a focus on the arts and creates a strong identity for Oro Valley. (GP03)

ACTION ideas

- 4.4.6.1 Develop a plan for a designating a ~~Town Center downtown district and/or~~ districts that serves as Oro Valley's ~~main street~~ gathering places, and reflect the character of the Town and may include such amenities as sidewalk cafes, outdoor seating, desert landscaping and an emphasis on the pedestrian experience. (GP03)
- 4.4.6.2 Update capital improvement and transportation plans to integrate needs as part of the ~~Town Center downtown district and/or~~ districts, including bike and pedestrian transportation options and public amenities. (GP05)
- 4.4.6.3 Update economic development strategies to promote the ~~Town Center downtown district and/or~~ districts as a premier destinations for retail, restaurant, entertainment, public art and public gathering places in the community. (GP12)
- 4.4.6.4 Foster public/private partnerships in order to achieve common goals and desired improvements for the ~~Town Center downtown district and/or~~ districts. (V01)

Suggested POLICY

- 4.4.7 Support the development of a diversity of housing types within the community. (COMM) (V02)

ACTION ideas



COMMUNITY COMMITTEE WORKBOOK

- 4.4.7.1 Conduct a housing inventory ~~and market analysis~~ as a means to determine long-term housing needs while considering changes in demographics and overall growth. (V01)
- 4.4.7.2 Develop a housing plan ~~and accompanying zoning implementation strategies~~ which considers the ~~present and future~~ housing needs of the community. (V01)
- 4.4.7.3 Integrate strategies into the housing plan which address the needs of the workforce, ~~including young~~ **to include** professionals, teachers and bioscience employees, **students, young families, middle-aged residents, retirees and those with income constraints or disabilities.** (V01)
- 4.4.7.4 ~~Integrate strategies into the housing plan which address the needs of current and future residents, including students, young families, middle aged residents, retirees and those with income constraints or disabilities.~~ (V01)
- 4.4.7.5 ~~Amend the zoning code as appropriate to allow for and encourage diverse housing development as identified in the housing plan.~~ (V01)

Suggested POLICY

- 4.4.8 Foster development of complete neighborhoods with easy access to transportation and employment options, and commercial areas that offer amenities and services for residents' daily needs. (DEV) (V01)

ACTION ideas

- 4.4.8.1 ~~Develop central gathering places as part of the Town Center~~ ~~downtown district~~ which represent the character of the Town. (GP03)
- 4.4.8.2 Develop a plan which coordinates land use, police, engineering and transportation planning to provide safe, multi-modal transportation upgrades. (GP05)
- 4.4.8.3 Train regional experts to work with local grade schools to implement an effective Safe Routes to School program **Create training opportunities for Evaluate Town programs and create opportunities for collaboration with community organizations to implement increase walking opportunities programs** for school children.* (GP05)

Suggested POLICY

- 4.4.9 Promote community interaction by planning for public land uses, such as parks, schools and other civic uses to act as the focus of neighborhoods. (DEV) (V07)

ACTION ideas



COMMUNITY COMMITTEE WORKBOOK

4.4.9.1 Integrate ~~spaces~~ **designated land** for community gathering **areas** into neighborhood design which encourage social and community interaction **and the pedestrian experience.** (V07)

4.4.9.2 ~~Develop a plan to create a designated Town Center downtown district~~ or art districts which provides opportunities for community gathering and meets the community's vision for the future.* (DEV) (V07)

Suggested POLICY

4.4.10 Support the development of a range of ~~dining and entertainment options~~ **activities** which foster a sense of community and create common places to gather. (GP04)

ACTION ideas

4.4.10.1 Develop strategies to increase opportunities for community-based events such as **sports tournaments, festivals or fairs.** (GP04)

4.4.10.2 Develop strategies ~~to link~~ **which allow the physical connection of community** events and entertainment locations with each other. (GP04)

4.4.10.3 Develop a system to streamline the process for community events, which may include designating suitable locations, streamlining permitting or making a central calendar available. (GP04)

4.4.10.4 Identify areas in Town for food truck events or other similar events, which include public services. (GP04)

LIFELONG LEARNING

Suggested POLICY

4.4.11 Provide access to arts, library and cultural amenities to benefit the entire community including residents, businesses, visitors and tourists. (V02)

ACTION ideas

4.4.11.1 Utilize and maintain appropriate Master Operating Agreements with arts and culture entities in order to enhance the orderly development and growth of the arts in the community and to provide residents with access to the arts.* (GP10)

4.4.11.2 Develop a plan to create exhibit areas for cultural artifacts through **public and private partnerships** ~~in~~ **public facilities** in order to educate the public on local history.* (DEV) (GP10)



COMMUNITY COMMITTEE WORKBOOK

- 4.4.11.3 Use existing Town processes to continue small and large scale public art programs and seeking outside funding for art projects. Pursue grants and alternative funding options as a means to continue and expand public art programs.* (GP10)

Suggested POLICY

- 4.4.12 Continue to integrate public art into the design of new Town parks, the public right-of-way and other suitable locations.* (GP03)

ACTION ideas

- 4.4.12.1 Develop strategies to expand outreach and information regarding public art offerings. (GP03)
- 4.4.12.2 Integrate public art into the design of the Naranja Park Master Plan. (GP03)
- 4.4.12.3 Integrate public art into the parks and trails system through measures identified in the Parks Master Plan, including as part of parks and the trail system. (GP03)

Suggested POLICY

- 4.4.13 Support existing arts, culture and performance venues and the creation of new arts and cultural exhibition space within the Town.*(GP10)

ACTION ideas

- 4.4.13.1 Develop a plan identifying potential future investment strategies and appropriate locations for additional cultural facilities including historic properties, parks, amphitheaters, performing arts facilities, instruction space, galleries and other facilities.* (GP10)
- 4.4.13.2 Develop cooperative agreements with public school districts, private and charter schools to share school facilities for arts, recreation, and education purpose.* (GP10)
- 4.4.13.3 Develop a strategy, including potential financial incentives, to encourage a public or private educational entity to build or remodel an auditorium to accommodate performing arts. (GP10)

Suggested POLICY

- 4.4.14 Encourage quality public spaces, public art and activities that celebrate the history of Oro Valley and help build a sense of community. (DEV) (V07)

ACTION ideas



COMMUNITY COMMITTEE WORKBOOK

- 4.4.14.1 Develop collaborative work programs with community organizations and groups to provide information, education and events increasing the awareness of the history of the Town. (GP03)
- 4.4.14.2 Develop strategies to utilize empty storefronts for art displays through public and private partnerships. (GP03)
- 4.4.14.3 Develop an inventory and maintenance program for public art in the community, including training for staff. (GP03)
- 4.4.14.4 Develop strategies which promote conservation of resources, especially water, in public spaces, art or activities. (GP03)

Suggested POLICY

~~4.4.15 Support and encourage cooperation from public school districts, private, and charter schools to share school facilities for arts, recreation, and education projects.* (GP09)~~

ACTION ideas

[Placeholder, to be developed during Committee process]

Suggested POLICY

4.4.16 Promote higher and continuing education opportunities through supporting expansion of college and university branches in Oro Valley.* (GP09)

ACTION ideas

- 4.4.16.1 Explore opportunities to attract new college and/or university campuses to the Town. (GP09)
- 4.4.16.2 Partner with local colleges and universities to determine best practices for growing education opportunities. (GP09)
- 4.4.16.3 Create partnerships with higher education institutions and museums to share programs and cultural resources. (GP09)
- 4.4.16.4 Explore the feasibility of offering brown bag guest speaker events in public facilities. (GP09)

Suggested POLICY

4.4.17 Participate in cooperative efforts of local, state, and federal educational programs to ensure that our community's education needs are met. (GP09)

ACTION ideas



COMMUNITY COMMITTEE WORKBOOK

4.4.17.1 Evaluate the adequacy of **current and future** school **capacity** facilities as a finding for all residential land use requests.* (DEV) (GP09)

Suggested POLICY

4.4.18 Support the Oro Valley library **as a central attraction in the community**, by providing nearby supportive uses and accessibility from multiple transportation options.* (V04)

ACTION ideas

4.4.18.1 Integrate strategies into Town programs and policies which provide accessible transportation and nearby supportive uses. (DEV) (V04)

Suggested POLICY

4.4.19 Cultivate **future** community leaders by providing engagement opportunities for all age groups, by involving youth in civic affairs. (V07))

ACTION ideas

4.4.19.1 Develop strategies to continue and increase volunteer opportunities in Town services and programs. (V07)

4.4.19.2 Create mentorship and internship programs in cooperation with local businesses, **schools** and the Chamber of Commerce. (V07)

4.4.19.3 Continue the opportunities for youth to become involved in civic affairs through the Town's Youth Advisory Council. (V07)

4.4.19.4 Continue the opportunities for youth become involved in public safety through the Police Explorer program. (V07)

4.4.19.5 Explore options for creating a program which facilitates interaction and shared learning ~~between~~ **among** students and government officials and representatives. (V07)

4.4.19.6 Explore options for creating a Town Senior Advisory Council to direct priorities for senior services in the community. (V07)

4.4.19.7 Collaborate with service clubs to further their existing youth programs that promote civic interest and involvement. (V07)

Suggested POLICY

4.4.20 Provide volunteer opportunities for all age groups to be involved in community service. (GP03)

*Questions - comments - ideas -
concepts that are important to me*

COMMUNITY COMMITTEE WORKBOOK

ACTION ideas

[Placeholder, to be developed during Committee process]

Suggested POLICY

4.4.21 Provide ongoing and easy access to Town information and resources. (V01)

ACTION ideas

4.4.21.1 Continue to provide Town information through the Town's website, publications and local media publication of the Vista and information in water bills. (V03)

4.4.21.2 Incorporate best practices into ongoing communications strategies and improvements. (V03)

4.5 Town Services, Facilities, and Buildings Policies and Actions

This section addresses. . .

Suggested POLICY

4.5.1 Provide effective public safety services to educate, prepare for and prevent emergencies and natural disasters. (V08)

ACTION ideas

4.5.1.1 Continue to develop plans and implement programs which support community policing as a means to further public safety in the community. (GP01)

4.5.1.2 Develop and implement programs which educate the public about fire safety. (GP01)

4.5.1.3 Develop a plan for post-disaster recovery and resilience which includes decisions for Town facilities and personnel needs. (GP01)

4.5.1.4 Participate in a Tucson regionally-coordinated plan that addresses potential risks associated with climate change. (V01)

4.5.1.5 Continue to develop, expand and implement a Drought Response Plan to address potential or long-term drought conditions. (V01)

4.5.1.6 Require the inclusion of include evacuation routes and development and density standards for new development which adjoins forest land and open space in order to minimize impacts from nearby potential wildfire areas.* (DEV) (GP01)

4.5.1.7 Regularly update wildland-urban interface plans and educate the community about fire hazards. (V01)

Questions - comments - ideas -
concepts that are important to me

COMMUNITY COMMITTEE WORKBOOK

4.5.1.8 Develop, implement and periodically update a Shelter in Place educational program. (V01)

Suggested POLICY

4.5.2 **Provide effective public safety service** to respond to and recover from emergencies and natural disasters.* (V08)

ACTION ideas

- 4.5.2.1 Coordinate emergency preparedness planning **and create public safety partnerships** with all emergency responders. (GP01)
- 4.5.2.2 **Create public safety partnerships with identified private sector safety responders to contact in emergency situations.** (GP01)
- 4.5.2.3 Expand public safety awareness and emergency training programs by working with various service providers (police, fire districts, schools, health care etc.).* (COMM) (GP01)
- 4.5.2.4 Implement standards for response readiness **and education in regards to which align with** fire safety and homeland security **standards.*** (GP01)
- 4.5.2.5 Provide **ongoing** training to applicable Town staff on the adopted hazard mitigation plan and its requirements. (V01)
- 4.5.2.6 Develop, implement and periodically update a mass evacuation strategy. (GP01)

Suggested POLICY

4.5.3 Continue emergency preparedness planning to address utility shortages, outages or disruptions. (V08)

ACTION ideas

- 4.5.3.1 Collaborate planning efforts with all emergency responders and utility providers. (GP01)
- 4.5.3.2 Provide a public education program for **adults residents,** children, and visitors to learn how to take care of themselves and neighbors during times of emergency, including energy shortages and outages. (V08)
- 4.5.3.3 Seek funding opportunities and partnerships to ensure continued **energy conservation and** emergency preparedness outreach efforts. (V01)

Suggested POLICY

4.5.4 Coordinate land use and public facility planning to appropriately prevent and respond to emergencies (V08)

Questions - comments - ideas - concepts that are important to me

WHAT IS AN ACTION?
It indicates the specific actions to take to fulfill the policies and the goals!

COMMUNITY COMMITTEE WORKBOOK

ACTION ideas

- 4.5.4.1 Coordinate emergency services throughout the community to provide a strong presence, appropriate response, and one-on-one interface with community members.* (GP01)
- 4.5.4.2 Locate emergency services in safe and resilient locations protected from flood and fire risk in existing and growing neighborhoods.* (DEV) GP01)
- 4.5.4.3 Coordinate emergency planning efforts with public safety providers to ensure their capability to respond to hazard events. (DEV) (GP01)
- 4.5.4.4 Develop strategies, including potential zoning code revisions, to protect human life and property from natural hazards including steep and unstable slopes and soils, floods and erosion hazards.* (DEV) (GP01)
- 4.5.4.5 Evaluate safety issues, including storm water, in reviewing school and development site plans during the development review process.* (DEV) (GP01)
- 4.5.4.6 Review the zoning code to determine how it limits development in hazardous areas and modify to strengthen as needed. (V08)

Suggested POLICY

- 4.5.5 ~~Maintain public safety and~~ Reduce sources of conflict and nuisance crime through design, regulation and management. (DEV) (V08)

ACTION ideas

- 4.5.5.1 Use Crime Prevention through Environmental Design (CPTED) principles in the design and engineering of community assets and facilities. (GP01)
- 4.5.5.2 Use Crime Prevention through Environmental Design (CPTED) principles in development review process.* (COMM) (GP01)

Suggested POLICY

- 4.5.6 Provide high quality public facilities and services in a cost effective and efficient manner. (GP12)

ACTION ideas

- 4.5.6.1 Plan strategically to measure short and long-term public service needs and set appropriate guidelines and financial resources budget allocations for staff time and services.* (GP12)
- 4.5.6.2 Provide Town facilities in safe, central locations appropriate for the needs of the community and with adequate capacity to accommodate staff and resource

Questions - comments - ideas -
concepts that are important to me



COMMUNITY COMMITTEE WORKBOOK

changes in response to changes in anticipated growth of the community. (GP06)

- 4.5.6.3 Develop an annual reporting system for Town operations which evaluates cost savings, operational practices and employment safety.

Suggested POLICY

- 4.5.7 Maintain and manage Oro Valley's assets, including streets, infrastructure, and facilities to ensure long-term benefit value to the community. (GP12)

ACTION ideas

- 4.5.7.1 Develop a plan which considers for long-term municipal facility needs, and considers overall growth, parking needs, facility expansion, satellite offices, central offices as part of the Town Center downtown district and sustainable operations. (GP06)
- 4.5.7.2 Enable measures which provide for the continued proactive maintenance of the street system. (GP05)

Suggested POLICY

- 4.5.8 Provide leadership by implementing modeling energy efficiency, water conservation, recycling, alternative fuel and solar projects in all municipal facilities and operations. (V02)

ACTION ideas

- 4.5.8.1 Provide an annual energy report card to track energy plans and savings in Town operations, purchasing and operational practices. (COMM) (V01)
- 4.5.8.2 Pursue grants to implement conservation measures in municipal facilities and operations. (V02)

Questions - comments - ideas -
concepts that are important to me



COMMUNITY COMMITTEE WORKBOOK

For your committee's consideration: other related goals, policies and actions

The **Environment Workbook** includes goals, policies and actions related to the natural, water and cultural resources and clean environment. Policies and actions related specifically to the Community Committee are included here.

Draft GOAL 3.2.3 The protection and preservation of significant cultural and historical sites, properties and resources that enhance community character and heritage. (GP10)

Draft GOAL 3.2.5 Balanced and responsible use of energy and water resources for the current and future benefit of the community. (GP11)

Draft GOAL 3.2.6 Efficient and responsible management of trash and recyclable material for the current and future benefit of the community. (GP11)

Suggested POLICY 3.3.1 Identify, preserve and manage an integrated and connected open space system that protects Oro Valley's natural resources, and provides enjoyment for residents and visitors. (COMM) (V10)

Suggested POLICY 3.4.1 Ensure the long-term water resource supply and conservation for present and future water utility customers. (V01)

ACTION idea 3.4.1.3 Expand the use of reclaimed water for irrigation of areas such as parks, golf courses, schools, public facilities and homeowners associations common areas to reduce the Town's dependence on groundwater resources.* (COMM) (V09)

Suggested POLICY 3.5.1 Preserve and interpret significant cultural resources within Oro Valley and the larger planning area.* (DEV) (GP10)

ACTION idea 3.5.1.3 Continue to implement the current and future cultural resources management plan for the preservation of cultural resources within the Town.* (COMM) (GP10)

Suggested POLICY 3.5.2 Provide appropriate public access to and education about Oro Valley's cultural resources in order to enrich our sense of community. (GP10)

ACTION idea 3.5.2.1 Create park and recreational programs and activities which raise community awareness and support of local cultural resources. (COMM) (GP08)

Suggested POLICY 3.6.2 Encourage pollution prevention, waste minimization and recycling in all sectors of municipal, business, institutional and residential operations throughout the Town. (COMM) (V09)

Additional goals, policies and actions may be added to this list as preliminary work continues.

The **Development Workbook** includes goals, policies and actions related to land use and design, development and growth areas and infrastructure. Policies and actions related specifically to the Community Committee are included here.

Draft GOAL 5.2.4 Efficient, effective, safe and sustainable public services and utilities which serve the current and future needs of the community. (COMM)

Draft GOAL 5.2.8 Neighborhoods that include safe and convenient access to open space, recreational opportunities, public schools and services and protection from incompatible land uses. (COMM)

Draft GOAL 5.2.9 Robust development opportunities and a diverse transportation network which support a growing economy. (COMM)

Suggested POLICY 5.3.2 Provide a variety of land uses throughout the Oro Valley Planning Area while also requiring compatibility and/or appropriate transition standards.*

ACTION idea 5.3.2.1 Modify existing zoning designations to provide sufficient industrial, commercial, and mixed use areas for new business opportunities. (COMM)

ACTION idea 5.3.2.3 Develop a plan which promotes the development of a downtown district. (COMM)

Suggested POLICY 5.3.4 Provide opportunities for community centers, parks and recreation, employment, and other services to be located near existing and future neighborhoods.* (COMM)

Suggested POLICY 5.3.8 Encourage master planned communities with a variety of residential densities and commercial uses located to serve the community.* (COMM)

Suggested POLICY 5.3.9 Encourage site design that promotes cohesive developments that enhance the pedestrian experience and limits strip commercial or free-standing pads.* (COMM)

Suggested POLICY 5.3.10 Utilize the built environment to promote social, healthy and active lifestyles. (COMM)

ACTION idea 5.3.10.1 Continue to encourage large residential or master-planned developments to incorporate recreational facilities and other amenities including a consideration of day care facilities to serve the needs of residents.* (COMM)

ACTION idea 5.3.10.2 Create a program for the promotion of universal design principles that provide universal access and benefit through accessible public and private facilities, services and programs. (COMM)

Suggested POLICY 5.3.11 Improve the community's visual character, urban form, safety and functionality of the built environment to enhance the quality of life. (COMM)

COMMUNITY COMMITTEE WORKBOOK

ACTION idea 5.3.11.1 Study and update signage regulations to incorporate best practices while continuing to provide for clarity, compatibility and easy business identification and direction. (COMM)

ACTION idea 5.3.11.2 Require developers to design neighborhood retail and office uses to respect residential scale and character. (COMM)

Suggested POLICY 5.5.1 Provide infrastructure which meet the larger community goals when considering new development.* (COMM)

ACTION idea 5.5.1.2 Provide the community up to date information about proposals for utility installations, including new booster or transmission facilities through the Town's website. (COMM)

Suggested POLICY 5.5.3 Plan for growth and facilitate replacement and timely upgrade of aging infrastructure as needed.

ACTION idea 5.5.3.1 Coordinate with police, fire protection and emergency service providers during the development review process to ensure that they can meet the needs of new development.* (COMM)

ACTION idea 5.5.3.3 Form a technical review board who will review annexation proposals, offer comments and help plan for growth. (COMM)

ACTION idea 5.5.3.4 Hold periodic "energy summits" by bringing together providers, key landowners, businesses, and Town staff to identify and resolve issues and discuss plans for future growth. (COMM)

ACTION idea 5.5.3.5 Investigate the annexation of county islands and peninsulas to facilitate infrastructure expansion and improve operational efficiencies of municipal services.* (COMM)

Suggested POLICY 5.5.4 Provide opportunities for the location of high quality telecommunication and broadband services within the Town in order to support economic development and community-wide goals. (COMM)

Suggested POLICY 5.5.7 Develop a safe, convenient and efficient network of multi-modal transportation facilities that integrate amenities, provide access to services and destinations and that link neighborhoods, schools, parks and natural areas. (ENV, COMM)

ACTION idea 5.5.7.3 Participate in employer- and community-based programs to encourage people to use multi-modal transportation methods, reduce trips and participate in bike and pedestrian safety courses.* (COMM)

Suggested POLICY 5.5.8 Enhance the Town's community identity through roadway design and develop a hierarchy of streets that differentiate the character of key streets and intersections.

ACTION idea 5.5.8.1 Create a complete streets design manual which takes into account traffic calming, traffic safety, neighborhood aesthetics, storm water management, access management, public health, safety and community vitality.* (COMM)

Suggested POLICY 5.5.9 Facilitate regional bikeway planning efforts to ensure that the Town's bikeway system connects with the neighboring communities and the regional bikeway system.

ACTION idea 5.5.9.1 Assist in completion of the regional bike and pedestrian 'loop' system through intergovernmental agreements and collaboration.* (COMM)

ACTION idea 5.5.9.2 Collaborate with Pima County and Tucson to enact consistent standards and design guidelines for pedestrian and bicycle facilities that will provide for a safe and sensible network.* (COMM)

Suggested POLICY 5.5.10 Foster opportunities for walking, biking and transit to schools, open space, parks, recreation and activity centers.* (COMM)

ACTION idea 5.5.10.3 Develop a plan to eliminate gaps and barriers in the pedestrian and bikeway systems when constructing roadway, pedestrian and bikeway improvements.* (COMM)

ACTION idea 5.5.10.5 Provide incentives for private development to provide bicycle amenities, such as bike parking, showers, water fountains, directional signs, shaded rest areas, and trail system connections.* (COMM)

Suggested POLICY 5.5.11 Develop a safe, integrated and comprehensive transit system that increases public access to mass transit and improves community mobility. (COMM)

ACTION idea 5.5.11.1 Provide safe, attractive, efficient transit shelters that enhance the community character.* (COMM)

ACTION idea 5.5.11.2 Develop a plan for future transit needs that includes transit routes which allow for coordination of trips to common destinations and regional connections.* (COMM)

Suggested POLICY 5.5.13 Minimize the impacts of traffic and roadway construction on existing residential neighborhoods.* (COMM)

Additional goals, policies and actions may be added to this list as preliminary work continues.

memo



To: *Your Voice* Environment Committee Members
From: *Your Voice* Community Committee Members
CC: Vella, Bayer; Hamblin, Elisa
Date: 3/5/2015
Re: Community Committee Recommendations

The *Your Voice* Community Committee is comprised of residents of the Town of Oro Valley and has met a total of six times from December 2014 to March 2015. This committee is charged with addressing goals, policies and actions related to the economy, complete community and town services, facilities and buildings. Upon completion of their work, they would like to make recommendations to the Environment Committee on the following items and respectfully request the Environment Committee consider these items throughout their work.

- Water Resources
 - Address aquifer and water quality issues
 - Set a target date for aquifer levels to stop declining
- Landscaping
 - Limit use of decorative/ornamental turf as part of the landscaping code
 - Possibly review the turf locations that were grandfathered in
 - Increase landscape and tree canopy requirements, which especially support the Districts concept
- Air Quality
 - Explore options for implementing non-smoking regulations or provide encouragement

memo



To: *Your Voice* Development Committee Members
From: *Your Voice* Community Committee Members
CC: Vella, Bayer; Hamblin, Elisa
Date: 12/16/2014
Re: Community Committee Recommendations

The *Your Voice* Community Committee is comprised of residents of the Town of Oro Valley and has met a total of six times from December 2014 to March 2015. This committee is charged with addressing goals, policies and actions related to the economy, complete community and town services, facilities and buildings. Upon completion of their work, they would like to make recommendations to the Development Committee on the following items and respectfully request the Development Committee consider these items throughout their work.

- Commercial Design
 - Encourage retail and commercial development with complete sidewalks
 - Encourage developers to create car-free shopping areas which create a pedestrian environment
 - Move away from strip malls as a development option
- Transportation: Pedestrians
 - Ensure sidewalks extend over driveways and that the sidewalks are complete and connected within and between developments
 - Create a complete and connected sidewalks and multi-use path system
 - Create more pedestrian-friendly roads, especially improve the conditions on Oracle and connections across it
- Transportation: Alternative Options
 - Explore opportunities for alternative transportation, ex: Zipcar, Uber, Lyft
 - Promote mass transportation options, such as shuttles
- Parking Requirements and Design
 - Integrate landscaping and pedestrian access needs in parking lots
 - Review parking standards – encourage better design and enable retrofits
 - Consider safety with parking design, buffers and landscaping