

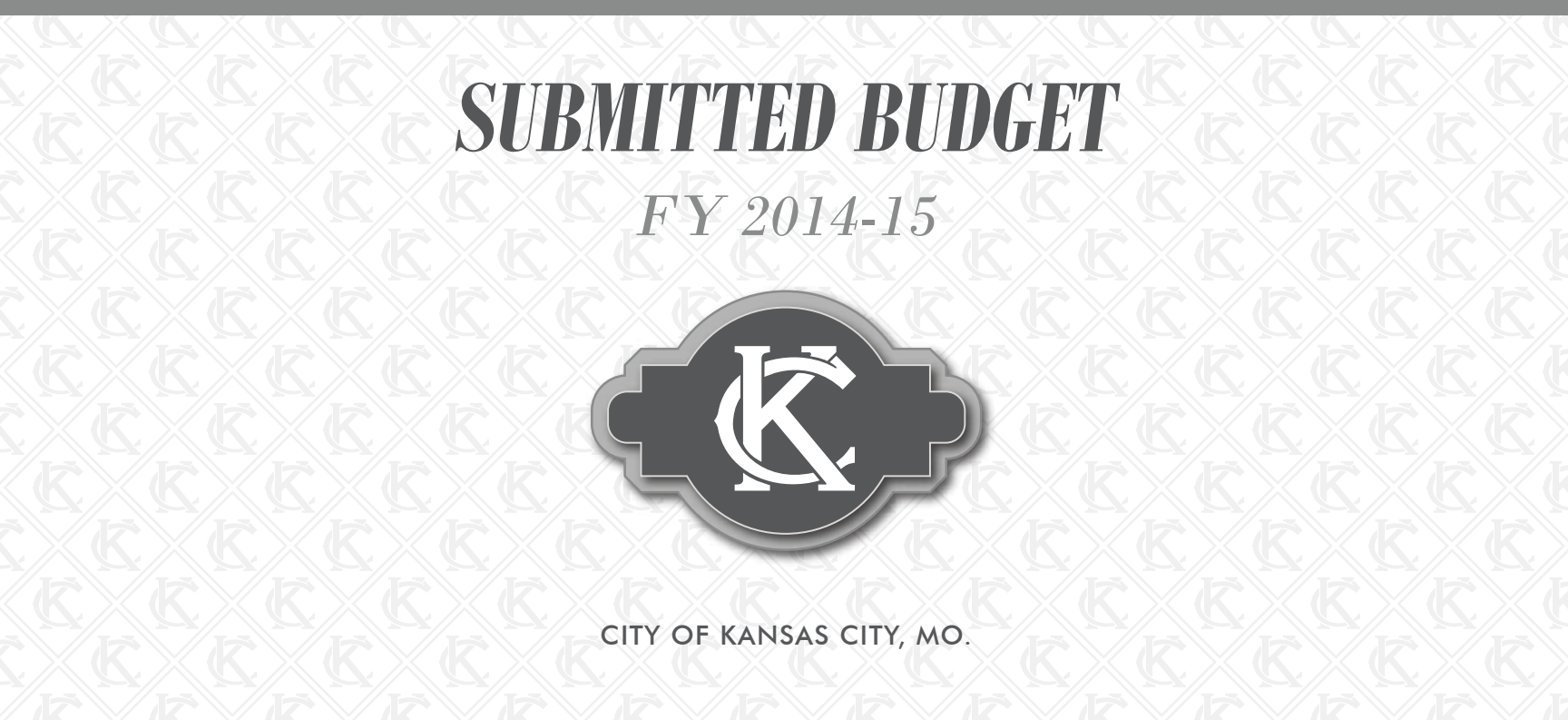


SUBMITTED BUDGET

FY 2014-15



CITY OF KANSAS CITY, MO.



CITY OF KANSAS CITY, MISSOURI

SUBMITTED BUDGET FISCAL YEAR 2014-2015

(MAY 2014 – APRIL 2015)

CITY OF FOUNTAINS
HEART OF THE NATION



KANSAS CITY
MISSOURI

PREPARED BY THE FINANCE DEPARTMENT

About the cover:

Kansas City Museum at Corinthian Hall preserves and showcases local and regional history. Owned by the City since 1948, the museum exhibits Kansas City artifacts and leads interesting tours and programs. Kansas City Museum at Corinthian Hall is located at 3218 Gladstone Blvd., in the Historic Northeast. For more information, visit www.kansascitymuseum.org.

Corinthian Hall, Halloween 2008. Photo courtesy of the Kansas City Museum.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Kansas City
Missouri**

For the Fiscal Year Beginning

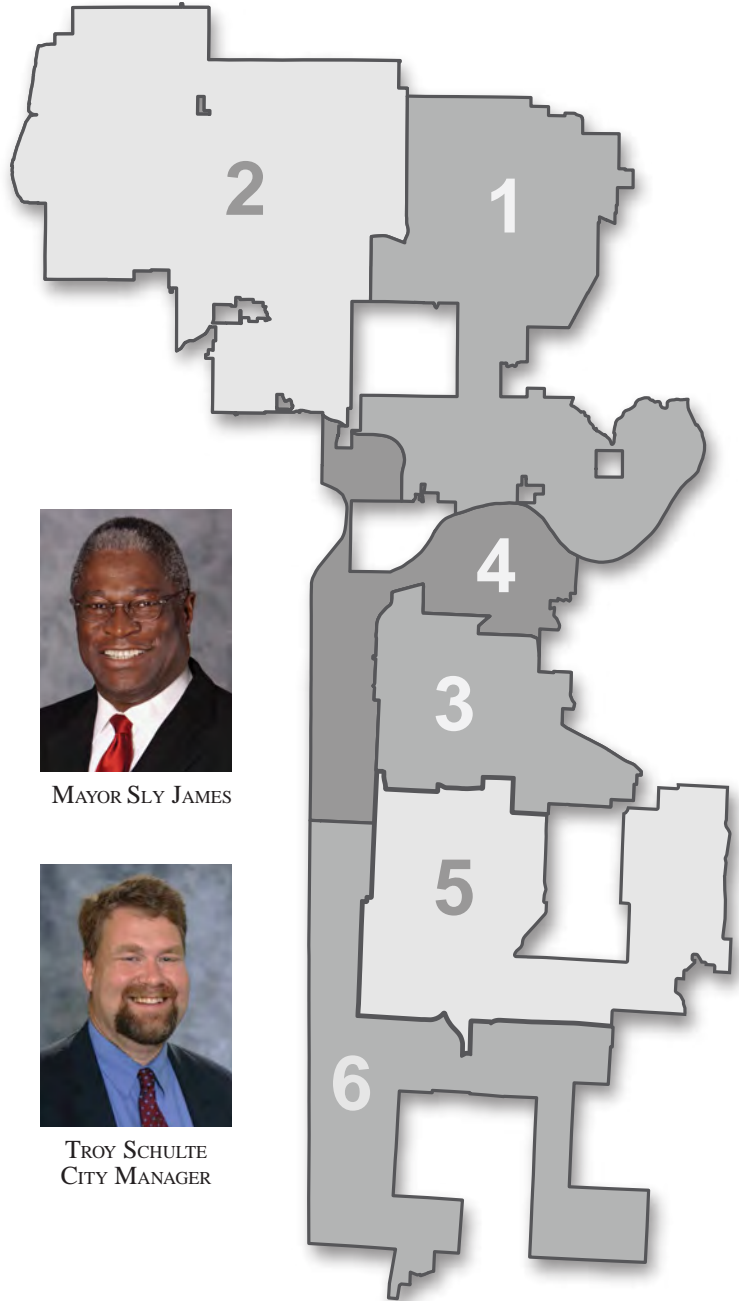
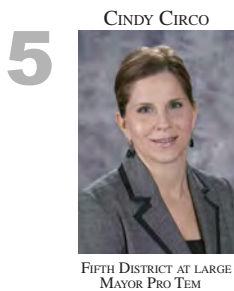
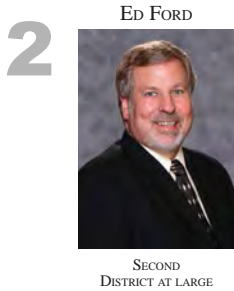
May 1, 2013

Jeffrey R. Enos

Executive Director

FY 2014-15

CITY COUNCIL DISTRICTS



Kansas City was founded in 1838 as the "Town of Kansas" and was incorporated as a city in 1850. Kansas City has the largest municipal government in the state of Missouri. The original charter establishing the Council/Manager form of government was passed on February 24, 1925. A new charter was passed in August 2006. The Kansas City Mayor is the head of the City Council, which has 12 members (one member for each district, plus one at large member per district) and the Mayor himself is the presiding member.

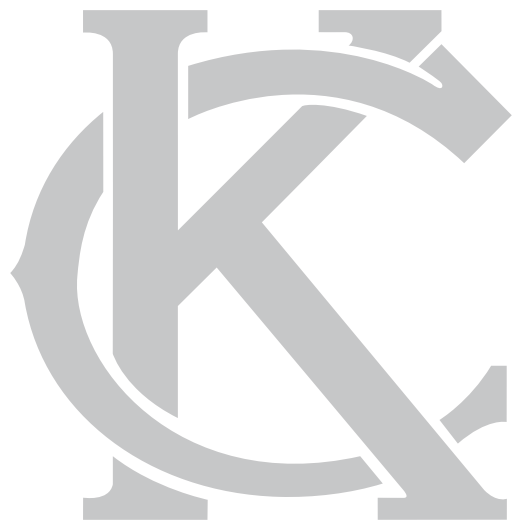
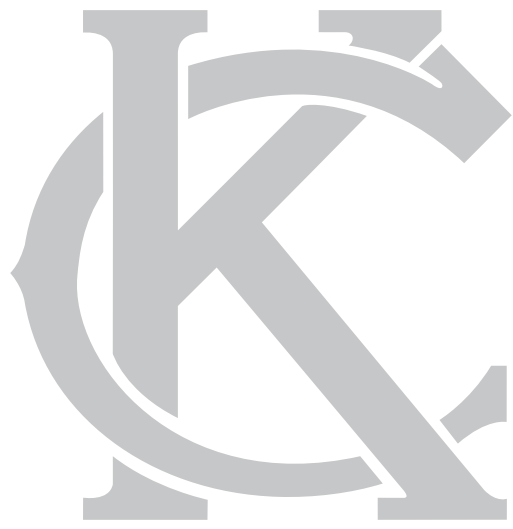


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Document Overview

This year's budget contains concise summaries of important priorities, key issues, and choices for the budget period. Additional detail is provided within the document and an electronic version of the underlying line item detail is available on the City's Open Data website at <http://data.kcmo.org>. Users can filter and summarize this detailed information to answer specific questions. The Budget document has the following major sections:

Transmittal Letter

The Transmittal Letter highlights the principal issues facing the City, proposed actions to address these issues and the estimated cost of those actions.

City Overview

The City Overview includes statistical and supplemental data that describes the City government, the local economy, community profile and the budget process.

Citywide Business Plan

Includes a description of the City's strategic fiscal planning process, council and citizen priorities, and five-year planning model results.

Budget Overview

Summary of revenues and expenditures, full-time equivalent employees, debt and capital.

Department Budget Pages

There are two department budget sections: Governmental Activities organized by Council priority, and Business Type Activities. For each Department the following information is provided: expenses by category, by fund, by program, personnel by program area, pie graphs showing total department by expense category, and program area and fund type.

For each program area the following information is provided: program description, performance indicators, allocation by expense category, by program, by fund, personnel, and pie graph.

Capital and Debt Overview

The overview presents the overall description of the capital funding and capital budgeting processes. Debt overview summarizes the City's outstanding debt issued or backed by the City.

Personnel Schedules

Rollup of Full-Time Equivalent (FTE) positions by department within the City.

Glossary of Terms and Financial Policies

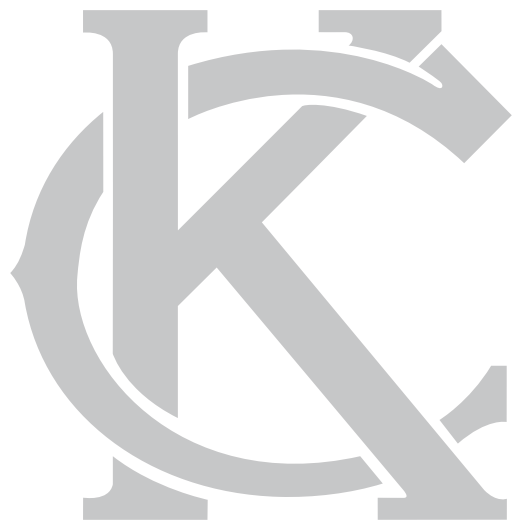
Gives the definition of terms within the budget document. Describes the policies within the budget document based on ordinances passed and City Charter.

Budget Detail

Detailed comparison schedules of revenue and expenditures by fund and program.

Consolidated Funds

Schedules for the City's Consolidated, Working Capital, and select Trust and Debt Funds that provide goods or services to departments on a cost reimbursement basis.





Office of the City Manager

29th Floor, City Hall
414 East 12th Street
Kansas City, Missouri 64106

(816) 513-1408
Fax: (816) 513-1363

DATE: January 15, 2014

TO: Honorable Mayor Sylvester “Sly” James, Jr.

FROM: Troy M. Schulte, City Manager

SUBJECT: City Manager’s Submitted Budget for Fiscal Year 2014-15

I am pleased to submit for your review and comment the submitted budget for the City’s fiscal year beginning May 1, 2014 and ending April 30, 2015. The FY 2014-15 Submitted Budget reflects total planned expenditures of \$1,422,628,268 – an increase of \$37,366,109, or 2.7 percent, over the FY 2013-14 Adopted Budget. The budget format further refines a major update from last year. Some of the major enhancements to this year’s document include an integration of the Citywide Business Plan and Five-Year Financial Strategic Plan, additional detail to the Capital Improvements Plan, department specific capital improvements and debt pages, and a Consolidated Funds summary. Once again, all line item detail in the budget will be accessible through the City’s open data catalog at data.kcmo.org.

The budget contains several sections including: City Overview, Citywide Business Plan, Budget Overview, Governmental Activities, Business-Type Activities, Glossary, Personnel Schedule, Capital and Debt Overview and Budget Detail. The Governmental Activities section is further subdivided into the Council-adopted outcomes of Finance and Governance, Neighborhoods and Healthy Communities, Planning, Zoning and Economic Development, Public Safety, Neighborhood and Housing Services, and Transportation and Infrastructure. Governmental Activities represent programs and services paid for by taxes, fees and service charges such as Police, Fire, Public Works, Parks and Recreation and Health. Business Type Activities include the water, sewer and storm water utilities and the City’s airport system and are supported by their own user fees and customer charges.

The FY 2014-15 Governmental Activities total \$916,065,337 decreasing \$17,020,830, or 1.8 percent, from the current year’s budget. The decrease relates to a reduction in capital improvements expenditures and reduced wages from position reductions. The General Fund portion of Governmental Activities net of transfers totals \$438,727,489 and is up only \$9,622,527, or 2.2 percent, from the current year. The General Fund inclusive of transfers is virtually identical to the current adopted budget.

Governmental Activities decrease 1.8 percent from the current year’s budget. The General Fund portion is virtually identical to the current adopted budget.

Business Type Activities total \$506,562,931 representing an increase of \$54,386,939, or 12.0 percent, above the FY 2013-14 Adopted Budget and are supported by increases to airline service agreements and planned revenue increases of 10 percent and 15 percent for the water and sewer utilities, respectively. Almost all of the increase in business type activities expenditures, \$52.7 million, represents increased investment in capital improvements. FY 2014-15 will be the final year of the current five-year revenue plan for water and sewer.

The City's internal services, such as software maintenance and support, insurance, fleet maintenance, and security, compose the Consolidated Funds. Consolidated Funds are "off budget," and they are distributed across the operating departments according to estimated use during the year. Consolidated funds increase by \$2.2 million, or 2.3 percent in FY 2014-15.

The remainder of this transmittal letter will focus primarily on Governmental Activities with additional emphasis on those activities supported by the General and Special Revenue Funds. Balancing the Governmental Activities budget relied on a series of steps including revenue changes, debt restructuring, across-the-board programmatic reductions, and targeted programmatic additions designed to meet the City Council's strategic priorities. Programmatic increases, additions and reductions for FY 2014-15 Governmental Activities are described in greater detail in the Budget by Outcome section of this transmittal letter.

GOVERNMENTAL ACTIVITIES

Governmental Activities – Major Changes in Revenue

There are no significant tax increases proposed for FY 2014-15. The Submitted Budget proposes targeted fee increases that are related to specific programs and services. FY 2014-15 revenues available for Governmental Activities total \$911,963,106 and are projected to decrease from the FY 2013-14 Adopted Budget by \$10,199,889, or 1.1 percent. The change in revenue is primarily attributable to the following items. Further detail can be found in the Budget Overview section of the document.

Revenues for Governmental Activities are projected to decrease 1.1 percent primarily due to a reduction in grants and fine revenue.

1. Gross local use tax decrease \$1.6 million, or 4.3 percent.
2. Grant revenue decrease \$5.9 million, or 8.7 percent.
3. Fines and forfeitures decrease \$4.2 million, or 22.1 percent
4. Gaming revenues decrease \$1.3 million, or 8.4 percent
5. Interest and rental income decrease \$4.1 million, or 19 percent.
6. Net earnings taxes increase \$8.0 million, or 4.1 percent¹.

¹ Net earnings taxes reflect a stronger economy and an estimated \$2.0 million in additional collections due to the City's Internal Revenue Service audit match program.

Governmental Activities – Major Changes in Expenditures

Within Governmental Activities, Personal Services (wages and benefits) account for nearly 48 percent of total expenditures (70 percent of operating expenditures) and are projected to increase by a total of \$11.5 million or 2.7 percent. The largest portion of this increase is the employer contribution to the City’s pension systems. The City will fully fund the actuarial required contribution (ARC) for all pensions beginning in FY 2014-15 as part of pension reform efforts in collaboration with the City’s collective bargaining groups and pension boards. Paying the full ARC results in a total pension funding increase of \$14.8 million in FY 2014-15. The increase to the police and police civilian pension systems is \$11.2 million. And, the increase to the firefighters pension system is \$3.2 million. The wages portion of personal services decreases \$3.4 million due to position reductions throughout the organization.

Wages and Benefits account for 48 percent of expenditures and are projected to increase 2.7 percent.

The submitted budget fully funds all contracted increases for labor positions and a modest increase averaging two percent for non-exempt (hourly) and salaried management. The City’s three collective bargaining agreements and the police collective bargaining agreement expire in April 2015.

A number of remedial actions are included in the recommended budget to accommodate the bargained increases and the increases to the pension systems. Departments that are funded fully or partially by the General Fund were required to take “sequester” actions that resulted in average budget reductions of approximately nine percent from departmental base requests. The FY 2014-15 Submitted Budget eliminates a total of 110 positions, of which approximately 30 filled positions are impacted. The total position reduction also includes 30 positions in the Fire Department, as settled in the collective bargaining agreement with Local 42, with the pending expiration of the federal Staffing for Adequate Emergency Response (SAFER) grant. I have included program efficiencies targets for departments that continue to work on their operating plans. These efficiency plans could result in additional position reductions.

The budget also recommends restructuring selected debt issues to reduce debt service and thereby accommodate short-term relief to programs. General Fund support for KC Live debt service will be reduced by \$6 million in FY 2014-15 relative to the current year budget. The restructuring savings to the General Fund will gradually decline for five years until debt service increases in FY 2019-20. And, the FY 2014-15 Submitted Budget recommends a savings of \$1.5 million by an interest-only payment to the Aviation Department on its loan to the City related to historical tax increment financing (TIF) liability. Additionally, the budget will require the Police Department to absorb \$6.0 million of its total pension increase by pursuing structural changes including continued partnership opportunities with City departments, position eliminations, and vacancy savings. This is similar to last year’s message in which I recommended that “the Police Department may elect to permanently eliminate positions to create the same amount of targeted savings, as is being done by the City.”

The submitted budget requires the following program efficiencies:

- Police Department - \$6.0 million
- General Services - \$1.4 million
- Parks and Recreation - \$500,000
- City Manager - \$423,000
- Municipal Court - \$282,000
- Finance - \$45,000

With the exceptions noted above, FY 2014-15 continues to reduce the practice of holding positions vacant in order to generate salary savings. I believe this is a positive step toward achieving a more structurally balanced budget, and meeting the goals established by the City Council in the adopted Five-Year Financial Strategic Plan.

The submitted budget fully funds the City's health insurance obligations. The total of \$49.7 million is budgeted to increase just 0.2 percent from the current year due to fewer total positions and stabilized claims citywide. The current City policy includes the option for retired employees to retain health insurance through the City. This is an area of concern that we must address. According to the most recent report from the Health Care Trust, retiree health claims average \$685 per month versus \$378 per month for active employee claims.

Fixed and variable operational costs including equipment maintenance, utilities, and workers compensation shows a modest decrease of \$6.5 million. The contingent appropriation is funded at \$4.8 million, which is slightly above the required minimum of one percent of General Fund revenues. I am recommending that the City Council use the contingent appropriation as a contribution to General Fund balance in order to further the City Council goal, as adopted in the Financial Strategic Plan, of a 17 percent General Fund balance within five years.

Amounts needed for critical equipment replacement and the City's fuel and fleet operations remain unfunded and must be addressed in future years. The vehicle replacement backlog, excluding the Police Department, is estimated to be nearly \$50 million by the end of FY 2014-15. Expenditures for capital improvements totaling \$53.3 million decrease \$20.3 million from the prior year due to programmatic increases in uses of funds for debt service and tax redirections, and less reliance on "project sweeps" to bolster future projects. Other unfunded needs include a building maintenance backlog that approaches \$50 million, a Computer Aided Dispatch and Records Management System (CAD/RMS) in the Police Department, a backlog in tree trimming, and upgraded parking meters to name a few. I have directed the Finance Department to continue seeking alternative funding mechanisms for those investments that will generate short and medium term returns on investment.

*Capital expenditures decrease
\$20.3 million in the budget.*

Debt service expenditures of \$145.5 million represent 15.9 percent of total governmental expenditures in the FY 2014-15 Submitted Budget. Total debt service decreases 1.7 percent from

the current year primarily due to restructuring KC Live and the Aviation TIF loan. Fire apparatus debt also decreases by \$1.1 million. New debt service payments include ADA improvements, Swope Park Soccer Village, East Patrol Station and Crime Lab, Municipal Auditorium Rehabilitation, and a new citywide permitting system.

Debt Services expenditures represent 15.9 percent of the budget.

Governmental Activities – Budget by Outcome

Public Safety: Kansas City will provide its citizens, businesses, and visitors a safe and secure environment with a fair and effective system of justice and responsive police, fire, and emergency medical services.

The Public Safety outcome remains the largest area of expense within Governmental Activities occupying 38 percent of all resources and 70 percent of the City’s General Fund.

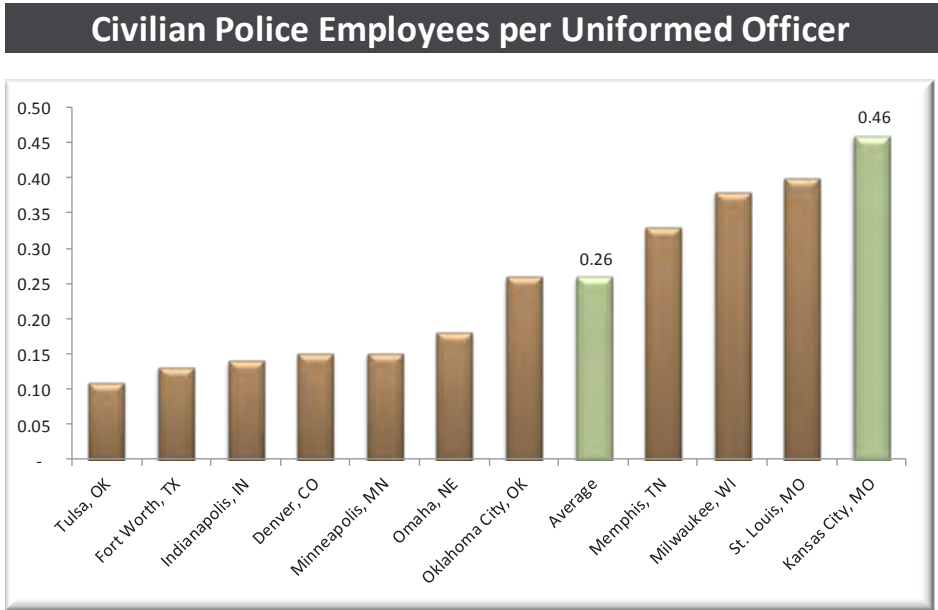
Kansas City Police Department

The submitted budget for the Police Department totals \$202 million and represents 25 percent of total Governmental Activities and 46 percent of the City’s General Fund. Total funding for the Police Department will increase approximately \$7.4 million over the FY 2013-14 Adopted Budget. The FY 2014-15 Submitted Budget continues several collaborative efforts to reduce crime including the Kansas City No Violence Alliance (KC NoVA), which is a partnership between the department and the Jackson County Prosecutor’s Office designed to target the most violent offenders in the community. Other initiatives include the Community Support Division, Hot Spot Policing, the Law Enforcement Resource Center (LERC), and the Area Command Unit (ACU).

The Police Department is the City’s largest department, comprising 46 percent of the General Fund.

Personal services costs for the Police Department total \$192 million, after accounting for required efficiencies, and represent about 90 percent of the total departmental budget, not including debt service. Pension increases for the police and civilian retirement systems are embedded in state law and are scheduled to increase by \$11.2 million relative to the FY 2013-14 Adopted Budget.

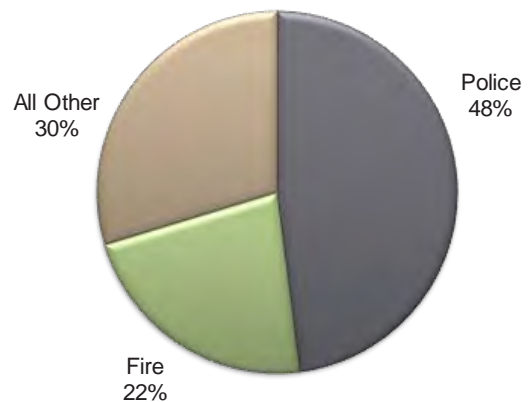
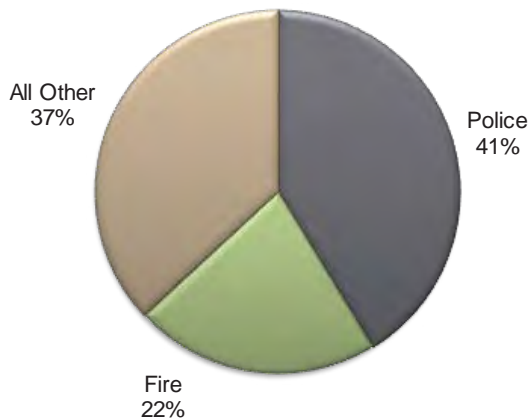
The Police Department submitted \$4.6 million in salary savings. In addition, I recommend a \$6 million program efficiencies reduction to absorb approximately half of the Police Department’s combined costs of pension increases. The Police Department also should reduce staffing by closing the Police Headquarters holding facility due to the expansion of the Jackson County regional correctional center. I recommend, as I did last year, that the department use this upcoming budget year to meet the combined salary savings and efficiencies target through permanent programmatic reductions, consolidations, or outsourcing of support operations, as is being done throughout the rest of the budget by the City. The department should pay close attention to its civilian force, which is higher than most of our peer cities and is in many ways duplicative of city staff:



Despite the large recommendations in the areas of salary savings and program efficiencies, the recommended cuts to the Police Department are modest when compared with the cuts in other General Fund Departments. Further, the Police Department’s total budget has increased on average 3.8 percent per year since FY 2004-05, whereas non-public safety budgets have increased just 0.1 percent per year in the same period in the General Fund.

GENERAL FUND OPERATING EXPENDITURES

	FY 2004-05	FY 2014-15 Submitted	Average Annual Increase
Police	138,402,995	201,745,264	3.8%
Fire	73,115,920	94,104,751	2.6%
All Other	123,798,665	124,861,662	0.1%
	335,317,580	420,711,677	2.3%



The Public Safety Sales Tax funds several Police Department equipment and capital improvements investments. A large portion of the sales tax is dedicated to debt service for the East Patrol station and prior police station projects. The remaining portion funds \$1.45 million for vehicle replacement, \$200,000 for helicopter maintenance, \$300,000 for building operations, and \$100,000 for PC Support.

Finally, the Police Department assumed enforcement of downtown parking in November 2013. The FY 2014-15 Submitted Budget fully funds six traffic control officers in the Police Department. I anticipate that this program will result in increased availability of premium downtown parking, as well as increased revenue through parking meter collections and fines.

Kansas City Fire Department (KCFD)

The submitted budget for KCFD totals \$141 million and represents 15 percent of total General Governmental Activities and 22 percent of the General Fund. Total funding for KCFD will increase approximately \$5 million over the FY 2013-14 Adopted Budget. The City's two-year grant from the United States Department of Homeland Security Staffing for Adequate Fire and Emergency Response (SAFER) program is expected to expire in early FY 2014-15. As a result, the proposed budget recommends a reduction of 30 firefighter positions pursuant to the collective bargaining agreement (CBA) with Local 42. The overtime budget in Fire increases by \$5.9 million (including holiday pay) in FY 2014-15 to fully fund minimum staffing in the department, as outlined in the CBA. The firefighters pension system is fully funded with an increase of \$3.2 million.

The submitted budget for the Fire Department anticipates an increase in overtime of \$5.9 million and elimination of 30 formerly grant-funded positions.

The budget includes funding for a \$315,000 lease payment to complete all gender neutral fire station accommodations identified during the fire sales tax election. A new debt service allocation of \$366,000 will fund approximately \$1.6 million in equipment upgrades including ambulance remounts, support vehicles, and air packs. The FY 2014-15 Submitted Budget also includes \$275,000 for increased paramedic training to encourage further cross training of firefighters with emergency medical response capacity.

Finally, the FY 2014-15 Submitted Budget proposes contracting with a third party collections agency for ambulance billing. This move will save the City over \$770,000 in collections costs. And, ambulance service collections that have waned in recent years should return to normal levels of \$17 million per year.

Municipal Court

The court instituted a new specialty court fee last year for sustainable funding of its drug, mental health, and veterans specialty courts that will result in increased revenues of \$475,000 to support the programs. Additionally, the FY 2014-15 Submitted Budget includes the consolidation of the City's inmate detention centers by adding capacity for 275 inmates at the Jackson County regional correctional center. The per inmate cost with Jackson County is expected to decrease from its

current rate of \$62.59/day to \$49.00/day. The impact of the consolidation to the court's FY 2014-15 Submitted Budget is \$1.8 million, and will decrease in future budget years due to the inclusion of one time consolidation costs. Finally, Legal Aid is funded at \$1.1 million in FY 2014-15. I recommend that the City pursue a request for proposals to determine whether or not the City is maximizing its investment in indigent legal defense.

Municipal Court revenues continue to lag due to the discontinuation of the red light camera program and decreased traffic citations of 43 percent since 2011. Therefore, the overall revenue estimate for Municipal Court is reduced by \$4.1 million in FY 2014-15. As of the end of December 2013, the total traffic citation volume was on a pace to total 145,000 citations for the

The total number of traffic citations is the same as it was in 1947.

current fiscal year. This projection is not only dramatically lower than prior years, but it equals the level of traffic citations issued in 1947. That year, the City had 730 total positions in the Police Department and only three municipal judges.² It is for this reason that I recommend that the City eliminate funding for one court division for a combined savings of \$300,000.

Public Infrastructure: Kansas City is adequately and efficiently served with well-maintained public buildings, coordinated public utilities, effective multimodal transportation systems, and viable roads and bridges.

Capital Improvements Plan (CIP)

The submitted FY 2014-15 Governmental Activities budget includes a total of \$53 million for capital improvements, which represents six percent of total Governmental Activities expenditures. A total of \$33.2 million will be provided for ongoing capital maintenance, including \$10 million for street preservation. Water Services also will provide \$3 million in Street Resurfacing. The CIP includes new allocations for debt service of a proposed \$5 million debt issuance to address structural deficiencies pursuant to a federal agreement related to the Americans with Disabilities Act.

The budget includes \$13 million for Street Preservation and Resurfacing plus \$33 million in all other street maintenance activities.

The CIP continues the commitment in Ordinance No.120458 to fund a Street Maintenance Fund by transferring 7.5 percent of net annual earnings tax receipts. The FY 2014-15 Submitted Budget includes a transfer of \$15 million from the General Fund to the Street Maintenance Fund representing the agreed upon portion of the earnings tax. Additional funding for the Street Maintenance Fund includes \$16.9 million from the state's distribution of motor fuel taxes and \$2.4 million of permit fees. The FY 2014-15 Submitted Budget totals \$33 million for all other maintenance activities in the Street Maintenance Fund.

² Source: Your City Government: Kansas City, Missouri. 1946-1947 Annual Report

General Obligation Bond Authority

Finally, as I stated in last year's transmittal letter, the City no longer has voted general obligation (G.O.) bond capacity to address its long-term capital improvement and maintenance needs. The adopted Five-Year Financial Strategic Plan recommends \$150 million in additional capacity supported by an increase in the debt levy portion of the City's property tax levy. The tax impact to a median homeowner in Kansas City is anticipated to increase \$20 every other year in the strategic plan. I believe that the City Council should seek voter authorization of a capital improvements bond program to ensure that the City has the resources necessary to maintain our infrastructure.

Public Works

The FY 2014-15 Submitted Budget for Public Works includes several initiatives to further the City's commitment to multimodal transportation options including its desire to become a platinum designated Bicycle Friendly Community from the League of American Bicyclists. First, the submitted budget includes \$84,000 to fund the BikeKC program, which will coordinate bike and pedestrian options by mapping new facilities via Geographic Information Systems (GIS), promote alternative transportation modes, and administer federal alternative transportation programs. The submitted budget also includes debt service funding to design and install 15 new traffic signals to replace antiquated mechanical signals in the urban core. The submitted budget includes nearly \$300,000 to establish a traffic management center to monitor and adjust traffic control timing to ensure a smooth traffic flows especially during peak periods. Finally, the submitted budget includes a \$0.50 per bag increase in excess trash bags to help maintain the refuse collection program.

Consistent with Ordinance No. 130796, the Kansas City Area Transportation Authority will receive 95 percent of net public mass transportation sales taxes.

Neighborhoods and Healthy Communities: Kansas City is a community of strong, stable and livable neighborhoods with the amenities that citizens expect; and a community that ensures the health and well-being of its citizens and environment.

Health Department and Health and Medical Care Centers

Relatively flat revenue projections in the Health Levy require a budget reduction to indigent health care providers. Streamlined operations in the Health Department minimize the decrease so that the combined decrease is reduced to \$660,000. The budget proportionally spreads the reduction so that the total decrease per facility is about two percent. The Health Department recently became one of the first of 19 health departments to receive national accreditation from the Public Health Accreditation Board. The department also is working toward creating a transactional-based payment system that will use a third party to report back to the department on its contractual payments in order to develop performance measures and ensure accountability with the indigent health care providers. The budget also adds \$30,000 to conduct an annual audit of our indigent health care providers to ensure compliance. Finally, Aim4Peace net funding is increased by a net \$370,000 to reflect a three-year grant, \$1.2 million grant from the federal Office of Juvenile Justice and Delinquency Prevention (OJJDP).

Neighborhood and Housing Services (NHS)

Legislation approved by the State of Missouri in August 2012 allowed the City to establish a land bank. The purpose for the land bank is to return abandoned properties to productive use and reduce the blight that exists in the neighborhoods where they are located. The FY 2014-15 Submitted Budget includes a transfer from the General Fund of \$2.1 million for the acquisition and resale of neglected parcels as well as lot clean-up, mowing and weed cutting. The submitted budget includes a city staff of a Program Director and seven positions from NHS and Law.

The budget includes \$1.7 million for demolitions, neighborhood initiatives, and nuisance abatement.

The NHS budget also includes \$1.7 million for strategic demolitions, dangerous building demolitions, neighborhood initiatives, and nuisance abatement. Tow services increases \$500,000 to support the City’s increased tow enforcement and contract costs. Projected fee increases will largely offset the increased cost of tow enforcement. The submitted budget maintains current Animal Control staffing, and it includes \$75,000 for the paint program supported by housing court fines.

The Five-Year Consolidated Plan and One Year Action Plan for federal Housing and Urban Development (HUD) grant funding is included without change in this submitted budget.

Parks and Recreation

The FY 2014-15 Submitted Budget for Parks and Recreation continues the dedication of a one half percent sales tax approved in August 2012. The submitted budget increases funding for Liberty Memorial by \$100,000 to \$725,000 to assist with the commemoration of the 100th Anniversary of

The budget includes nearly \$750,000 for youth programming.

World War I. The budget also includes a new race coordinator contract in the Convention and Tourism fund. The budget continues funding of \$400,000 for summer youth enrichment and about \$350,000 for youth programming, including ClubKC and Mayor’s Night Hoops and Night Kicks. The Parks and Recreation budget includes \$940,000 in salary savings and program efficiencies to offset moderate growth in sales tax revenues and to

accommodate approximately \$1 million in parks and recreation vehicle debt service transferred from the General Fund.

Finance and Governance: Kansas City is a community whose local government demonstrates effective, ethical leadership, sound financial practices, and efficient operating and support systems.

Civic Obligations

The submitted budget fully supports the City’s \$2 million commitment to maintenance at the Truman Sports Complex from non-General Fund resources. The submitted budget also funds the City’s commitment to the Downtown and River Market Commercial Improvement Districts, which includes \$215,000 plus staff support.

Boards of Election Commissioners

The FY 2014-15 Submitted Budget includes \$2.1 million to support four elections in the fiscal year including a state primary election, a state general election, a city primary election, and a city general election.

Office of the City Auditor

The FY 2014-15 Submitted Budget includes the reduction of one vacant auditor position.

Office of the City Clerk

The FY 2014-15 Submitted Budget includes an additional \$20,000 in funding for more responsive updates to the City Code of Ordinances.

City Manager's Office

The City Manager's Office submitted budget includes increased support for the city's arts convergence programs that are recommended in the Mayor's Task Force for the Arts final report including a new film commission (\$50,000), ArtsKC (\$75,000), and a new Office of Creative Services (\$200,000) with two new positions. The submitted budget also includes \$423,000 of program efficiencies.

Finance

The FY 2014-15 Submitted Budget for the Finance Department recommends three new municipal revenue agent positions to support the City's Internal Revenue Service audit match program. The new support will conservatively generate an additional \$2 million in earnings tax collections. The budget also invests in two additional positions for the Budget Division to support the City's Citywide Business Planning and to increase operational efficiencies throughout the organization by providing return on investment analyses.

Human Relations

The submitted budget includes \$250,000 for a 3rd generation disparity study to determine whether inequities continue to exist in government contracting opportunities for disadvantaged businesses. The study is expected to encompass 2-3 fiscal years, and the City anticipates partnering with other local governments in the study including Jackson County, Unified Government of Wyandotte County, Kansas City Public Schools, and the Kansas City Area Transportation Authority.

Human Resources

There are no material changes to the Human Resources budget for FY 2014-15. The department continues to encourage, and I support, restoration of funding for education and development position, training services, and a tuition reimbursement program. These programs are not funded in the submitted budget in the coming year.

Law Department

The FY 2014-15 Submitted Budget retains \$100,000 in outside legal counsel in anticipation of upcoming labor negotiations.

General Services

The General Services Department (GSD) continues to seek efficiencies in five major functional areas of its department: Information Technology, Fleet Management, Facilities Maintenance, Risk Management, and Procurement. As such, the FY 2014-15 Submitted Budget includes a \$1.4 million program efficiency targets. GSD already has achieved efficiencies in areas of

Information Technology by eliminating \$1.2 million of underutilized software licenses. Much of the software maintenance budget shifts to the Information Technology Reimbursable Fund in FY 2014-15 so that special revenue funds and business-type activities funds share proportionally in software maintenance. The budget also includes \$350,000 for an expanded public art program. The City's arts funding will total \$675,000 when combined with the programs administered by the City Manager's Office.

The budget allocates \$675,000 to public arts funding in FY 2014-15.

Planning, Zoning, and Economic Development - Kansas City has a stable and growing economy in which businesses and citizens have opportunities for growth and increased wealth and prosperity; and visitors consider the City a desirable destination for business and leisure travel.

Convention and Entertainment Facilities (CEF)

The FY 2014-15 Submitted Budget continues to include \$150,000 for an international program designed to promote international events. Also included are discrete allocations of \$200,000 for festival support, \$175,000 for Big 12 event support, and \$75,000 for the promotion of the Missouri Classic, a football game between two historically black college teams. The CEF budget also includes continued funding for Kemper Arena operations and the American Royal. The City will subsidize those operations by approximately \$1.1 million in FY 2014-15. The submitted budget eliminates a previously-budgeted profit sharing contribution of \$1.8 million from the Sprint Arena. The manager (AEG) will pay required state taxes from suite rental profits due to a recent state tax assessment. Therefore, the City's portion of the profit sharing agreement will be reduced until the liability is paid. Finally, the CEF budget includes \$370,000 in debt service for the recently completed Municipal Auditorium upgrade and \$350,000 in capital maintenance for the convention complex.

City Planning and Development (CPD)

Staff support will continue for the Mayor's Economic Development Strategic Plan (AdvanceKC), which will serve as a guide for long-term economic development investments and the targeted use of incentives.

The submitted budget funds the contract with the Economic Development Corporation (EDC) at \$910,000. The reduction from \$1 million in the current FY 2013-14 budget is similar to reductions sustained by other General Fund programs to balance the submitted budget. Funding is also maintained in the City Manager's Office for the ombudsman position to continue business support and resolution of City service delivery issues. CPD requires approximately \$100,000 to complete its update of 18 area plans in the City. Previously, CPD received funding from the Capital Improvements Plan to complete its updates. The next three priority plans are the Riverfront

Industrial plan, the Stadium/Park East plan, and the Red Bridge area plan. We will work to find efficiencies within the CPD budget to further these studies.

The FY 2014-15 Submitted Budget also holds the Development Services budget at the same level as the current adopted budget so that expenditures align with anticipated revenues for plan review and inspection activities.

Streetcar

Construction for the Downtown Streetcar will progress in FY 2014-15 using a combination of the proceeds from City special obligation bonds and certain federal grants. Debt service on the bonds and preliminary costs of operation will be funded from property and parking assessments for properties located within Transportation Development District (TDD) plus a one-cent sales tax on taxable sales within the TDD. The City's assessments and contributions total just over \$2 million and will be funded from the Public Mass Transportation Fund. The submitted budget for the Streetcar Fund includes \$5.7 million for debt service on the project.

BUSINESS TYPE ACTIVITIES

Water Services Department

The FY 2014-15 Submitted Budget for Water Services anticipates a 10 percent increase in water revenue and a 15 percent increase in wastewater revenue to meet capital needs, service delivery, system reliability and efficiency. This is the fifth year of a planned five-year revenue plan to increase water and sewer rates to address deferred capital needs. The department has met or exceeded its stated goal of at least 60 days operating reserves. It is anticipated that only inflationary increases will be needed in water revenues for the next five years beginning in 2015-16.

A 10 percent increase in water revenue and a 15 percent increase in wastewater revenue will address aging infrastructure, and improve system reliability, and service delivery.

The water system submitted budget includes an 8.5 percent increase in operating expenditures to cover increased costs for contractual services of \$11.8 million including restoration contracts designed to complete work performed by crews related to water main breaks and water line repair. Capital improvement funding fully supports renewal and replacement at approximately \$19 million. Water revenue bond debt service is anticipated to be \$35 million. With this planned revenue increase and a planned bond sale, the department will continue to replace a minimum of one percent of its system on an annual basis including \$2 million for water infrastructure. Planned large capital improvements projects include \$2 million for treatment plant improvements, \$1.2 million for the Enhanced Large Meter Replacement program, \$550,000 for water plant improvements and \$625,000 for facilities improvements. The Council is currently considering a \$500 million water revenue bond authorization for April to continue the momentum of water system improvements. Previous authorizations have shown a direct correlation to large capital investment. In FY 2008-09, the department invested \$60.6 million in contractual services, commodities, equipment, and debt service improvements for water system improvements. In the

last fiscal year, FY 2012-13, the same figure increased to \$87 million. Wages and benefits remained flat during the same period, including inflation.

The proposed revenue increase for the wastewater system will fund a large 18.7 percent increase in operating expenditures, which includes \$2 million in wastewater line maintenance. The wastewater

Water rates have supported an increase of \$54.7 million in annual maintenance and repair.

budget also includes \$500,000 for equipment repairs and \$500,000 for conveyance improvements, including pump stations. The FY 2014-15 Submitted Budget includes the use of planned reserves to invest over \$17.8 million in new wastewater infrastructure. Similar to the water system, non-salary wastewater investments totaled \$51.2 million in 2008-09. By 2012-13, the same figure was \$79.5 million, again while wages and benefits remained at previous levels.

Finally, the FY 2014-15 Submitted Budget for stormwater includes \$300,000 for inspection and flood monitoring, \$265,000 for pump station repairs, \$500,000 for the Household Hazardous Waste program, and \$1.3 million for system reliability and other improvements.

Aviation Department

The budget for the Aviation Department for FY 2014-15 includes an increase in operating revenues of \$12.9 million, or 11.1 percent over FY 2013-14. The expected increase is primarily due to new agreements with airlines, which increase \$7.9 million. Overall operating expenditures are projected to increase \$13.1 million, or 11.2 percent, from the prior year budgeted amount. Much of this increase is for capital improvements and investments in new equipment, including snow removal apparatus.

Capital expenditures for the Aviation Department are projected to increase to \$43 million, which includes a \$20 million runway rehabilitation. Other planned improvements include \$5 million for the facilities structural maintenance building, \$3 million for rehabilitation of terminal parking lots B and C, \$3 million to the storm drainage master plan, \$4.1 million for other storm drainage and combined sewer rehabilitation, \$1 million for computer network upgrades, and \$2.5 million for relief well replacement.

Citywide Business Plan

The FY 2014-15 Submitted Budget is the first that incorporates the Citywide Business Plan and the adopted Five-Year Financial Strategic Plan. The City Council began meeting in strategic planning sessions in May 2011. The following year, the City Council introduced indicators to their outcomes. In May 2013, I directed the Finance Department and its Budget Division to align the City Council priorities with a five-year financial plan. The Finance Department submitted the Citywide Business Plan, the Financial Strategic Plan, and the Five-Year Planning Model to the City Council in October 2013. The City Council subsequently adopted the Financial Strategic Plan, including 22 financial objectives, and the Five-Year Planning Model, and the “Balanced” scenario within the model via Resolution No. 130890. The model adopts several assumptions for

the balanced scenario, which has been used to craft this submitted document. The assumptions include the following:

- Earnings tax collections increase 2.5 percent annually.
- Sales and use taxes increase 1.5 percent annually.
- Employer contributions to health insurance increase five percent annually.
- Employer contributions to pension plans fully fund the actuarial required contribution (ARC).
- Full-time equivalent positions decrease by approximately three percent with a salary freeze in 2015-16.
- Firefighter positions decrease by 30 full-time equivalent positions due to the expiration of the Staffing for Adequate Fire and Emergency Response (SAFER) grant, and as set out in the collective bargaining agreement between the City and Local 42, IAFF.
- Revenue enhancements and/or expenditure savings total \$4 million in FY 2013-14 and future fiscal years to compensate for decreased fine revenue.
- The City issues \$150 million in General Obligation debt over five years supported by increased property tax revenue.

Nearly all of these assumptions are incorporated into the FY 2014-15 Submitted Budget. Additionally, the Five-Year Financial Model will be updated in early February to reflect the budget figures as submitted herein. The model will help to guide the Council to several of its key goals. One can find more information on the Citywide Business Plan and the Five-Year Financial Model in this document as well as on the Finance Department web site.

Moving forward, the Mayor and the City Council will meet in the late spring, soon after the adoption of the FY 2014-15 Budget, to refine its goals and objectives for the next fiscal year and beyond. Meanwhile, the Budget Division in the Finance Department will coordinate the further development of departmental strategic plans and divisional business plans throughout the City. The plans will be based upon a common template, so that the departmental and division plans are substantially similar to the Citywide Strategic Plan crafted by the Mayor and City Council. The template will be based on General Services Structured Change Management, which has proven to be a successful model for business planning in several departments. This document contains examples of how future budgets will be structured with objective statements and Key Performance Indicators (KPIs) within each of the council priorities. The program pages for Public Works Administration, Streets and Traffic Operations, Water Services, and General Services Facilities Maintenance displays this new format.

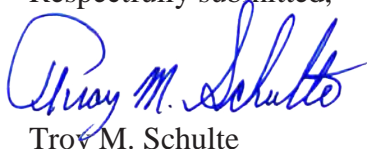
Important Dates for the FY 2014-15 Budget Deliberations

For your review, the following dates are provided as key milestones in the process of deliberating and adopting the annual budget of the City:

City Manager’s Budget delivered to Mayor	January 15
Mayor’s Budget delivered to City Council	February 6
First Neighborhood Hearing – KCPD Shoal Creek Patrol Division	February 15
Second Neighborhood Hearing – Robert J. Mohart Multi-Purpose Center	February 22
Departmental director hearings	February
Introduction of the Budget Ordinance	February 27
Third Neighborhood Hearing – KCPD South Patrol Division	March 1
Finance Committee consideration of the Budget	March 5, 19 and 26
Business Session on the Budget	March 27
City Council adoption of the Budget Ordinance	March 27

This submitted budget makes great strides in addressing the council priorities, adequately funding services that are high priority of residents and keeping the promises recently made to voters. This budget still has structural issues and we must continue to be vigilant in our efforts to resolve our long-term liabilities so that City services can consistently and adequately be provided at reasonable cost to taxpayers. My staff stands ready to address any questions you may have regarding the information presented in this preliminary budget. I look forward to working with you as you review it.

Respectfully submitted,



Troy M. Schulte
City Manager

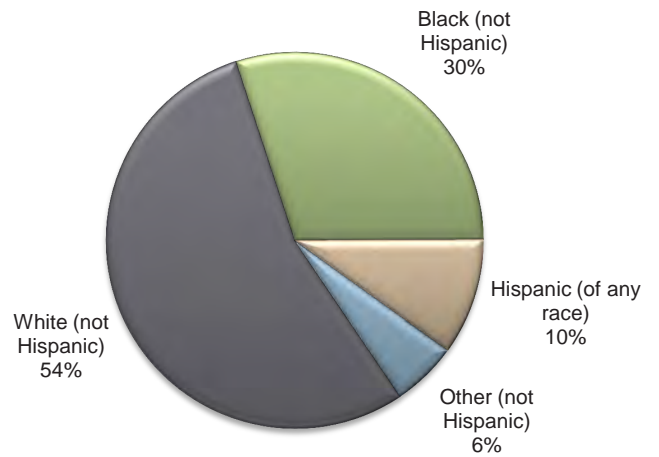
Community Profile

Kansas City is the largest city in a bi-state metropolitan area of 2.1 million people which includes 172 cities and 15 counties. Kansas City Missouri, itself, covers parts of four counties, 319 square miles, the 11th largest land area in the country among cities not consolidated with counties, and incorporates all or part of 15 public school districts. There are over 100,000 students enrolled in pre-primary and elementary schools, high schools, and colleges in the City.

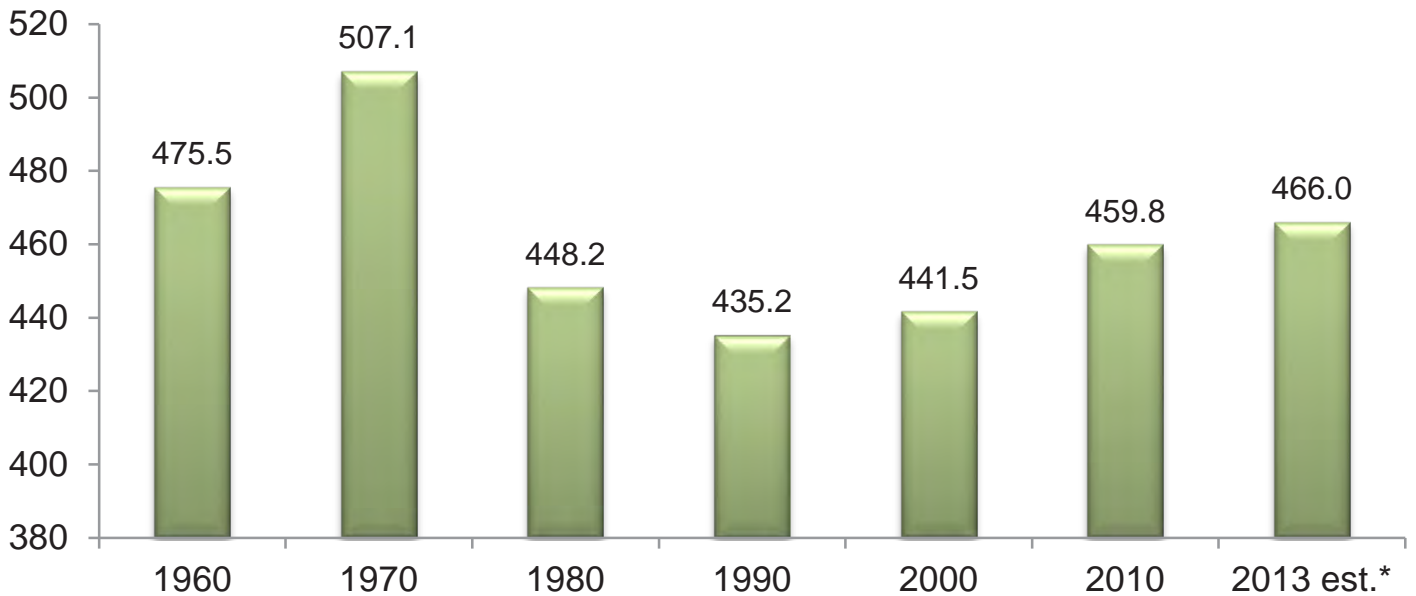
Kansas City ranks as the 37th largest city in the U.S. by population. However, it ranks 216th out of the 239 cities with populations over 100,000 in population density, which is the population per square mile. In 2006, Kansas City was named one of ten All American Cities and ranked number 10 for economic growth.

Greater Kansas City has a low cost of living relative to the nation. According to the cost of living index published by the Council for Community and Economic Research, in the third quarter of 2011, the overall index for the Kansas City urban area was 99.2 (national average = 100).

RACIAL COMPOSITION

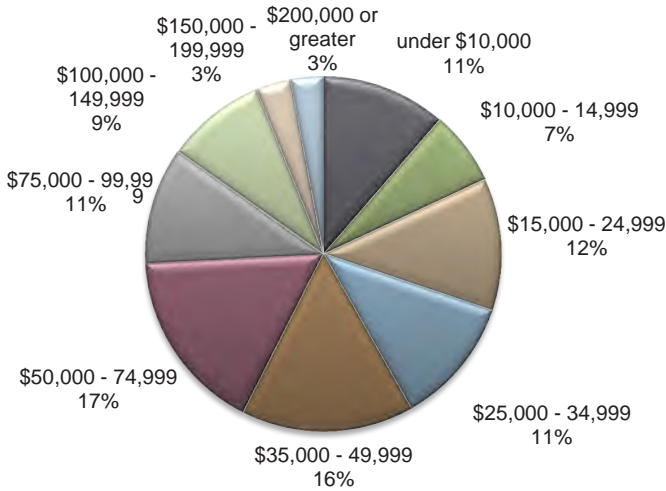


KANSAS CITY POPULATION (IN THOUSANDS)

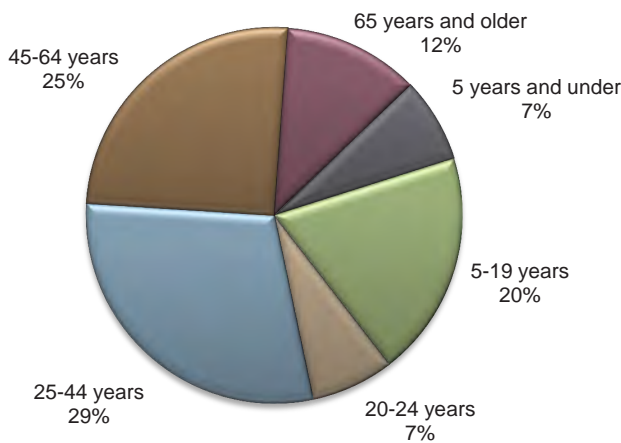


*Source: Extrapolation to 2013 consistent with the trend of the U.S. Census Bureau estimates from 2010 and 2011)

ANNUAL HOUSEHOLD INCOME



AGE COMPOSITION



Housing in the City of Kansas City is comparatively affordable, with values holding steady. The City of Kansas City’s housing affordability ratio is also very favorable. A median price home is 2.38 times the area’s median income in Kansas City compared to 3.5 times nationally.

Kansas City officially nicknamed the “City of Fountains” with over 200 fountains, second most in the world just behind Rome. Kansas City’s Parks and Recreation Department oversees 132 miles of spacious boulevards and parkways, 214 urban parks, 152 ball diamonds, 10 community centers, 105 tennis courts, five golf courses, five museums and attractions, and 30 pools. Swope Park is one of the nation’s largest city parks, comprising 1,805 acres, more than twice as big as New York’s Central Park.

In March 2012, downtown Kansas City was selected as one of America’s best downtowns by Forbes Magazine for its rich culture in arts, numerous fountains, upscale shopping and various local cuisines, most notably barbecue. Kansas City became a hotbed for jazz shortly after World War I in the now-famous historic area around 18th and Vine which today houses the American Jazz Museum and the Negro Leagues Baseball Museum.

Characteristics of the Kansas City Population

approximately 507,000 in 1970 and to a low of about 435,000 in 1990. In 2013, the City has an estimated population of 466,000 people.

The racial composition of Kansas City is 54.4% White, 30.0% Black or African American, 10.0% Hispanic (of any race), and 5.6% other races.

Most residents of Kansas City have an annual household income of less than \$50,000 (57.5%) while 27.3% have an annual household income between \$50,000 and \$100,000 and 15.2% have an annual household income greater than \$100,000.

The population of Kansas City is made up mostly of people in the 25-44 years-old age bracket (29.3%). The next largest group by age are those between 45 and 64 (25.1%), followed by those between 5 and 19 (19.4%), those 65 and older (11.6%), those under 5 (7.3%), and finally those between 20 and 24 (7.1%).

Over 38% of the population of Kansas City has received an Associate’s degree or higher.

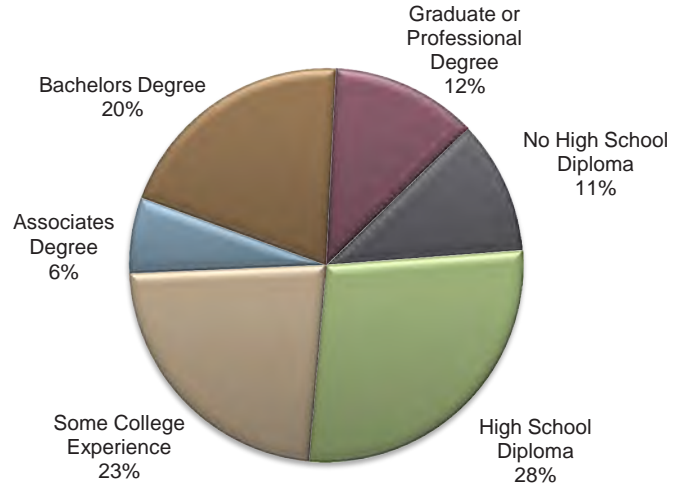
Characteristics of the Kansas City Economy
 Kansas City ranks as one of the 10 best supporters of small business, and it is considered one of the 50 best cities in the world for global business. Three international law firms, Lathrop & Gage, Stinson Leonard & Street, and Shook, Hardy & Bacon are based in the City. Kansas City is home to the Federal Reserve Bank and serves as the headquarters for Hallmark Cards, DST, Russell Stover Candies, Kansas City Southern Railway, H&R Block, Boulevard Brewing Company, American Century Investments, and a variety of regional, national, and internationally renowned companies and businesses. The City is host to the Life Sciences Consortium anchored by the Stowers Institute which is building a strong technology and life sciences base in the Kansas City area.

The metropolitan economy provides access to over 1,000,000 jobs in over 500 industries. The City has high concentrations of employment in information, finance and insurance, management of companies and enterprises and professional and technical services. The majority are employed in the service industry (48.2%), followed by retail and wholesale trade (14.6%), manufacturing (9.1%), financial services, insurance, real estate, rental & leasing (8.4%), construction (6.2%), transportation, warehousing & utilities (5.2%), government (4.7%), and other (3.5%).

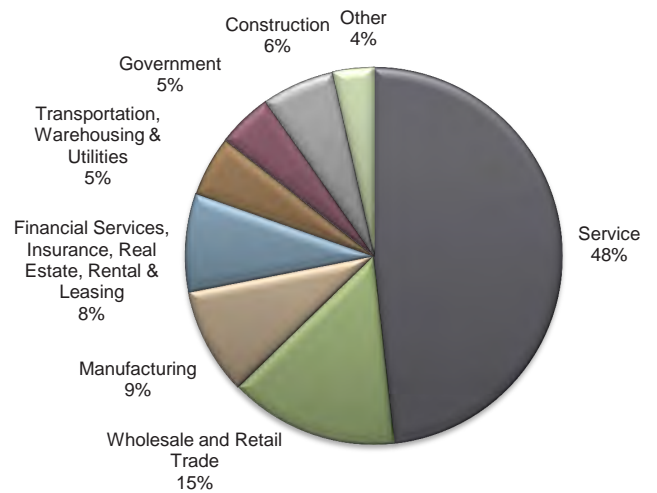
Metropolitan Kansas City is the most centrally located principal city in the United States of America which helps make it a national transportation hub with over 10 million passengers using 10 major passenger air carriers. Kansas City International Airport was ranked 51st with all-cargo landed weight of over 423 million pounds. It is one of only seventeen cities in the nation with three interstate highways within its City limits. With the presence of four interstate highways, Kansas City is accessible to 83 percent of the country's GDP within a two-day drive.

For sports fans, Kansas City Missouri offers two professional sports teams: The Kansas City Chiefs (National Football League) and the Kansas City Royals (Major League Baseball). In addition within the Kansas City Metropolitan region are Sporting Kansas City (Major Soccer League – 2013 champions), Missouri Mavericks (Central Hockey League), Missouri Comets (Major Indoor Soccer League), Kansas City Roller Warriors (Women Flat Track Derby Association).

EDUCATIONAL ATTAINMENT

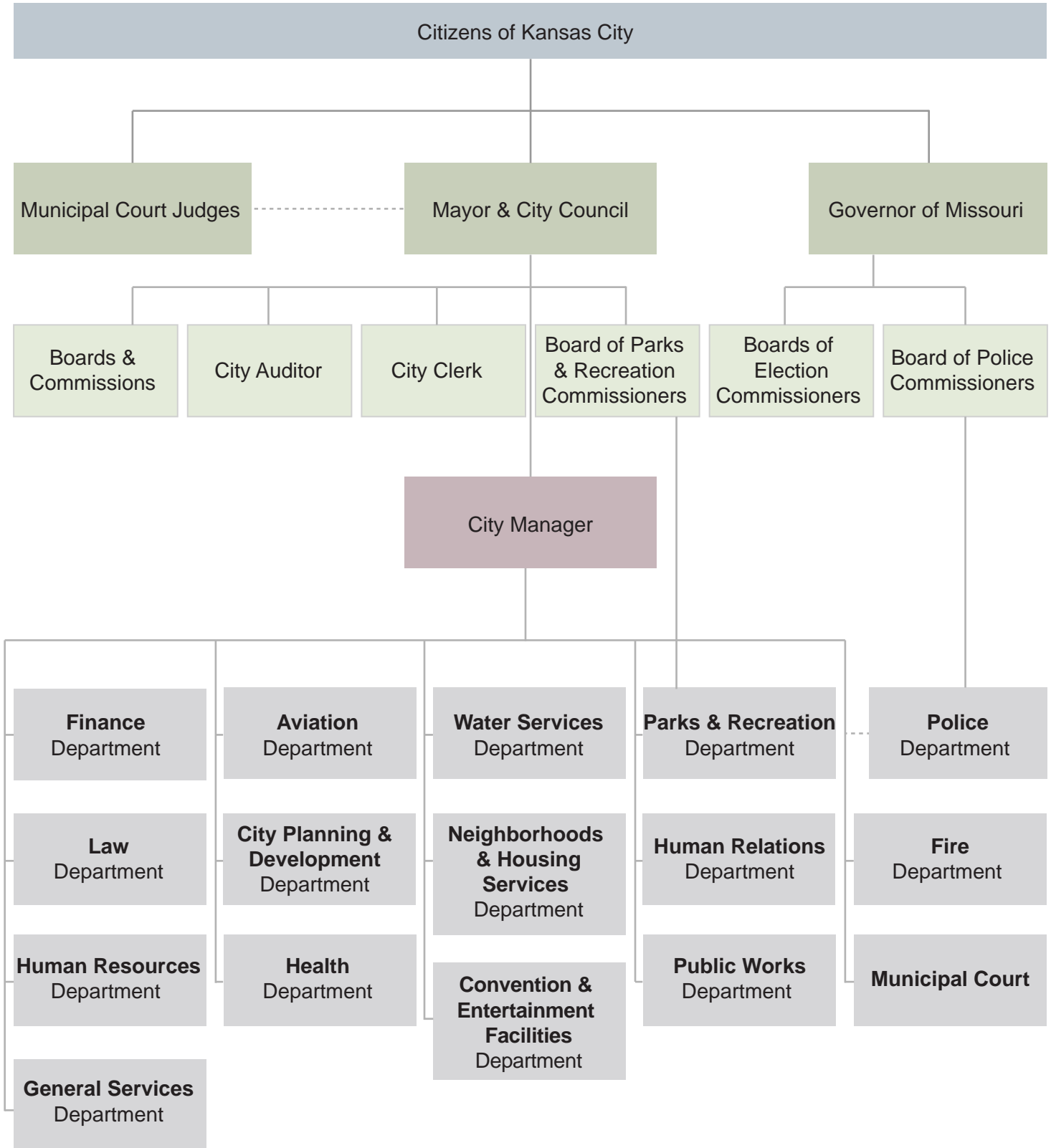


EMPLOYMENT BY INDUSTRY



Organization Chart

CITY OF KANSAS CITY, MISSOURI



CITY OF KANSAS CITY, MISSOURI

CITY MANAGER

Troy M. Schulte

DEPARTMENT DIRECTORS

Aviation	Mark VanLoh
City Auditor	Doug Jones
City Clerk	Marilyn Sanders
City Planning and Development	Robert Langenkamp
Convention and Entertainment Facilities	Oscar McGaskey
Finance	Randall Landes
Fire	Paul Berardi
General Services	Earnest Rouse
Health	Rex Archer
Human Relations	Phillip Yelder
Human Resources	Gary O'Bannon
Law	William Geary
Municipal Court	Megan Pfannenstiel
Neighborhoods and Housing Services	John Wood
Parks and Recreation	Mark L. McHenry
Police	Darryl Forté
Public Works	Sherri McIntyre
Water Services	Terry Leeds

Budget Process and Key Dates

The City Charter requires the City Council to adopt an annual budget by the fourth regular meeting in March. The City's fiscal year spans from May 1 to April 30. The City's year-round budget and planning process includes several phases: budget development and review, budget adoption, and budget amendments.

BUDGET DEVELOPMENT AND REVIEW

Budget development begins when the Finance Department issues budget instructions to city departments, boards, and commissions. Departments use the instructions to estimate revenues and to request the appropriations necessary to their program needs in the next fiscal year. Departments prepare their budget requests based on estimates of work to be performed and their costs. Departments also submit their performance plans to the City Manager. The performance plans contain outcomes and key performance indicators by department division.

The City Manager meets with department directors to review their budget requests. During this phase, the Finance Department along with the City Manager's Office performs a policy review of departmental budget requests. The City Manager reviews each department's budget with the department director in order to reach a balanced budget to present to the Mayor and Council.

The Finance, Governance and Ethics Committee may convene City Council Budget Priority Session(s) before the City Manager submits the budget to the Mayor for review and comment. The Finance Department prepares copies of the budget are prepared for public distribution when the budget is submitted to the City Council.

BUDGET ADOPTION

In accordance with the City Charter, the City Manager prepares the budget and on January 15 submits it to the Mayor. The Mayor transmits the budget as prepared by the City Manager to the City Council on or before the second regular meeting of the City Council in February. A date for a public hearing on the budget is set at the time the budget is reported to the City Council. This date must not be later than the second City Council meeting in March. The Finance, Governance and Ethics Committee of the City Council

2014-15 BUDGET CALENDAR

Sept. 3-Oct. 6, 2013	Department budgets entered into budget system
Oct. 25, 2013	Final department budget submittals due
Nov. – Dec.	Departmental Meetings with City Manager to discuss performance plans and to finalize the FY 2014-15 Budget
Jan. 15, 2014	Preliminary Budget presented to Mayor
Feb. 13, 2014	Budget submitted to City Council
Feb. 15, 22, March 1	Public/Community hearings
Feb. 27, 2014	Budget and Tax Ordinances introduced
March 5, 19, and 26, 2014	Finance, Governance and Ethics Committee hearings on the Budget
March 27, 2014	Budget Adopted by City Council

will hold at least one public hearing on the budget ordinance. The committee may hold other community forums to receive input on the proposed budget. At the fourth meeting in March, the City Council adopts the annual budget. The budget ordinance requires a majority of affirmative votes.

AMENDING THE BUDGET

The Council may pass ordinances that modify appropriations after the passage of the annual appropriation ordinance. The Director of Finance must certify that a sufficient unappropriated balance remains in the fund from which appropriations increase.

After passage of the annual appropriation ordinance, upon recommendation of the Director of Finance, the Council may by ordinance authorize the transfer of unencumbered balances appropriated for one department to any other department. An unencumbered balance appropriated for one purpose may be transferred to another purpose within a department upon the approval of the department head and subject to the certification of available funds by the Director of Finance. Additionally, an unencumbered balance appropriated to a department for a specific purpose may be transferred to any other department for the same purpose within the same fund upon approval of the respective department heads and subject to the certification of available funds by the Director of Finance.

Fund Structure

All funds of the City are budgeted using a cash basis of accounting. Revenues are generally recognized when received and expenditures are recorded when paid. By State law, the budget adopted by the City Council must be a balanced budget, where total resources equal total obligations. The City of Kansas City considers a balanced budget to consist of adequate revenues from the current year as well as any unreserved fund balances available from the previous year that can be used to meet current year expenditures.

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The FY 2014-15 City budget totaling \$1.42 billion is divided into 78 different funds which fall into one of five major categories:

GOVERNMENTAL ACTIVITIES FUNDS

General Fund

The General Fund is the largest fund in the City, totaling 31% of the total budget. General Fund revenues include property tax, earnings and profits tax, and utility tax and franchise fees. These revenues fund the majority of basic services provided by the City, including police and fire, trash collection, and property maintenance. Additionally, the majority of City administrative activities are funded including legislative, financial, legal, information technology, and human resource activities.

Special Revenue Funds **22%**

Special Revenue Funds are a combination of 48 funds that have been established to account for restricted revenues and expenditures. These restrictions were created by voter approval of taxes, by federal and state grants awarded to the City, or by the collection of specific revenues for a specific purpose. Examples of each are Public Safety Sales Tax, Community Development Block Grant, and Golf Funds. *These 48 funds comprise 22% of the total City budget.*

Debt Funds **8%**

Debt Funds are a combination of 18 funds that have been established to account for the accumulation of resources for and the payment of general long-term debt principal and interest. *These 18 funds comprise 8% of the total City budget.*

Capital Improvements Funds **4%**

Capital Improvements Funds account for the financing of capital improvement projects not financed by other funds or long-term debt. Revenues come primarily from a dedicated sales tax and grants. *These 2 funds total comprise 4% of the total City budget.*

Business-Type Activity Funds **35%**

The Business-Type Activities Funds account for services that are primarily self-supporting, receiving most of their revenues through user fees or charges. The City has nine separate funds that account for the business operations of the Aviation, Water, and Sewer Departments. *These 9 funds comprise 35% of the total City budget.*

Fund Listing

General Fund

Special Revenue Funds

Ambulance Services	Health Levy	Parks & Recreation Fund
ARRA Stimulus Fund	Home Investment Fund	Performing Arts Center Garage
Arterial Street Impact Fee	Housing Oppor for Persons With Aids	Police Drug Enforcement
Boulevard Maintenance	HUD Lead-Based Paint Grant	Public Art Fund
Brownfields Revolving Fund	Infrastructure and Maintenance	Public Mass Transportation
CID/NID Revolving Loan Fund	Inmate Security Fund	Public Safety Sales Tax
Community Centers	KCATA Sales Tax	Ryan White HIV/AIDS
Community Development Funds	Land Bank	Sp Housing Rehabilitation Loan
Convention And Tourism	Liberty Memorial Trust Fund	Street Car Fund
Development Services Fund	Local Law Enforcement Grants	Street Maintenance
Domestic Violence Shelter Oper	Museum Fund	Trafficway Maintenance
Econ Dev Initiative-HUD Grant	Neighborhood Stabilization Grant	Youth Employment Fund
Fire Sales Tax	Neighborhood Tourist Develop	
Golf Operations	Parking Garage	
Governmental Grants Fund		

Debt Funds

Convention And Sports Complex	STIF Brush Ck-Blu Pkwy Twm Ctr	STIF Hotel President
Downtown Arena Project Fund	STIF East Village	STIF Midtown Fund
G.O. Recovery Zone Bonds	STIF HOK Sport Garage	STIF Uptown Fund
General Debt And Interest	STIF Tower-909 Walnut	STIF Valentine
KC DwnTwn Redev Dist Debt Fnd	Sewer Special Assessment	Streetlight Debt Fund
N.I.D. Bond Fund	STIF 12th & Wyandotte	TIF Special Allocation Fund

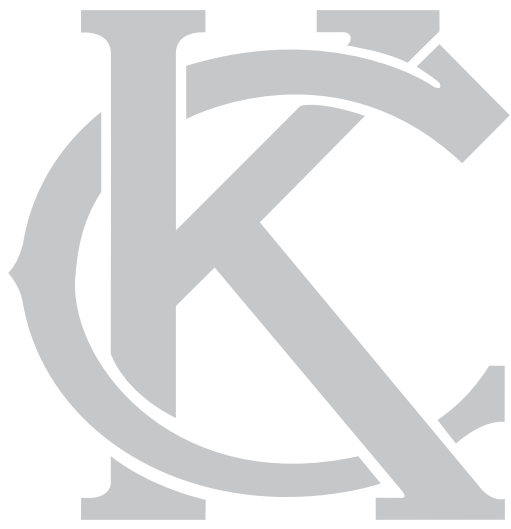
Capital Improvements Funds

Capital Improvements Fund	Revolving Public Improvement
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■ = Governmental Activities Funds: operations supported principally by taxes, fees, and intergovernmental revenues.

Business-Type Activity Funds

KC Airports	KCI Passenger Facility Charge	Sewer
DEA Drug Forfeiture	Customer Facility Charges	Stormwater Fund
Richards Gebaur KC Southern	Special Facilities Bnd Fnd	
Railway	Water	



Mayor and City Council Goals

Vision Statement

The mayor, council and staff, together with community partners, strive to achieve a common vision to make Kansas City best. We employ innovative strategies to: effectively and efficiently provide customer-focused services; improve public safety; and develop sustainable, healthy communities where all prosper. We lead by inspiring, collaborating, measuring progress and celebrating success.

In January 2013 the City Council adopted the City's strategic plan of Council priorities and performance indicators. This plan will guide the budget process and ensure the Council clearly communicates its priorities to City staff and the public. The Council identified 23 distinct priorities within six broader categories:

CROSS CUTTING PRIORITIES

Emphasize the focus on the customer across all city services; engage citizens in a meaningful dialogue about city services, processes, and priorities using strategic communication methods.

- *Indicator: Percent of citizens satisfied with customer service from city employees*
- *Indicator: Percent of citizens satisfied with communication from city*
- *Indicator: Percent of businesses satisfied with city services (EDC Business Survey)*
- *Indicator: Percent of customers satisfied with 311 service request outcomes*

PUBLIC SAFETY

Reduce crime among all age groups with special attention to crimes committed by youth, and with a particular emphasis on violent and property crimes such as homicides, aggravated assaults, and home burglaries.

- *Indicator: Part One violent crime rate per 1000*
- *Indicator: Part One property crime rate per 1000*
- *Indicator: Part one violent crime rate committed by youth (under 25)*
- *Indicator: Number of youth returned to school under the compulsory attendance ordinance*

Improve emergency medical response times and patient outcomes.

- *Indicator: Return of spontaneous circulation rate for cardiac arrests*
- *Indicator: Response time for life threatening calls*

Maintain and enhance fire suppression and prevention, rescue and hazardous material incident response capabilities.

- *Indicator: Response time with appropriate equipment and personnel for such incidents*
- *Indicator: Annual hours of training for fire suppression, rescues, and hazardous material incidents*
- *Indicator: Age of vehicles and other specialized equipment*

Maintain and enhance emergency management capabilities to respond efficiently and effectively to natural or manmade disasters.

- *Indicator: Percent of time public warning system sirens and flash flood indicators are operational*
- *Indicator: Percent of at risk population/area protected*

Prevent threats to public safety and animal welfare via efficient and effective animal control response and operations.

- *Indicator: Response time for complaints*
- *Indicator: Customer satisfaction with animal control service*

PLANNING, ZONING, AND ECONOMIC DEVELOPMENT

Invest in the underdeveloped parts of the city and effectively harness the opportunities with Urban Neighborhood Initiative, Land Bank, Green Impact Zone and others to improve housing and commercial development.

■ *Indicator: Percent of Land Bank properties sold, reused, or repurposed*

■ *Indicator: Percent change in value of permits issued in designated urban core area*

Implement the City's Advance KC plan, maximize the collaborative opportunities to further this plan by partnering with community efforts that keep and grow businesses in KCMO, attract more residents to live in KCMO, and celebrate the unique offerings that bring people and business to KCMO.

■ *Indicator: Jobs created or retained through economic development efforts*

■ *Indicator: Downtown commercial vacancy rate*

Make KC a destination for personal and business visitors by maximizing the usage of the City's aviation and convention assets.

■ *Indicator: Number of daily departures from KCI*

■ *Indicator: Number of citywide/non-citywide conventions and other events at convention center*

■ *Indicator: Number of convention hotel room nights and non-convention hotel room nights*

■ *Indicator: Progress tracker for the new terminal at KCI*

■ *Indicator: National & International rankings and features of KC*

Streamline Business Practices Priority.

■ *Indicator: Business satisfaction with customer service from local government (from EDC business survey) Rating of Kansas City as a place to do business (from EDC survey)*

■ *Indicator: Percent of Small Business Committee recommendations implemented*

■ *Indicator: Number of citywide/non-citywide conventions and other events at convention center*

■ *Indicator: Number of convention hotel room nights and non-convention hotel room nights*

■ *Indicator: Progress tracker for the new terminal at KCI*

■ *Indicator: National & International rankings and features of KC*

NEIGHBORHOODS AND HEALTHY COMMUNITIES

Healthy Communities

Reduce illegal dumping and littering.

■ *Indicator: Percent of citizens satisfied with cleanliness of city streets & public areas*

■ *Indicator: Percent of neighborhoods in which litter index is maintained or reduced*

Encourage active living and healthy eating via strategies in the KC Community Health Improvement Plan (KC CHIP).

■ *Indicator: Percent of community living within a food desert (without easy access to healthy eating options)*

Ensure that any City or shared community animal shelters meet industry standards and work with the community to address issues of pet population and responsible pet ownership.

■ *Indicator: Live outcome rate from animal shelter*

■ *Indicator: Percent of pets licensed*

Neighborhood Livability

Target blight by redeveloping, repurposing, and clearing vacant lots in collaboration with the community.

■ *Indicator: Percent of dangerous buildings demolished*

■ *Indicator: Percent of Land Bank properties sold, reused, or repurposed (shared indicator with Economic Development)*

Provide the resources for effective basic services.

■ *Indicator: Overall customer satisfaction with 311 service requests*

■ *Indicator: Percent of 311 service requests completed within established timeframes*

Provide safe and well maintained parks, community centers and other facilities that have amenities our residents want.

■ *Indicator: Youth participation in city provided programming (Night Kicks, Hoops, Club KC)*

■ *Indicator: Percent of citizens satisfied with park maintenance*

■ *Indicator: Percent of citizens satisfied with community center programming*

TRANSPORTATION AND INFRASTRUCTURE

Maximize the effect of Question 1 revenues for the designated improvement areas and communicate expectations and outcomes to the public; determine short-term and long-term infrastructure priorities.

■ *Indicator: Percent of citizens satisfied with street maintenance*

Develop a strategy for improving public transit.

■ *Indicator: Percent of citizens satisfied with public transit*

■ *Indicator: Ridership on public transit*

■ *Indicator: Project/Progress Tracker for Streetcar Implementation*

Build on the positive trend of fixing streets and waters leaks and better communicate to the public about maintenance and repairs.

■ *Indicator: Percent of water main repairs and restorations completed within established timeframe to meet service level goal*

■ *Indicator: Customer satisfaction with response to 311 service requests for water line repairs*

FINANCE AND GOVERNANCE

Adopt a plan to develop a structurally balanced budget by fiscal year 2015-16 to adequately fund basic City services.

■ *Indicator: Operating Fund ratio of expenditure to revenue growth*

Develop a time-specific funding plan to meet the City's adopted goal of maintaining a fund balance of at least two months' worth of expenditures.

■ *Indicator: General Fund balance*

Ensure adequate funding for maintenance of City infrastructure.

■ *Indicator: Capital expenditures as a share of General Government expenditures*

Maintain the City's general obligation AA credit rating and seek to strengthen it in the future by capitalizing on the City's credit strengths and addressing its weaknesses.

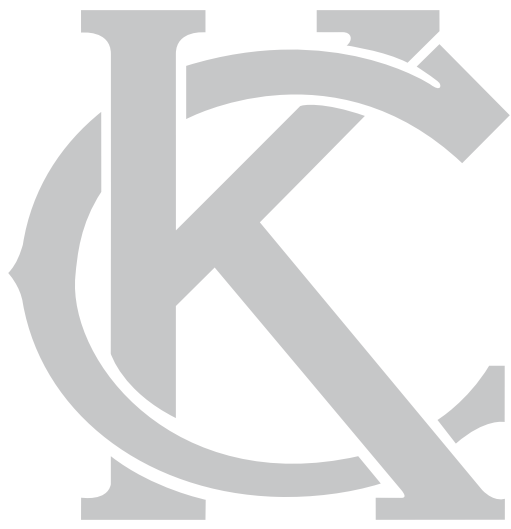
■ *Indicator: Debt service as percent of expenditures*

■ *Indicator: Credit ratings*

Develop a plan to assure the actuarial soundness of the City's pension systems and to significantly reduce other post-employment benefits liability.

■ *Indicator: Pension systems funded ratio*

■ *Indicator: Amount of other post-employment benefits liability*



Citywide Business Plan

In January 2013, the City Council established goals and performance indicators to guide the budget process. Through the direction of City Manager Troy Schulte, the Finance Department was tasked to organize the Council's goals and objectives into a comprehensive renewable five-year Citywide Business Plan and to prepare a Financial Strategic Plan for the City. The objectives identified in the plans are then used to inform the inputs and assumptions for the five-year planning model—factors that impact growth, reasonable growth rate assumptions, and critical values.

The Five-Year Planning Model influences budget formulation by identifying financial parameters as part of the strategy to reach fiscal balance. The budget is then used to operationalize the financial plan by implementing specific financial strategies, funding service level preferences, identifying a set of spending assumptions, and linking operating, capital, and debt planning efforts.

A key component of the planning process is determining whether a package of revenue and expenditure options being considered for the budget will maintain, erode, or improve a government's financial position in the budget period and in the long term. The model is used to monitor long-term financial health, illustrate the impact of policy decisions and potential trends, and create a common set of assumptions and expectations.

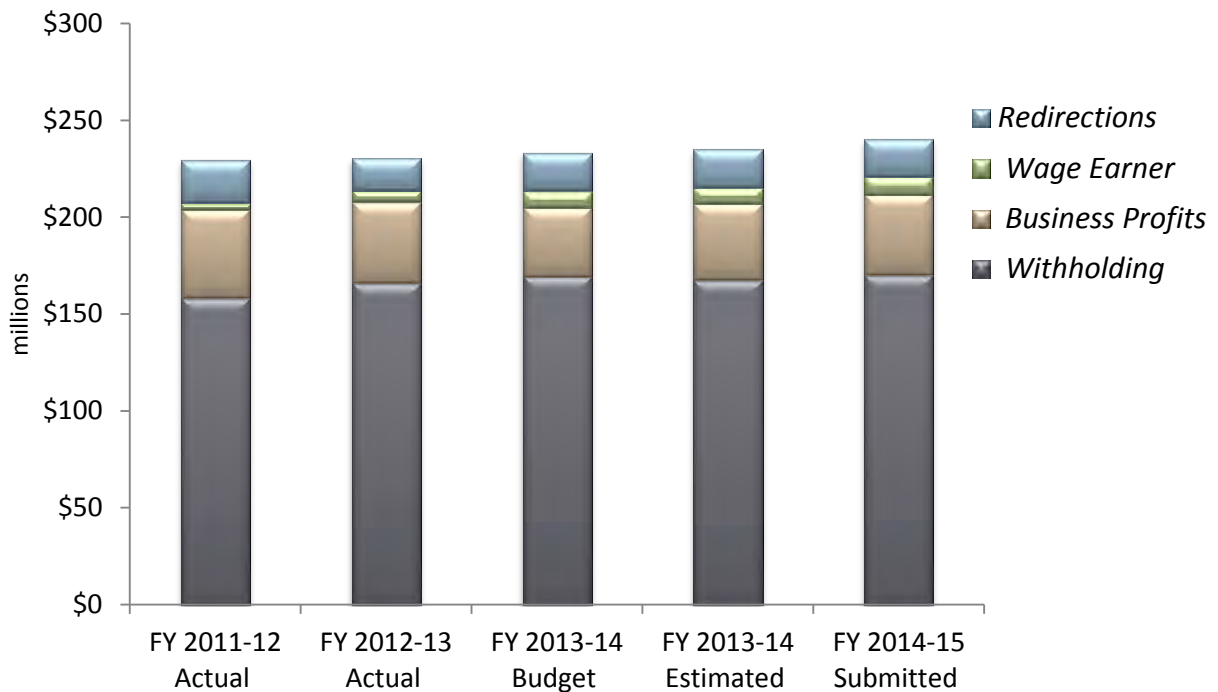
Statistical modeling and trend analysis for revenues provide a range of future growth rates that are then used to estimate the level of available funding. Expenditures are estimated based on varying assumptions for population, inflation, health care costs, capital requirements, number of employees, service level preferences, and many other spending assumptions while linking operating, capital, and debt planning efforts.

The model results are summarized by the following eight graphs, benchmarked to City policies:

- Structural Balance – General Fund
- Reserves – General Fund as a Percent of Operating Expenditures
- Structural Balance – All Other Funds
- Reserves – All Other Funds
- Debt Service as a Percent of Revenues
- Property Tax Burden
- Allocation Analysis by Program
- Allocation Analysis by Expense Category

Baseline assumptions and forecast results for the Submitted FY 2014-15 budget are presented on the following pages.

Earnings Taxes \$220.1 million



Budget Highlights

22% of General Municipal Revenues in FY 2014-15.

Average growth rate in last 10 years was 3% and growth assumption for FY 2014-15 is 2.5%.

Total estimated redirection amount is \$19,050,00 in FY 2014-15.

Tax Rates

KC residents: 1%

Non-residents who work in KC: 1%

Business net profits earned in the City: 1%

Special Considerations

Closely tracks economic activity in the City.

20% received in final month of fiscal year.

Requirement to renew every five years.

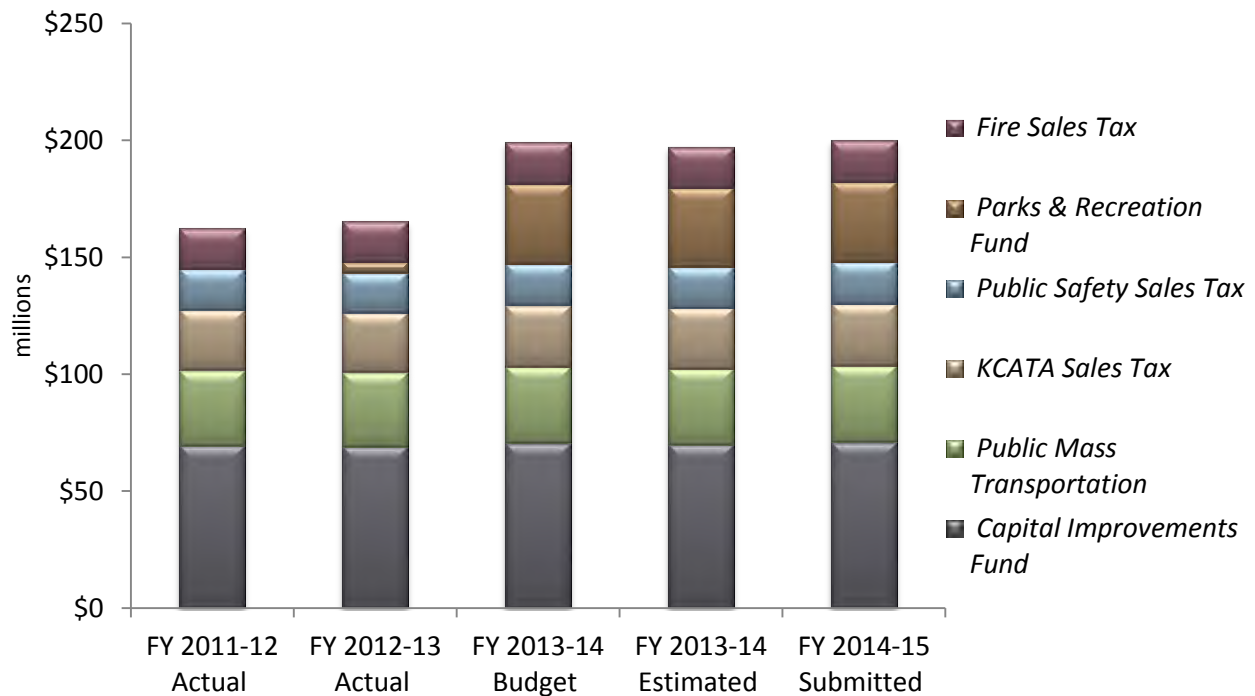
Individuals pay 81% of the total, businesses contribute 19%.

Non-residents pay about 50% of the total.

Collections will exceed FY 2013-14 budget amount due to recovery in local economy.

Forecast assumption: 2.5%.

Sales Taxes \$200.1 million



Budget Highlights

20% of General Municipal Revenues in FY 2014-15.

Average growth rate in last 10 years was 3%, primarily due to the increase in the total tax rate. Collections are forecasted to be flat for FY 2014-15.

Total estimated redirection amount is \$25,128,390 in FY 2014-15.

Tax Rates

Capital Improvements	1.0%
Parks & Recreation	0.5%
Public Mass Transportation	0.5%
Fire	0.25%
Public Safety	0.25%
KCATA	<u>0.375%</u>
Total Rate	<u>2.875%</u>

Special Considerations

All sales taxes are restricted as to use by statute or voter approval.

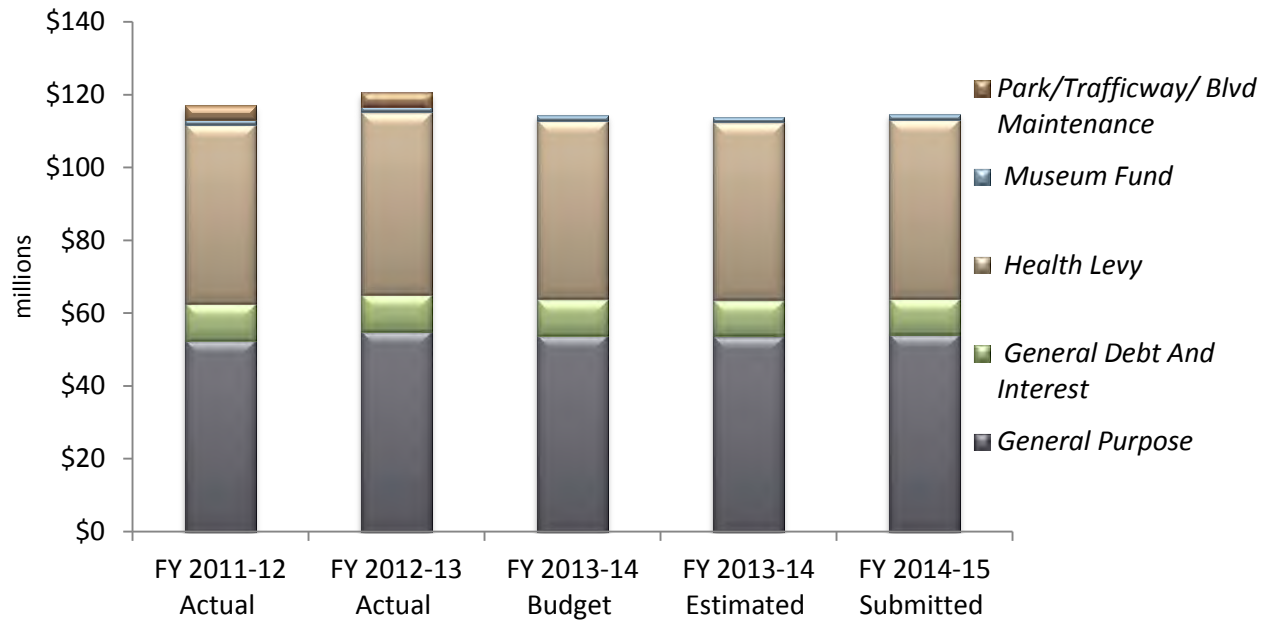
Closely tracks economic activity in the City.

New sales tax for park maintenance approved by voters in August 2012 and is effective in January 2013.

Cities in the State of Missouri cannot tax internet sales. The City is lobbying the State to implement the Streamlined Sales and Use Tax which would not currently increase sales tax revenues but would immediately impact use tax collections.

Forecast assumption: 1.5%.

Property Taxes \$114.8 million



Budget Highlights

13% of General Municipal Revenues in FY 2014-15.

Average growth rate in last 10 years was 4% and growth assumption for FY 2014-15 is 1.5%.

Tax Rates

General Purpose	.7134
Debt Service	.1400
Health Levy	.7200
Museum	<u>.0198</u>
TOTAL LEVY	1.593

Special Considerations

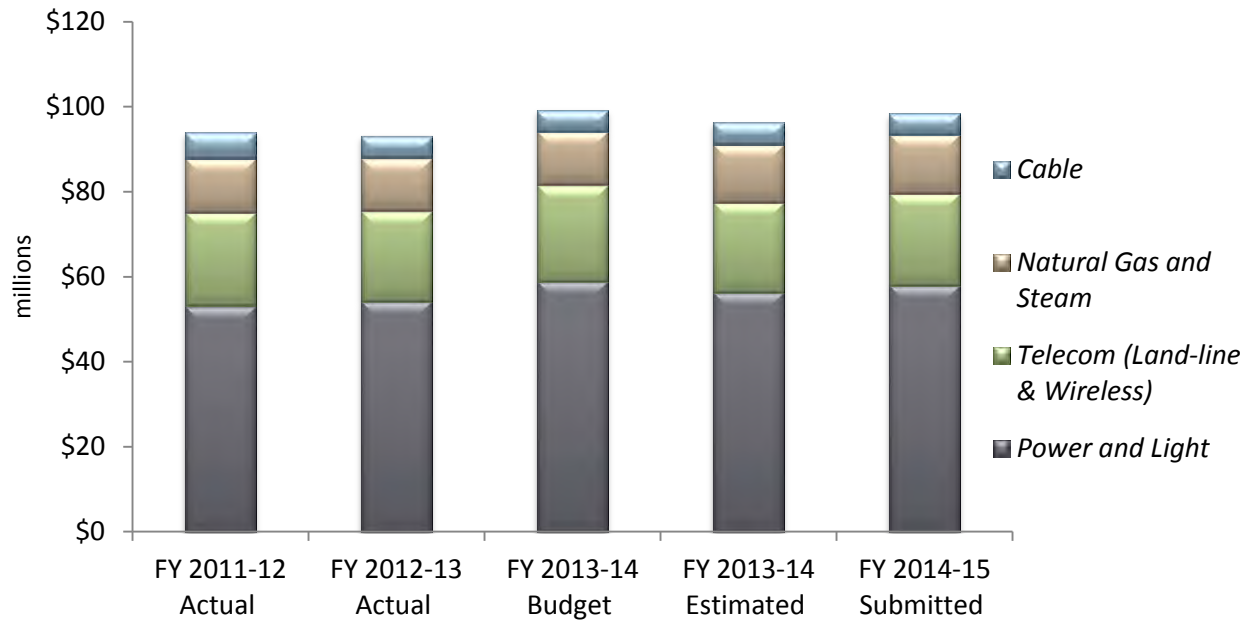
Market valuation of all property is approximately \$7.0 billion.

Missouri 's Hancock Amendment protects against both revenue windfalls and shortfalls.

Eliminated Park Maintenance, Trafficway Maintenance, Boulevard Maintenance taxes in 2012.

Forecast assumption: 1.5%.

Utility Taxes \$98.5 million



Budget Highlights

10% of General Municipal Revenues in FY 2014-15.

Average growth rate in last 10 years was 4% and growth assumption for FY 2014-15 is 3.5%.

Total estimated redirection amount is \$2,336,400 in FY 2014-15.

Tax Rates

	Resident	Comm.
Electric	6%	4%
Natural Gas	6%	4%
Telecom	6%	4%
Cable	5%	---
Steam	2.4%	1.6%

Special Considerations

Usage, number of customers, rates and weather cause year-to-year volatility.

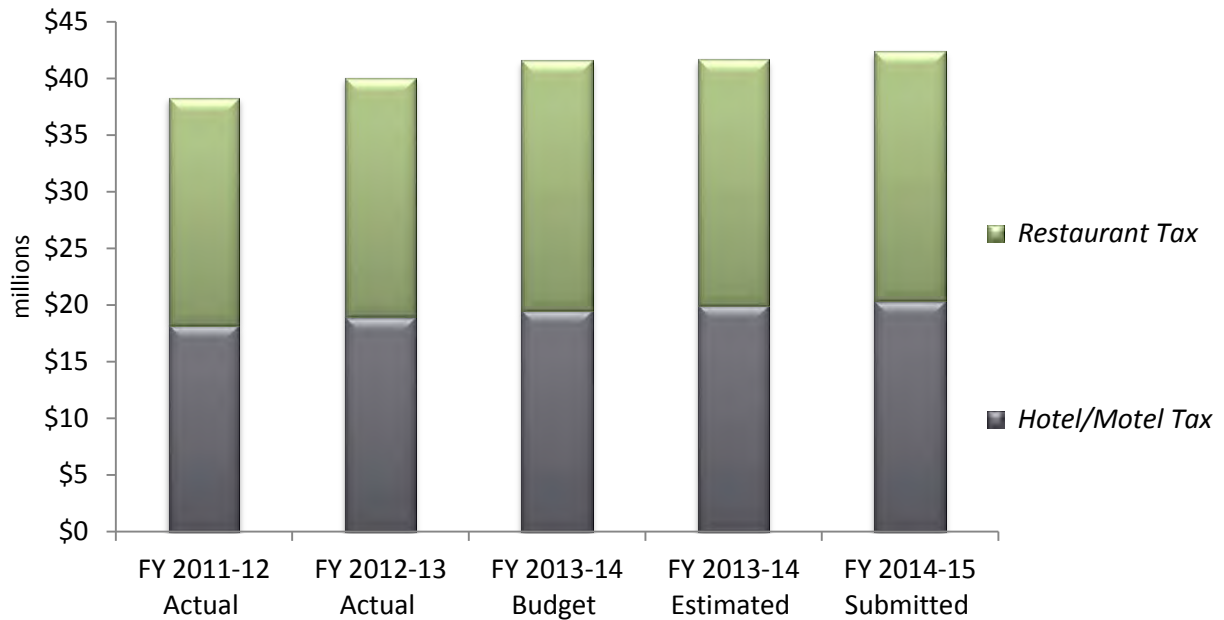
Electric : Five rate increases since FY 2006-07.

Natural Gas: Cost of gas (COG) rate has been significantly lower than five year average.

Cable: Timing of receiving the tax dollars causes significant fluctuation in revenues. Competition from dish, satellite and internet based cable negatively impacts revenue.

Forecast assumption: 3.5%.

Convention & Tourism Taxes \$42.4 million



Budget Highlights

4% of General Municipal Revenues in FY 2014-15.

Average growth rate in last 10 years was 3% and growth assumption for FY 2014-15 is 1.5%.

Total estimated redirection amount is \$4,722,000 in FY 2014-15.

Tax Rates

Hotel/Motel	7.5%
Restaurant	2%

Special Considerations

Room rate, occupancy, hotel/restaurant CPI and large one time events cause year-to-year volatility.

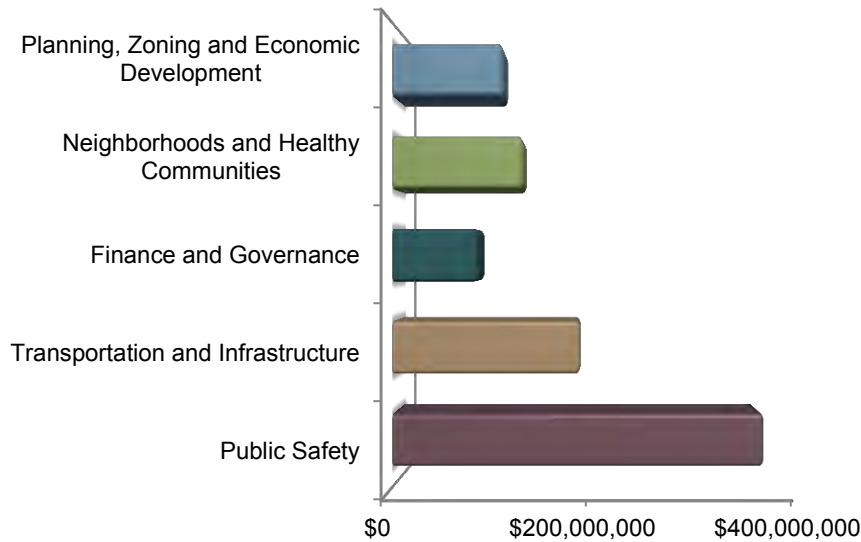
Reactive to economic cycles.

Collections will exceed FY 2013-14 budget amount due to recovery in local convention and tourism industry.

Forecast assumption: 1.5%.

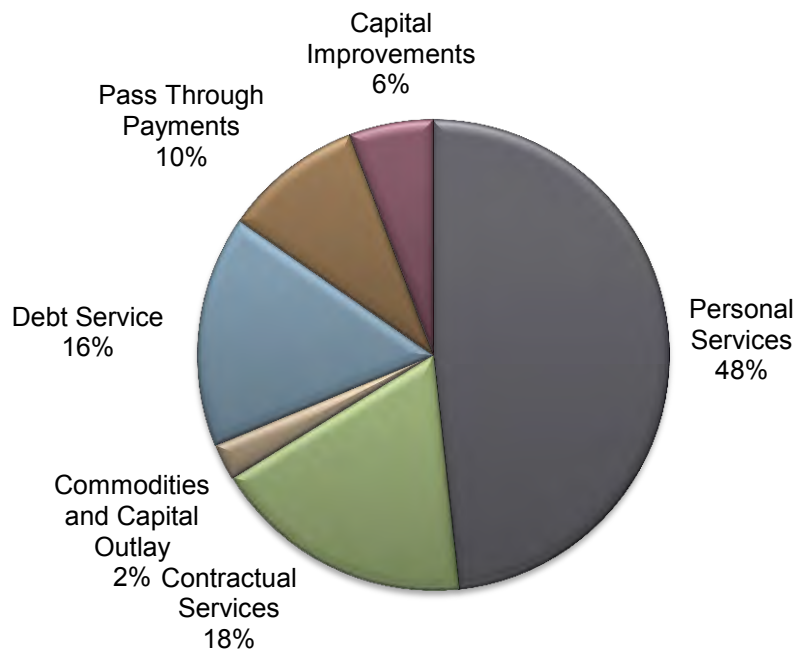
Expenditures

Budget by Outcome



Public Safety is the largest category, and one of the fastest growing activities. A significant shift in spending priorities to public safety in the last 10 years has impacted the City's ability to address long-term liabilities and other critical non-public safety functions.

Budget by Appropriation Unit



Employee compensation is nearly half of total expenditures. Changes in this category have a significant impact on the City's bottom line.

Forecast assumptions:

Based on historical trends and negotiated salary increases: 4.0 percent increase to wages for Police and Fire personnel and 2.5 percent for all other personnel through 2014-15; 5.0 percent annual increases in employer health contributions; fully funded actuarial required contribution (ARC) in each of the City's four pension plans.

Citywide Business Plan

The Financial Strategic Plan proposed 22 objectives in the categories of Citywide, Strategic Planning, Revenue, Expenditure, Debt Management, Legacy Costs, and Structural Balance. On November 26, 2013, the City Council passed Resolution No. 130890 to adopt the Financial Strategic Plan and its 22 objectives. The Resolution also approved the Five-Year Planning Model as the tool to evaluate financial and operational alternatives throughout the planning and budget process. Finally, the Council adopted the "Balanced" scenario that addresses several objectives identified in the resolution and includes the following assumptions:

- Earnings tax collections increase of 2.5 percent annually.
- Sales and use taxes increase 1.5 percent annually.
- Employer contributions to health insurance increase five percent annually.
- Employer contributions to pension plans fully fund the Actuarial Required Contribution (ARC).
- A reduction in total full-time equivalent positions of approximately 3 percent and a salary freeze in 2015-16.
- Reduction of 30 full-time equivalent positions over two years due to the expiration of the Staffing for Adequate Fire and Emergency Response (SAFER) grant, and as set out in the Collective Bargaining Agreement between the City and Local 42, IAFF.
- One-time savings in FY 2013-14 and FY 2014-15.
- Revenue enhancements and/or expenditure savings totaling \$4 million in FY 2013-14 and future fiscal years.
- Issuance of \$150 million in General Obligation debt over five years supported by increased property tax revenue.

The City Council directed the City Manager to include the assumptions of the Financial Strategic Plan and the Five-Year Planning Model in the Submitted FY 2014-15 Budget.

Over the next two years, all city departments will align departmental strategic plans and business plans to the Citywide Business Plan.

COMMITTEE SUBSTITUTE FOR RESOLUTION NO. 130890, AS AMENDED

Adopting the Financial Strategic Plan, the Five-Year Planning Model, and the Balanced Scenario of the Five-Year Planning Model; and directing the City Manager to align departmental strategic plans and business plans to the Citywide Business Plan.

WHEREAS, during the past two decades, the City Council has considered but never adopted elements of a long-term financial plan including a 2007 financial indicators report, several five-year financial forecasts, and a five-year, long-term financial plan in 2008; and

WHEREAS, the City implemented several of the recommendations included in the 2008 five-year, long-term financial plan, but did not continue to review and update the report on an annual basis; and

WHEREAS, in 2010, City staff presented financial management considerations to the City Council using white papers from Moody's, Standard and Poor's, and Fitch, which outlined the need for a long-term financial plan; and

WHEREAS, the Civic Council of Greater Kansas City and the Greater Kansas City Chamber of Commerce support the City undertaking a long-term financial plan; and

WHEREAS, in June 2012, the Finance Department was tasked to develop a platform for long-term financial planning (LTFF) within 90 days, to complement the City's next budget cycle; and

WHEREAS, since that time, the Finance Department has prepared a Financial Trend Monitoring System (FTMS) and a Five-Year Strategic Fiscal Planning Model (SFPM) to achieve the following goals: understand available funding sources, identify key variables that impact revenue, quantify the opportunity costs of funding decisions, assess the likelihood that services can be sustained, assess the level at which capital investments can be made, and identify future commitments and resource demands; and

WHEREAS, the City Council adopted Resolution No. 120879 on October 11, 2012, stating the Council's intent to adopt a long-term financial plan and to review and update it on an annual basis; and

WHEREAS, the City Council approved Resolution No. 130025 on January 10, 2013, adopting the City's strategic plan of priorities and performance indicators; and

WHEREAS, the City Council held its priority setting session on May 20, 2013;
and

WHEREAS, during that priority setting session, the City Council expressed interest in establishing a long-term financial plan as a means to address the City's structural budget issues; and the City Manager directed the Finance Department to align the City Council priorities to a long-term financial plan via a Citywide Business Plan; and

COMMITTEE SUBSTITUTE FOR RESOLUTION NO. 130890, AS AMENDED

WHEREAS, the City Manager and Finance Department staff presented the Submitted Citywide Business Plan to the City Council on October 24, 2013; and

WHEREAS, the Submitted Citywide Business Plan contains the City's Strategic Planning Process, the Financial Strategic Plan, and the proposed Five-Year Planning model; and

WHEREAS, the Financial Strategic Plan proposes 22 objectives in the categories of Citywide Objectives, Strategic Planning Objectives, Revenue Objectives, Expenditure Objectives, Debt Management Objectives, Legacy Costs Objectives, and Structural Balance Objectives; and

WHEREAS, the Submitted Citywide Business Plan proposes a Five-Year Planning Model that addresses several objectives in the Financial Strategic Plan;

WHEREAS, the Strategic Planning portion of the Citywide Business Plan will be revisited by the City Council in 2014; NOW, THEREFORE,

BE IT RESOLVED BY THE COUNCIL OF KANSAS CITY:

Section 1. That the City Council hereby adopts the Financial Strategic Plan including the following priorities.

Citywide Objectives

1. Operationalize Council goals and objectives into a comprehensive, renewable five-year strategic plan.
2. Develop multi-year business plans for each department that meet service goals while staying consistent with financial realities.

Strategic Planning Objectives

1. Perform a financial analysis to evaluate the fiscal impact of proposed major expenditures and investments to determine a multi-year strategy for funding City priorities.
2. Link budget allocations to measured service levels.

Revenue Objectives

1. Maintain a balanced, diversified and administratively efficient revenue, not overly dependent on one sector or one tax base or external funding sources.
2. Revenues should be free from spending restrictions to allow adjustments to changing conditions. Develop appropriate renewal or replacement strategies for taxes with renewal requirements.

COMMITTEE SUBSTITUTE FOR RESOLUTION NO. 130890, AS AMENDED

3. Remain diligent in evaluation of projects that could result in substitution effects, driving tax revenue away from non-TIF areas, and thereby resulting in lower aggregate revenue.
4. To the extent practicable and equitable, fee supported services should be self-supporting.
5. Consider both horizontal and vertical tax equity—the fair distribution of tax burden—on businesses, residents and nonresidents when considering new, renewing and continuing revenue sources. Leverage tax exporting opportunities—taxes paid by non-residents using City services—to ease the overall burden on the City’s taxpayers.

Expenditure Objectives

1. Adopt a model portfolio of services and adjust the City’s expenditure ratios as needed to maintain portfolio balance.
2. Evaluate alternative staffing and deployment models for public safety that improve outcomes and contain costs.
3. Contain health care costs, including opportunities such as healthcare self-insurance, expanded incentives for participation in health management programs, and plan design.
4. Evaluate staffing ratios to ensure effective and efficient service delivery.
5. Evaluate employee compensation to ensure levels are sufficient to recruit and retain quality personnel who can provide the highest level of productivity and customer satisfaction.
6. Adopt ratios for an optimal mix of infrastructure financing methods (PAYG vs. debt financing vs. leveraged funds) that protects the City’s investment, minimizes future replacement and maintenance costs, and ensures continued service.
7. Develop an equipment and vehicle replacement plan using standard life cycle measures. Implement an annual purchasing plan integrated with a performance management/predictive maintenance program to lower maintenance and acquisition costs. Consider the use of alternative vehicle options in place of government-owned vehicles.

Debt Management Objectives

1. Future bond issues for new spending should have a new revenue source.

COMMITTEE SUBSTITUTE FOR RESOLUTION NO. 130890, AS AMENDED

2. Adopt debt issuance target ratios.

Legacy Costs Objectives

1. Ensure the actuarial soundness of the City's pension systems.
2. Address other post-employment benefits liability through either plan design changes, direct funding, or both.

Structural Balance Objectives

1. Adopt a plan to develop a structurally balanced budget by fiscal year 2018-19 based on the following factors: current expenditures equal current revenues, infrastructure condition assessment indices continue to improve toward stated goals, and long-term liabilities are addressed.
2. Develop a time-specific funding plan to meet the City's adopted goal of maintaining a fund balance of at least two months' worth of expenditures.

Section 2. That the City Council hereby adopts the Five-Year Planning Model as its approved tool to evaluate financial and operational alternatives throughout the planning and budget process.

Section 3. That the City Council hereby adopts the Balanced Scenario in the Five-Year Planning Model that addresses several objectives identified in this resolution and that includes the following assumptions:

- Earnings tax collections increase of 2.5 percent annually.
- Sales and use taxes increase 1.5 percent annually.
- Employer contributions to health insurance increase five percent annually.
- Employer contributions to pension plans fully fund the Actuarial Required Contribution (ARC) beginning in October 2013 for Police Retirement System and Civilian Retirement System plans, and May 2014 for Employee Retirement System and Firefighters Pension System plans.
- A reduction in total full-time equivalent positions of approximately 3 percent and a salary freeze in 2015-16.
- Reduction of 30 full-time equivalent positions over two years due to the expiration of the Staffing for Adequate Fire and Emergency

COMMITTEE SUBSTITUTE FOR RESOLUTION NO. 130890, AS AMENDED

Response (SAFER) grant, and as set out in the Collective Bargaining Agreement between the City and Local 42, IAFF, plus an additional 5 full-time equivalent positions over the same two years.

- One-time savings of \$5 million this current year FY 2013-14 and \$11 million in FY 2014-15.
- Revenue enhancements and/or expenditure savings totaling \$4 million in the current year and future fiscal years.
- Issuance of \$150 million in General Obligation debt over five years supported by increased property tax revenue.

Section 4. That the City Council directs the City Manager to include the assumptions of the Financial Strategic Plan and the Five-Year Planning Model in the Submitted FY 2014-15 Budget.

Section 5. That the City Council directs the City Manager to direct the strategic and business planning of city departments and to align departmental strategic plans and business plans to the Citywide Business Plan.

Section 6. That the City Council may update and enhance the Citywide Business Plan and the Council's adopted priorities through the Council committee process.



Authenticated as Passed


Sly James, Mayor


Marilyn Sanders, City Clerk

NOV 26 2013

Date Passed

FY 2012-13 Citizen Satisfaction Results

The City conducts an annual citizen survey for the purpose of objectively assessing resident satisfaction with the delivery of city services and to gather input about priorities for the City. From August 2012 through May 2013, 9,000 households were randomly selected to complete an annual citizen satisfaction survey. A total of 4,108 households completed the survey via mail or phone or online (46% response rate). Overall, satisfaction with City services increased compared to the prior year, as well as significantly up from the benchmark year, FY 2004-05. Additionally 41 program areas saw significant improvement.

The overall major categories of city services with the highest levels of satisfaction were:

- Fire and ambulance services
- Airport facilities
- Solid waste services
- Police services

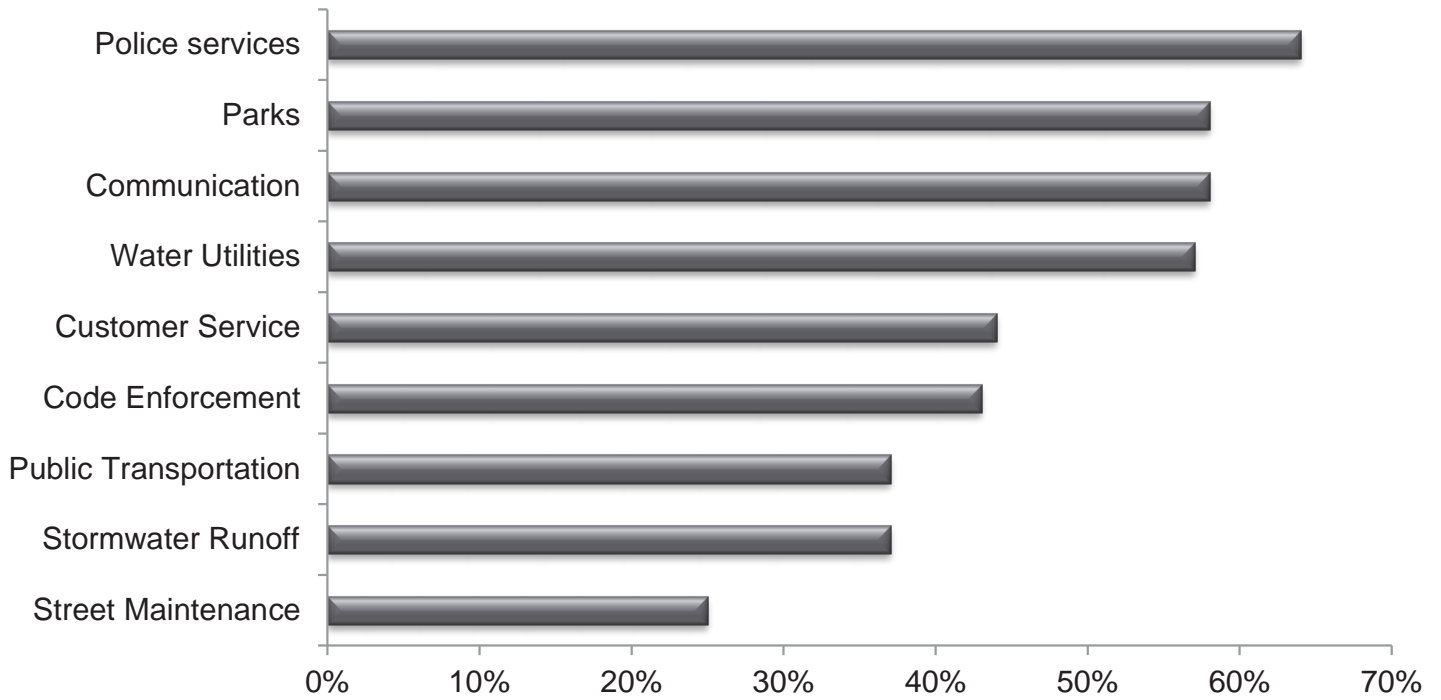
Residents were least satisfied with the overall maintenance of streets, sidewalks, and infrastructure.

The Importance-Satisfaction rating is based on the concept that to maximize overall satisfaction among residents, the City should emphasize improvements in those service categories where the level of satisfaction is relatively low and the perceived importance of the service is relatively high. The I-S Ratings for 2012-13 are:

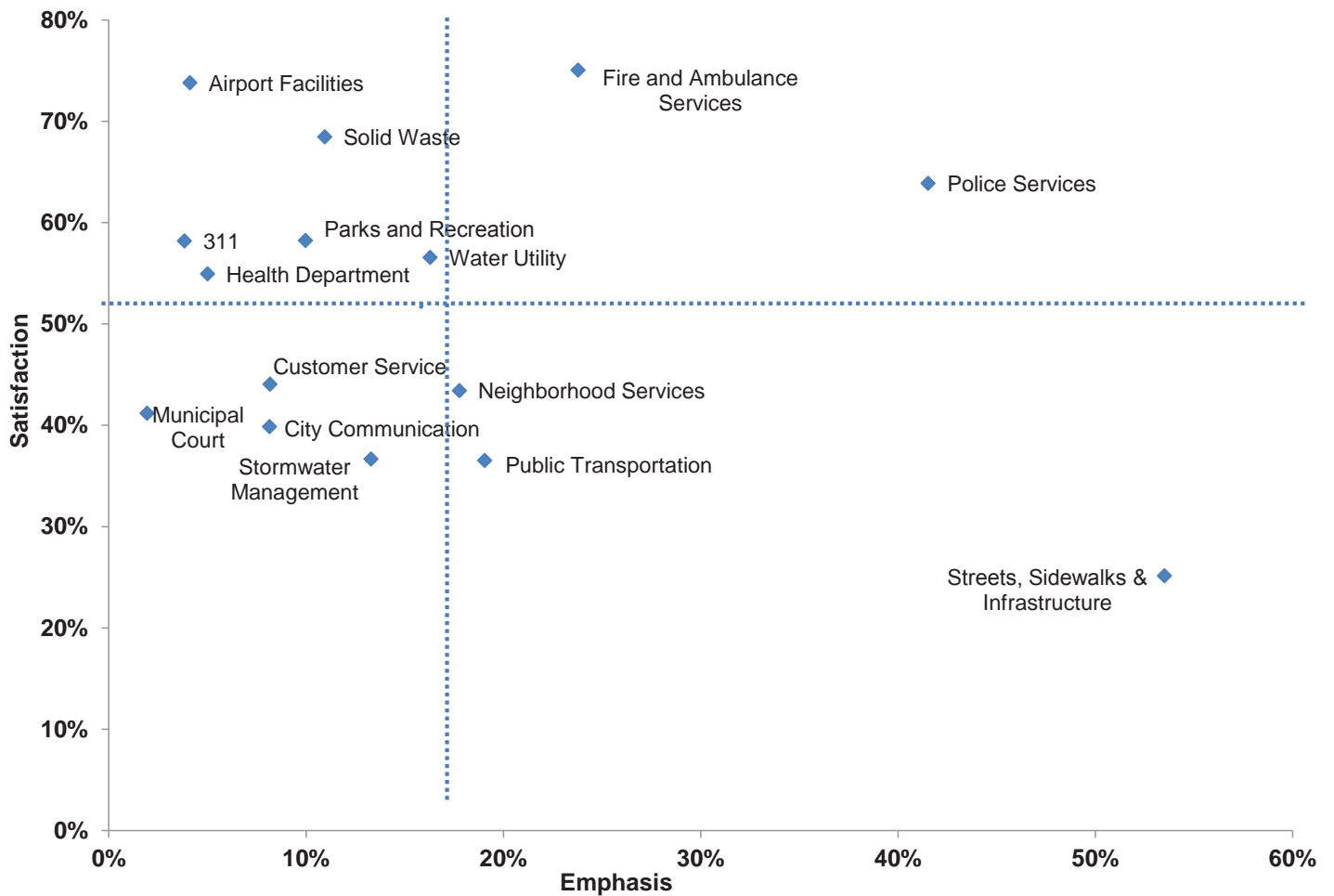
WHAT IS IMPORTANT TO KANSAS CITY'S CITIZENS

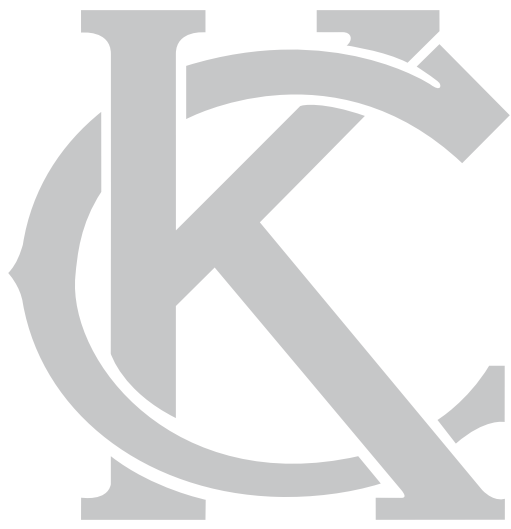
CATEGORY OF SERVICE	MOST IMPORTANT		SATISFACTION		I-S RATING RANK
	%	Rank	%	Rank	
Very High Priority (I-S >.20)					
Maintenance of streets, sidewalks & infrastructure	54%	1	25%	15	1
High Priority (I-S .10-.20)					
Quality of police services	42%	2	64%	4	2
Quality of public transportation	19%	4	37%	14	3
Quality of neighborhood services	18%	5	43%	10	4
Medium Priority (I-S <.10)					
Quality of city's stormwater runoff/mgmt system	13%	7	37%	13	5
Quality of City water utilities	16%	6	57%	7	6
Quality of fire & ambulance services	24%	3	75%	1	7
Effectiveness of city communication with public	8%	11	40%	12	8
Quality of customer service from city employees	8%	10	44%	9	9
City parks/recreation programs/facilities	10%	9	58%	6	10
Quality of solid waste services	11%	8	69%	3	11
Quality of Health Department services	5%	12	55%	8	12
Quality of the city's 311 service	4%	14	58%	5	13
Quality of municipal court services	2%	15	41%	11	14
Quality of airport facilities	4%	13	74%	2	15

OVERALL SATISFACTION WITH CITY SERVICES



CITIZEN SURVEY EMPHASIS-SATISFACTION CHART FY2013

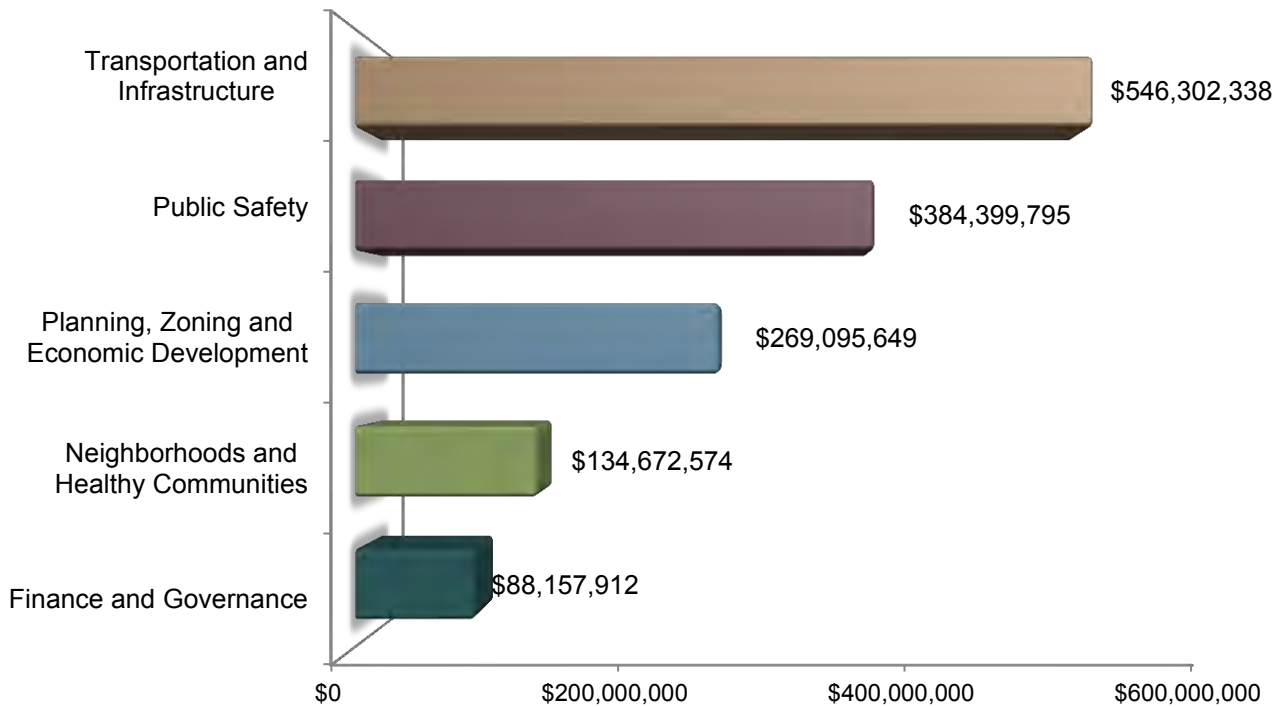




FY 2014-15 Budget Overview

Expenditures by Community Outcome

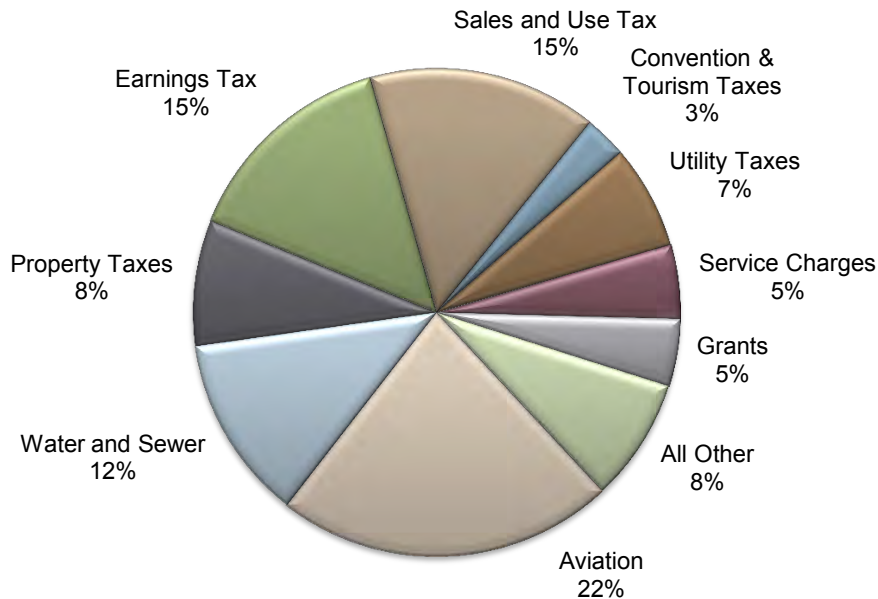
	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Governmental Activities	\$933,086,167	\$916,065,337	(\$17,020,830)	(1.8%)
Finance and Governance	90,043,115	88,157,912	(1,885,203)	(2.1%)
Neighborhoods and Healthy Communities	152,600,078	134,672,574	(17,927,504)	(11.7%)
Planning, Zoning and Economic Development	120,614,543	114,245,597	(6,368,946)	(5.3%)
Public Safety	369,309,846	384,399,795	15,089,949	4.1%
Transportation and Infrastructure	200,518,585	194,589,459	(5,929,126)	(3.0%)
Business-Type Activities	452,175,992	506,562,931	54,386,939	12.0%
Planning, Zoning and Economic Development	144,152,400	154,850,052	10,697,652	7.4%
Transportation and Infrastructure	308,023,592	351,712,879	43,689,287	14.2%
Grand Total	\$1,385,262,159	\$1,422,628,268	\$37,366,109	2.7%





FY 2014-15 Total Revenue

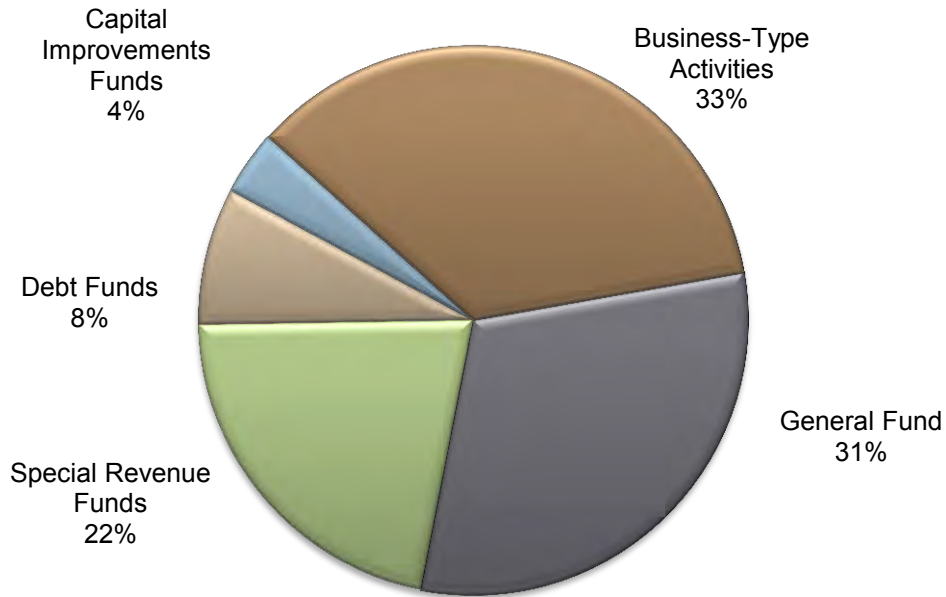
\$1,396,683,622



	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Governmental Activities	\$922,162,995	\$911,963,106	(\$10,199,889)	(1.1%)
Property Taxes	114,443,448	114,828,018	384,570	0.3%
Property Taxes Pilots	2,600,000	2,000,000	(600,000)	(23.1%)
Earnings Tax	212,900,000	220,100,000	7,200,000	3.4%
Earnings Tax Redirections	(18,854,400)	(18,056,400)	798,000	4.2%
Sales Tax	199,250,000	200,100,000	850,000	0.4%
Sales Tax - Redirections	(19,758,700)	(21,371,790)	(1,613,090)	(8.2%)
Local Use Tax	35,850,000	34,300,000	(1,550,000)	(4.3%)
Local Use Tax Redirections	(418,900)	(543,200)	(124,300)	(29.7%)
Convention & Tourism Taxes	41,560,000	42,370,000	810,000	1.9%
Convention & Tourism Taxes - Redirections	(2,302,100)	(3,053,300)	(751,200)	(32.6%)
Utility Taxes	99,215,000	98,490,000	(725,000)	(0.7%)
Utility Taxes - Redirections	(2,126,500)	(2,020,500)	106,000	5.0%
Other Taxes	5,382,940	5,692,000	309,060	5.7%
Service Charges	68,181,697	68,204,494	22,797	0.0%
Grants	68,165,337	62,226,721	(5,938,616)	(8.7%)
Fines & Forfeitures	18,928,000	14,740,490	(4,187,510)	(22.1%)
Interest and Rental Income	21,789,412	17,644,938	(4,144,474)	(19.0%)
Gaming Revenues	15,875,000	14,535,000	(1,340,000)	(8.4%)
Licenses & Permits	43,792,954	45,065,755	1,272,801	2.9%
All Other	17,689,807	16,710,880	(978,927)	(5.5%)
Business-Type Activities Funds	436,790,753	484,720,516	47,929,763	11.0%
Grand Total	\$1,358,953,748	\$1,396,683,622	\$37,729,874	2.8%

FY 2014-15 Submitted Budget: \$1,422,628,268

Expenditures By Major Fund Type

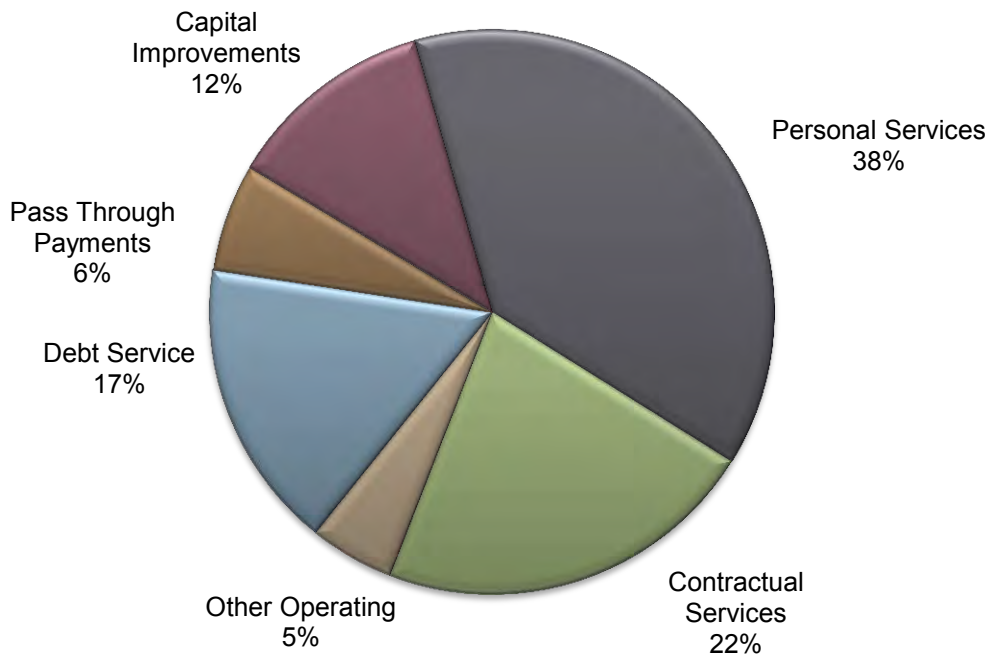


	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Governmental Activities	933,086,167	916,065,337	(\$17,020,830)	(1.8%)
General Fund	429,104,962	438,727,489	9,622,527	2.2%
Special Revenue Funds	316,692,031	308,161,283	(8,530,748)	(2.7%)
Debt Funds	119,383,651	115,256,848	(4,126,803)	(3.5%)
Capital Improvements Funds	67,905,523	53,919,717	(13,985,806)	(20.6%)
Business-Type Activities	452,175,992	506,562,931	54,386,939	12.0%
Grand Total	\$1,385,262,159	\$1,422,628,268	\$37,366,109	2.7%

FY 2014-15 Submitted Budget:

\$1,422,628,268

Expenditures By Appropriation Unit



	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Personal Services	\$532,137,131	\$545,130,753	\$12,993,622	2.4%
Contractual Services	303,930,314	313,403,087	9,472,773	3.1%
Commodities	49,918,004	49,557,503	(360,501)	(0.7%)
Capital Outlay	16,092,959	14,584,704	(1,508,255)	(9.4%)
Contingent Appropriation	4,800,000	4,800,000	-	0.0%
Debt Service	253,266,493	236,863,741	(16,402,752)	(6.5%)
Pass Through Payments	86,866,103	87,722,242	856,139	1.0%
Capital Improvements	138,251,155	170,566,238	32,315,083	23.4%
Grand Total	\$1,385,262,159	\$1,422,628,268	\$37,366,109	2.7%

FY 2014-15 Capital Improvements Program

Governmental Activities

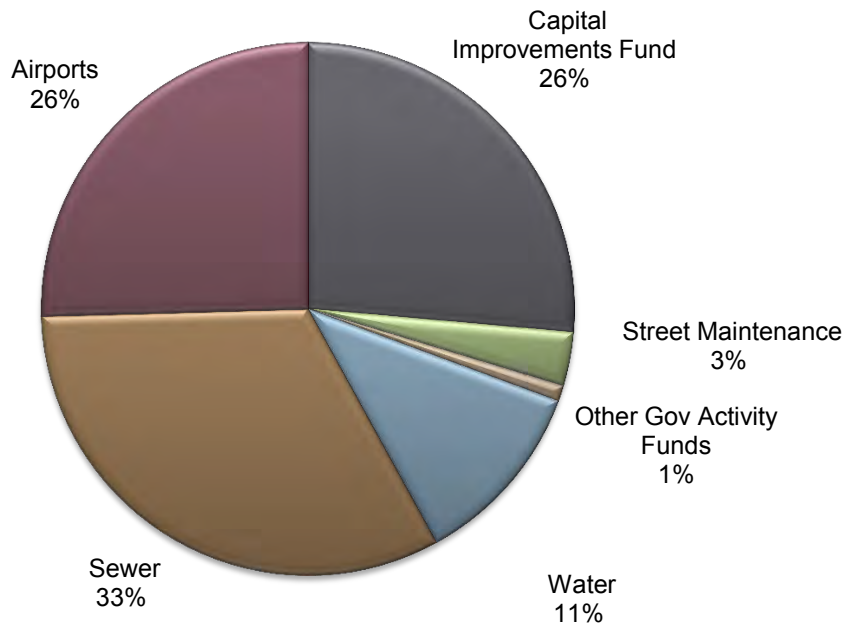
Capital Improvements Fund	\$44,617,033
Street Maintenance	5,451,301
Convention And Tourism	350,000
Fire Sales Tax	500,000
Golf Operations	250,000
Museum Fund	400,000
Public Safety Sales Tax	200,000
Revolving Public Improvement	1,500,000
Grand Total	\$53,268,334

Business-Type Activities

Water	\$19,213,017
Sewer	53,734,887
Stormwater Fund	1,350,000
KC Airports	38,000,000
KCI Passenger Facility Charge	5,000,000
Grand Total	\$117,297,904

Total All Funds	\$170,566,238
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Expenditures By Fund



FY 2014-15 Capital Improvements Program

Governmental Activities

ADA Curb Cuts & Corner Rehab	1,500,000
Boulevard Reconstruction	200,000
Bridge Rehabilitation	1,500,000
Bruce R Watkins Restoration	250,000
Citywide Fountain Maintenance	250,000
Community Center Maintenance	200,000
Convention Facility Maintenance	350,000
Curb and Sidewalk Radii	175,000
Emerald Ash Borer	1,000,000
Emergency Operations Center	200,000
Energy Upgrades and Efficiencies	462,500
Fire Station Improvements	500,000
Golf Courses	250,000
Lee's Summit Road - Colbern to Gregory	1,523,798
Municipal Building Rehabilitation	3,662,500
Museum Capital Maintenance	400,000
Neighborhood Conservation Council District 1	3,567,993
Neighborhood Conservation Council District 2	3,567,993
Neighborhood Conservation Council District 3	3,567,993
Neighborhood Conservation Council District 4	3,567,993
Neighborhood Conservation Council District 5	3,567,993
Neighborhood Conservation Council District 6	3,567,993
Neighborhood Sign Replacement	200,000
Park Maintenance	869,366
Seven Levees Flood Control	250,000
Sidewalk and Curb Construction	1,500,000
Street Lighting	4,300,000
Street Markings	500,000
Street Preservation	10,000,000
Swimming Pool Maintenance	100,000
Traffic Signal Safety Improvements	317,212
Trail Maintenance	100,000
Tree Trimming	1,000,000
Union Station Streetscape	300,000
Grand Total	\$53,268,334

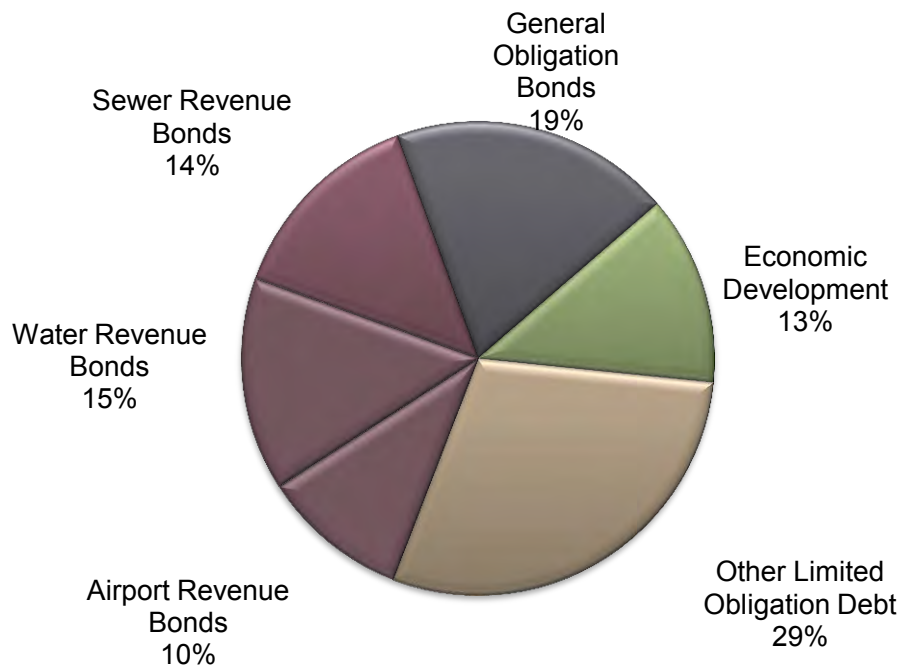
Business-Type Activities

Capitol Reserve Account	6,797,904
Catch Basin Replacement	500,000
Fire Hydrant Installation	1,000,000
KCI-Apron Improvements	43,000,000
Overflow Control Plan	22,650,000
Oversized Mains-City's Share	500,000
Pump Stations	9,500,000
Service Facility Improvements	1,000,000
Sewers	4,000,000
Stormwater Construction	350,000
Street Resurfacing	3,000,000
Treatment Facilities	17,500,000
Valve Replacement	2,000,000
Water Main Relocations	500,000
Water Main Replacement Program	5,000,000
Grand Total	\$117,297,904

Total All Funds \$170,566,238

The FY 2014-15 budget provides \$13.0 million for street preservation

FY 2014-15 Debt Service Overview



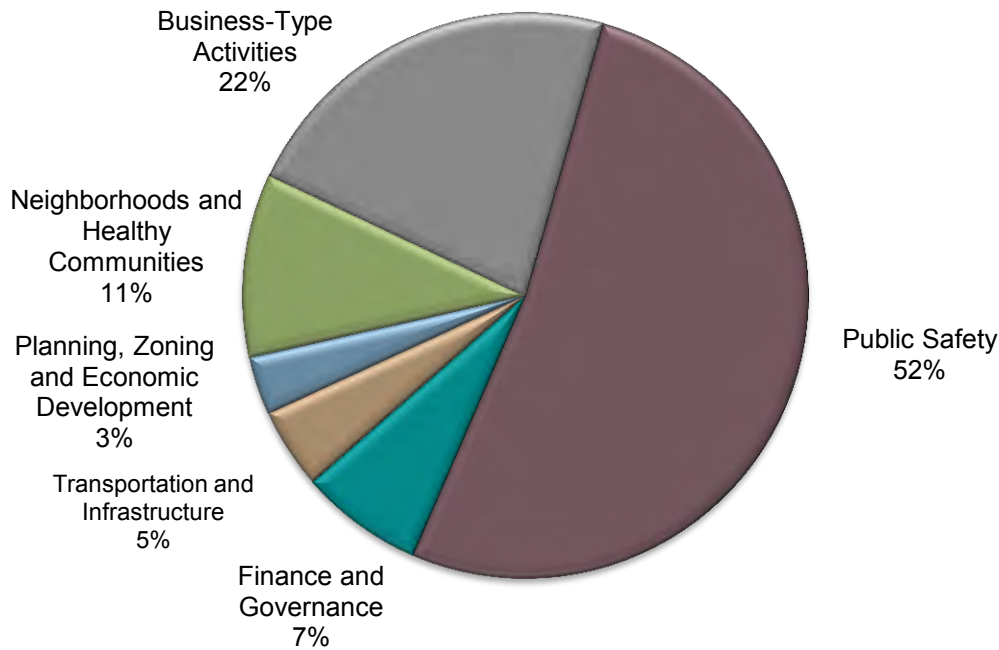
By Bond Type

General Obligation Bonds	\$45,576,472
Economic Development	30,635,628
Other Limited Obligation Debt	69,282,619
Total Governmental Activities	145,494,719
Airport Revenue Bonds	23,761,903
Water Revenue Bonds	34,566,921
Sewer Revenue Bonds	33,040,198
Total Business-Type Activities	91,369,022
Total Debt Service Payments	\$236,863,741

By Funding Source

General Fund	\$40,520,301
Property Tax	10,115,890
Sales Tax	30,903,402
Convention and Tourism Taxes/Fees	33,312,340
Charges, Grants, Rentals, Specials	9,124,066
Economic Incentive Redirections	21,518,720
Total Governmental Activities	145,494,719
Enterprise Service Charges	91,369,022
Total Funding Source	\$236,863,741

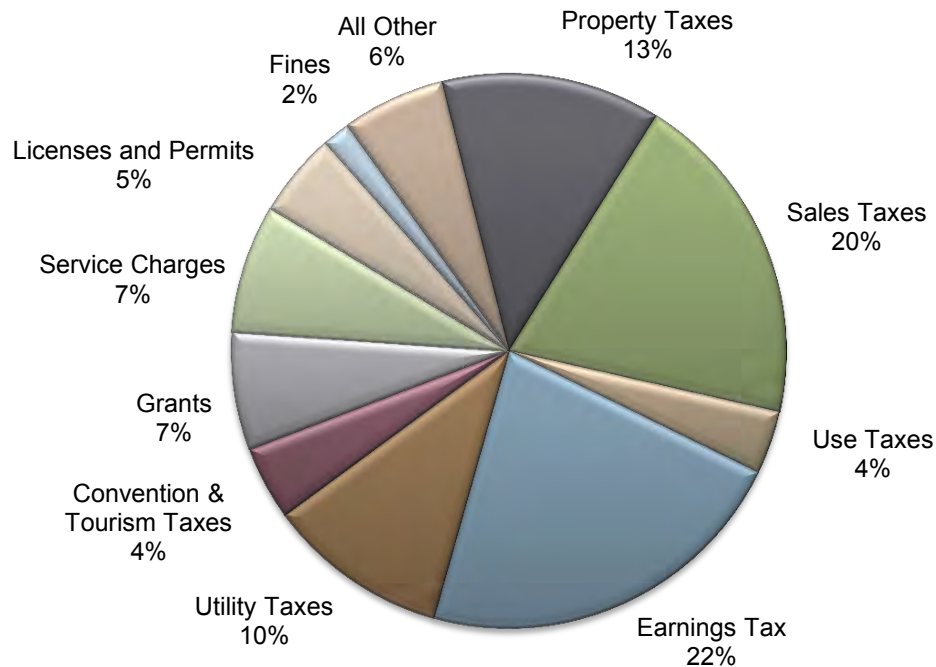
FY 2014-15 Full-time Equivalent Positions



	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Governmental Activities Funds					
Administration and Finance	285.4	281.0	276.2	(4.8)	(1.7%)
Convention, Tourism, & Entertainment	93.0	98.0	97.0	(1.0)	(1.0%)
Economic Development	143.3	140.3	126.0	(14.3)	(10.2%)
Fire	1,299.7	1,304.7	1,283.8	(20.9)	(1.6%)
General Services	150.1	146.5	136.0	(10.5)	(7.2%)
Health	205.9	192.9	198.4	5.5	2.9%
Health and Medical Care	0.7	0.9	0.9	-	0.0%
Mayor, Council, and Legislative Support	65.0	59.0	62.0	3.0	5.1%
Municipal Court	74.3	75.3	70.3	(5.0)	(6.6%)
Neighborhoods and Housing	205.3	184.8	171.2	(13.6)	(7.4%)
Parks and Recreation	350.7	346.5	335.6	(10.9)	(3.1%)
Police	2,151.0	2,132.0	2,145.0	13.0	0.6%
Public Works	302.1	359.5	309.5	(50.0)	(13.9%)
Total Governmental Activities	5,326.5	5,321.4	5,211.9	(109.5)	(2.1%)
Business-Type Activities Funds					
Aviation	523.2	526.2	507.2	(19.0)	(3.6%)
Water Services	991.1	989.1	1,001.2	12.1	1.2%
Total Business-Type Activities	1,514.3	1,515.3	1,508.4	(6.9)	(0.5%)
Grand Total	6,840.8	6,836.7	6,720.3	(116.4)	(1.7%)

Revenues By Source \$912.0 million

Governmental Activities Funds

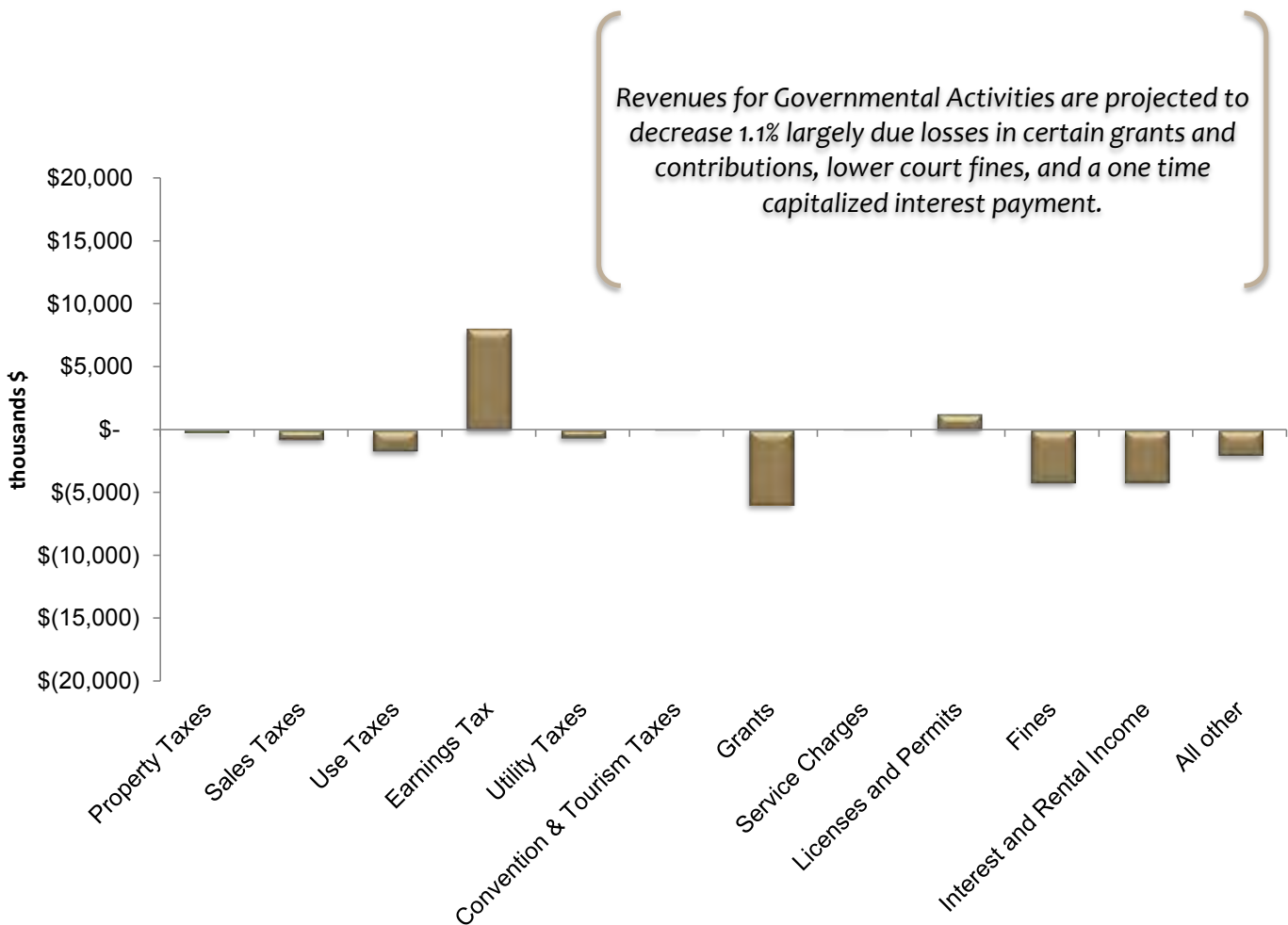


	Budget FY 2013-14	Submitted FY 2014-15	Increase (Decrease)	% Change
Property Taxes	\$114,443,448	\$114,828,018	\$384,570	0.3%
Property Taxes Pilots	2,600,000	2,000,000	(600,000)	(23.1%)
Sales Tax	199,250,000	200,100,000	850,000	0.4%
Sales Tax - Redirections	(19,758,700)	(21,371,790)	(1,613,090)	(8.2%)
Local Use Tax	35,850,000	34,300,000	(1,550,000)	(4.3%)
Local Use Tax Redirections	(418,900)	(543,200)	(124,300)	(29.7%)
Earnings Tax	212,900,000	220,100,000	7,200,000	3.4%
Earnings Tax Redirections	(18,854,400)	(18,056,400)	798,000	4.2%
Utility Taxes	99,215,000	98,490,000	(725,000)	(0.7%)
Utility Taxes - Redirections	(2,126,500)	(2,020,500)	106,000	5.0%
Convention & Tourism Taxes	41,560,000	42,370,000	810,000	1.9%
Convention & Tourism Taxes - Redirections	(2,302,100)	(3,053,300)	(751,200)	(32.6%)
Other Taxes	5,382,940	5,692,000	309,060	5.7%
Gaming Revenues	15,875,000	14,535,000	(1,340,000)	(8.4%)
Grants	68,165,337	62,226,721	(5,938,616)	(8.7%)
Service Charges	68,181,697	68,204,494	22,797	0.0%
Licenses & Permits	43,792,954	45,065,755	1,272,801	2.9%
Fines & Forfeitures	18,928,000	14,740,490	(4,187,510)	(22.1%)
Interest and Rental Income	21,789,412	17,644,938	(4,144,474)	(19.0%)
All Other	17,689,807	16,710,880	(978,927)	(5.5%)
Grand Total	\$922,162,995	\$911,963,106	(\$10,199,889)	(1.1%)

Revenues By Source \$912.0 million

Governmental Activities Funds

Change From FY 2013-14 Budget: \$-10.2 million



FY 2014-15 revenues available for Governmental Activities total \$912 million and are projected to decrease 1.1%. The change in revenue is primarily attributable to the following:

- ↑ Gross earnings tax increase of \$7.2 million
- ↓ Certain grants and contributions including HUD grants, contribution from the Arena, and the Federal SAFER grant decrease totaling \$5.9 million
- ↓ Court Fines decrease of \$4.2 million
- ↓ Interest Income decrease of \$4.1 million largely due to a one-time capitalized interest payment in 2013-14 for the street car bond project

FY 2014-15 Budget Overview

Governmental Activities Funds

(Excluding Transfers In and Out)

	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Revenue Assumptions				
Property Taxes	\$114,443,448	\$114,828,018	\$384,570	0.3%
Property Taxes Pilots	2,600,000	2,000,000	(600,000)	(23.1%)
Sales Tax	199,250,000	200,100,000	850,000	0.4%
Sales Tax - Redirections	(19,758,700)	(21,371,790)	(1,613,090)	(8.2%)
Local Use Tax	35,850,000	34,300,000	(1,550,000)	(4.3%)
Local Use Tax Redirections	(418,900)	(543,200)	(124,300)	(29.7%)
Earnings Tax	212,900,000	220,100,000	7,200,000	3.4%
Earnings Tax Redirections	(18,854,400)	(18,056,400)	798,000	4.2%
Utility Taxes	99,215,000	98,490,000	(725,000)	(0.7%)
Power And Light Companies	58,900,000	57,900,000	(1,000,000)	(1.7%)
Wireless Telephone Companies	13,250,000	12,700,000	(550,000)	(4.2%)
Cable Television Companies	5,000,000	5,000,000	-	0.0%
Telephone Companies	9,400,000	9,000,000	(400,000)	(4.3%)
Natural Gas Companies	12,280,000	13,500,000	1,220,000	9.9%
Steam Companies	385,000	390,000	5,000	1.3%
Convention & Tourism Taxes	41,560,000	42,370,000	810,000	1.9%
Convention & Tourism Taxes - Redirections	(2,302,100)	(3,053,300)	(751,200)	(32.6%)
Gaming Revenues	15,875,000	14,535,000	(1,340,000)	(8.4%)
Licenses & Permits	43,792,954	45,065,755	1,272,801	2.9%
Utility Taxes - Redirections	(2,126,500)	(2,020,500)	106,000	5.0%
Other Taxes	5,382,940	5,692,000	309,060	5.7%
Fines & Forfeitures	18,928,000	14,740,490	(4,187,510)	(22.1%)
Traffic Violations Bureau	9,110,000	12,856,000	3,746,000	41.1%
Municipal Court	6,408,000	1,633,000	(4,775,000)	(74.5%)
Traffic Camera Fines	3,225,000	-	(3,225,000)	(100.0%)
Fines & Forfeitures	185,000	251,490	66,490	35.9%
Interest and Rental Income	21,789,412	17,644,938	(4,144,474)	(19.0%)
Service Charges	68,181,697	68,204,494	22,797	0.0%
Grants	68,165,337	62,226,721	(5,938,616)	(8.7%)
Federal Grants	35,394,738	31,123,057	(4,271,681)	(12.1%)
Other Contributions	10,065,561	8,869,854	(1,195,707)	(11.9%)
State Grants	22,705,038	22,233,810	(471,228)	(2.1%)
All Other	17,689,807	16,710,880	(978,927)	(5.5%)
Grand Total	\$922,162,995	\$911,963,106	(\$10,199,889)	(1.1%)

Expenditure Assumptions

Operating Expenses	\$619,850,392	\$624,780,042	\$4,929,650	0.8%
Wages	328,365,087	324,969,773	(3,395,314)	(1.0%)
Pension	52,367,834	67,125,972	14,758,138	28.2%
Insurance-Health	49,654,893	49,761,692	106,799	0.2%
Contractual Services	162,780,347	159,908,278	(2,872,069)	(1.8%)
Commodities	21,256,955	20,143,403	(1,113,552)	(5.2%)
Capital Outlay	5,425,276	2,870,924	(2,554,352)	(47.1%)
Contingent Appropriation	4,800,000	4,800,000	-	0.0%
Debt Service	147,961,017	145,494,719	(2,466,298)	(1.7%)
Pass Through Payments	86,866,103	87,722,242	856,139	1.0%
Capital Improvements	73,608,655	53,268,334	(20,340,321)	(27.6%)
Grand Total	\$933,086,167	\$916,065,337	(\$17,020,830)	(1.8%)

FY 2014-15 Budget Summary by Major Fund Type

Governmental Activities Funds

(Including Transfers In and Out)

	General Fund	Special Revenue Funds	Debt Funds	Capital Improvements Funds	Grand Total
Revenues by Source					
Revenues	\$476,505,783	\$321,368,496	\$50,917,864	\$63,170,963	\$911,963,106
Property Taxes	54,200,000	50,758,944	9,869,074	-	114,828,018
Property Taxes Pilots	895,556	928,697	175,747	-	2,000,000
Sales Tax	-	129,200,000	-	70,900,000	200,100,000
Sales Tax - Redirections	-	(15,439,490)	3,756,600	(9,688,900)	(21,371,790)
Local Use Tax	31,350,000	2,950,000	-	-	34,300,000
Local Use Tax Redirections	(552,800)	-	9,600	-	(543,200)
Earnings Tax	220,100,000	-	-	-	220,100,000
Earnings Tax Redirections	(19,050,000)	-	993,600	-	(18,056,400)
Utility Taxes	98,490,000	-	-	-	98,490,000
Utility Taxes - Redirections	(2,336,400)	-	315,900	-	(2,020,500)
Convention & Tourism Taxes	220,000	42,150,000	-	-	42,370,000
Convention & Tourism Taxes - Redirections	-	(4,722,000)	1,668,700	-	(3,053,300)
Other Taxes	-	3,580,000	2,112,000	-	5,692,000
Gaming Revenues	14,535,000	-	-	-	14,535,000
Licenses & Permits	27,210,500	4,055,255	13,800,000	-	45,065,755
Fines & Forfeitures	14,169,000	571,490	-	-	14,740,490
Interest and Rental Income	3,389,398	12,668,474	1,543,593	43,473	17,644,938
Service Charges	26,616,711	41,393,283	194,500	-	68,204,494
Grants	5,994,390	49,376,141	5,494,800	1,361,390	62,226,721
All Other	1,274,428	3,897,702	10,983,750	555,000	16,710,880
Transfers In	3,312,788	35,513,185	65,570,148	-	104,396,121
Grand Total	\$479,818,571	\$356,881,681	\$116,488,012	\$63,170,963	\$1,016,359,227

Expenditures by Appropriation Unit

Expenses	\$438,727,489	\$308,161,283	\$115,256,848	\$53,919,717	\$916,065,337
Operating Expenses	420,711,677	197,558,418	5,257,260	1,252,687	624,780,042
Wages	235,181,403	89,057,563	-	730,807	324,969,773
Pension	57,862,101	9,176,932	-	86,939	67,125,972
Insurance-Health	38,425,140	11,275,736	-	60,816	49,761,692
Contractual Services	78,837,773	75,444,120	5,257,260	369,125	159,908,278
Commodities	10,247,336	9,891,067	-	5,000	20,143,403
Capital Outlay	157,924	2,713,000	-	-	2,870,924
Contingent Appropriation	4,800,000	-	-	-	4,800,000
Debt Service	13,215,812	16,779,322	108,949,588	6,549,997	145,494,719
Pass Through Payments	-	86,672,242	1,050,000	-	87,722,242
Capital Improvements	-	7,151,301	-	46,117,033	53,268,334
Transfers Out	40,834,591	45,753,914	2,470,998	14,704,184	103,763,687
Grand Total	\$479,562,080	\$353,915,197	\$117,727,846	\$68,623,901	\$1,019,829,024

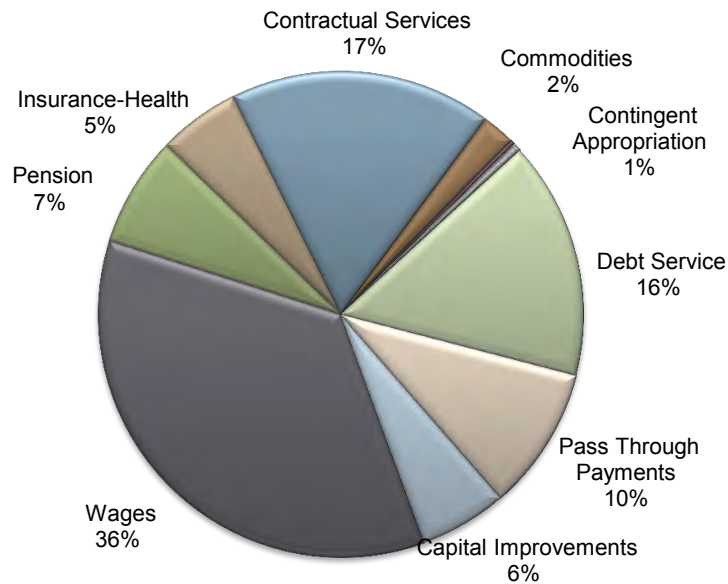
Expenditures by Outcome

Public Safety	\$311,497,304	\$61,410,206	\$11,492,285	-	\$384,399,795
Finance and Governance	72,919,275	6,508,730	193,283	8,536,624	88,157,912
Neighborhoods and Healthy Communities	23,408,423	106,395,443	899,342	3,969,366	134,672,574
Transportation and Infrastructure	63,671,873	144,371,289	34,192,073	56,117,911	298,353,146
Planning, Zoning and Economic Development	8,065,205	35,229,529	70,950,863	-	114,245,597
Grand Total	\$479,562,080	\$353,915,197	\$117,727,846	\$68,623,901	\$1,019,829,024

Expenditures by Category \$916.1 million

Governmental Activities Funds

(Excluding Transfers In and Out)



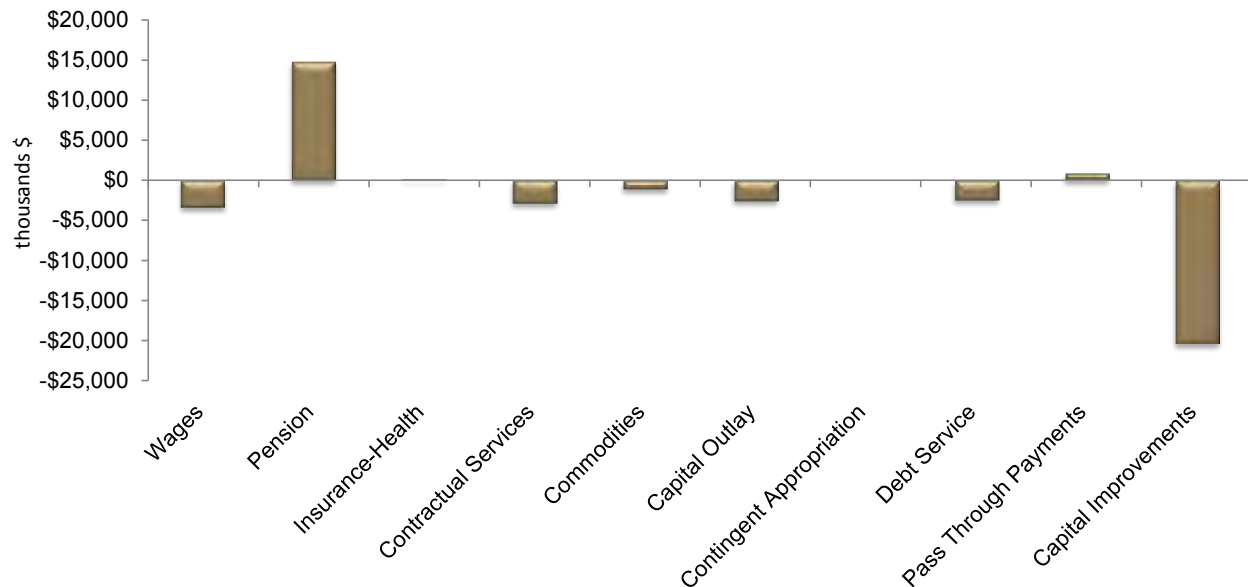
	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Personal Services	\$430,387,814	\$441,857,437	\$11,469,623	2.7%
Wages	328,365,087	324,969,773	(3,395,314)	(1.0%)
Pension	52,367,834	67,125,972	14,758,138	28.2%
Insurance-Health	49,654,893	49,761,692	106,799	0.2%
Contractual Services	162,780,347	159,908,278	(2,872,069)	(1.8%)
Commodities	21,256,955	20,143,403	(1,113,552)	(5.2%)
Capital Outlay	5,425,276	2,870,924	(2,554,352)	(47.1%)
Contingent Appropriation	4,800,000	4,800,000	-	0.0%
Debt Service	147,961,017	145,494,719	(2,466,298)	(1.7%)
Pass Through Payments	86,866,103	87,722,242	856,139	1.0%
Capital Improvements	73,608,655	53,268,334	(20,340,321)	(27.6%)
Grand Total	\$933,086,167	\$916,065,337	(\$17,020,830)	(1.8%)

Expenditures by Category \$916.1 million

Governmental Activities Funds

(Excluding Transfers In and Out)

Change From FY 2013-14 Budget: \$-17 million



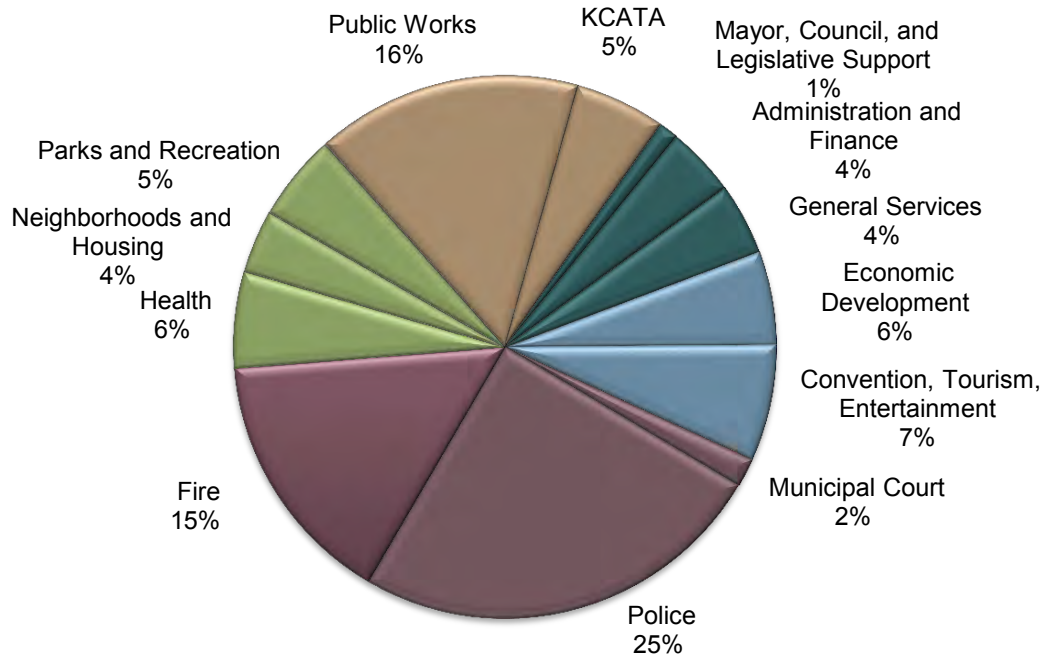
FY 2014-15 expenditures for Governmental Activities total \$916 million and are projected to decrease over the FY 2013-14 Adopted Budget by \$17 million or 1.8%. Within Governmental Activities, wages and benefits account for 48% of total expenditures and are projected to increase by a total of \$11.5 million or 2.7%.

The budget fully funds all contracted increases for labor positions, and recommends smaller increases for non-exempt (hourly) and salaried management.

- ↑ Pension costs increase \$15 million over the prior year in order to fully fund the actuarial required contribution (ARC) for all pension plans. The majority of the increase funds Police and Fire pensions systems.
- ↓ Budgeted pay-as-you-go capital improvements are \$20 million lower primarily due to decreases in funding for flood control, street preservation, and parks and recreation projects.

Expenditures by Department \$916.0 million

Governmental Activities Funds

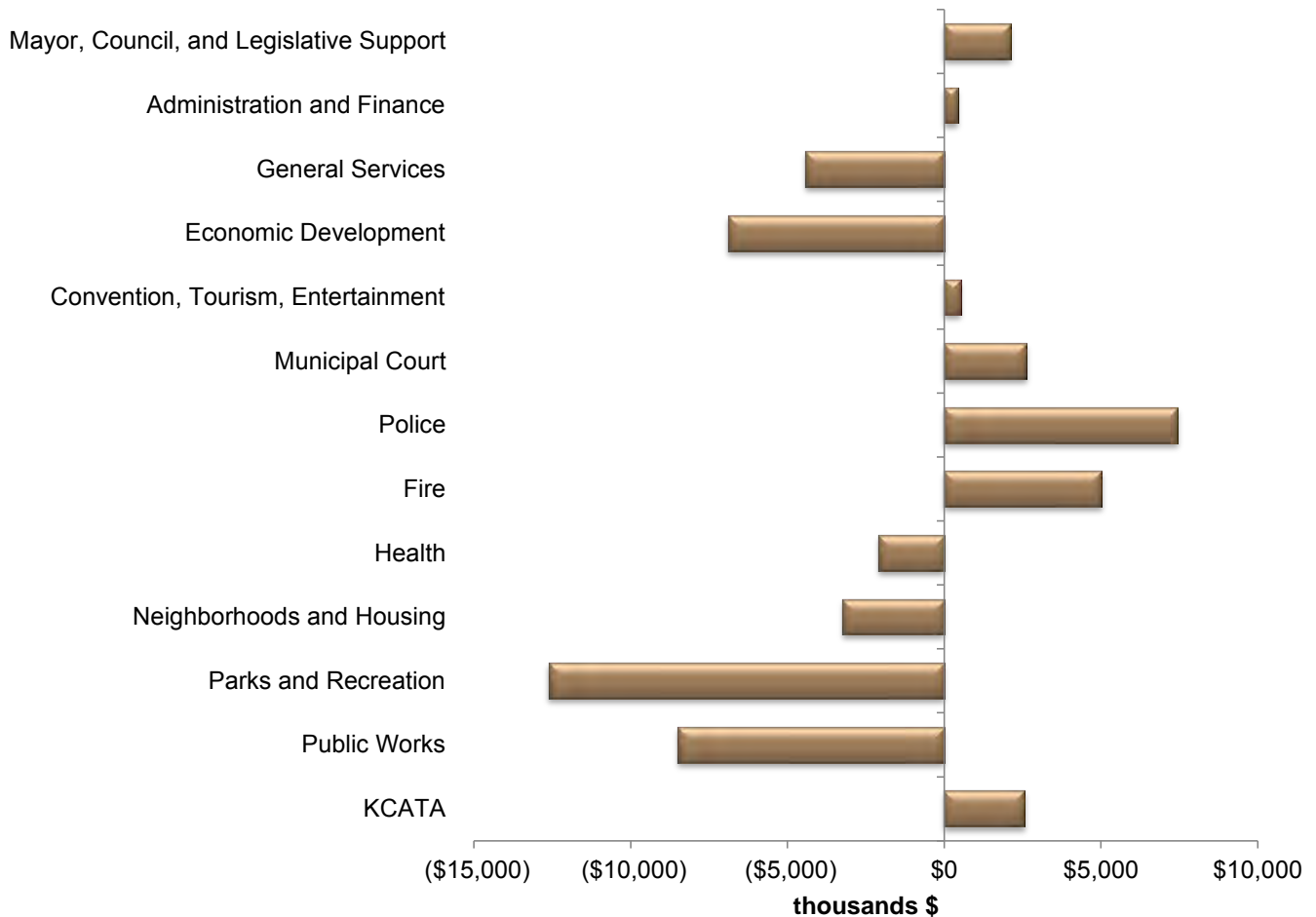


Council Priority	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Finance and Governance	90,043,115	88,157,912	(1,885,203)	(2.1%)
Neighborhoods and Healthy Communities	152,600,078	134,672,574	(17,927,504)	(11.7%)
Planning, Zoning and Economic Development	120,614,543	114,245,597	(6,368,946)	(5.3%)
Public Safety	369,309,846	384,399,795	15,089,949	4.1%
Transportation and Infrastructure	200,518,585	194,589,459	(5,929,126)	(3.0%)
Grand Total	\$933,086,167	\$916,065,337	(\$17,020,830)	(1.8%)

Expenditures by Department \$916.0 million

Governmental Activities Funds

Change From FY 2013-14 Budget: \$-17 million



- ↑ Mayor, Council, and Legislative Support increase due to funding for two primary and two general elections.
- ↓ General Services decreases \$4 million due to the movement of all enterprise wide software maintenance to the Information Technology consolidated fund, lowering contractual services, and \$1 million less for facilities capital improvements.
- ↑ Municipal Court increases by \$2.6 million primarily related to the expansion of the Jackson County Detention Center.
- ↑ Police and Fire increase \$12.5 million in order to fully fund the actuarial required contribution (ARC) for all pension plans.
- ↓ Expenditures in Health and Neighborhoods and Housing decline primarily due to lower grant revenues.
- ↓ Parks and Public Works expenditures decrease \$21 million primarily driven by lower capital expenditures.

FY 2014-15 Capital Improvements Program

Governmental Activities Funds

	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)
By Department			
City Development	\$648,000	-	(\$648,000)
Convention and Entertainment Ctr	-	350,000	350,000
General Services	6,325,000	4,625,000	(1,700,000)
Neighborhood and Housing Services	942,262	-	(942,262)
Office Of City Manager	300,000	200,000	(100,000)
Parks and Recreation	14,973,366	4,619,366	(10,354,000)
Police	500,000	-	(500,000)
Public Works	49,920,027	43,473,968	(6,446,059)
Grand Total	\$73,608,655	\$53,268,334	(\$20,340,321)

By Fund

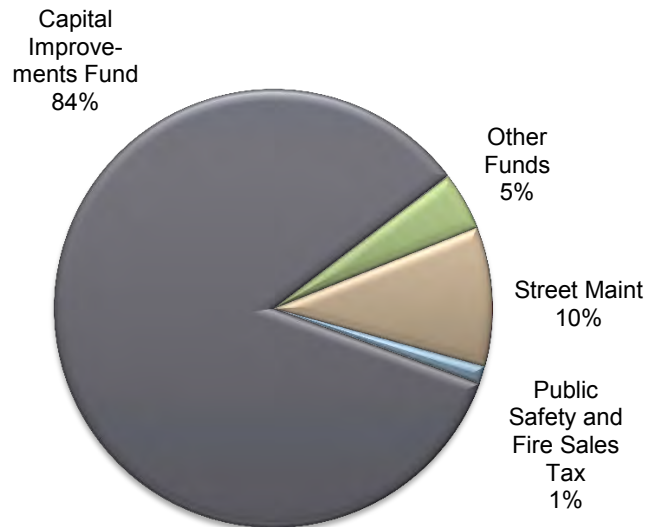
Capital Improvements Fund	\$59,558,861	\$44,617,033	(\$14,941,828)
Convention And Tourism	-	350,000	350,000
Fire Sales Tax	500,000	500,000	-
Golf Operations	250,000	250,000	-
Museum Fund	190,000	400,000	210,000
Public Mass Transportation	5,000,000	-	(5,000,000)
Public Safety Sales Tax	800,000	200,000	(600,000)
Revolving Public Improvement	1,500,000	1,500,000	-
Street Maintenance	5,809,794	5,451,301	(358,493)
Grand Total	\$73,608,655	\$53,268,334	(\$20,340,321)

FY 2014-15 Capital Improvements Program

Governmental Activities Funds

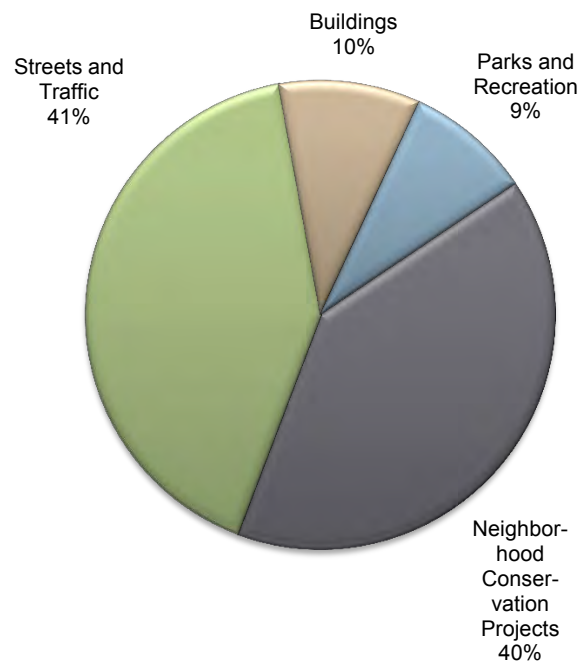
Expenditures by Fund

Capital Improvements Fund	\$44,617,033
Street Maintenance	5,451,301
Revolving Public Improvement	1,500,000
Public Safety Sales Tax	200,000
Fire Sales Tax	500,000
Convention And Tourism	350,000
Golf Operations	250,000
Museum Fund	400,000
Grand Total	\$53,268,334



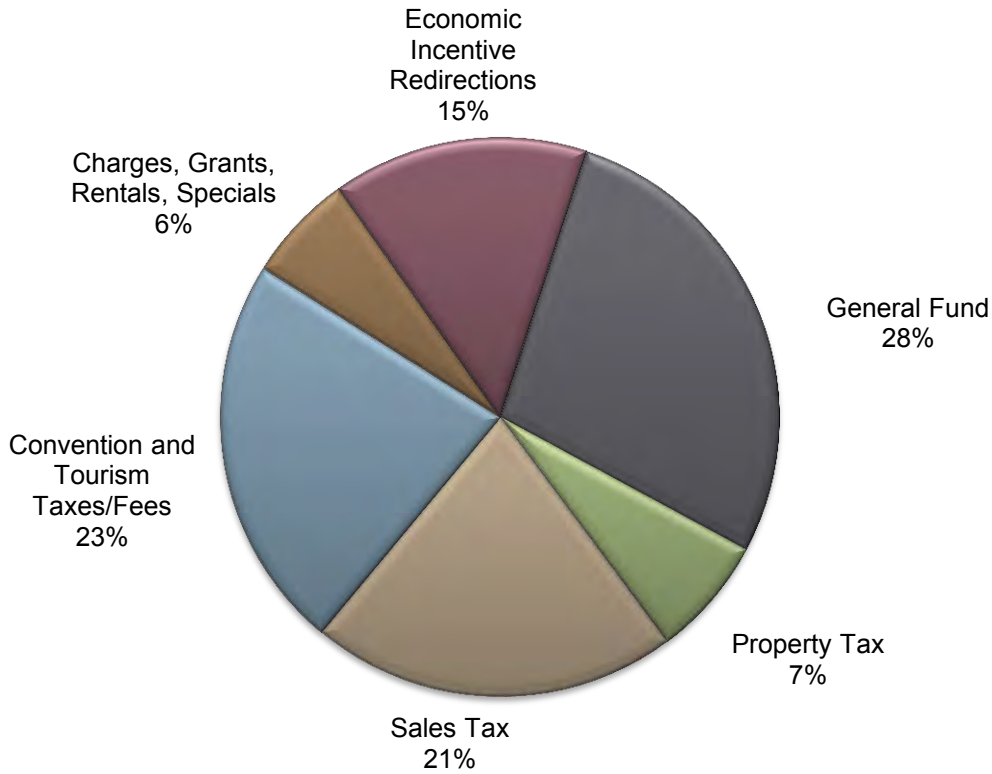
Expenditures by Category

Neighborhood Conservation Projects	\$21,407,958
Streets and Traffic	22,066,010
Buildings	5,175,000
Parks and Recreation	4,619,366
Grand Total	\$53,268,334



FY 2014-15 Debt Service Overview

Governmental Activities Funds

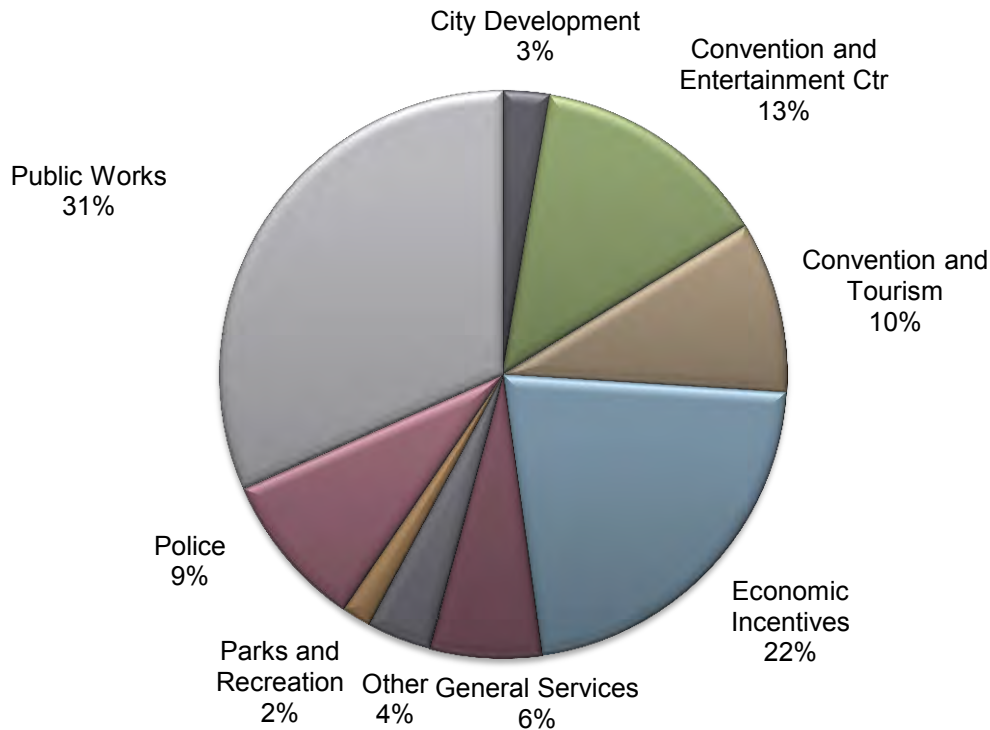


By Funding Source

General Fund	\$40,520,301
Property Tax	10,115,890
Sales Tax	30,903,402
Convention and Tourism Taxes/Fees	33,312,340
Charges, Grants, Rentals, Specials	9,124,066
Economic Incentive Redirections	21,518,720
Total Funding Source	\$145,494,719

FY 2014-15 Debt Service Overview

Governmental Activities Funds



By Department

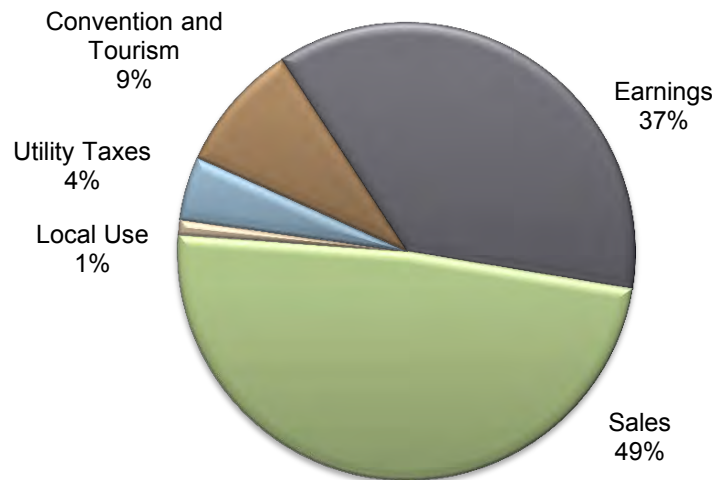
City Development	3,839,909
Convention and Entertainment Ctr	19,772,219
Convention and Tourism	14,203,445
Economic Incentives	31,745,671
Fire	1,978,014
General Services	9,233,969
Health and Medical Care	167,880
Municipal Court	673,063
Neighborhood and Housing Services	2,153,205
Office Of City Manager	390,534
Parks and Recreation	2,452,100
Police	12,924,223
Public Works	45,960,487
Grand Total	\$145,494,719

Economic Development Investment: \$72 million

Economic Activity Taxes (EATs) are redirected revenues dedicated to economic development projects. Redirections are justified by a “but for” test: the development and resulting tax revenue would not have materialized “but for” the use of tax incentives. Redirections are an important tool used by policymakers to implement the City’s economic development priorities.

The City collects and redirects \$52.1 million in Economic Activity Taxes. \$7 million of that amount is retained in City funds to offset project debt service costs. In the last 10 years, economic activity tax redirections have tripled and today represent 9% of gross tax revenues:

Tax Source	FY 2014-15 Gross Taxes	FY 2014-15 EATs	Economic Incentive Redirections as a Percent of Gross Taxes
Earnings	220,100,000	19,050,000	8.7%
Sales	200,100,000	25,128,390	12.6%
Local Use	34,300,000	552,800	1.6%
Utility Taxes	98,490,000	2,336,400	2.4%
Convention and Tourism	42,370,000	4,722,000	11.1%
Total EATs	\$595,360,000	\$51,789,590	8.7%



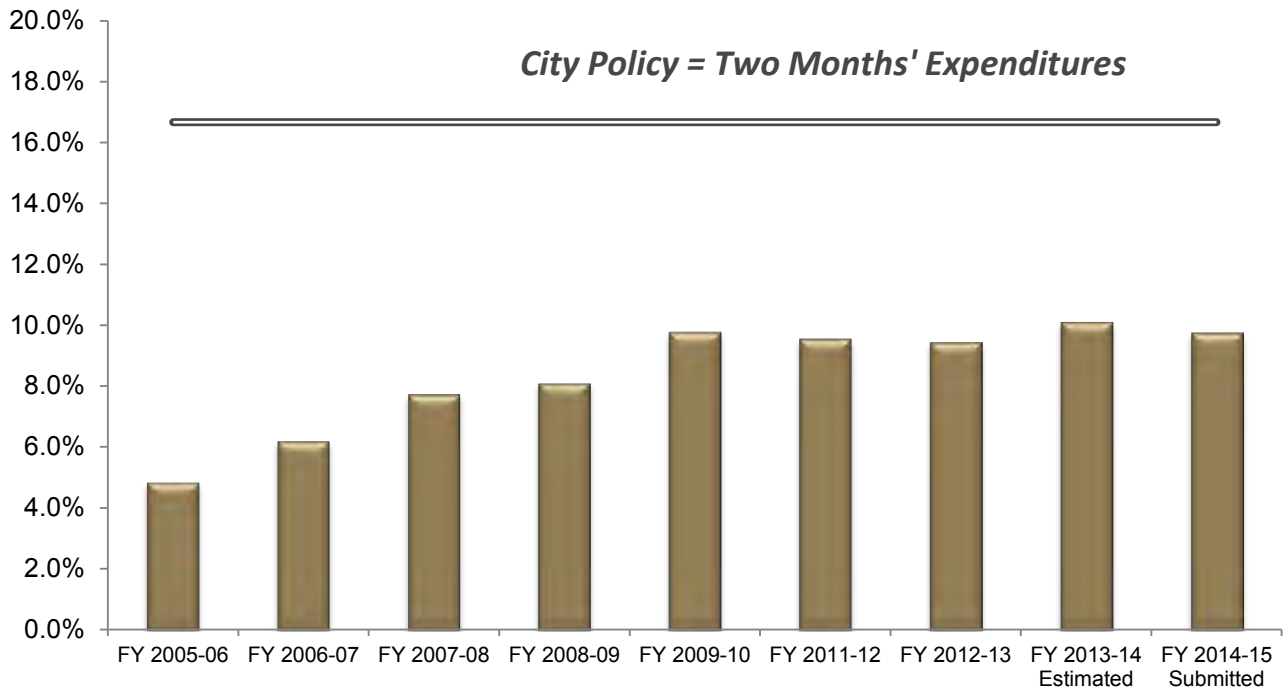
The Counties collect Payments in Lieu of Taxes (PILOTs)--property taxes levied by all taxing jurisdictions within the City and dedicated to economic development projects. PILOTs from all taxing jurisdictions total \$49.7 million in the current budget year. The city portion is \$9.3 million.

The General Fund and certain Special Revenue Funds transfer additional amounts to subsidize TIF projects. The largest of these transfers is \$8.2 million from the General Fund for debt service costs related to the Power and Light downtown entertainment district called KC Live!

In all, \$72 million is budgeted in FY 2014-15 for economic development investment:

EATs	\$51,789,590
Property Tax PILOTs	9,331,000
Subsidies	10,870,284
TOTAL ALL SOURCES	\$71,990,874

General Fund Balance

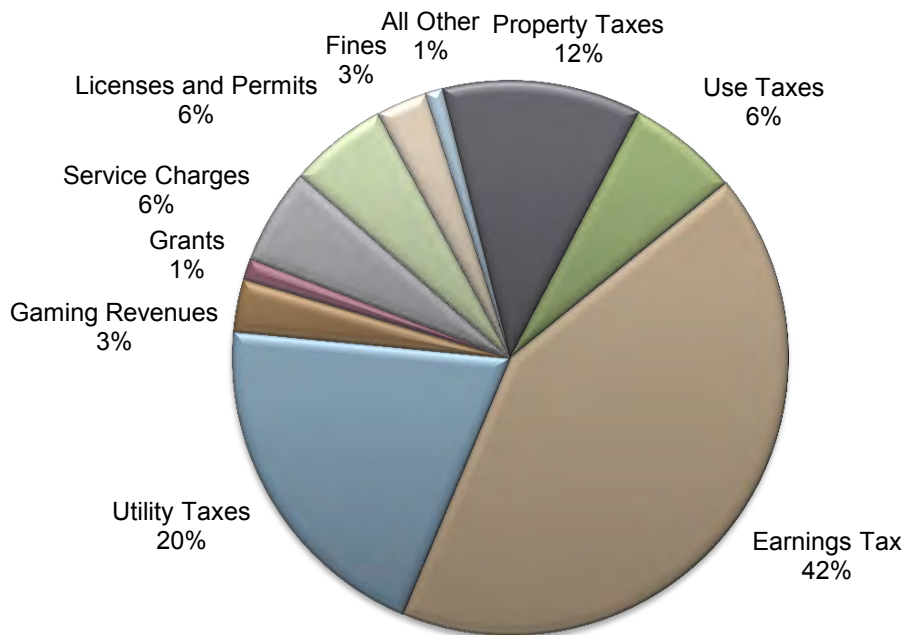


General Fund unreserved fund balance remains below the City's policy of 17%, two months' expenditures (which is also GFOA's minimum baseline).

The 2012 report by the Citizens' Commission on Municipal Revenue stated, "Given an ambitious plan to issue significant additional debt over the next few years, the City will need to show credit rating agencies a plan to maintain or improve its reserves. The City's stated goal of two months should be considered a minimum threshold."

In the Fall of 2013, the City adopted the first annual Citywide Business Plan. The plan and the financial model within the plan will provide important benchmarks for elected officials and management to develop strategies for problem areas and to maintain positive trends. The City is positioned to begin transforming its budget process from an exercise in balancing revenues and expenditures one year at a time, to a tool that will be strategic in nature, encompassing a multi-year financial and operating plan that allocates resources based on the priorities identified by the City Council.

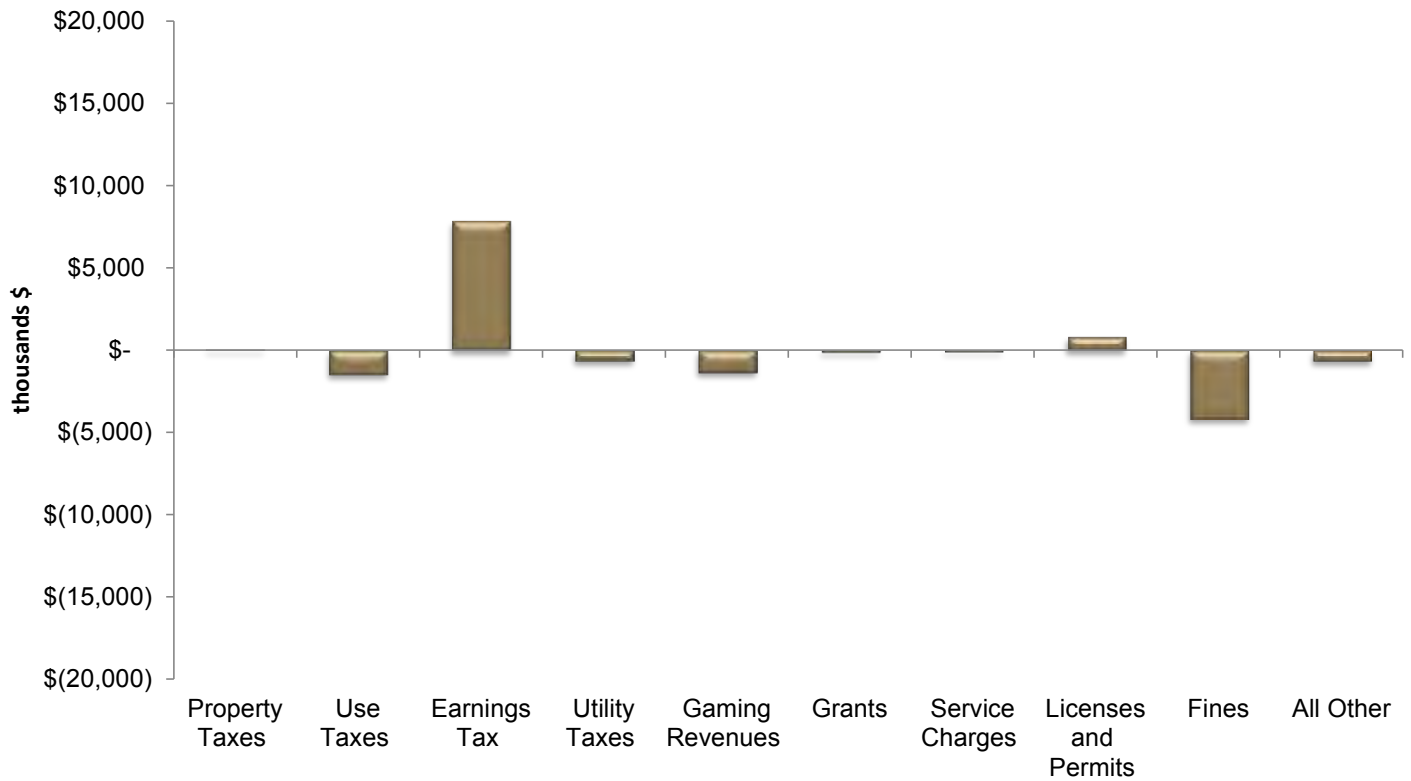
General Fund Revenues \$476.5 million



	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Property Taxes	\$53,867,689	\$54,200,000	\$332,311	0.6%
Property Taxes Pilots	1,159,395	895,556	(263,839)	(22.8%)
Local Use Tax	32,700,000	31,350,000	(1,350,000)	(4.1%)
Local Use Tax Redirections	(428,800)	(552,800)	(124,000)	(28.9%)
Earnings Tax	212,900,000	220,100,000	7,200,000	3.4%
Earnings Tax Redirections	(19,704,900)	(19,050,000)	654,900	3.3%
Utility Taxes	99,215,000	98,490,000	(725,000)	(0.7%)
Utility Taxes - Redirections	(2,418,000)	(2,336,400)	81,600	3.4%
Convention & Tourism Taxes	160,000	220,000	60,000	37.5%
Gaming Revenues	15,875,000	14,535,000	(1,340,000)	(8.4%)
Grants	6,114,793	5,994,390	(120,403)	(2.0%)
Service Charges	26,695,559	26,616,711	(78,848)	(0.3%)
Licenses & Permits	26,388,200	27,210,500	822,300	3.1%
Fines & Forfeitures	18,333,000	14,169,000	(4,164,000)	(22.7%)
Interest and Rental Income	3,112,376	3,389,398	277,022	8.9%
All Other	2,264,689	1,274,428	(990,261)	(43.7%)
Grand Total	\$476,234,001	\$476,505,783	\$271,782	0.1%

General Fund Revenues \$476.5 million

Change From FY 2013-14 Budget: \$0.3 million

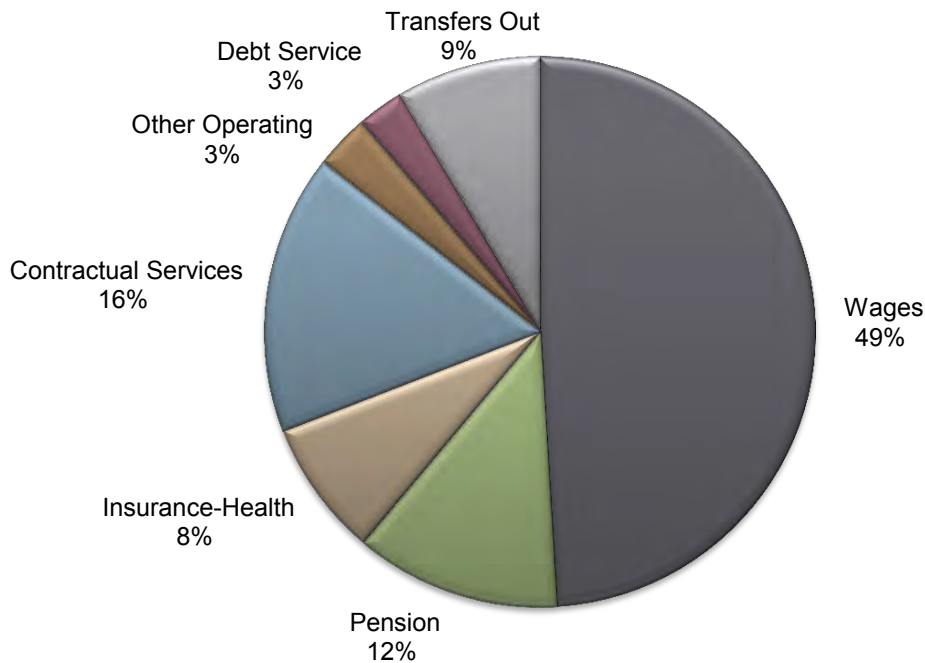


↑ Estimated gross earnings tax increase of \$7.2 million, or 3.4%.

↓ Fines and Forfeitures revenue in the last two years have declined. The estimate for FY 2014-15 continues this trend, estimating collections much lower than historical annual levels.

General Fund Expenditures by Category \$479.6 million

(Including Transfers Out)

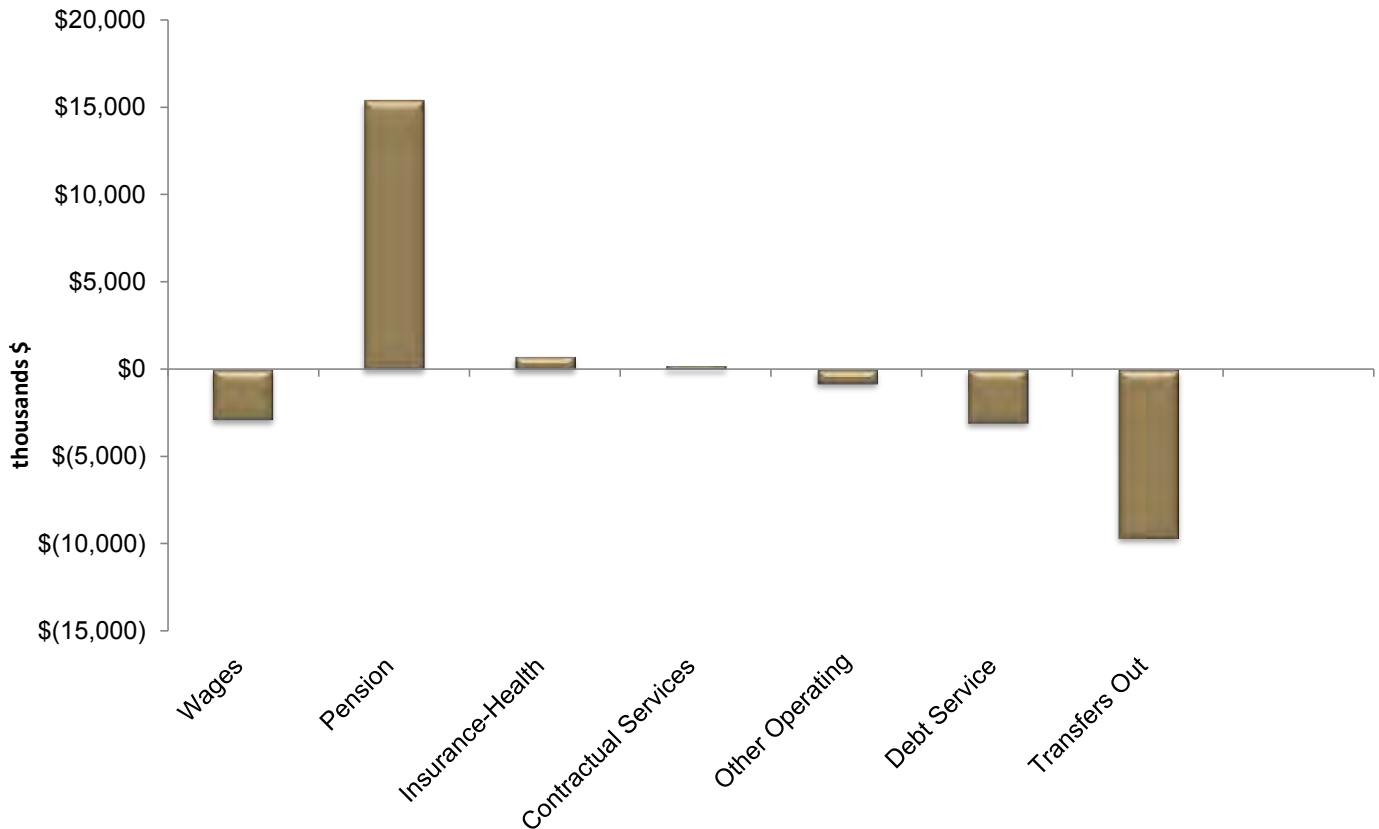


	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Personal Services	\$318,201,920	\$331,468,644	\$13,266,724	4.2%
Wages	238,061,334	235,181,403	(2,879,931)	(1.2%)
Pension	42,467,204	57,862,101	15,394,897	36.3%
Insurance-Health	37,673,382	38,425,140	751,758	2.0%
Contractual Services	78,636,998	78,837,773	200,775	0.3%
Commodities	10,487,808	10,247,336	(240,472)	(2.3%)
Capital Outlay	712,424	157,924	(554,500)	(77.8%)
Contingent Appropriation	4,800,000	4,800,000	-	0.0%
Debt Service	16,265,812	13,215,812	(3,050,000)	(18.8%)
Transfers Out	50,467,673	40,834,591	(9,633,082)	(19.1%)
Transfers Out	50,467,673	40,834,591	(9,633,082)	(19.1%)
Tfr to General Debt & Interest	3,831,130	-	(3,831,130)	(100.0%)
Tfr to HOK Sport Garage Debt	490,278	420,000	(70,278)	(14.3%)
Tfr to KC DwnTwn Redev Dist	14,277,732	8,244,232	(6,033,500)	(42.3%)
Tfr to Parking Garage	4,151,574	3,628,093	(523,481)	(12.6%)
Tfr to STIF Brush Creek	438,038	314,700	(123,338)	(28.2%)
Tfr to STIF Valentine	315,000	350,900	35,900	11.4%
Tfr to Street Maintenance Fund	14,437,133	15,034,567	597,434	4.1%
Tfr to Streetlight Debt Fund	9,409,150	9,427,900	18,750	0.2%
Transfer to Land Bank Fund	2,233,000	2,079,775	(153,225)	(6.9%)
Trf to Domestic Violence Shelt	116,138	188,564	72,426	62.4%
Tfr to STIF East Village Fund	545,000	1,145,860	600,860	110.2%
Trf to PILOTS Fund	223,500	-	(223,500)	(100.0%)
Grand Total	\$479,572,635	\$479,562,080	(\$10,555)	(0.0%)

General Fund Expenditures by Category \$479.6 million

(Including Transfers Out)

Change From FY 2013-14 Budget: (\$10,555)

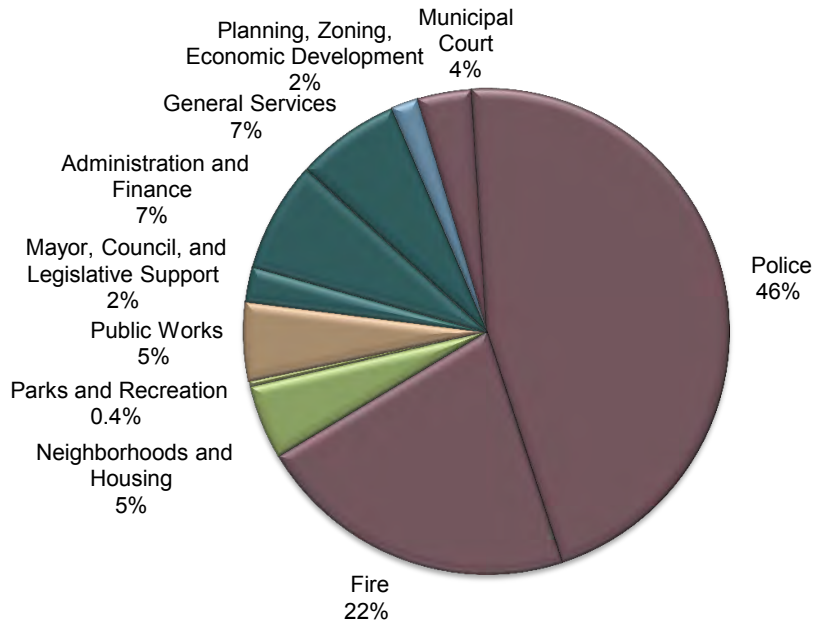


FY 2014-15 expenditures in the General Fund will remain at the same level as the FY 2013-14 Adopted Budget.

- ↑ Wages and benefits account for 68% of total expenditures, and are the fastest growing at 4.2%. This is primarily due to full funding of the actuarial required contribution (ARC). Of the \$15.4 million increase in pensions, the majority funds police and fire department employees.
- ↓ Transfers out of the General Fund are over \$40 million, or nearly 10% of total expenditures. The total for FY 2014-15 is slightly lower than the prior year due to elimination of the transfer to General Debt and Interest Fund and a reduction in the transfer for the downtown redevelopment district debt which will be restructured to yield annual debt service savings for five years before increasing in future years.
- ↑ Ordinance No. 120458 requires the City to transfer no less than 7.5% of the net annual earnings tax receipts to the Street Maintenance Fund. Due to strong earnings tax growth that transfer is estimated to be 4.1% higher in FY 2014-15.

General Fund Expenditures by Department \$438.7 million

(Excluding Transfers In and Out)



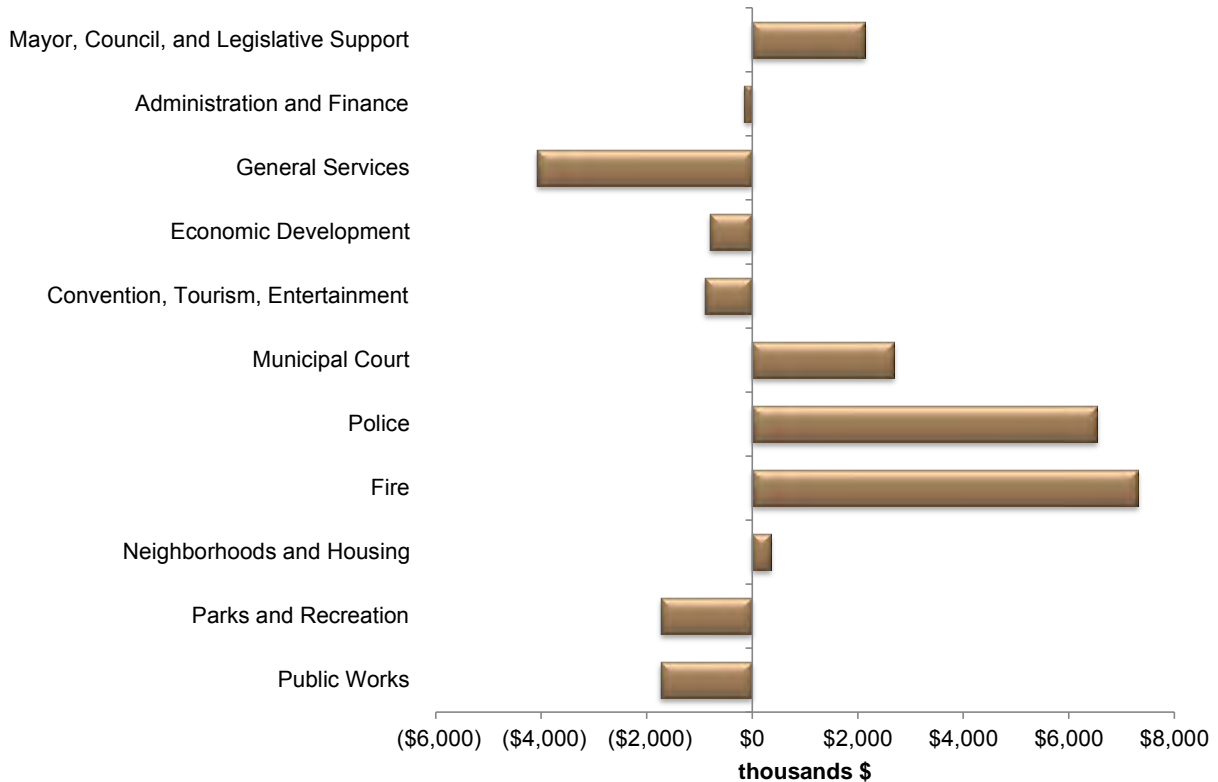
* Convention, Tourism, and Entertainment, Economic Development, and Parks and Recreation departments are primarily budgeted in funds other than General Fund.

Council Priority	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Finance and Governance	75,020,604	72,919,275	(2,101,329)	(2.8%)
Neighborhoods and Healthy Communities	24,780,753	23,408,423	(1,372,330)	(5.5%)
Planning, Zoning and Economic Development	9,752,876	8,065,205	(1,687,671)	(17.3%)
Public Safety	294,978,984	311,497,304	16,518,320	5.6%
Transportation and Infrastructure	24,571,745	22,837,282	(1,734,463)	(7.1%)
Grand Total	\$429,104,962	\$438,727,489	\$9,622,527	2.2%

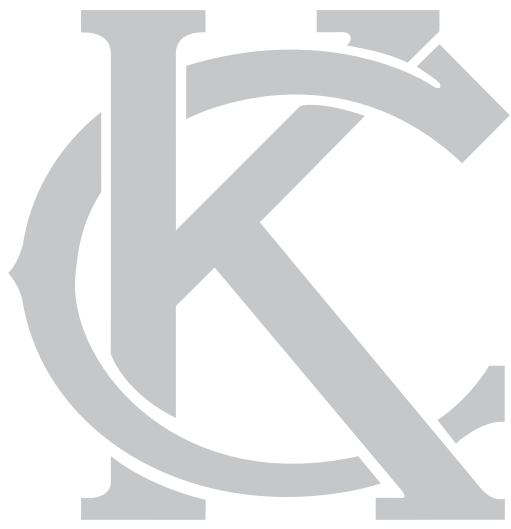
General Fund Expenditures by Department \$438.7 million

(Excluding Transfers In and Out)

Change From FY 2013-14 Budget: \$9.6 million



- ↑ Public Safety expenditures comprise 70% of the General Fund budget and represents the largest increase over 2013-14 adopted budget, primarily due to full funding of actuarial required contribution and costs related to the expansion of the Jackson County Detention Center.
- ↑ Mayor, Council, and Legislative Support increase due to funding for two primary and two general elections.
- ↓ General Services decreases \$4 million due to the movement of all enterprise wide software maintenance to the Information Technology consolidated fund, lowering contractual services, and \$1 million less for facilities capital improvements.



FY 2014-15 Business-Type Activities

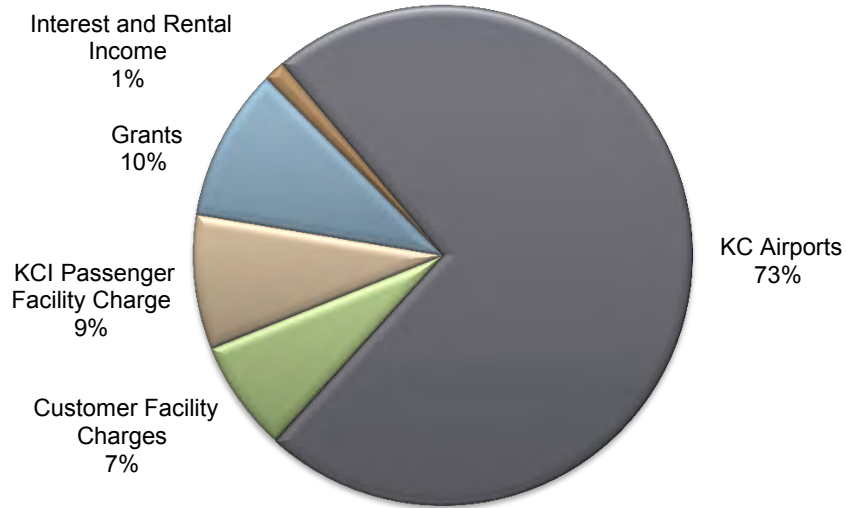
	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Revenue Assumptions				
Service Charges-Enterprise Funds	\$417,460,810	\$460,181,544	\$42,720,734	10.2%
KCI Airport	117,022,617	118,045,017	1,022,400	0.9%
Richards Gebaur Airport	6,193,400	6,300,600	107,200	1.7%
Service Charges-Downtown Airport	14,774,600	13,119,100	(1,655,500)	(11.2%)
Service Charges-General Gov't	-	500,000	500,000	--
Service Charges-Water	131,504,233	152,746,579	21,242,346	16.2%
Service Charges-Sewer	147,965,960	169,470,248	21,504,288	14.5%
Interest and Rental Income	5,027,161	5,028,013	852	0.0%
Grants	9,870,000	15,312,000	5,442,000	55.1%
All Other	4,432,782	4,198,959	(233,823)	(5.3%)
Grand Total	436,790,753	\$484,720,516	\$47,929,763	11.0%

Expenditure Assumptions

Operating Expenses	\$282,228,016	\$297,896,005	\$15,667,989	5.6%
Wages	78,356,556	79,053,598	697,042	0.9%
Pension	10,852,684	11,252,997	400,313	3.7%
Insurance-Health	12,540,077	12,966,721	426,644	3.4%
Contractual Services	141,149,967	153,494,809	12,344,842	8.7%
Commodities	28,661,049	29,414,100	753,051	2.6%
Capital Outlay	10,667,683	11,713,780	1,046,097	9.8%
Debt Service	105,305,476	91,369,022	(13,936,454)	(13.2%)
Capital Improvements	64,642,500	117,297,904	52,655,404	81.5%
Grand Total	\$452,175,992	\$506,562,931	\$54,386,939	12.0%

Aviation Budget

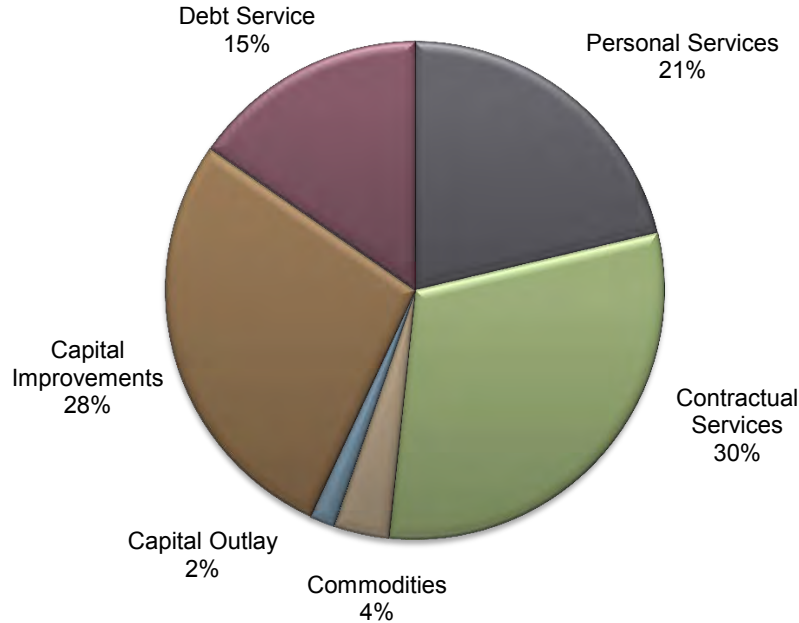
Revenues by Source



Revenue by Source	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Service Charges-Enterprise Funds	\$137,873,500	\$137,347,600	(\$525,900)	(0.4%)
KC Airports	104,573,100	112,651,500	8,078,400	7.7%
Customer Facility Charges	11,001,600	11,143,600	142,000	1.3%
KCI Passenger Facility Charge	22,250,400	13,503,600	(8,746,800)	(39.3%)
DEA Drug Forfeiture	48,400	48,900	500	1.0%
Grants	9,870,000	15,312,000	5,442,000	55.1%
Interest and Rental Income	2,306,400	2,120,000	(186,400)	(8.1%)
All Other	1,122,000	540,000	(582,000)	(51.9%)
Grand Total	\$151,171,900	\$155,319,600	\$4,147,700	2.7%

Aviation Budget

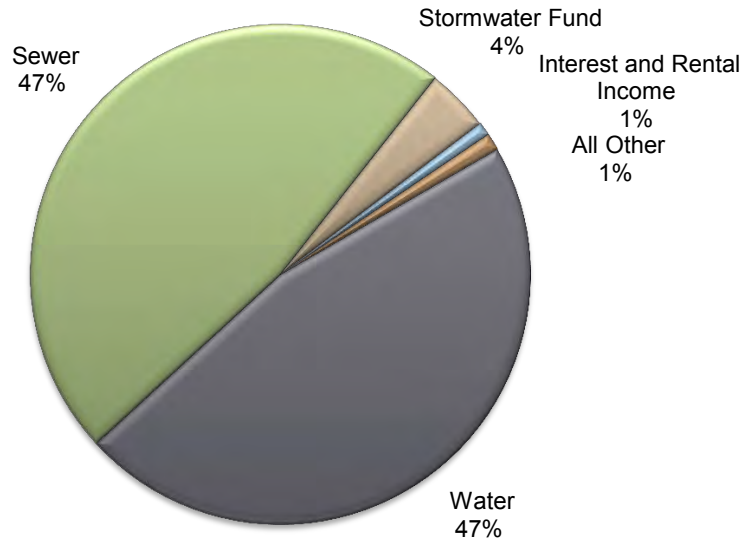
Expenditures by Appropriation Unit



Fund	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
KC Airports	\$116,925,500	\$129,988,017	\$13,062,517	11.2%
Personal Services	32,240,400	32,966,299	725,899	2.3%
Contractual Services	43,037,650	42,170,250	(867,400)	(2.0%)
Commodities	5,316,850	5,497,000	180,150	3.4%
Capital Outlay	1,809,500	2,498,100	688,600	38.1%
Capital Improvements	11,790,000	38,000,000	26,210,000	222.3%
Debt Service	22,731,100	8,856,368	(13,874,732)	(61.0%)
Customer Facility Charges	11,122,400	10,566,160	(556,240)	(5.0%)
Contractual Services	4,889,600	4,906,500	16,900	0.3%
Capital Improvements	562,500	-	(562,500)	(100.0%)
Debt Service	5,670,300	5,659,660	(10,640)	(0.2%)
DEA Drug Forfeiture	50,000	50,000	-	0.0%
Commodities	25,000	25,000	-	0.0%
Capital Outlay	25,000	25,000	-	0.0%
KCI Passenger Facility Charge	16,054,500	14,245,875	(1,808,625)	(11.3%)
Capital Improvements	6,040,000	5,000,000	(1,040,000)	(17.2%)
Debt Service	10,014,500	9,245,875	(768,625)	(7.7%)
Grand Total	\$144,152,400	\$154,850,052	\$10,697,652	7.4%

Water Services Budget

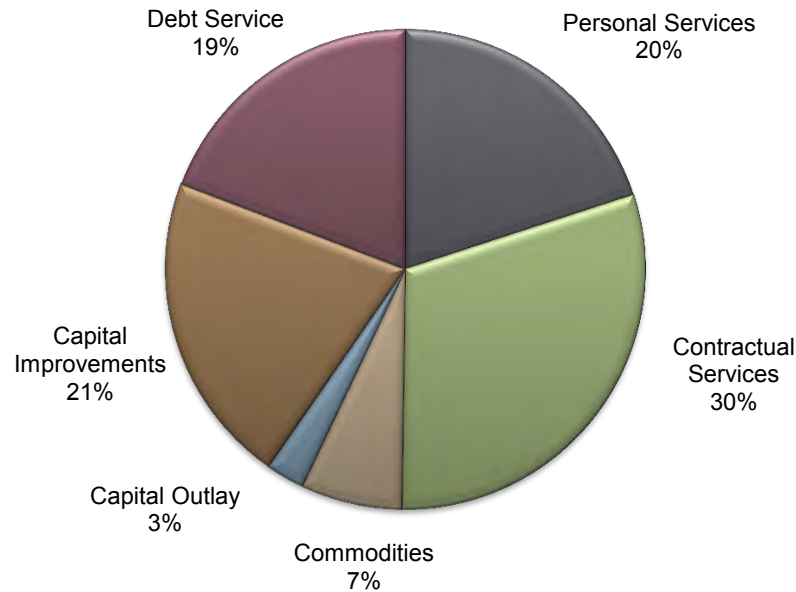
Revenues by Source



Revenue by Source	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Service Charges-Enterprise Funds	\$279,470,193	\$322,716,827	\$43,246,634	15.5%
Water	132,010,431	153,150,145	21,139,714	16.0%
Sewer	135,179,762	156,186,682	21,006,920	15.5%
Stormwater Fund	12,280,000	13,380,000	1,100,000	9.0%
Interest and Rental Income	2,720,761	2,908,013	187,252	6.9%
All Other	3,310,782	3,658,959	348,177	10.5%
Grand Total	\$285,501,736	\$329,283,799	\$43,782,063	15.3%

Water Services Budget

Expenditures by Appropriation Unit



Fund	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	Percent Change
Water	145,246,819	157,520,292	12,273,473	8.5%
Personal Services	35,096,443	34,863,993	(232,450)	(0.7%)
Contractual Services	41,590,526	48,818,932	7,228,406	17.4%
Commodities	14,917,876	14,931,099	13,223	0.1%
Capital Outlay	4,878,127	5,126,330	248,203	5.1%
Capital Improvements	15,802,500	19,213,017	3,410,517	21.6%
Debt Service	32,961,347	34,566,921	1,605,574	4.9%
Sewer	147,484,982	175,135,945	27,650,963	18.7%
Personal Services	27,053,448	26,996,303	(57,145)	(0.2%)
Contractual Services	46,849,474	51,425,204	4,575,730	9.8%
Commodities	7,402,067	7,590,771	188,704	2.5%
Capital Outlay	3,021,356	2,828,350	(193,006)	(6.4%)
Capital Improvements	29,702,500	53,734,887	24,032,387	80.9%
Debt Service	33,456,137	32,560,430	(895,707)	(2.7%)
Stormwater Fund	15,291,791	19,056,642	3,764,851	24.6%
Personal Services	7,359,026	8,446,721	1,087,695	14.8%
Contractual Services	4,782,717	6,173,923	1,391,206	29.1%
Commodities	999,256	1,370,230	370,974	37.1%
Capital Outlay	933,700	1,236,000	302,300	32.4%
Capital Improvements	745,000	1,350,000	605,000	81.2%
Debt Service	472,092	479,768	7,676	1.6%
Grand Total	\$308,023,592	\$351,712,879	\$43,689,287	14.2%



Finance and Governance



Contingent Appropriation

Finance
Administration
Accounts
Budget
Revenue
Treasury

Human Relations
Administration
Civil Rights Enforcement
EEOC Grant
Fair Housing Grant
Human Rights Commission
MBE/WBE Monitoring
Labor Monitoring

Human Resources
Administration
Benefits
Compensation
Education and Training
Labor & Employee Relations
Recruitment and Selections
Retirement

Law Department
Domestic Violence Court Program
Legal Services
Municipal Court Prosecution

Office of the City Manager
Action Center
Channel 2
City Communications
City Manager
Economic Development
Emergency Medical Services-Oversight
Environmental Quality and Compliance

Municipal Memberships
Office of Performance Management
Special Projects

Boards of Election Commissioners

Office of the City Auditor

Office of the City Clerk

Offices of the City Council

City Council
Legislative Assistance

Office of the Mayor

Mayor
Grade Level Reading Program
Urban Neighborhood Initiative
International Program
Youth Employment
Mayors Arts Task Force
Innovations and Efficiency

General Services

Citywide
Administration
Purchasing
Mail and Storeroom Services
Records Management
Information Technology
Software Support
Project & Application Management
Enterprise Infrastructure Management
PC Support
Facilities Services
18th and Vine
City Architect
City Property and Acquisition
Facilities Management

Finance and Governance

COUNCIL PRIORITIES

Finance and Governance - Kansas City is a community whose local government demonstrates effective, ethical leadership, sound financial practices, and efficient operating and support systems.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.

GOVERNING BODY GOALS

Adopt a plan to develop a structurally balanced budget by fiscal year 2015-16 to adequately fund basic City services.

- Develop a time-specific funding plan to meet the City's adopted goal of maintaining a fund balance of at least two months' worth of expenditures.
- Ensure adequate funding for maintenance of City infrastructure.
- Maintain the City's general obligation AA credit rating and seek to strengthen it in the future by capitalizing on the City's credit strengths and addressing its weaknesses.
- Develop a plan to assure the actuarial soundness of the City's pension systems and to significantly reduce other post-employment benefits liability.

CITIZEN PRIORITIES

As reported in the annual survey, 35% of citizens responded "satisfied" or "very satisfied" with the value received for city tax dollars and fees.

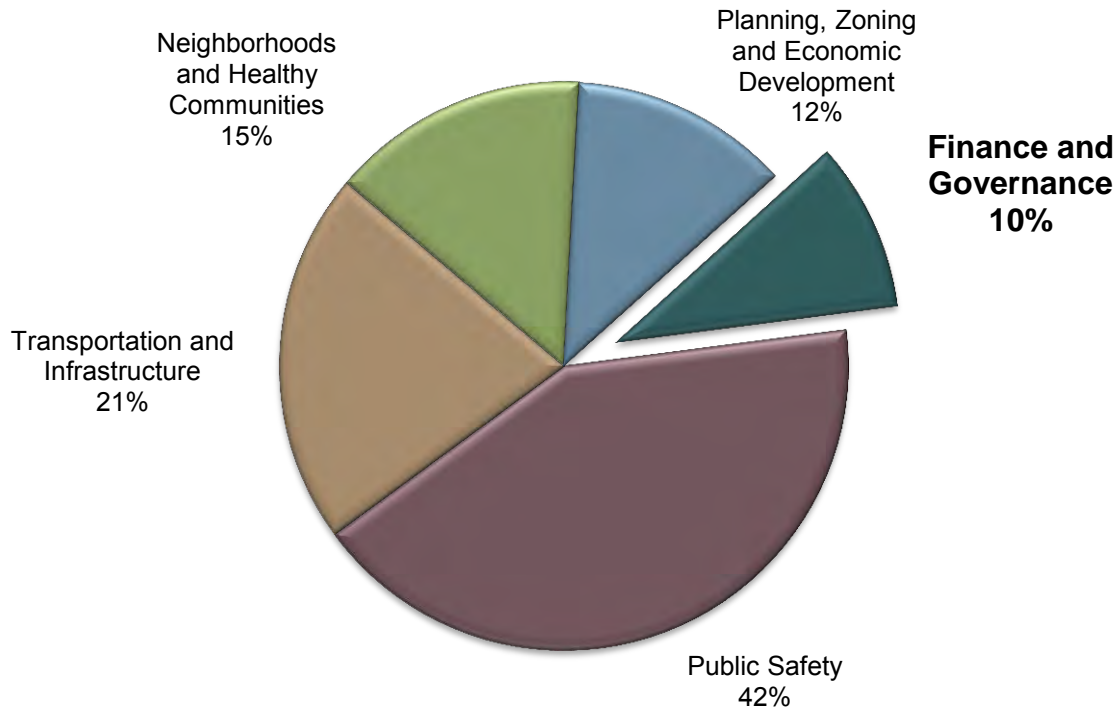
MEASURES OF SUCCESS

- General Fund balance
- Structurally balanced budget
- Debt service as a percent of expenditures
- Pension systems funded ratios

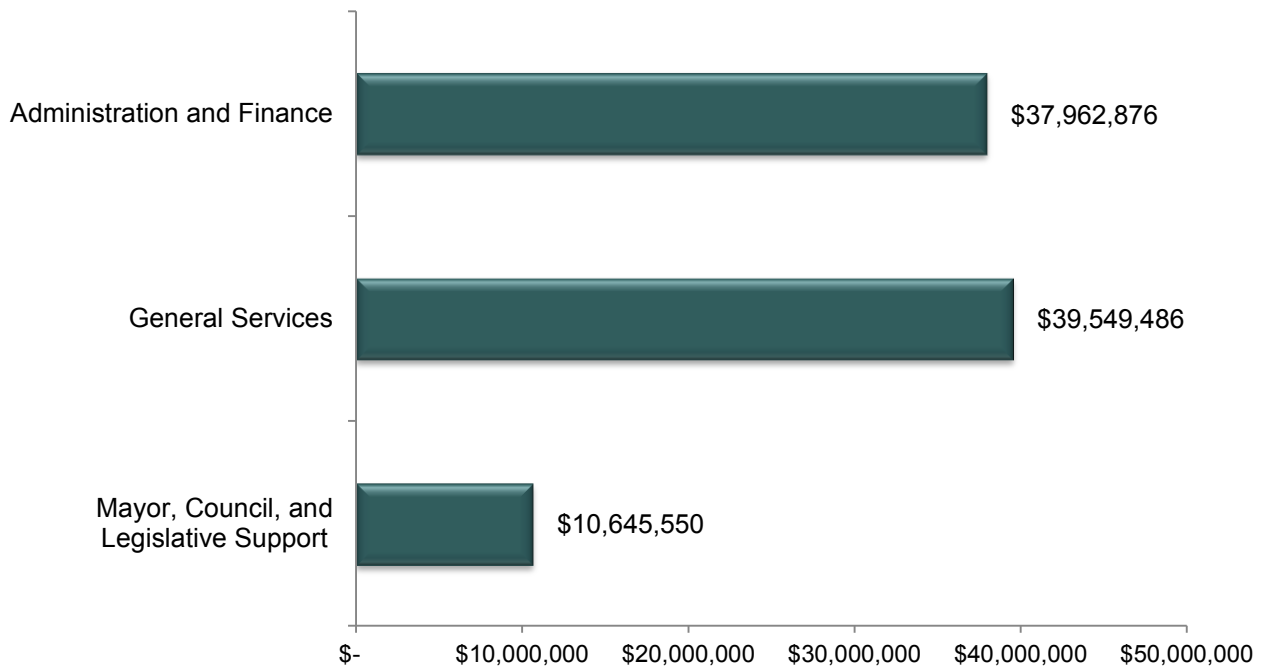


Finance and Governance

Total Budget



Finance and Governance



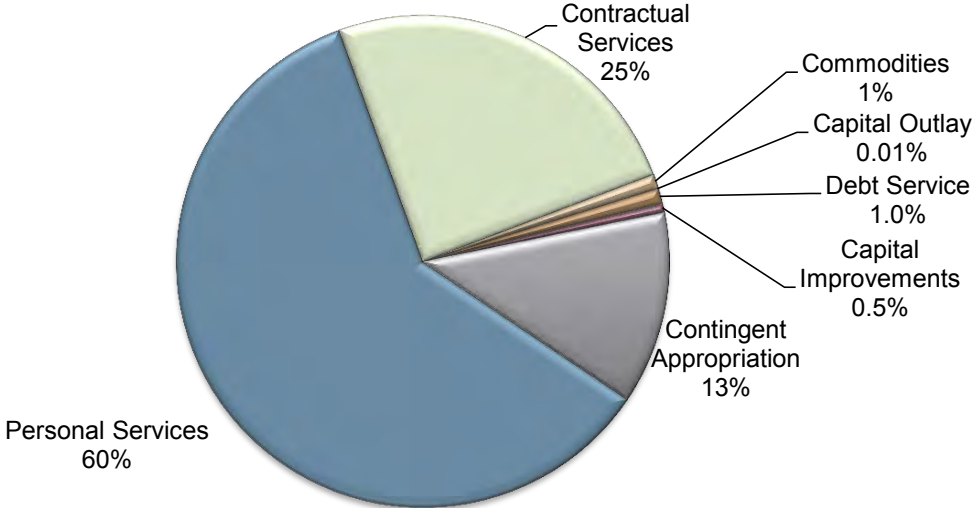
Administration and Finance

SUMMARY BY ALLOCATION

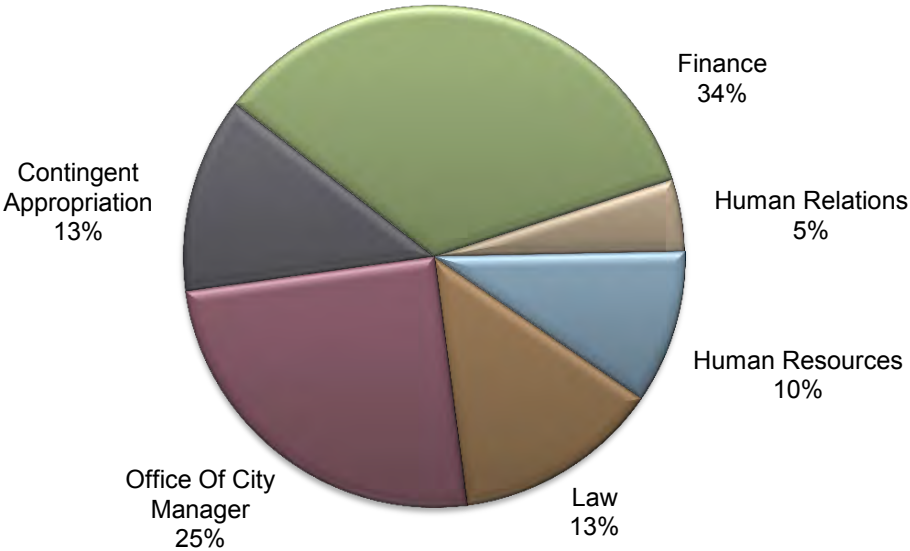
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$21,462,285	\$22,967,598	\$22,784,303
Contractual Services	22,805,769	8,723,866	9,417,232
Commodities	366,572	520,394	368,307
Capital Outlay	7,452	30,000	2,500
Contingent Appropriation	-	4,800,000	4,800,000
Capital Improvements	403,594	300,000	200,000
Debt Service	775,958	186,328	390,534
Grand Total	\$45,821,630	\$37,528,186	\$37,962,876
Allocation by Department			
Contingent Appropriation	\$0	\$4,800,000	\$4,800,000
Finance	11,947,566	13,083,406	13,131,902
Human Relations	2,331,451	1,289,228	1,774,177
Human Resources	7,388,779	3,671,777	3,751,626
Law	3,774,568	5,042,009	5,063,715
Office Of City Manager	20,379,266	9,641,766	9,441,456
Grand Total	\$45,821,630	\$37,528,186	\$37,962,876
Allocation by Fund			
Ambulance Services	\$228,863	\$259,579	\$444,345
ARRA Stimulus Fund	8,581,614	369,302	-
Boulevard Maintenance	5,500	-	-
Capital Improvements Fund	1,589,856	972,832	1,299,688
Community Development Funds	146,633	69,758	183,003
Convention And Tourism	759,879	375,000	823,512
Development Services Fund	100,000	100,000	100,000
Domestic Violence Shelter Oper	237,359	415,133	314,996
Fire Sales Tax	180,456	187,850	-
General Debt And Interest	190,771	162,060	163,283
General Fund	31,924,476	32,354,224	32,210,028
Health Levy	871,727	798,953	804,641
Museum Fund	25,117	23,495	23,904
Parks & Recreation Fund	122,055	-	4,764
Public Mass Transportation	-	-	169,712
Public Safety Sales Tax	291,391	300,000	281,000
Revolving Public Improvement	14,414	10,000	10,000
Sewer Special Assessment	31,459	30,000	30,000
STIF Midtown Fund	426,445	-	-
Street Car Fund	-	1,100,000	1,100,000
Trafficway Maintenance	53,663	-	-
Youth Employment Fund	39,952	-	-
Grand Total	\$45,821,630	\$37,528,186	\$37,962,876
Full-Time Equivalent Positions			
Finance	102.7	101.1	97.2
Human Relations	11.8	10.8	12.0
Human Resources	36.0	36.0	36.0
Law	46.9	47.7	47.0
Office Of City Manager	88.0	85.4	84.0
Grand Total	285.4	281.0	276.2

Administration and Finance

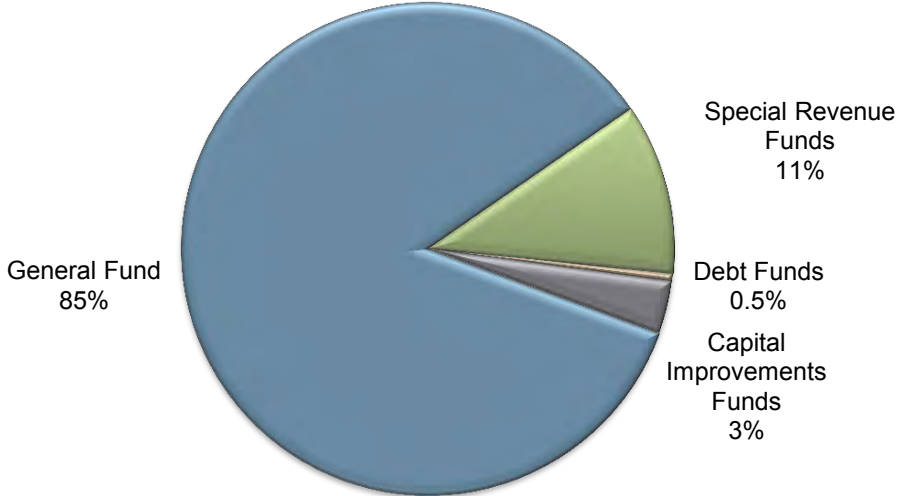
By Expense Category



By Department



By Fund Type



Contingent Appropriation

The Contingent Appropriation Program adheres to the City Ordinance requirement of reserving an amount not less than one or more than three percent of the estimated General Fund revenues as a contingency.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Contractual Services	\$0	\$0	\$0
Contingent Appropriation	-	4,800,000	4,800,000
Grand Total	\$0	\$4,800,000	\$4,800,000

Allocation by Program			
Contingent Appropriation	\$0	\$4,800,000	\$4,800,000
Grand Total	\$0	\$4,800,000	\$4,800,000

Allocation by Fund			
General Fund	\$0	\$4,800,000	\$4,800,000
Grand Total	\$0	\$4,800,000	\$4,800,000



Finance

The Finance Department provides overall management of the financial affairs of the City so that public funds are equitably collected, effectively leveraged, and properly utilized.

	Actual <u>FY 2012-13</u>	Budget <u>FY 2013-14</u>	Submitted <u>FY 2014-15</u>
Performance Indicators			
Economic activity taxes redirected	\$48,751,974	\$49,640,800	\$52,139,800
Payments in lieu of taxes redirected	\$50,519,450	\$50,864,979	\$51,311,710
Average days to pay an invoice	20.7	28.0	28.0
Percent W-2's distributed online	25%	25%	30%
Revenue additions	\$1,438,667	\$1,300,000	TBD
Percent of taxes paid to Revenue Division electronically	no data	51%	55%
Percent of cashiering transactions processed without error	no data	100%	100%
Six month liquidity ratio	no data	120%	120%
Full-Time Equivalent Positions			
Accounts	26.0	20.0	18.0
Administration	8.0	8.0	8.0
Budget	-	6.0	8.0
Revenue	52.5	51.0	48.0
Treasury	16.2	16.1	15.2
Grand Total	102.7	101.1	97.2

Changes to the Budget

The City implemented the Gen-Tax system. The FY 2014-15 Budget includes three additional municipal revenue agents and two additional budget analysts to maximize revenues and program efficiencies. Other positions are reduced for a net decrease of 3.9 full time equivalent positions.

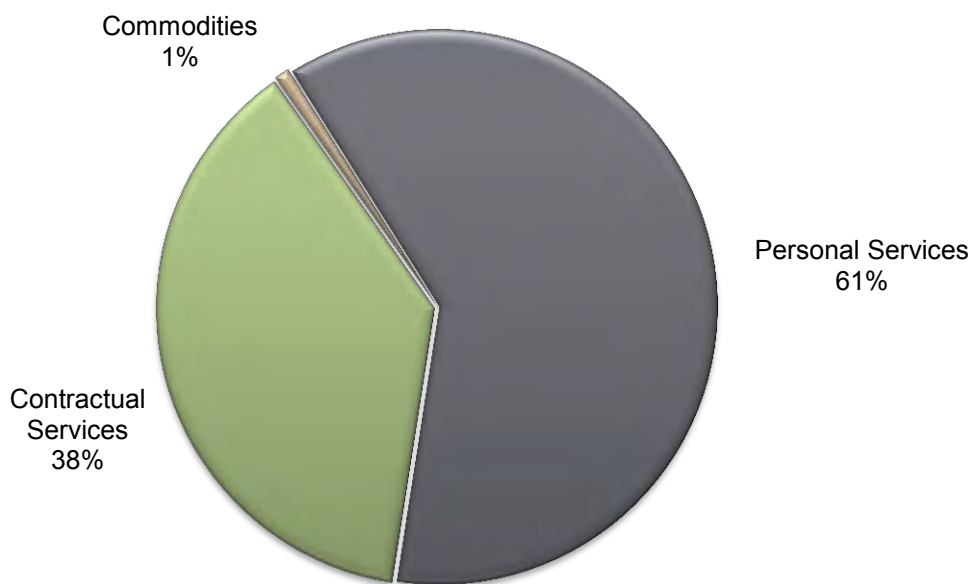
Finance

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$7,409,236	\$8,057,782	\$8,055,262
Contractual Services	4,436,935	4,880,379	4,962,082
Commodities	101,395	145,245	114,558
Capital Outlay	-	-	-
Grand Total	\$11,947,566	\$13,083,406	\$13,131,902

Allocation by Program			
Administration	\$1,095,353	\$1,012,576	\$1,059,236
Accounts	2,744,289	2,651,873	2,277,063
Budget	-	627,023	884,650
Revenue	3,936,825	4,240,243	4,241,388
Treasury	3,771,099	4,551,691	4,669,565
Special Programs	400,000	-	-
Grand Total	\$11,947,566	\$13,083,406	\$13,131,902

Allocation by Fund			
General Fund	\$10,232,860	\$10,958,898	\$10,995,310
Special Revenue Funds	1,078,062	1,922,448	1,933,309
Debt Funds	622,230	192,060	193,283
Capital Improvements Funds	14,414	10,000	10,000
Business-Type Activity Funds	3,350	-	-
Grand Total	\$11,950,916	\$13,083,406	\$13,131,902

Expenditures by Expense Category



Human Relations

The mission of the Human Relations Department (HRD) is to create an environment in which all human beings can enjoy their full economic, social and human rights, so that they are recognized as free, equal, integral and inseparable.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Percent employment cases complete in 180 days or less	no data	80%	80%
MBE workforce hour total (Percent)	14%	10%	10%
WBE workforce hour total (Percent)	4%	2%	2%
Resident workforce hour total (Percent)	10%	10%	12%
MBE dollars awarded in construction	12%	15%	15%
WBE dollars awarded in construction	4%	7%	7%
Percent new M/W/DBE processed in 90 days	95%	90%	95%
Prevailing wage audits	13,085	5,000	10,000
Full-Time Equivalent Positions			
Civil Rights	6.0	7.0	7.0
Economic Development	2.2	-	-
Human Relations Administration	2.0	3.0	3.0
MBE/WBE Program	1.6	0.8	2.0
Grand Total	11.8	10.8	12.0

Changes to the Budget

The budget allows HRD to conduct a third generation business disparity study which will examine the City's procurement policies and practices as it relates to contracting opportunities for minorities and women. The last study was conducted in 2005. The Community Development Block Grant (CDBG) program funds two positions for Small Business Development.

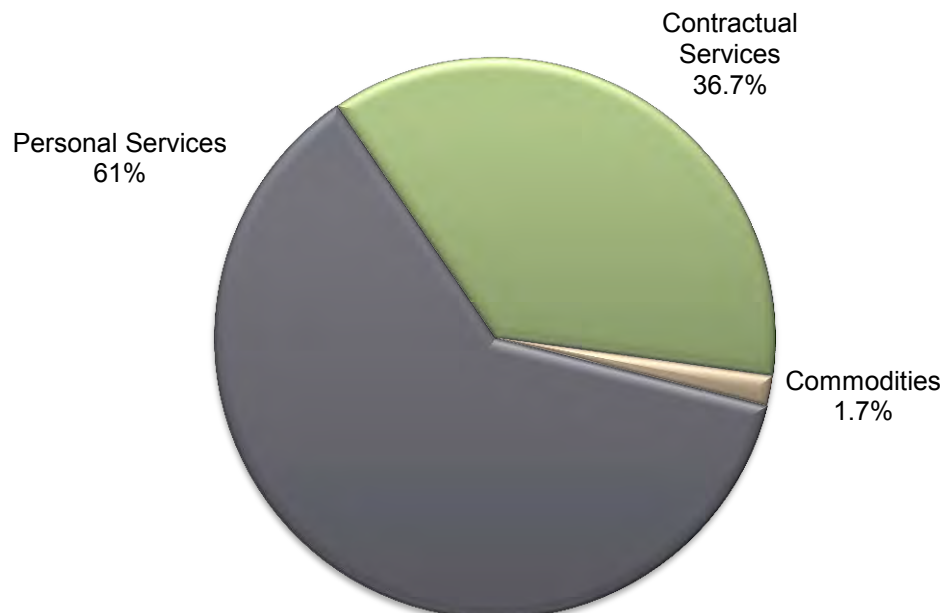
Human Relations

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,842,505	\$872,211	\$1,092,870
Contractual Services	474,225	388,384	650,674
Commodities	14,462	28,633	30,633
Capital Outlay	259	-	-
Grand Total	\$2,331,451	\$1,289,228	\$1,774,177

Allocation by Program			
Administration	\$397,644	\$366,190	\$373,994
Civil Rights Enforcement	447,406	478,807	500,889
EEOC Grant	22,081	50,679	58,000
Fair Housing Grant	232,791	150,000	150,000
Human Rights Commission	31,296	30,000	30,000
MBE/WBE Monitoring	908,967	213,552	478,291
Economic Development	31,633	-	-
Labor Monitoring	50,000	-	183,003
Small Business Development	209,633	-	-
Grand Total	\$2,331,451	\$1,289,228	\$1,774,177

Allocation by Fund			
General Fund	\$1,465,413	\$1,289,228	\$1,591,174
Special Revenue Funds	81,633	-	183,003
Debt Funds	26,445	-	-
Capital Improvements Funds	757,960	-	-
Grand Total	\$2,331,451	\$1,289,228	\$1,774,177

Expenditures by Expense Category



Human Resources

The Human Resources Department provides a diverse, quality workforce by attracting, retaining, educating, and competitively compensating employees.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Participants in Wellness programs	5,812	10,000	6,000
Number of unique participants in Wellness programs	no data	3,360	2,000
Percent employees utilizing online open enrollment	no data	40%	50%
Turnover rate (excluding death and retirement)	6%	7%	7%
Average number of training hours per FTE	2.73	2.20	2.20
Percent of grievances upheld	20%	60%	55%
EEO complaints received	68	75	75
Average time to fill positions (days)	59.57	50.00	50.00
New hires retained after 12 months	86%	80%	80%
 Full-Time Equivalent Positions			
Benefits	3.0	3.0	3.0
Compensation	6.0	6.0	6.0
Education and Training	3.0	3.0	3.0
Human Resources Administration	6.0	6.0	6.0
Labor & Employee Relations	6.0	6.0	6.0
Recruitment and Selections	7.0	7.0	7.0
Retirement	5.0	5.0	5.0
Grand Total	36.0	36.0	36.0

Changes to the Budget

There are no material changes to the budget.

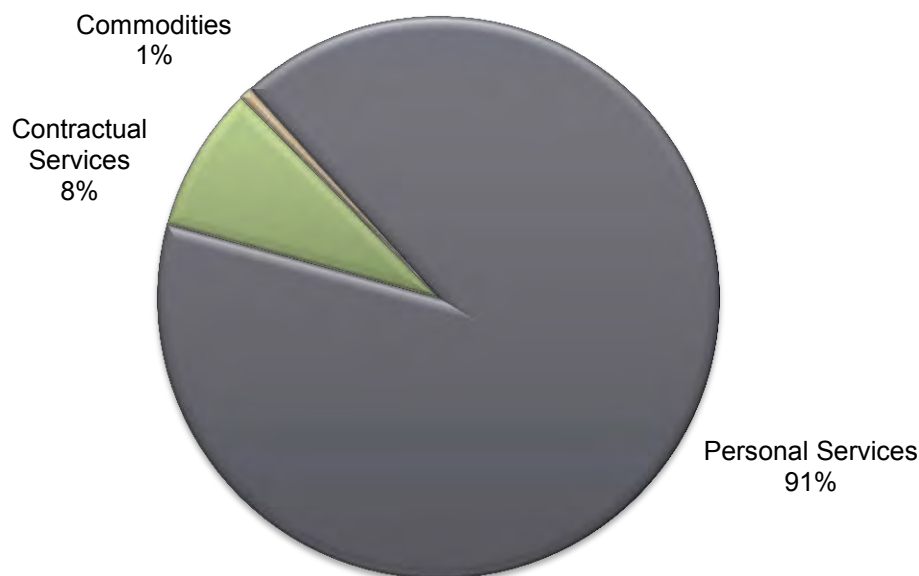
Human Resources

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$2,996,711	\$3,101,554	\$3,407,804
Contractual Services	4,357,833	497,823	313,922
Commodities	32,089	42,400	27,400
Capital Outlay	2,146	30,000	2,500
Grand Total	\$7,388,779	\$3,671,777	\$3,751,626

Allocation by Program			
Benefits	\$56,055	\$211,289	\$390,396
Compensation	495,912	515,195	503,235
Education and Training	372,699	330,874	287,075
Human Resources Administration	691,861	743,665	794,097
Labor & Employee Relations	746,234	745,508	644,730
Recruitment and Selections	574,230	583,317	571,690
Retirement	4,451,788	541,929	560,403
Grand Total	\$7,388,779	\$3,671,777	\$3,751,626

Allocation by Fund			
General Fund	\$7,388,779	\$3,671,777	\$3,751,626
Grand Total	\$7,388,779	\$3,671,777	\$3,751,626

Expenditures by Expense Category



Law

The Law Department provides legal and litigation services to the City and its elected officials, staff and various boards and committees so that they may act in conformance with the law.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Percent of standard contracts signed or rejected the next business day	no data	85%	85%
revisions) prepared within 3 days of request	no data	85%	85%
Percent of earnings tax and water collection cases resolved within one year	no data	85%	85%
Percent of time an earnings tax or water services suit packet is reviewed and filed/resolved/returned within 60 days	no data	85%	85%
Percent claims resolved within 3 months	no data	85%	85%
Percent chronic offenders who fail to complete treatment and are subsequently successfully prosecuted.	no data	85%	85%
Success rate for diversion program	no data	85%	85%
Percent domestic violence victims referred to service advocates	no data	80%	85%
Full-Time Equivalent Positions			
Domestic Violence Court Program	10.0	10.0	5.5
Legal Services	20.9	19.7	25.5
Municipal Court Prosecution	16.0	18.0	16.0
Grand Total	46.9	47.7	47.0

Changes to the Budget

There are no material changes to the budget.

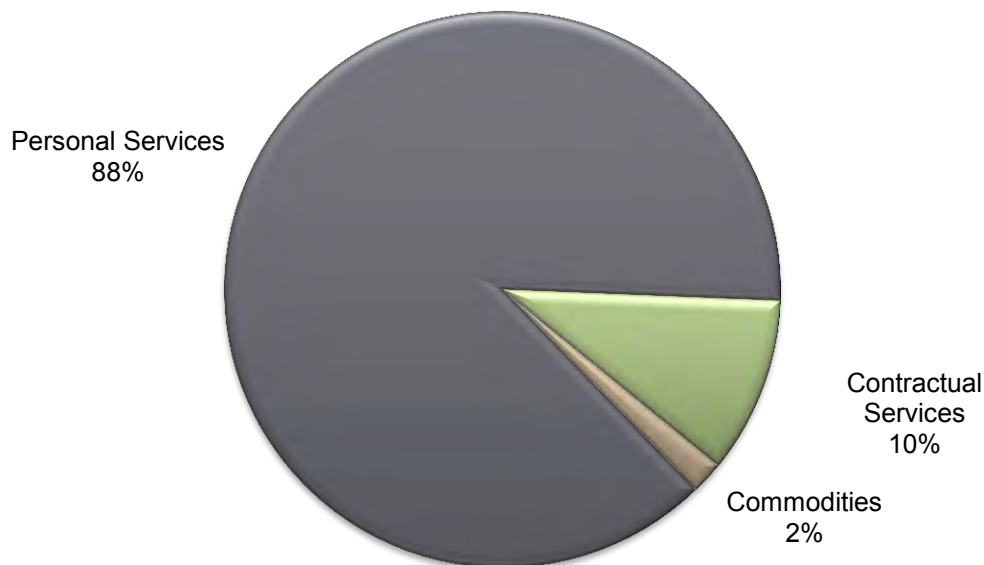
Law

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$3,438,295	\$4,436,372	\$4,448,639
Contractual Services	217,594	408,537	517,976
Commodities	118,679	197,100	97,100
Grand Total	\$3,774,568	\$5,042,009	\$5,063,715

Allocation by Program			
Legal Services	\$2,127,237	\$2,536,354	\$2,373,889
Municipal Court Prosecution	1,066,711	1,412,158	1,297,252
Neighborhood Legal Services	336,835	578,364	540,523
06 STOP Grant	54,959	68,880	139,463
07 SSVF Grant	44,675	44,675	61,866
07 STOP Grant	-	70,000	-
08 SSVF Grant	2,268	48,525	-
Opr Domestic Violence Crm Prgm	135,457	183,053	113,667
Outside Attorney Consulting	6,426	100,000	100,000
Legal – Collections	-	-	437,055
Grand Total	\$3,774,568	\$5,042,009	\$5,063,715

Allocation by Fund			
General Fund	\$3,226,297	\$4,158,526	\$4,363,644
Special Revenue Funds	302,359	484,891	314,996
Capital Improvements Funds	245,912	398,592	385,075
Grand Total	\$3,774,568	\$5,042,009	\$5,063,715

Expenditures by Expense Category



Office Of City Manager

The Office of the City Manager provides professional leadership and direction in the administration of policies established by the Mayor and City Council and coordinates and supervises the operation of the City departments.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Action Center call abandonment rate	8.7%	5.0%	5.0%
Customer satisfaction Action Center	90.9%	90.0%	90.0%
Percent citizens satisfied with city communications	no data	45.0%	60.0%
Citizen survey index level	no data	110	112
Percent of requests resolved in established timeframe	80%	80%	80%
Percent citizens satisfied with quality of city services	no data	no data	54.0%
Percent citizens satisfied with quality of customer service	no data	no data	46.0%
Full-Time Equivalent Positions			
Action Center	33.0	33.0	26.0
Channel 2	4.0	3.0	4.0
City Communications	7.0	7.0	10.0
City Manager	12.0	9.4	10.0
Economic Development	5.0	5.0	5.0
Emergency Management	4.0	4.0	4.0
Emergency Medical Services-Oversight	2.0	2.0	2.0
Environmental Quality and Compliance	13.0	13.0	12.0
Internal Auditor	1.0	1.0	1.0
Office of Performance Management	3.0	3.0	3.0
Special Projects	4.0	5.0	7.0
Grand Total	88.0	85.4	84.0

Changes to the Budget

The FY 2014-15 budget funds new arts convergence initiatives including the Film Commission, Arts KC, and the Office of Creative Services. Action Center personnel is reduced to historical levels, Environmental Quality and Compliance decreases through a reduction in energy efficiency stimulus funding.

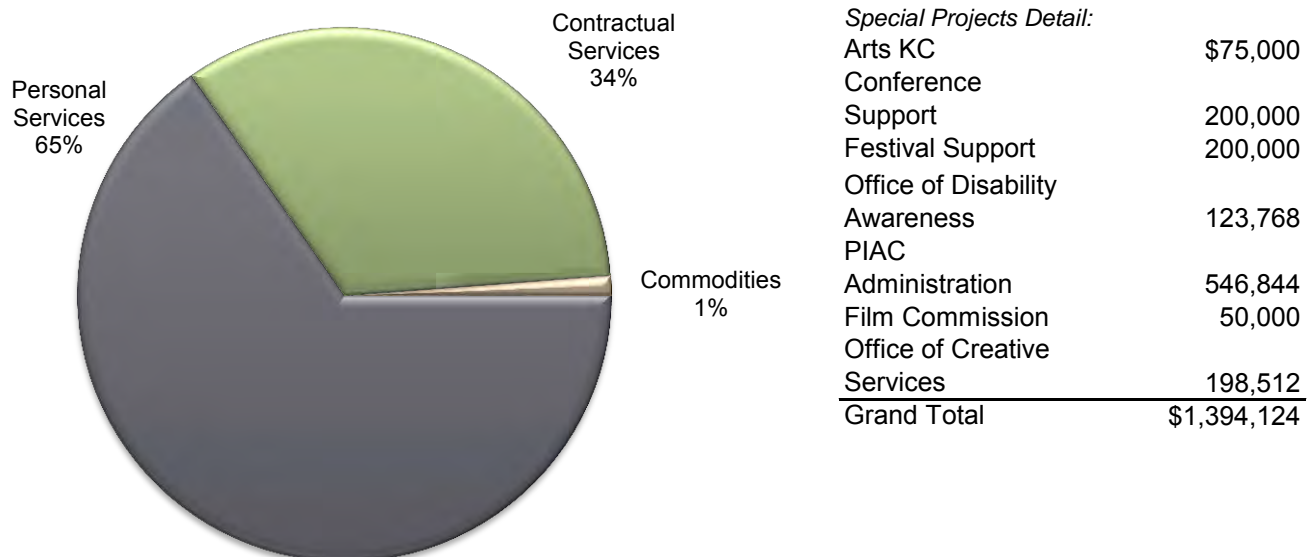
Office Of City Manager

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,775,538	\$6,499,679	\$5,779,728
Contractual Services	13,319,182	2,548,743	2,972,578
Commodities	99,947	107,016	98,616
Capital Outlay	5,047	-	-
Grand Total	\$19,199,714	\$9,155,438	\$8,850,922

Allocation by Program			
Action Center	\$1,602,280	\$1,831,607	\$1,497,101
Channel 2	361,060	329,039	379,988
City Communications	528,313	763,211	792,255
City Manager	1,677,695	1,278,603	1,441,219
Economic Development	1,442,521	641,160	533,236
Emergency Management	906,058	937,128	971,212
Emergency Medical Services-Oversight	409,422	447,429	444,345
Environmental Quality and Compliance	10,266,510	1,247,142	797,978
Internal Auditor	140,791	173,628	-
Municipal Memberships	198,787	200,000	200,000
Office of Performance Management	387,174	457,251	399,464
Special Projects	1,279,103	849,240	1,394,124
Grand Total	\$19,199,714	\$9,155,438	\$8,850,922

Allocation by Fund			
General Fund	\$8,795,169	\$7,289,467	\$6,642,741
Special Revenue Funds	9,890,764	1,291,731	1,537,569
Capital Improvements Funds	513,781	574,240	670,612
Grand Total	\$19,199,714	\$9,155,438	\$8,850,922

Expenditures by Expense Category



Special Projects Detail:

Arts KC	\$75,000
Conference	
Support	200,000
Festival Support	200,000
Office of Disability Awareness	123,768
PIAC	
Administration	546,844
Film Commission	50,000
Office of Creative Services	198,512
Grand Total	\$1,394,124

Office Of City Manager

Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Emergency Management	\$291,391	\$300,000	\$200,000
Environmental Quality and Compliance	112,203	-	-
Grand Total	\$403,594	\$300,000	\$200,000

Allocation by Fund			
General Fund	\$40,000	-	-
Special Revenue Funds	291,391	300,000	200,000
Capital Improvements Funds	72,203	-	-
Grand Total	\$403,594	\$300,000	\$200,000

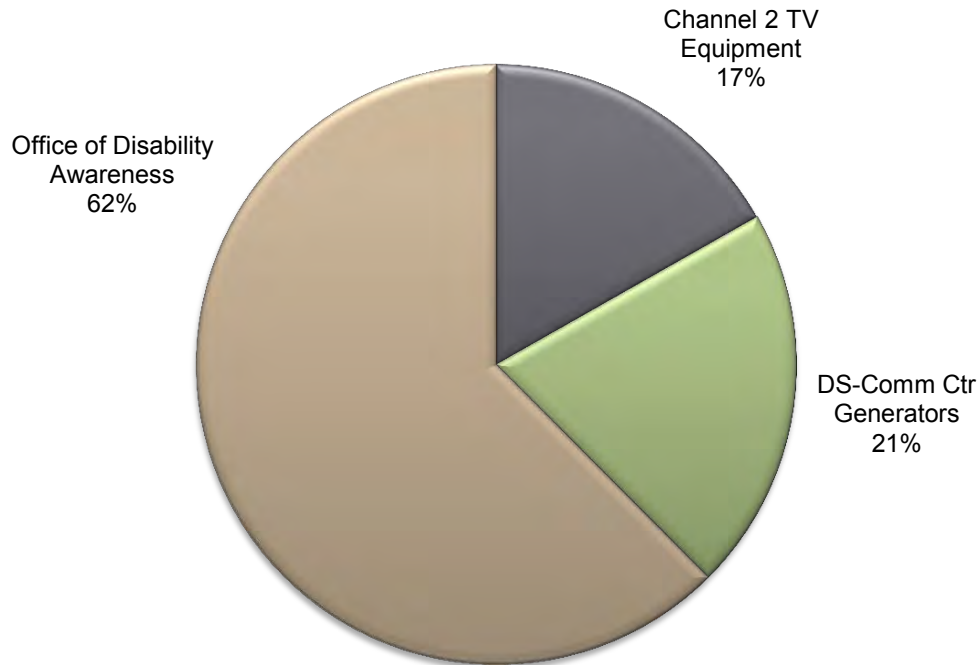
Office Of City Manager

Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Channel 2 TV Equipment	\$0	\$0	\$65,533
DS-Comm Ctr Generators	-	-	81,000
Office of Disability Awareness	-	-	244,001
PeopleSoft CRM Debt Service	775,958	186,328	-
Grand Total	\$775,958	\$186,328	\$390,534

Allocation by Fund			
General Fund	\$775,958	\$186,328	\$65,533
Special Revenue Funds	-	-	81,000
Capital Improvements Funds	-	-	244,001
Grand Total	\$775,958	\$186,328	\$390,534

Expenditures by Program



Mayor, Council, and Legislative Support

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,616,427	\$5,190,061	\$5,139,792
Contractual Services	4,196,514	3,295,123	5,450,308
Commodities	52,636	38,050	35,450
Capital Outlay	1,152	20,000	20,000
Grand Total	\$8,866,729	\$8,543,234	\$10,645,550

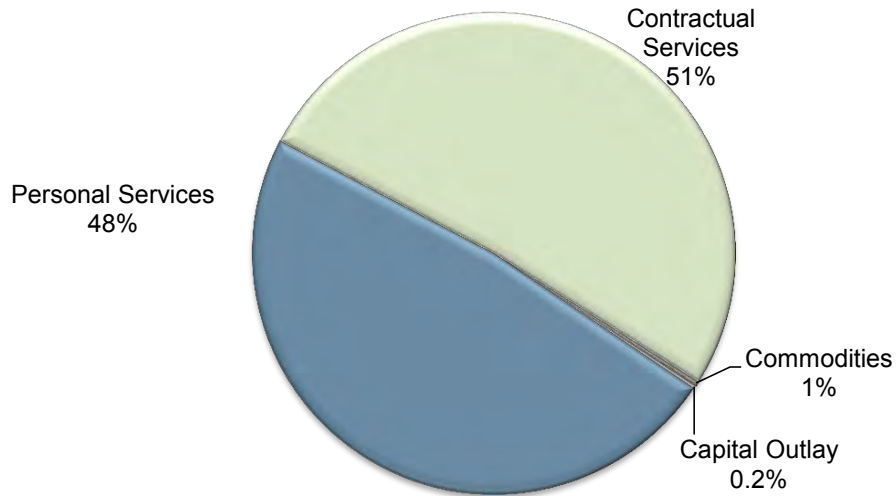
Allocation by Department			
Elections	\$1,402,826	\$0	\$2,116,000
Administration and Registration	1,512,605	1,676,000	1,706,500
City Auditor's Office	1,271,446	1,393,714	1,312,003
City Clerk's Office	430,417	460,760	484,193
Legislative Assistance	560,438	540,000	540,000
City Council	2,206,986	2,400,832	2,443,727
Mayor	1,482,011	2,071,928	2,043,127
Grand Total	\$8,866,729	\$8,543,234	\$10,645,550

Allocation by Fund			
Convention And Tourism	\$100,000	\$175,000	\$150,000
General Fund	8,511,797	8,218,234	10,345,550
Health Levy	254,932	-	-
Youth Employment Fund	-	150,000	150,000
Grand Total	\$8,866,729	\$8,543,234	\$10,645,550

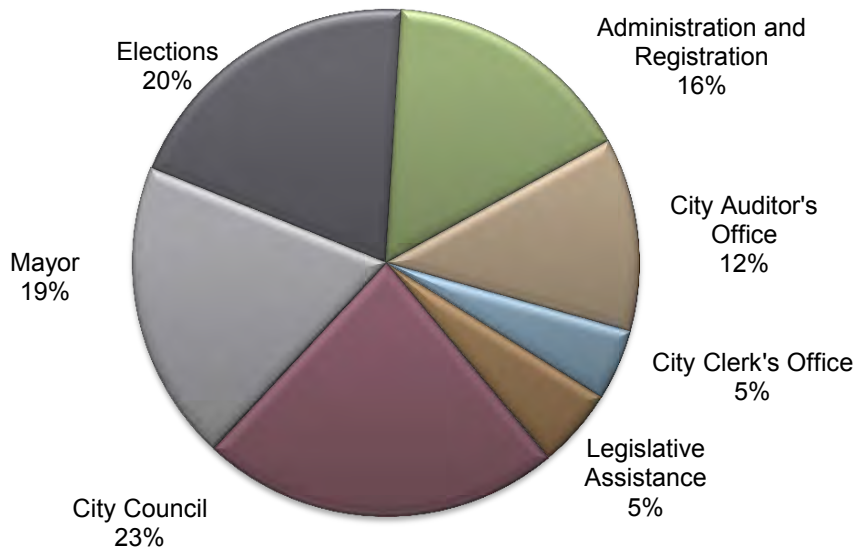
Full-Time Equivalent Positions			
City Auditor's Office	12.0	12.0	11.0
City Clerk's Office	6.0	6.0	6.0
City Council	30.0	26.0	30.0
Mayor	17.0	15.0	15.0
Grand Total	65.0	59.0	62.0

Mayor, Council, and Legislative Support

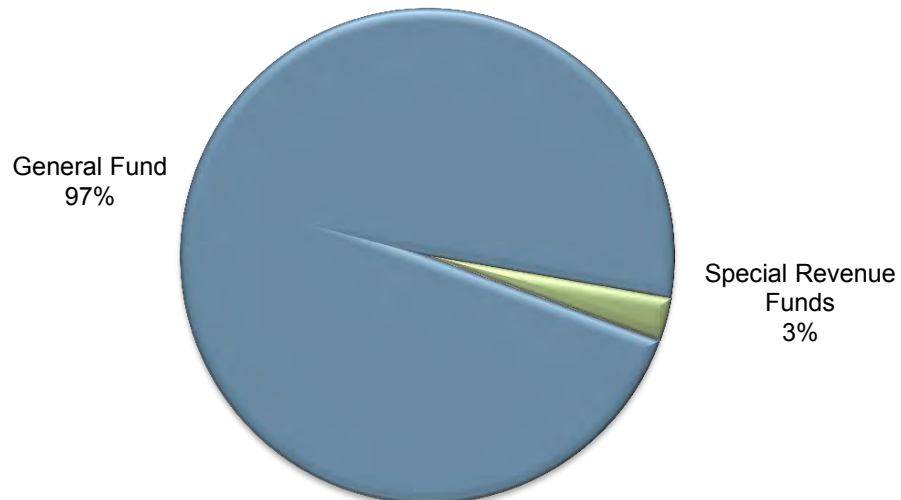
By Expense Category



By Department



By Fund Type



Boards of Election Commissioners

The Boards of Election Commissioners provide fair and free elections for the public and ensure that all eligible citizens are provided appropriate access to the democratic process.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Primary Elections	1	-	2
General Elections	1	-	2

Allocation by Expense Category

Contractual Services	\$2,915,431	\$1,676,000	\$3,822,500
Grand Total	\$2,915,431	\$1,676,000	\$3,822,500

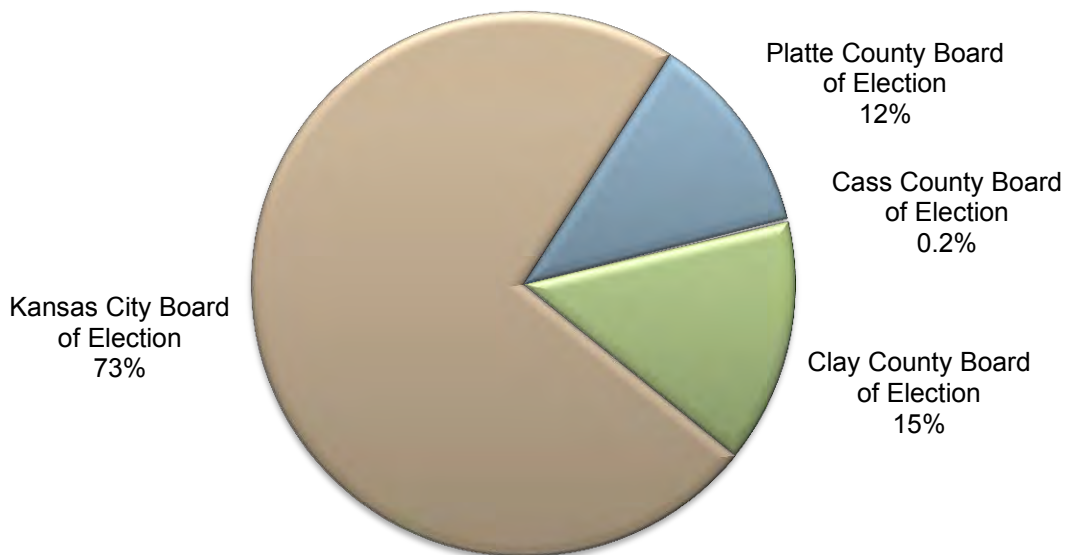
Allocation by Program

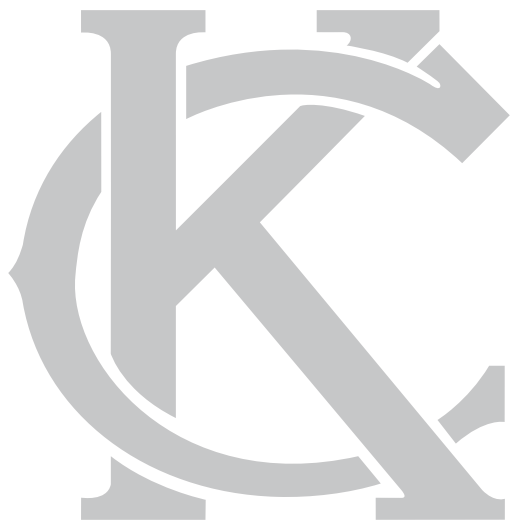
Administration and Registration	\$1,512,605	\$1,676,000	\$1,706,500
Elections	1,402,826	-	2,116,000
Grand Total	\$2,915,431	\$1,676,000	\$3,822,500

Allocation by Fund

General Fund	\$2,660,499	\$1,676,000	\$3,822,500
Special Revenue Funds	254,932	-	-
Grand Total	\$2,915,431	\$1,676,000	\$3,822,500

Expenditures by Program





Office of the City Auditor

The City Auditor's Office provides the City Council with independent and timely information, analyses, conclusions, and recommendations regarding the work of City government.

	Actual <u>FY 2012-13</u>	Budget <u>FY 2013-14</u>	Submitted <u>FY 2014-15</u>
Performance Indicators			
Number of audits issued	9	7	9
Recommendation agreement rate	95%	90%	90%
Full-Time Equivalent Positions			
City Auditor's Office	12.0	12.0	11.0
Grand Total	12.0	12.0	11.0

Changes to the Budget

This budget reflects the elimination of one full-time position. The FY 2014-15 budget reduces one full-time auditor position to match historic levels.

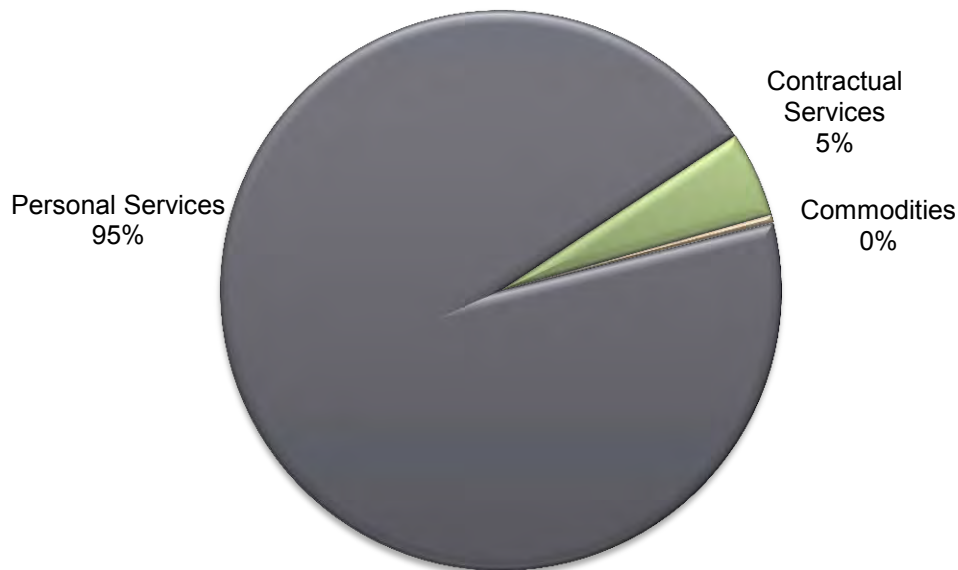
Office of the City Auditor

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,206,948	\$1,311,409	\$1,239,001
Contractual Services	60,621	71,805	65,102
Commodities	3,877	8,500	5,900
Capital Outlay	-	2,000	2,000
Grand Total	\$1,271,446	\$1,393,714	\$1,312,003

Allocation by Program			
City Auditor's Office	\$1,271,446	\$1,393,714	\$1,312,003
Grand Total	\$1,271,446	\$1,393,714	\$1,312,003

Allocation by Fund			
General Fund	\$1,271,446	\$1,393,714	\$1,312,003
Grand Total	\$1,271,446	\$1,393,714	\$1,312,003

Expenditures by Expense Category



Office of the City Clerk

The Office of the City Clerk provides accurate, accessible, and timely legislative information to various constituencies including the Mayor, City Council, the public, and City staff. The primary function of the office is to provide administrative, research, and legislative support to the Mayor and City Council.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Video on Demand viewed	5,728	5,728	
Ordinances processed	1,078	1,078	987
Percent sunshine requests responded to within one day	75%	75%	
Full-Time Equivalent Positions			
City Clerk's Office	6.0	6.0	6.0
Grand Total	6.0	6.0	6.0

Changes to the Budget

There are no material changes to the budget.

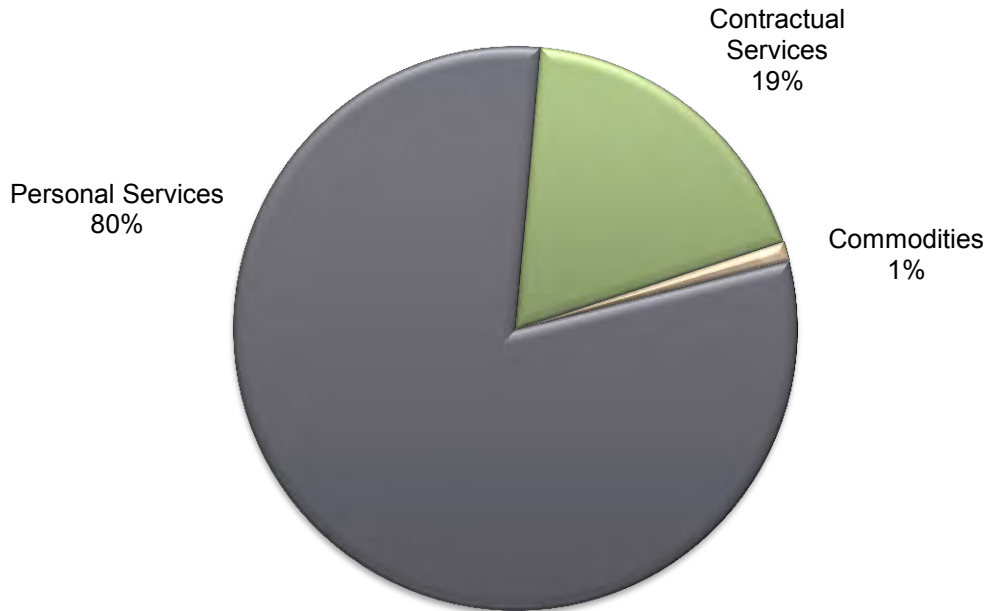
Office of the City Clerk

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$333,577	\$366,055	\$388,909
Contractual Services	92,429	89,405	89,984
Commodities	4,411	5,300	5,300
Grand Total	\$430,417	\$460,760	\$484,193

Allocation by Program			
City Clerk's Office	\$430,417	\$460,760	\$484,193
Grand Total	\$430,417	\$460,760	\$484,193

Allocation by Fund			
General Fund	\$430,417	\$460,760	\$484,193
Grand Total	\$430,417	\$460,760	\$484,193

Expenditures by Expense Category



Office of the City Council

The City Council serves as the City's legislative and policy-making body.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Full-Time Equivalent Positions			
City Council	30.0	26.0	30.0
Grand Total	30.0	26.0	30.0

Changes to the Budget

There are no material changes to the budget.

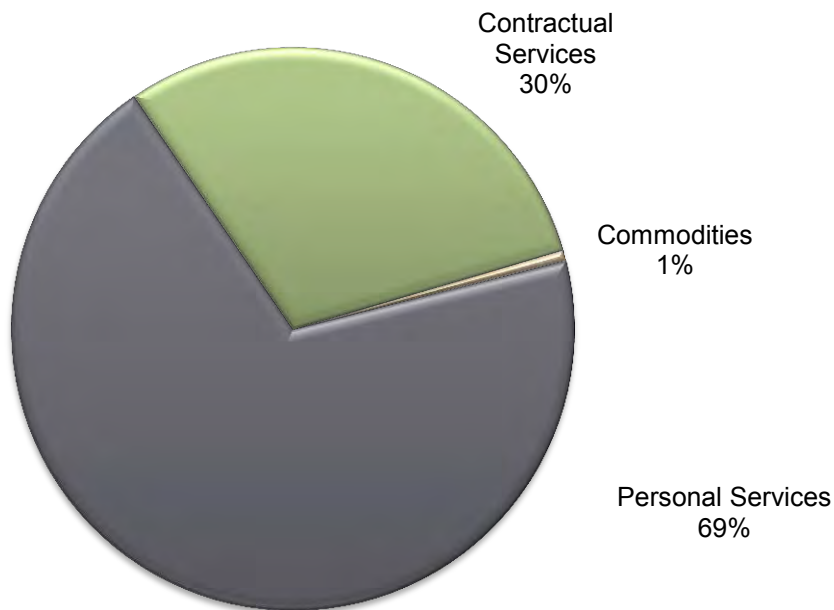
Office of the City Council

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,954,978	\$2,070,175	\$2,069,153
Contractual Services	793,288	853,407	897,324
Commodities	19,158	17,250	17,250
Grand Total	\$2,767,424	\$2,940,832	\$2,983,727

Allocation by Program			
City Council	\$2,206,986	\$2,400,832	\$2,443,727
Legislative Assistance	560,438	540,000	540,000
Grand Total	\$2,767,424	\$2,940,832	\$2,983,727

Allocation by Fund			
General Fund	\$2,767,424	\$2,940,832	\$2,983,727
Grand Total	\$2,767,424	\$2,940,832	\$2,983,727

Expenditures by Expense Category



Office of the Mayor

The Mayor provides overall leadership for the City of Kansas City, Missouri by serving as the City's principal representative and spokesperson.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Full-Time Equivalent Positions			
Mayor	17.0	15.0	15.0
Grand Total	17.0	15.0	15.0

Changes to the Budget

There are no material changes to the budget.

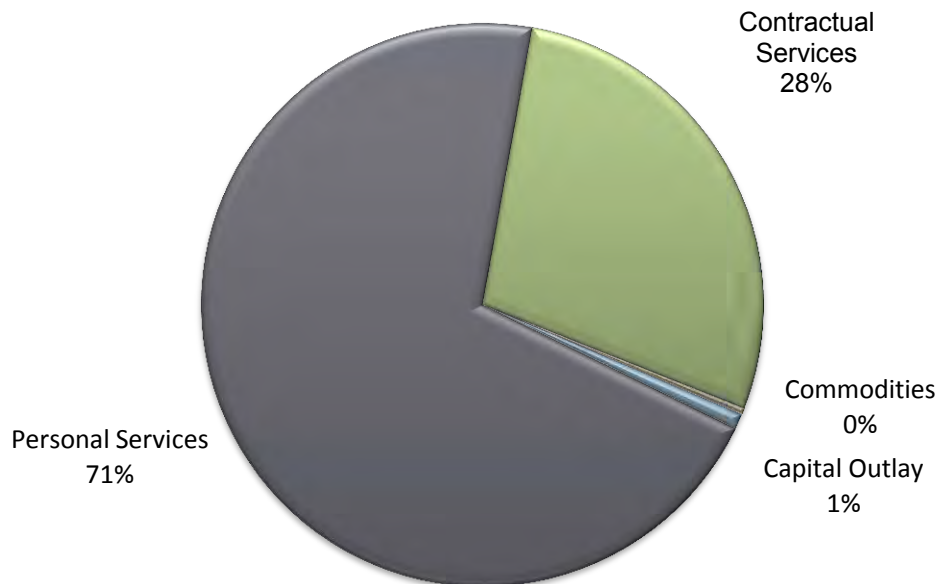
Office of the Mayor

	<u>Actual</u> FY 2012-13	<u>Budget</u> FY 2013-14	<u>Submitted</u> FY 2014-15
Allocation by Expense Category			
Personal Services	\$1,120,924	\$1,442,422	\$1,442,729
Contractual Services	334,745	604,506	575,398
Commodities	25,190	7,000	7,000
Capital Outlay	1,152	18,000	18,000
Grand Total	\$1,482,011	\$2,071,928	\$2,043,127

Allocation by Program			
Mayor	\$1,282,311	\$1,671,928	\$1,668,127
Grade Level Reading Program	30,000	50,000	50,000
Urban Neighborhood Initiative	-	25,000	25,000
International Program	-	150,000	150,000
Youth Employment	-	150,000	150,000
Mayors Arts Task Force	100,000	25,000	-
Innovations and Efficiency	69,700	-	-
Grand Total	\$1,482,011	\$2,071,928	\$2,043,127

Allocation by Fund			
General Fund	\$1,382,011	\$1,746,928	\$1,743,127
Special Revenue Funds	100,000	325,000	300,000
Grand Total	\$1,482,011	\$2,071,928	\$2,043,127

Expenditures by Expense Category



General Services

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$12,144,458	\$12,266,854	\$12,671,361
Contractual Services	14,509,395	15,744,935	12,606,249
Commodities	381,470	416,703	377,483
Capital Outlay	558,590	562,424	35,424
Debt Service	8,574,496	8,655,779	9,233,969
Capital Improvements	6,606,530	6,325,000	4,625,000
Grand Total	\$42,774,939	\$43,971,695	\$39,549,486

Allocation by Division			
Administration and Citywide	3,537,442	3,531,681	3,516,488
Facilities Services	11,402,268	11,980,058	11,008,001
Information Technology	12,654,203	13,479,177	11,166,028
Capital Improvements	6,606,530	6,325,000	4,625,000
Debt Service	8,574,496	8,655,779	9,233,969
Grand Total	\$42,774,939	\$43,971,695	\$39,549,486

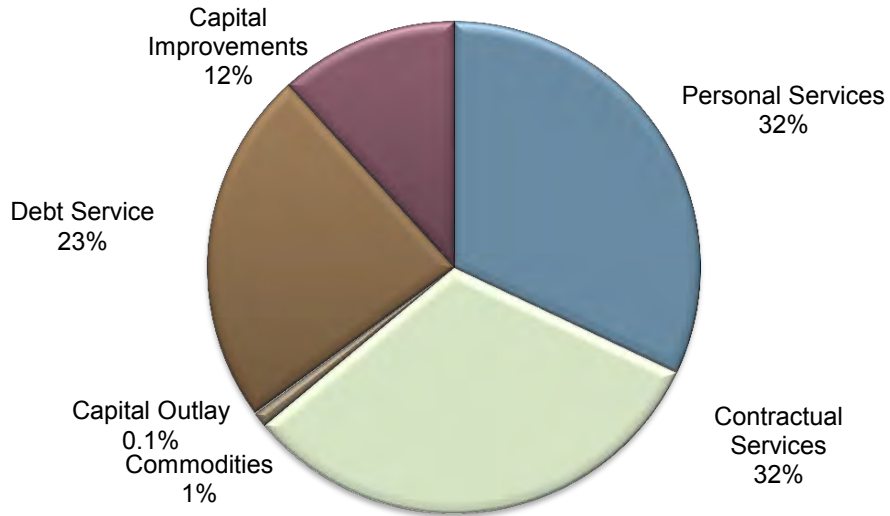
Allocation by Fund			
ARRA Stimulus Fund	\$151,331	\$0	\$0
Arterial Street Impact Fee	66,775	-	-
Capital Improvements Fund	6,746,739	7,706,375	7,226,936
Convention And Tourism	134,000	-	-
Development Services Fund	-	-	204,820
Fire Sales Tax	459,082	500,000	534,137
General Fund	33,625,164	34,448,146	30,363,697
Health Levy	705,977	817,174	835,759
Public Art Fund	-	-	350,000
Public Safety Sales Tax	885,871	500,000	-
Street Maintenance	-	-	34,137
Grand Total	\$42,774,939	\$43,971,695	\$39,549,486

Full-Time Equivalent Positions

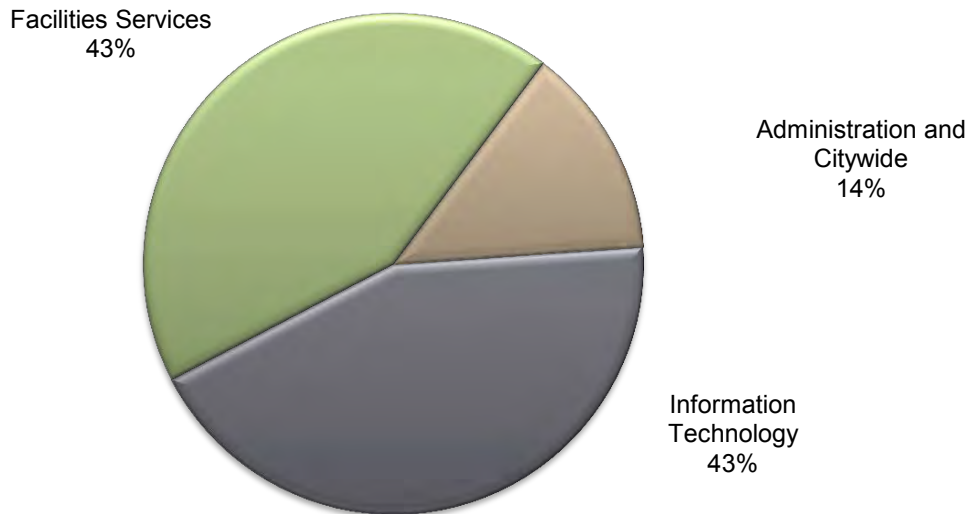
Administration and City-Wide	38.1	43.0	38.0
Information Technology	65.0	62.5	61.0
Facilities Services	47.0	41.0	37.0
Grand Total	150.1	146.5	136.0

General Services

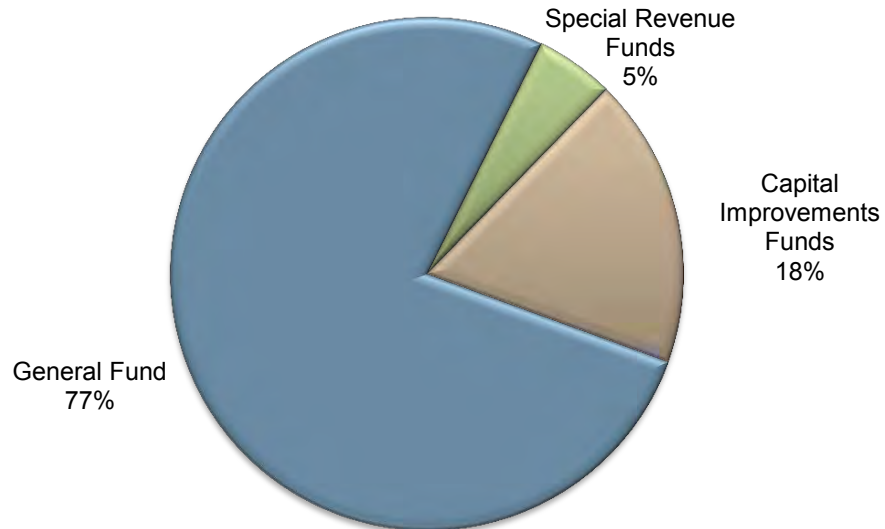
By Expense Category



Operating Expense By Division



By Fund Type



General Services

Administration and Citywide

The mission of the General Services Department is to provide the highest quality of professional services to all City departments and the community as a partner in their success. We do this by promoting a customer-centered culture with ethics, accountability, and innovation.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Dollar value from sale of surplus property	no data	\$300,000	\$492,617
Percent of customers rating procurement services above average	no data	85%	85%
Percent of injured employees provided with Return to Work (transitional duty) assignments	no data	90%	95%
Average cost per worker's compensation claim	no data	\$10,000	\$2,675
Full-Time Equivalent Positions			
Administration	15.1	15.0	16.0
Purchase and Supplies	19.0	24.0	18.0
Records Management	4.0	4.0	4.0
Grand Total	38.1	43.0	38.0

Changes to the Budget

The General Services budget proposes several program efficiencies including outsourcing of administration and claims processing for Worker's Compensation claims. General Services also recommends establishment of paperless processing for accounts receivables and payables, resulting in significant cost savings in records management and records retention by shifting to electronic management of all financial transactions.

General Services

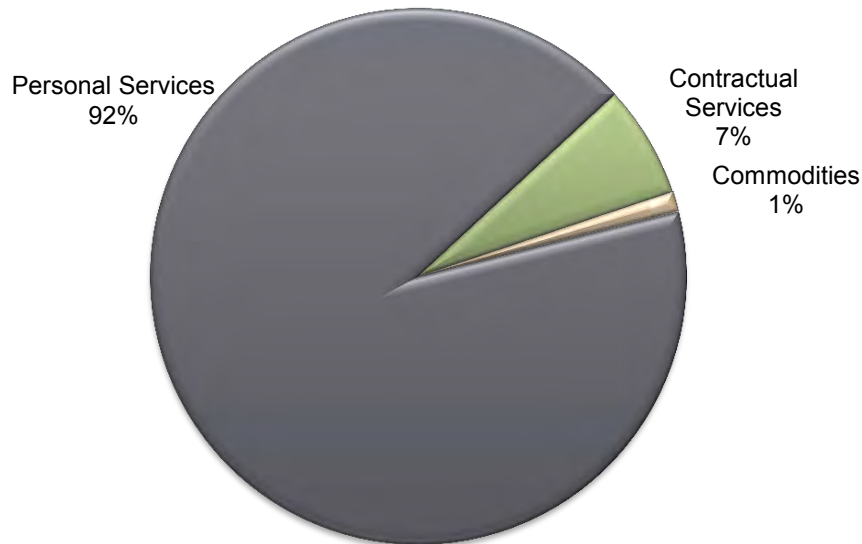
Administration and Citywide

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$3,052,901	\$3,054,523	\$3,235,045
Contractual Services	491,814	434,227	239,012
Commodities	(9,679)	42,931	42,431
Capital Outlay	2,406	-	-
Grand Total	\$3,537,442	\$3,531,681	\$3,516,488

Allocation by Program			
Administration	\$1,329,676	\$1,098,139	\$1,601,839
Purchase and Supplies	1,784,890	2,023,797	1,483,281
Mail and Storeroom Services	26,239	29,528	27,586
Records Management	389,520	380,217	403,782
Risk Management-Worker Safety	7,117	-	-
Grand Total	\$3,537,442	\$3,531,681	\$3,516,488

Allocation by Fund			
General Fund	\$3,537,442	\$3,099,227	\$3,516,488
Grand Total	\$3,537,442	\$3,531,681	\$3,516,488

Expenditures by Expense Category



General Services

Information Technology

The Information Technology Division of the City of Kansas City, Missouri delivers and supports technology tools, strategies, and assets that enable departments to achieve their respective missions, visions and goals.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Percent of uptime for critical services provided by IT	no data	90%	90%
Percent of customers whose experience was above average for IT services	no data	85%	85%
Percent of infrastructure within industry standard life cycle	no data	95%	95%
Percent of employees properly trained to utilize City supported technology	no data	80%	80%
Percent of work order results with satisfaction above average	no data	80%	80%
Full-Time Equivalent Positions			
Application Support	30.0	27.0	28.0
Enterprise System Maintenance	19.0	20.0	18.0
PC Support	16.0	15.5	15.0
Grand Total	65.0	62.5	61.0

Changes to the Budget

In FY 2015, the Information Technology Division will conduct a review of applications for reductions, review maintenance for decreases in service levels which will result in cost reductions and identify alternative service delivery for Data Center. This review is captured in program efficiencies. This budget also reflects the movement of all enterprise wide software maintenance to the Information Technology consolidated fund and redistributed to operating departments.

General Services

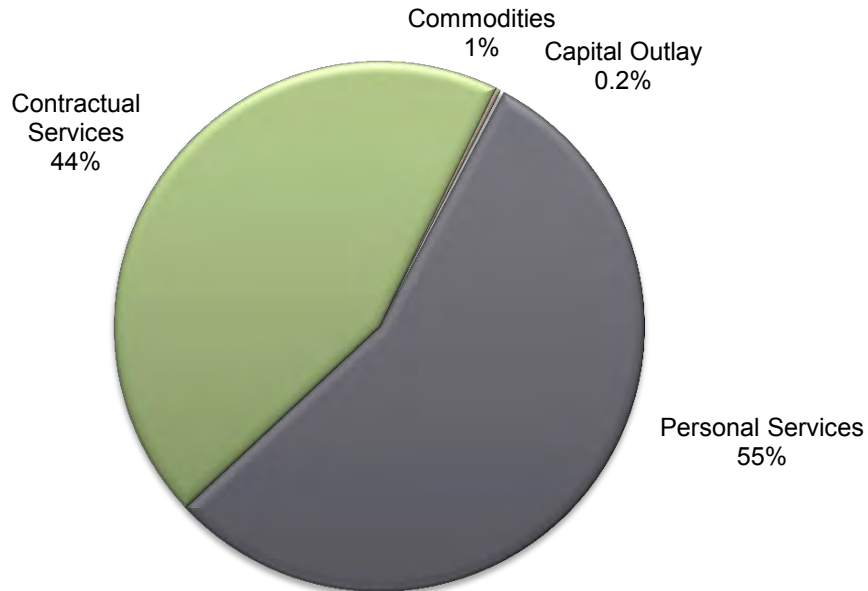
Information Technology

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,968,043	\$6,122,779	\$6,172,236
Contractual Services	6,145,481	6,764,023	4,932,417
Commodities	(10,144)	42,375	36,375
Capital Outlay	550,823	550,000	25,000
Grand Total	\$12,654,203	\$13,479,177	\$11,166,028

Allocation by Program			
Application Support	\$7,198,693	\$7,759,501	\$7,790,035
Project and Application Management	491,841	1,203,936	1,139,394
Enterprise System Maintenance	1,916,224	1,319,121	890,638
PC Support	3,047,445	3,196,619	1,345,961
Grand Total	\$12,654,203	\$13,479,177	\$11,166,028

Allocation by Fund			
General Fund	\$12,654,203	\$13,479,177	\$10,979,028
Capital Improvements Funds	-	-	187,000
Grand Total	\$12,654,203	\$13,479,177	\$11,166,028

Expenditures by Expense Category



General Services

Facilities Services

The mission of the Facilities Services Division is to provide a comfortable, clean, safe, and attractive environment for City facilities. The division provides centralized management of all City-owned assets, which includes more than 160 buildings totaling more than seven million square feet of space; only parks, water, aviation, and convention facilities are not managed by the division.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Effectively manage the calls for service: <i>Percentage of renovations/remodels completed on time and on budget</i>	no data	90%	90%
Provide facility maintenance and repair in a timely manner at the lowest cost: <i>Percent of critical preventative maintenance procedures completed</i>	no data	100%	100%
<i>Percent of facilities requests completed within 5 days</i>	no data	90%	90%
Extend the lifecycle of the built environment: <i>Maintain an overall Facility Condition Index (FCI) of .15</i>	no data	0.15	0.15
Provide seamless services that creates a safe, clean, and productive environment: <i>Percent of self-identified work requests</i>	no data	50%	50%
Promote a better understanding of the broad range of services and expertise through the branding and marketing of our division: <i>Percent of customers whose experience was above average for facilities services</i>	no data	85%	85%
Full-Time Equivalent Positions			
City Property and Acquisition	2.0	2.0	1.0
Facilities Management	43.0	37.0	31.0
City Architect	2.0	2.0	5.0
Grand Total	47.0	41.0	37.0

Changes to the Budget

The Facilities Services Division budget includes outsourcing opportunities for specialized skills and a Building Inventory Assessment with the goal of reducing city building inventory and consolidation of staff in fewer city owned buildings.

General Services

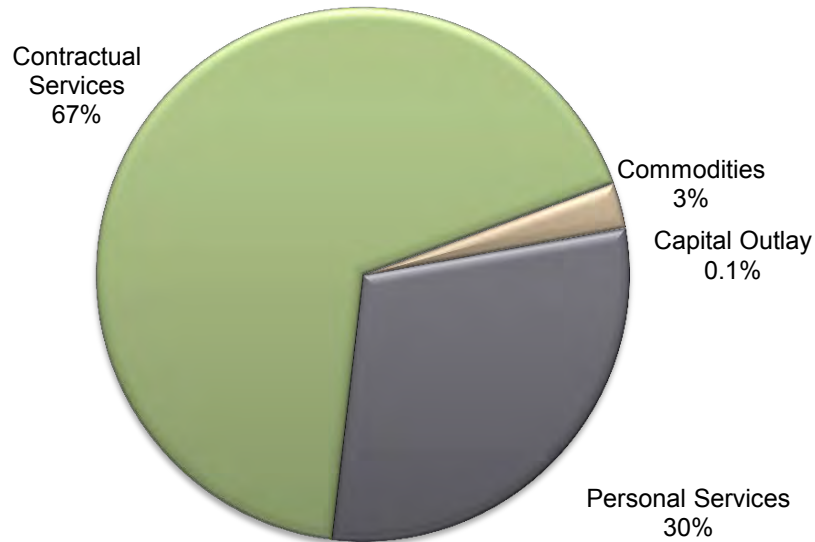
Facilities Services

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$3,123,514	\$3,089,552	\$3,264,080
Contractual Services	7,872,100	8,546,685	7,434,820
Commodities	401,293	331,397	298,677
Capital Outlay	5,361	12,424	10,424
Grand Total	\$11,402,268	\$11,980,058	\$11,008,001

Allocation by Program			
18th and Vine	\$1,109,096	\$1,134,377	\$931,910
City Property and Acquisition	277,245	296,871	167,391
Facilities Management	9,997,939	10,547,613	9,197,025
City Architect	17,988	1,197	711,675
Grand Total	\$11,402,268	\$11,980,058	\$11,008,001

Allocation by Fund			
General Fund	\$10,274,390	\$10,662,884	\$9,856,378
Special Revenue Funds	1,127,878	1,317,174	1,151,623
Grand Total	\$11,402,268	\$11,980,058	\$11,008,001

Expenditures by Expense Category



General Services

Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Capital Improvements	\$1,623,254	\$550,000	\$0
Facilities Management	4,916,501	5,775,000	4,625,000
Fleet Management	66,775	-	-
Grand Total	\$6,606,530	\$6,325,000	\$4,625,000

Allocation by Fund			
General Fund	\$21,707	\$0	\$0
Special Revenue Funds	1,275,158	500,000	500,000
Capital Improvements Funds	5,309,665	5,825,000	4,125,000
Grand Total	\$6,606,530	\$6,325,000	\$4,625,000

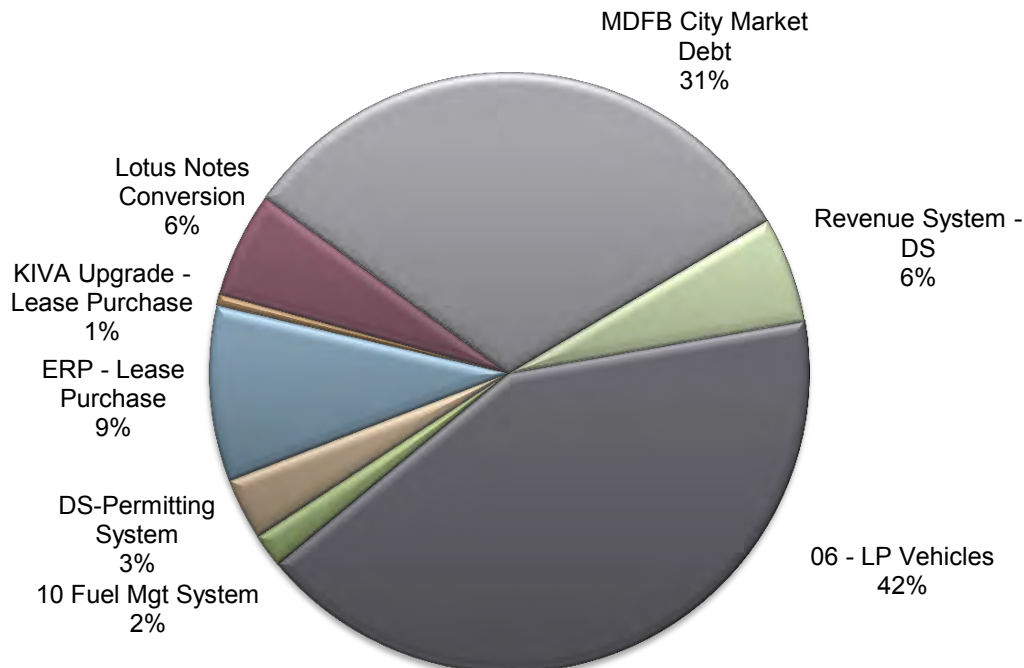
General Services

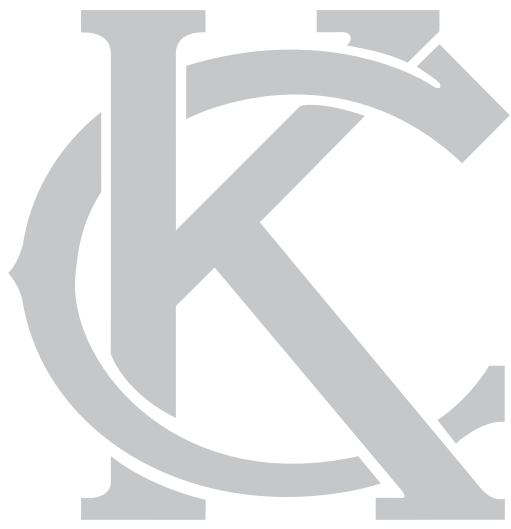
Debt Service

Allocation by Program	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
06 - LP Vehicles	\$4,320,776	\$4,616,167	\$3,858,257
10 Fuel Mgt System	168,754	169,999	168,499
DS-Permitting System	-	-	307,230
ERP - Lease Purchase	-	1,276,975	873,321
KIVA Upgrade - Lease Purchase	-	88,999	58,333
Lotus Notes Conversion	-	529,949	528,099
MDFB City Market Debt	1,437,074	1,448,921	2,914,936
Revenue System - DS	-	524,769	525,294
03 KCMAC - ERP	1,160,340	-	-
03 LS - GIS Upgrade	387,209	-	-
08 LP Lotus Notes Conversion	529,946	-	-
08 Ls-Prch Kiva Upgrade	87,804	-	-
Eq Ls - Notes	482,593	-	-
Grand Total	\$8,574,496	\$8,655,779	\$9,233,969

Allocation by Fund	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
General Fund	\$7,137,422	\$7,206,858	\$6,011,803
Special Revenue Funds	-	-	307,230
Capital Improvements Funds	1,437,074	1,448,921	2,914,936
Grand Total	\$8,574,496	\$8,655,779	\$9,233,969

Expenditures by Program





Neighborhoods and Healthy Communities



Health

Administration

Health Administration
Health & Medical Records
Family Health Services
Family Health Services
Lead Paint Poisoning Prevention

Food Protection Services

Public Health

Aim4Peace
Air Quality
Communicable Disease
Public Health Information
Public Health Inspection
Rodent Control
STD Prevention and Control
AIDS Prevention & Control
Sexually Transmitted Diseases

Health and Medical Care

Health Centers
Hospital Services

Neighborhoods and Housing

Administration

Neighborhoods and Housing Administration
Social Services Administration

Housing and Community Development

Housing Development
Housing Rehabilitation
Public Facilities

Neighborhood Preservation

Nuisance & Property Code Inspections

Nuisance Code Abatement

Neighborhood Services

Abandoned Vehicle Towing
Animal Control
Homeless Initiatives
Neighborhood Capacity Building
Regulated Industries
Senior Adult Services
Youth Services

Parks and Recreation

Administration

Parks and Recreation Administration
Liberty Memorial
Zoo

Community Services

Aquatics
Athletics
Community Centers
Cultural Facilities & Activities
Youth Services

Golf Course Operations

Kansas City Museum

Natural Resources

Boulevard Maintenance
Lakeside Nature Center
Park Maintenance Services
Street Trees and Mowing

Planning and Design

Park Planning & Design Service
Property Maintenance

Neighborhoods and Healthy Communities

COUNCIL PRIORITIES

Neighborhoods and Healthy Communities - Kansas City is a community of strong, stable and livable neighborhoods with the amenities that citizens expect; and a community that ensures the health and well-being of its citizens and environment.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.

GOVERNING BODY GOALS

- Reduce illegal dumping and littering.
- Encourage active living and healthy eating via strategies in the KC Community Health Improvement Plan (KC CHIP).
- Ensure that any City or shared community animal shelters meet industry standards and work with the community to address issues of pet population and responsible pet ownership.
- Target blight by redeveloping, repurposing, and clearing vacant lots in collaboration with the community.
- Provide the resources for effective basic services.
- Provide safe and well maintained parks, community centers and other facilities that have amenities our residents want.

CITIZEN PRIORITIES

As reported in KCStat, the two areas citizens requested improvements are “enforcing property maintenance for vacant structures” (38%) and “enforcing cleanup of trash on private property” (36%).

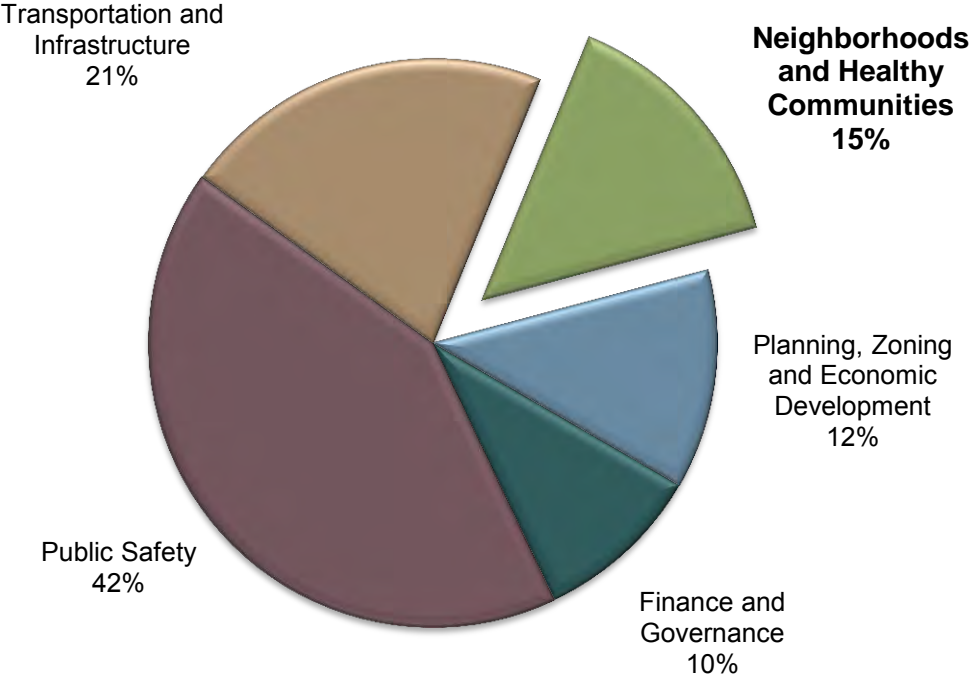
MEASURES OF SUCCESS

- Citywide litter index
- Percent of community without easy access to healthy eating options
- Percent of citizens satisfied with maintenance of vacant structures
- Resolution of code enforcement cases
- Percent of citizens satisfied with park maintenance
- Youth participation in city provided programs (Night Kicks, Hoops, Club KC)

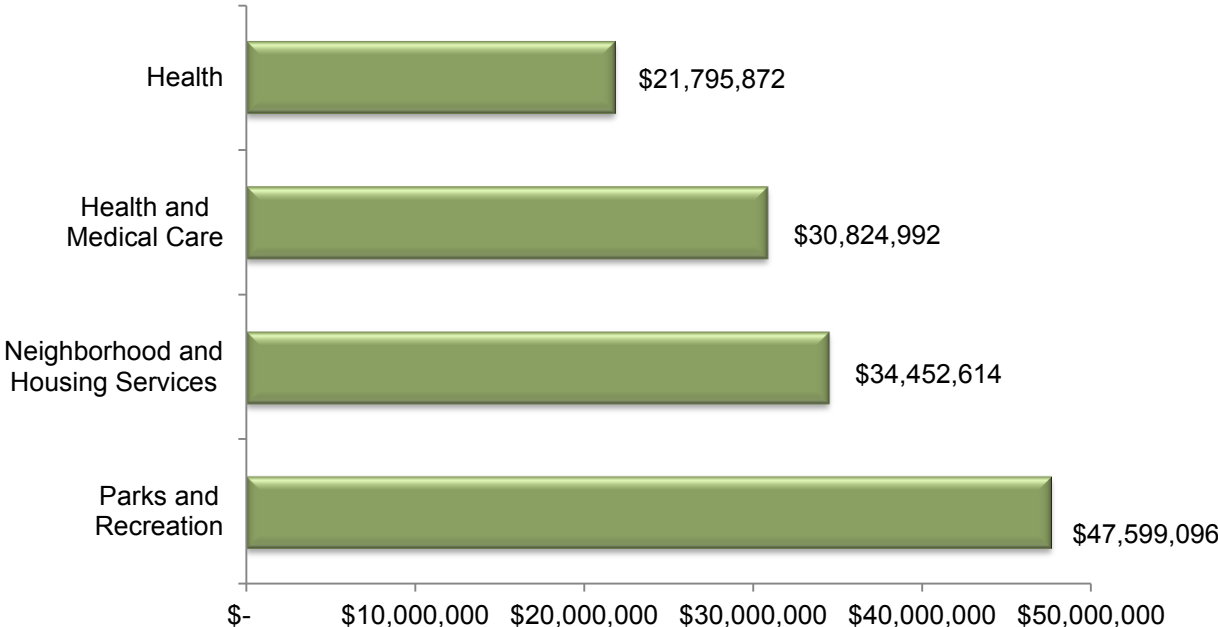


Neighborhoods and Healthy Communities

Total Budget



Neighborhoods and Healthy Communities



Health

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$11,533,122	\$12,759,053	\$12,626,776
Contractual Services	9,038,516	9,915,092	8,685,750
Commodities	774,001	582,143	483,346
Capital Outlay	158,911	-	-
Grand Total	\$21,504,550	\$23,256,288	\$21,795,872

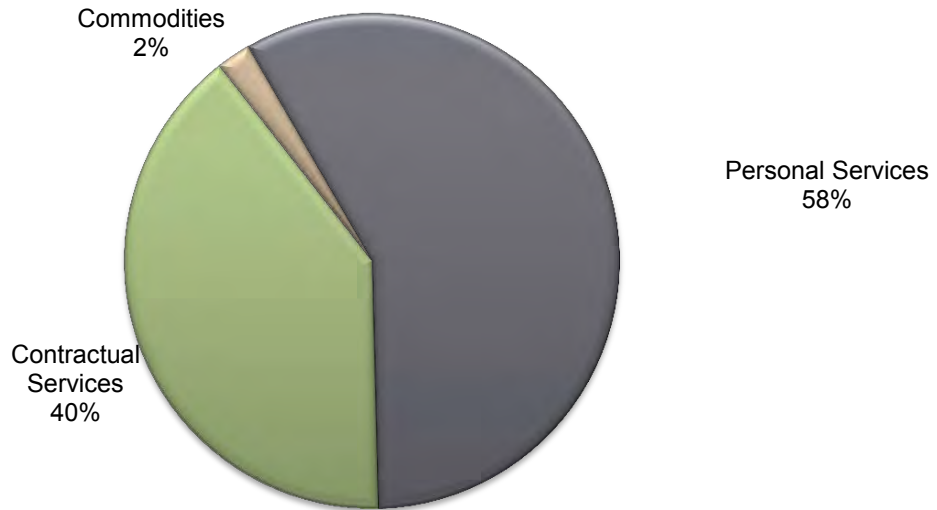
Allocation by Division			
Administration	\$2,701,654	\$2,636,015	\$3,066,253
Family Health Services	3,499,250	4,203,564	3,187,975
Food Protection	1,702,449	1,786,151	1,809,325
Public Health	4,932,593	5,696,640	5,483,374
STD Prevention and Control	8,668,604	8,933,918	8,248,945
Grand Total	\$21,504,550	\$23,256,288	\$21,795,872

Allocation by Fund			
ARRA Stimulus Fund	\$0	\$0	\$0
General Fund	10,054	-	-
Governmental Grants Fund	4,602,706	5,219,155	5,171,284
Health Levy	10,389,513	11,080,226	10,832,397
Housing Oppor for Persons With Aids	1,316,589	1,124,142	1,065,635
HUD Lead-Based Paint Grant	744,985	1,014,221	406,139
Ryan White HIV/AIDS	4,440,703	4,818,544	4,320,417
Grand Total	\$21,504,550	\$23,256,288	\$21,795,872

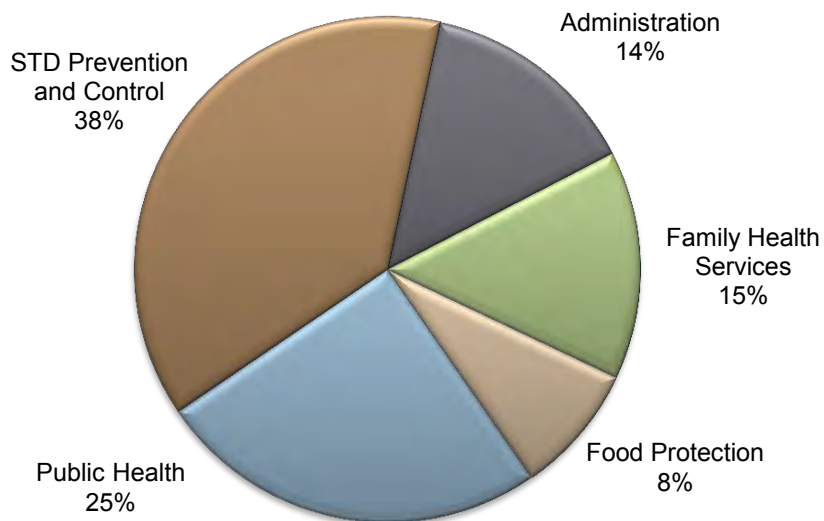
Full-Time Equivalent Positions			
Administration	30.0	30.8	32.4
Family Health Services	44.8	38.1	36.2
Food Protection	26.4	25.5	25.8
Public Health	73.3	67.2	75.0
STD Prevention and Control	31.4	31.3	29.0
Grand Total	205.9	192.9	198.4

Health

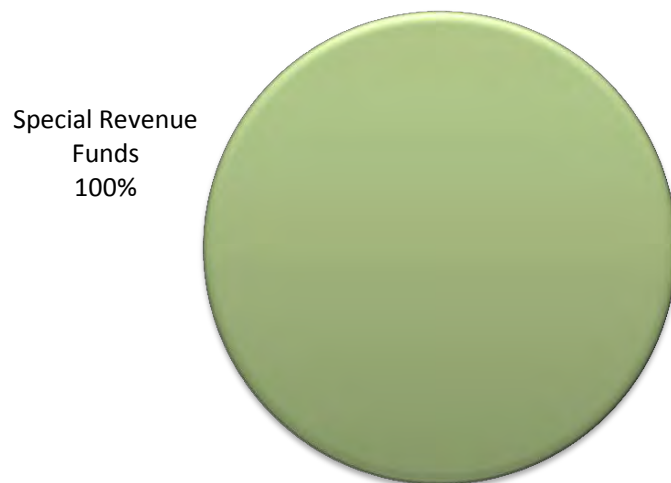
By Expense Category



Operating Expense By Division



By Fund Type



Health

Administration

Administration provides support to the divisions of the Health Department so that their service mission is achieved.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Percent grant billings submitted on time	100%	100%	95%
Percent of staff with an annual performance appraisal	no data	no data	10.00%
Average number of sick leave hours used per FTE	no data	no data	8.0/month
Percent of full time staff receiving influenza vaccinations	no data	no data	75%
Full-Time Equivalent Positions			
Administration	18.0	18.8	20.4
Health & Medical Records	12.0	12.0	12.0
Grand Total	30.0	30.8	32.4

Changes to the Budget

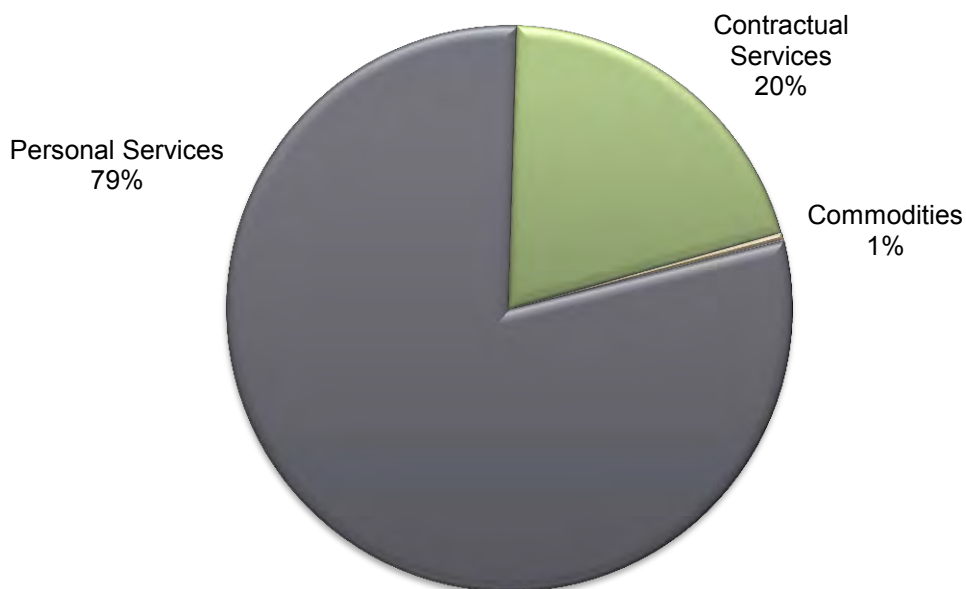
Health department has increased its allocation of administrative services such as utilization of outside consulting. The increases and performance indicators are meant to enhance departmental support abilities. The FY 2014-15 Budget increases grant funding for public health and additional funding for staffing of the Kansas City Health Foundation.

Health

Administration

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$2,201,289	\$2,226,257	\$2,433,182
Contractual Services	427,284	397,215	620,528
Commodities	73,081	12,543	12,543
Capital Outlay	-	-	-
Grand Total	\$2,701,654	\$2,636,015	\$3,066,253
Allocation by Program			
Administration	\$1,899,630	\$1,760,127	\$2,209,585
Health & Medical Records	802,024	875,888	856,668
Grand Total	\$2,701,654	\$2,636,015	\$3,066,253
Allocation by Fund			
Special Revenue Funds	\$2,701,654	\$2,636,015	\$3,066,253
Grand Total	\$2,701,654	\$2,636,015	\$3,066,253

Expenditures by Expense Category



Health

Family Health Services

Family Health Services optimizes the health of children and families in the City by assuring that adequate health care information that promotes health and disease prevention is available to the public.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Units of Maternal Child Health (MCH) case mgmt	5,200	4,000	4,200
Units of Nurse Family Partnership (NFP) case mgmt	100	100	100
Youth educated in violence prevention	2,750	2,500	1,200
Percent of 2-year-olds (who attend the KCHD child health clinic) w/ up-to-date immunizations	75%	75%	100
Percent of infants (NFP program participants) born annually with low birth weight	no data	8.4%	8.4%
Children educated at Safety Street	3,800	1,500	3,500
Score on HUD's quarterly Lead Hazard Control Progress Report	85%	90%	90%
Children screened for elevated blood lead	2,000	no data	330
Number of homes remediated for lead	80	60	50
Full-Time Equivalent Positions			
Family Health Services	32.3	23.6	24.8
Lead Paint Poisoning Prevention	12.5	14.5	11.4
Grand Total	44.8	38.1	36.2

Changes to the Budget

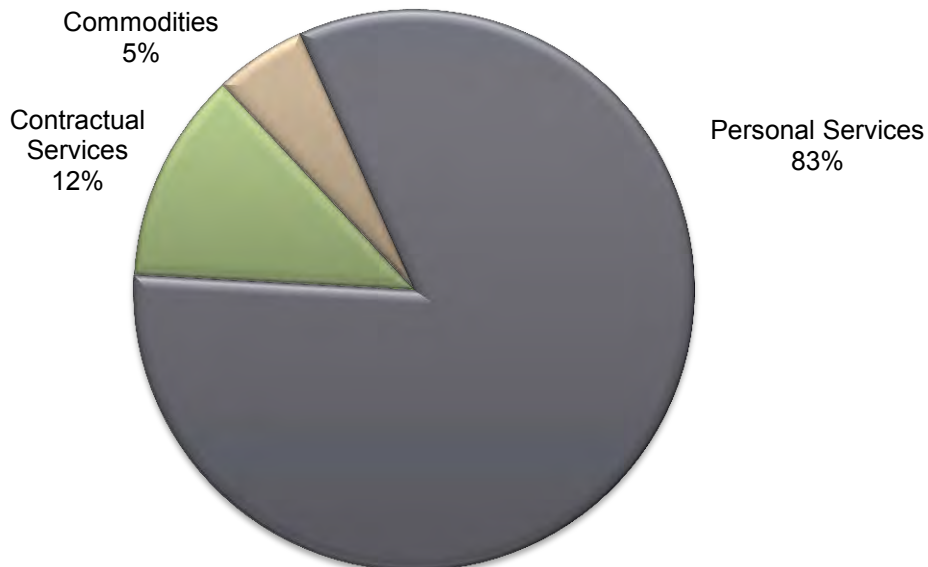
Family Health Services budget declines \$500,000 due to expiration of the HSI CHIP Grant. Lead Paint Poisoning Prevention received a three year grant from HUD beginning in FY 2011-12 for apartment and home-based lead abatement. Those activities are not funded in 2014-15.

Health

Family Health Services

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$2,355,843	\$2,643,401	\$2,630,894
Contractual Services	917,983	1,378,632	388,873
Commodities	217,866	181,531	168,208
Capital Outlay	7,558	-	-
Grand Total	\$3,499,250	\$4,203,564	\$3,187,975
Allocation by Program			
Family Health Services	\$2,037,979	\$2,579,597	\$2,076,107
Lead Paint Poisoning Prevention	1,461,271	1,623,967	1,111,868
Grand Total	\$3,499,250	\$4,203,564	\$3,187,975
Allocation by Fund			
Special Revenue Funds	\$3,499,250	\$4,203,564	\$3,187,975
Grand Total	\$3,499,250	\$4,203,564	\$3,187,975

Expenditures by Expense Category



Health

Food Protection

Food Protection aims to promote healthy people and healthy communities through education and regulation of food service establishments.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Percent of routine performed food inspections not requiring reinspection	75%	75%	75%
Number of food handlers trained	9,000	6,800	9,000
Number of routine food inspections performed	4,750	5,900	4,750
Percent of food handlers satisfied with training	85%	90%	85%
Percent of re-inspections completed in 3-10 days	no data	no data	95%
Full-Time Equivalent Positions			
Food Protection Services	26.4	25.5	25.8
Grand Total	26.4	25.5	25.8

Changes to the Budget

There are no material changes to the budget.

Health

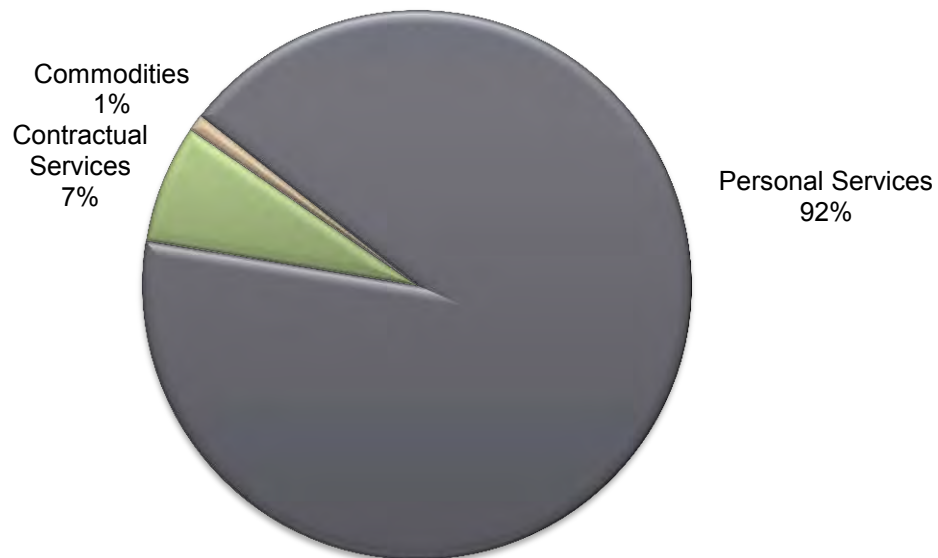
Food Protection

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,496,953	\$1,610,317	\$1,665,291
Contractual Services	123,591	157,615	125,815
Commodities	81,905	18,219	18,219
Grand Total	\$1,702,449	\$1,786,151	\$1,809,325

Allocation by Program			
Food Protection Services	\$1,702,449	\$1,786,151	\$1,809,325
Grand Total	\$1,702,449	\$1,786,151	\$1,809,325

Allocation by Fund			
Special Revenue Funds	\$1,702,449	\$1,786,151	\$1,809,325
Grand Total	\$1,702,449	\$1,786,151	\$1,809,325

Expenditures by Expense Category



Health

Public Health

Public Health promotes the overall health of the community and enhances the general health and quality of life for citizens and visitors.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Aim4Peace (street conflict) mediations	45	47	48
Number of Aim4Peace participants and pre-participants who received case mgmt	350	355	360
Percent of Aim4Peace participants who are high risk	65%	75%	75%
Percent of asbestos inspections performed w/in 30 days of project start date	95%	95%	95%
Percent of construction air quality permits issued within 60 days of submission of	no data	98%	98%
Percent of diseases investigated (including STDs, TB, Hepatitis, etc.)	43%	35%	35%
Percent of proficiency tests passed by the laboratory	no data	97%	97%
Number of active clinic TB Patient Case Management Units	2,300	17	17
Percent of perinatal Hepatitis B patients who complete therapy within 24 months	no data	no data	50.00%
Percent of TB patients placed on therapy who complete/continue their therapy	72%	75%	95%
Percent of customers satisfied with quality of rodent control services	88%	89%	88%
Number of communicable disease reports received by the Surveillance Program	20,000	18,500	44,000
Full-Time Equivalent Positions			
Air Quality	8.0	3.0	3.0
Communicable Disease	27.0	27.4	24.2
Public Health Information	18.2	19.2	17.2
Public Health Inspection	8.1	8.6	7.6
Rodent Control	1.0	1.0	1.0
Aim4Peace	11.0	8.0	22.0
Grand Total	73.3	67.2	75.0

Changes to the Budget

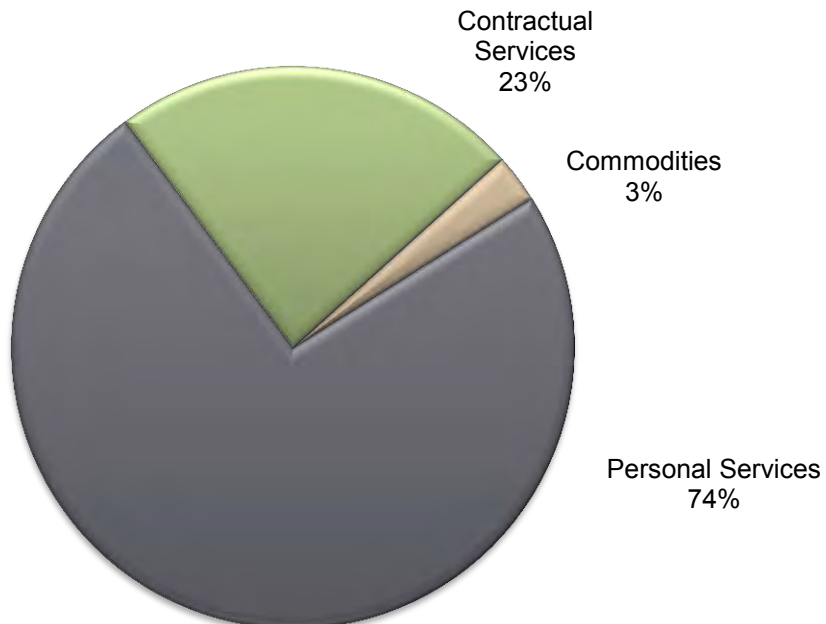
Aim4Peace increases due to additional federal grant monies for Office of Juvenile Justice and Delinquency Prevention.

Health

Public Health

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$3,813,428	\$4,428,450	\$4,043,956
Contractual Services	704,552	1,052,974	1,288,137
Commodities	263,260	215,216	151,281
Capital Outlay	151,353	-	-
Grand Total	\$4,932,593	\$5,696,640	\$5,483,374
Allocation by Program			
Aim4Peace	\$639,015	\$802,331	\$1,173,156
Air Quality	200,065	298,697	296,295
Communicable Disease	2,108,461	2,404,383	2,152,766
Public Health Information	1,417,486	1,461,308	1,201,961
Public Health Inspection	429,929	566,445	504,269
Rodent Control	137,637	163,476	154,927
Grand Total	\$4,932,593	\$5,696,640	\$5,483,374
Allocation by Fund			
General Fund	\$10,054	\$0	\$0
Special Revenue Funds	\$4,922,539	\$5,696,640	\$5,483,374
Grand Total	\$4,932,593	\$5,696,640	\$5,483,374

Expenditures by Expense Category



Health

STD Prevention and Control

STD Prevention and Control reduces the frequency of STDs and their complications, and ultimately eliminates STD and HIV transmissions in residents.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Number of HIV positive persons receiving housing assistance	no data	320	308
Number of HIV positive persons accessing medical care w/ Ryan White support	no data	1,460	1,300
Number of HIV positive persons enrolled in Ryan White Medical Case Mgmt	no data	2,290	2,400
Number of residents reached through HIV Prevention outreach activities	no data	190,000	150,000
Percent of newly identified high-priority STD cases interviewed w/in 7 days of report	80%	80%	80%
Number of persons receiving STD clinic services	12,500	12,000	12,000
Number of STD cases reported to department	6,200	6,200	6,200
STD clinic average customer process time (minutes)	35	35	35
Full-Time Equivalent Positions			
AIDS Prevention & Control	20.0	21.3	18.4
Sexually Transmitted Diseases	11.4	10.0	10.6
Grand Total	31.4	31.3	29.0

Changes to the Budget

Reduction of governmental grants has led to a ten percent drop in contractual services. Still the City's collaborations with outside agencies continues to be the primary method of successfully reducing the frequency of STDs in residents.

Health

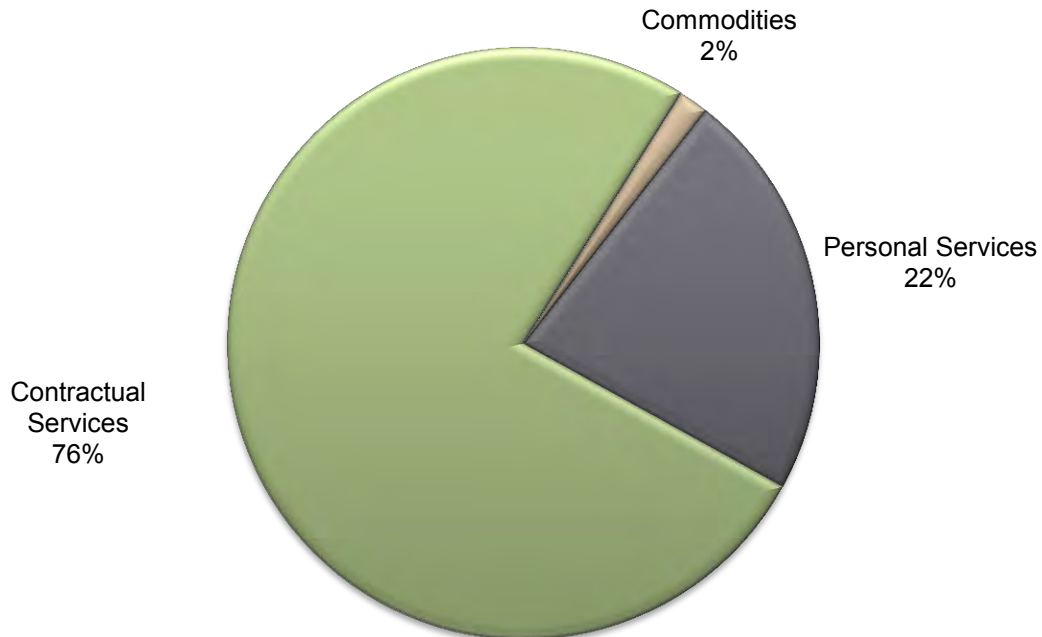
STD Prevention and Control

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,665,609	\$1,850,628	\$1,853,453
Contractual Services	6,865,106	6,928,656	6,262,397
Commodities	137,889	154,634	133,095
Grand Total	\$8,668,604	\$8,933,918	\$8,248,945

Allocation by Program			
AIDS Prevention & Control	\$7,924,142	\$8,095,550	\$7,474,625
Sexually Transmitted Diseases	744,462	838,368	774,320
Grand Total	\$8,668,604	\$8,933,918	\$8,248,945

Allocation by Fund			
Special Revenue Funds	\$8,668,604	\$8,933,918	\$8,248,945
Grand Total	\$8,668,604	\$8,933,918	\$8,248,945

Expenditures by Expense Category



Health and Medical Care

The property tax health levy funds local non-profit health care providers and two area hospitals, to offset the costs of indigent health care.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Patient visits provided by health centers	no data	67,000	67,000
Unduplicated patients served by health centers	no data	29,000	29,000
Patient visits provided by hospitals	no data	106,000	106,000
Unduplicated patients served by hospitals	no data	22,000	22,000
Percent of hospital monthly reports on time	no data	60%	60%
days of report receipt	no data	95%	95%
Number of Medicaid claims processed	11,000	12,000	8,000
Percent of Medicaid claims rejected	3%	3%	3%
Full-Time Equivalent Positions			
Health Centers	0.7	0.9	0.9
Grand Total	0.7	0.9	0.9

Changes to the Budget

The FY 2014-15 Budget reduces funding for health centers and hospital services by approximately \$660,000.

Health and Medical Care

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$76,566	\$76,775	\$76,775
Contractual Services	-	-	30,000
Pass Through Payments	31,652,758	31,210,247	30,550,337
Grand Total	\$31,729,324	\$31,287,022	\$30,657,112

Allocation by Program			
Health Centers	\$4,126,742	\$4,076,742	\$4,020,754
Hospital Services	27,602,582	27,210,280	26,636,358
Grand Total	\$31,729,324	\$31,287,022	\$30,657,112

Allocation by Fund			
Special Revenue Funds	\$31,729,324	\$31,287,022	\$30,657,112
Grand Total	\$31,729,324	\$31,287,022	\$30,657,112

Funding by Health Care Provider			
Children's Mercy Hospital	\$1,199,507	\$807,205	\$790,180
KC Free Health Clinic	518,984	518,984	508,038
Northland Health Care Access	328,066	328,066	321,146
Samuel U. Rogers Center	1,255,843	1,255,843	1,736,434
Swope Parkway Health Center	1,505,843	1,455,843	1,425,136
Truman Medical Center	26,403,075	26,403,075	25,846,178
Special Projects Opr & Maint	-	-	30,000
Richard Cabot	518,006	518,006	-
Grand Total	\$31,729,324	\$31,287,022	\$30,657,112

Expenditures by Program

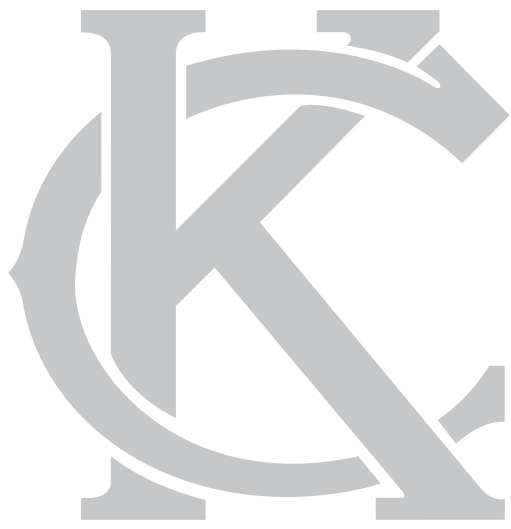


Health and Medical Care

Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
92KCMAC Swope Ridge Debt	\$169,730	\$166,555	\$167,880
Grand Total	\$169,730	\$166,555	\$167,880

Allocation by Fund			
Special Revenue Funds	\$169,730	\$166,555	\$167,880
Grand Total	\$169,730	\$166,555	\$167,880



Neighborhood and Housing Services

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$13,241,757	\$12,464,510	\$12,463,715
Contractual Services	24,772,273	21,982,172	19,494,313
Commodities	381,541	368,753	341,381
Capital Outlay	644,857	-	-
Debt Service	7,824,672	1,924,931	2,153,205
Capital Improvements	352,557	942,262	-
Grand Total	\$47,217,657	\$37,682,628	\$34,452,614

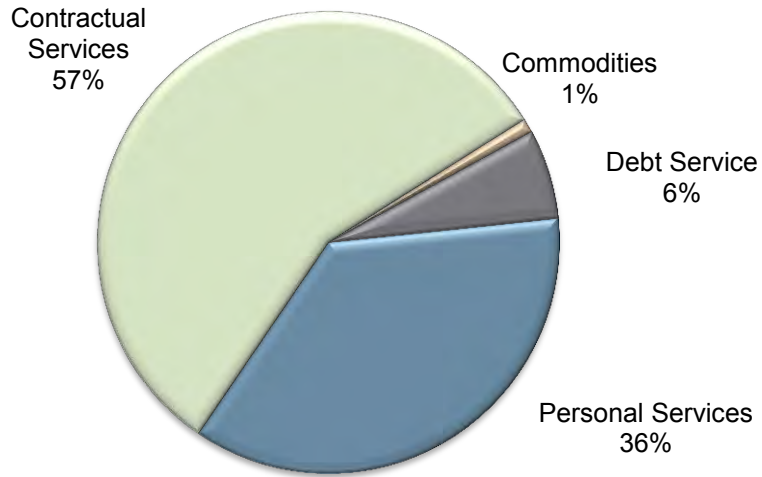
Allocation by Division			
Administration	\$4,417,222	\$3,322,754	\$3,085,408
Housing and Community Development	14,602,213	4,980,168	3,297,271
Neighborhood Preservation	8,531,273	13,500,272	10,868,237
Neighborhood Services	11,489,720	13,012,241	15,048,493
Capital Improvements	352,557	942,262	-
Debt Service	7,824,672	1,924,931	2,153,205
Grand Total	\$47,217,657	\$37,682,628	\$34,452,614

Allocation by Fund			
ARRA Stimulus Fund	\$2,272,245	\$0	\$0
Capital Improvements Fund	130,696	942,262	-
Community Development Funds	13,813,021	7,420,878	7,760,653
Domestic Violence Shelter Oper	540,629	345,000	200,000
Econ Dev Initiative-HUD Grant	366,577	-	-
General Fund	21,505,349	21,274,921	21,627,436
Home Investment Fund	3,662,316	5,181,567	2,436,000
Land Bank	22,232	2,397,000	2,298,525
Local Law Enforcement Grants	517,533	-	-
Neighborhood Stabilization Grant	1,787,162	-	-
Neighborhood Tourist Develop	4,651	85,000	85,000
Police Drug Enforcement	36,000	36,000	-
Sp Housing Rehabilitation Loan	2,559,246	-	45,000
Grand Total	\$47,217,657	\$37,682,628	\$34,452,614

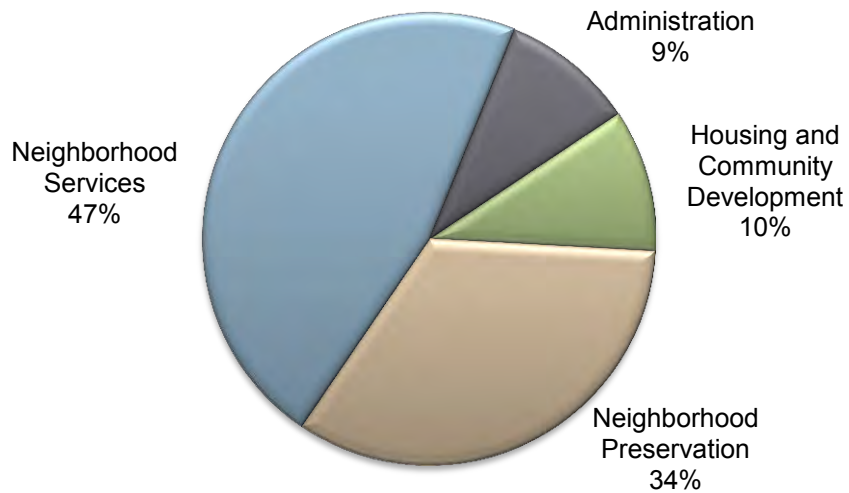
Full-Time Equivalent Positions			
Administration	36.6	28.6	22.7
Housing and Community Development	15.0	3.0	3.0
Neighborhood Preservation	80.0	74.0	68.0
Neighborhood Services	73.7	79.2	77.5
Grand Total	205.3	184.8	171.2

Neighborhood and Housing Services

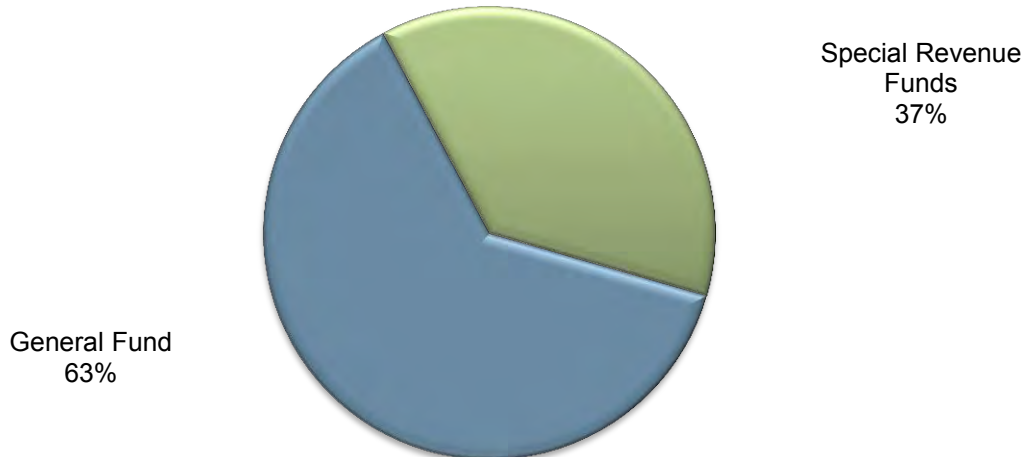
By Expense Category



Operating Expenses By Division



By Fund Type



Neighborhood and Housing Services

Administration

Administration directs the service delivery system of the department and provides continued evaluation of programs and systems and the identification and development of new initiatives, programs and funding sources.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Number of citizens that receive health interventions as a result of affiliations with external agencies	no data	2,000	2,000
Full-Time Equivalent Positions			
Administration	11.0	11.0	10.0
Correctional Services	4.0	-	-
Social Services Administration	21.6	17.6	12.7
Grand Total	36.6	28.6	22.7

Changes to the Budget

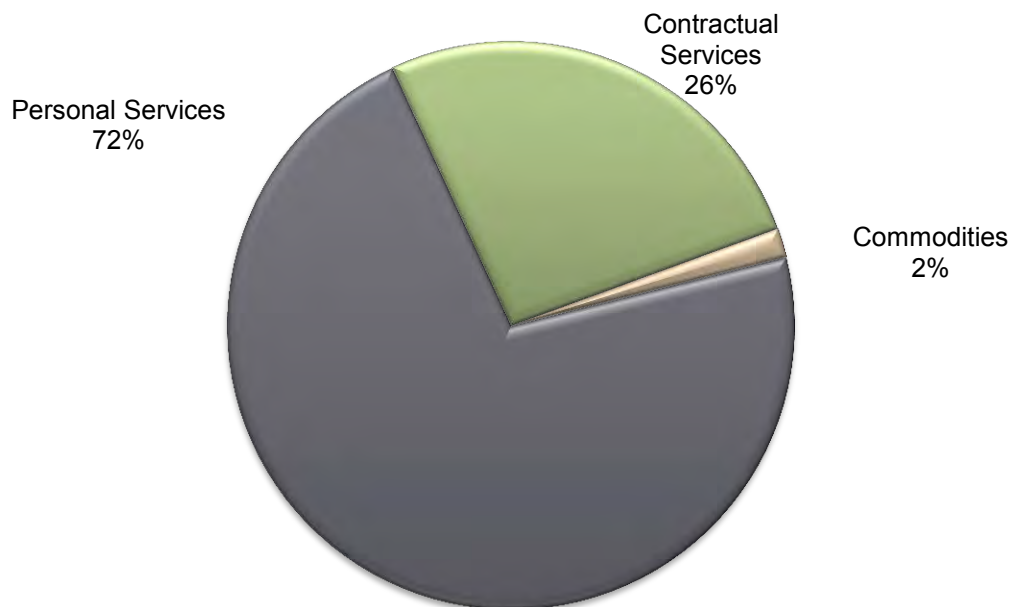
The FY 2014-15 Budget reflects a reduction of federal Community Development Block Grant funding for administration.

Neighborhood and Housing Services

Administration

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$2,657,419	\$2,624,758	\$2,221,648
Contractual Services	1,743,259	638,216	812,480
Commodities	16,544	59,780	51,280
Capital Outlay	-	-	-
Grand Total	\$4,417,222	\$3,322,754	\$3,085,408
Allocation by Program			
Administration	\$1,359,568	\$1,949,327	\$1,636,188
Social Services Administration	1,796,762	1,373,427	1,449,220
Correctional Services	1,260,892	-	-
Grand Total	\$4,417,222	\$3,322,754	\$3,085,408
Allocation by Fund			
General Fund	\$1,515,104	\$1,156,372	\$1,438,896
Special Revenue Funds	2,902,118	2,166,382	1,646,512
Grand Total	\$4,417,222	\$3,322,754	\$3,085,408

Expenditures by Expense Category



Neighborhood and Housing Services

Housing and Community Development

Housing and Community Development supports community housing, and economic development services to produce new housing development, rehabilitation, neighborhood organizing, crime watch, beautification, counseling and referral services.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
KC Dream Program loans closed	51	30	30
Weatherization repairs completed	no data	400	400
Emergency home repairs completed	no data	280	280
Full-Time Equivalent Positions			
Housing Development	12.0	-	-
Housing Rehabilitation	3.0	3.0	3.0
Grand Total	15.0	3.0	3.0

Changes to the Budget

A \$500,000 decrease in the mortgage payment and \$1.5 million decrease in Contracts with Non-Municipal Agents. The FY 2014-15 Budget reduces Home Ownership Assistance and Housing Services due to reduced federal grant funding.

Neighborhood and Housing Services

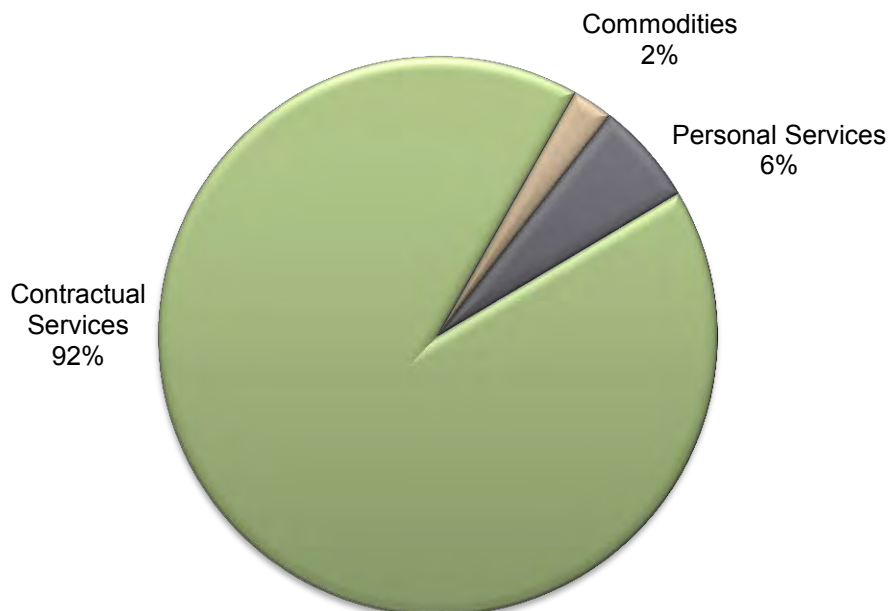
Housing and Community Development

	<u>Actual</u> FY 2012-13	<u>Budget</u> FY 2013-14	<u>Submitted</u> FY 2014-15
Allocation by Expense Category			
Personal Services	\$1,250,346	\$236,749	\$195,030
Contractual Services	12,634,764	4,737,597	3,024,581
Commodities	72,246	5,822	77,660
Capital Outlay	644,857	-	-
Grand Total	\$14,602,213	\$4,980,168	\$3,297,271

Allocation by Program			
Housing Development	\$2,134,631	\$2,437,000	\$1,246,000
Housing Rehabilitation	6,080,268	1,618,168	1,191,585
Public Facilities	848,824	925,000	859,686
Housing Services Administration	545,021	-	-
Community Development	644,857	-	-
Housing Financial Assistance	399,105	-	-
Home Weatherization	3,949,507	-	-
Grand Total	\$14,602,213	\$4,980,168	\$3,297,271

Allocation by Fund			
General Fund	\$804,312	\$20,000	\$195,000
Special Revenue Funds	13,797,901	4,960,168	3,102,271
Grand Total	\$14,602,213	\$4,980,168	\$3,297,271

Expenditures by Expense Category



Neighborhood and Housing Services

Neighborhood Preservation

Neighborhood Preservation provides strategies and resources for neighborhood stabilization and revitalization, and monitors all nuisance abatement and building demolition.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Average days to first inspection	12	10	10
Average days to enforcement - nuisance violation	116	30	30
Average days to enforcement - property violation	178	45	45
Open to entry - average days to board up	22	2	2
Percent of initial inspections in 10 days	no data	90%	90%
Percent of buildings on dangerous building list demolished or removed	no data	10%	10%
Average days between inspections-dangerous buildings	71	no data	45
Full-Time Equivalent Positions			
Nuisance & Property Code Inspections	34.0	30.0	25.0
Nuisance Code Abatement	46.0	44.0	43.0
Grand Total	80.0	74.0	68.0

Changes to the Budget

The FY 2014-15 Budget decreases \$1.9 million in federal grants as well as \$500,000 in Land Bank demolitions which moves to a separate program. Strategic demolition, neighborhood initiatives, nuisance abatement and reimbursable demolitions total \$1.7 million.

Neighborhood and Housing Services

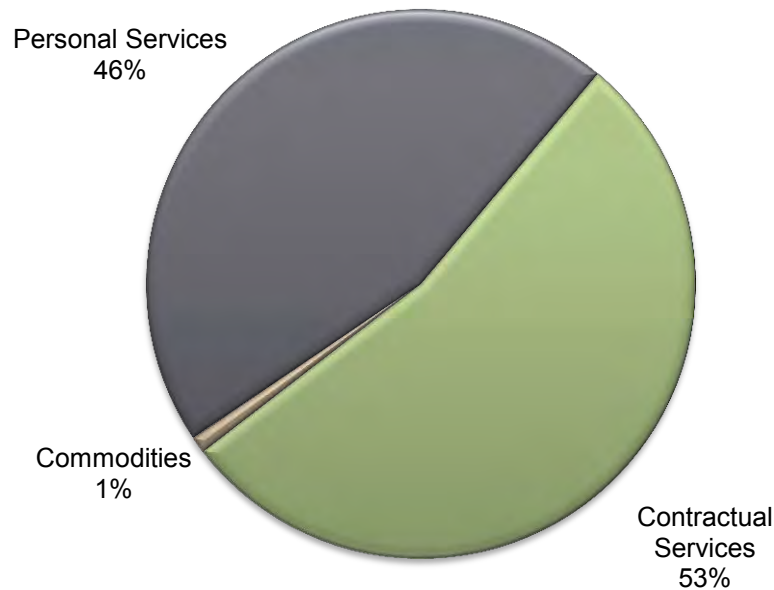
Neighborhood Preservation

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,946,020	\$4,948,334	\$4,953,149
Contractual Services	3,465,420	8,376,130	5,810,880
Commodities	119,833	175,808	104,208
Grand Total	\$8,531,273	\$13,500,272	\$10,868,237

Allocation by Program			
Nuisance & Property Code Inspections	\$3,885,898	\$4,047,157	\$3,865,643
Nuisance Code Abatement	4,645,375	9,453,115	7,002,594
Grand Total	\$8,531,273	\$13,500,272	\$10,868,237

Allocation by Fund			
General Fund	\$7,660,701	\$7,577,559	\$7,066,476
Special Revenue Funds	870,572	5,922,713	3,801,761
Grand Total	\$8,531,273	\$13,500,272	\$10,868,237

Expenditures by Expense Category



Neighborhood and Housing Services

Neighborhood Services

Neighborhood Services provides community-based programs committed to addressing the needs of the most vulnerable populations: the elderly, the economically disadvantaged, and children.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Percent of previous minor buy violations re-checked for compliance in 30 to 60 days	no data	80%	80%
Percent complaints investigated and resolved in 30 days	no data	90%	90%
Median time (minutes) to respond to animal control complaint	14.39%	15.0	15.0
Percent of pets with licenses	9%	10%	10%
Percent of impounded animals adopted	85%	65%	65%
Percent of citizens satisfied w/ animal control service request outcome	no data	42%	42%
Healthy meals provided to seniors	28,167	22,000	22,000
Annual meals served to children	135,180	120,000	120,000
Percent of project participants that report impact on food disparity	no data	90%	90%
Average cost per tow	\$303	\$165	\$165
Percent of vehicles towed without damage/loss claims	99%	99%	99%
Full-Time Equivalent Positions			
Abandoned Vehicle Towing	18.0	17.0	16.0
Animal Control	25.0	28.0	28.0
Homeless Initiatives	2.8	1.8	0.8
Neighborhood Capacity Building	4.0	9.5	12.8
Regulated Industries	21.0	20.0	19.0
Senior Adult Services	2.0	2.0	-
Youth Services	0.9	0.9	0.9
Grand Total	73.7	79.2	77.5

Changes to the Budget

Abandoned vehicle towing increases \$300,000 due to increase in the number of tows and higher contract costs. Family support services decrease due to a lower contract with domestic violence shelters.

Neighborhood and Housing Services

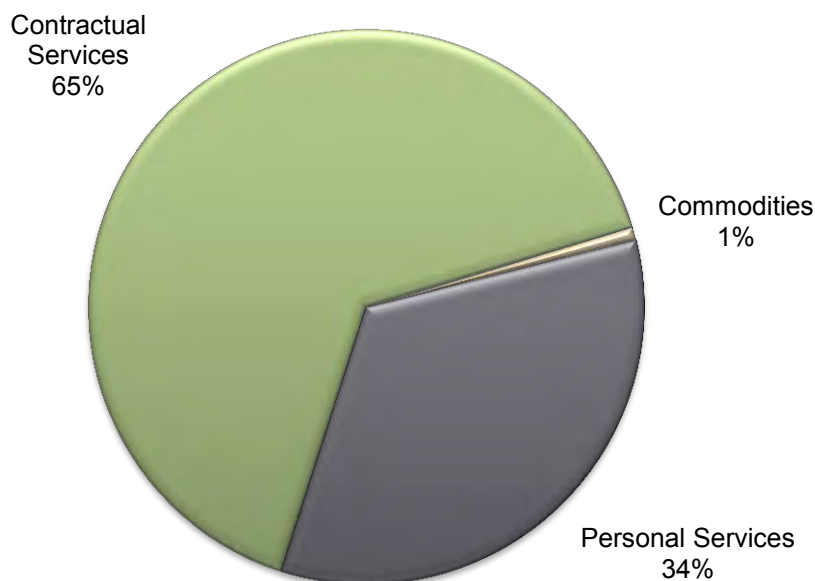
Neighborhood Services

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,387,972	\$4,654,669	\$5,093,888
Contractual Services	6,928,830	8,230,229	9,846,372
Commodities	172,918	127,343	108,233
Capital Outlay	-	-	-
Grand Total	\$11,489,720	\$13,012,241	\$15,048,493

Allocation by Program			
Abandoned Vehicle Towing	\$2,126,763	\$2,792,714	\$3,165,787
Animal Control	3,560,121	3,551,535	3,644,135
Family Support Services	352,996	345,000	200,000
Homeless Initiatives	1,682,233	2,235,122	2,034,327
Neighborhood Capacity Building	651,395	1,020,581	3,045,669
Regulated Industries	1,773,208	1,810,586	1,873,264
Senior Adult Services	248,743	217,479	85,000
Youth Services	1,094,261	1,039,224	1,000,311
Grand Total	\$11,489,720	\$13,012,241	\$15,048,493

Allocation by Fund			
General Fund	\$9,704,056	\$10,904,342	\$11,305,241
Special Revenue Funds	1,785,664	2,107,899	3,743,252
Grand Total	\$11,489,720	\$13,012,241	\$15,048,493

Expenditures by Expense Category



Neighborhood and Housing Services

Capital Improvements

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Program			
Capital Improvements	\$130,696	\$942,262	\$0
Nuisance Code Abatement	221,861	-	-
Grand Total	\$352,557	\$942,262	\$0

Allocation by Fund			
General Fund	\$221,861	\$0	\$0
Grand Total	\$352,557	\$942,262	\$0

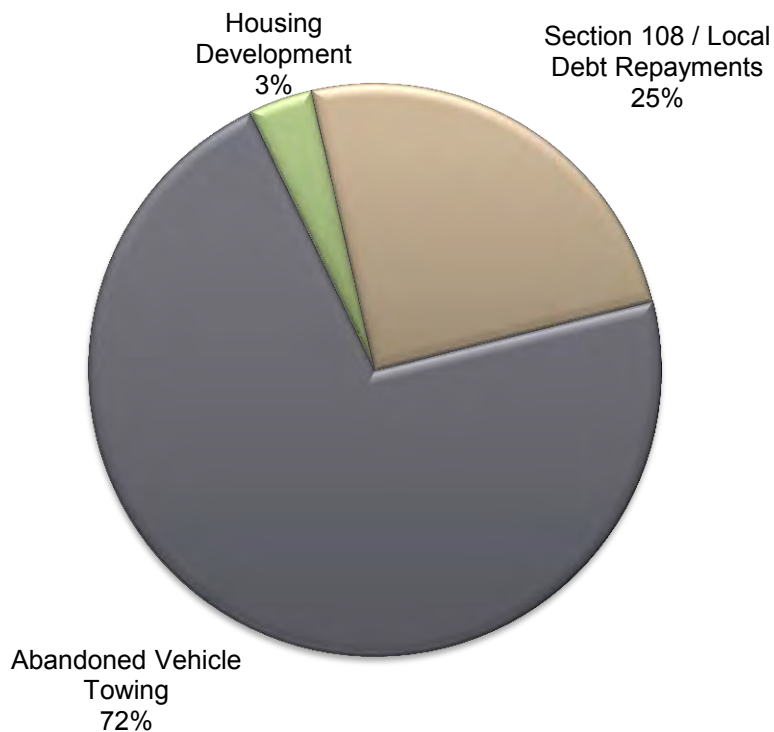
Neighborhood and Housing Services

Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Abandoned Vehicle Towing	\$1,529,722	\$1,539,710	\$1,544,360
Housing Development	69,593	76,938	77,463
Section 108 / Local Debt Repayments	6,225,357	308,283	531,382
Grand Total	\$7,824,672	\$1,924,931	\$2,153,205

Allocation by Fund			
General Fund	\$1,599,315	\$1,616,648	\$1,621,823
Grand Total	\$7,824,672	\$1,924,931	\$2,153,205

Expenditures by Program



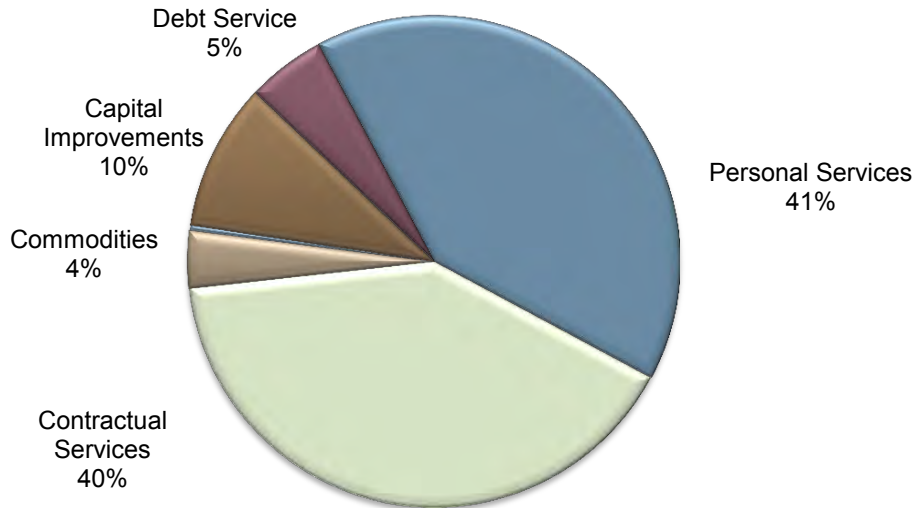
Parks and Recreation

SUMMARY BY ALLOCATION

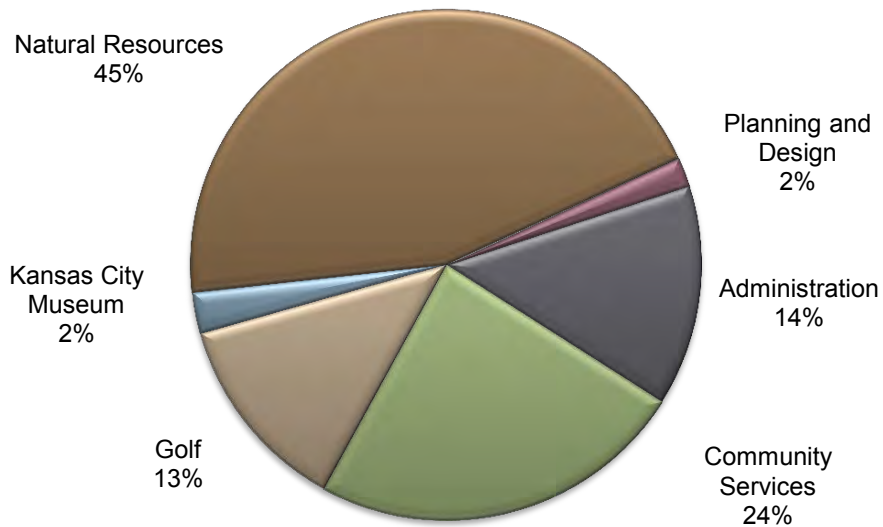
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$14,575,914	\$19,380,200	\$19,327,556
Contractual Services	13,930,199	19,848,356	19,252,250
Commodities	1,395,945	1,878,436	1,767,824
Capital Outlay	-	276,000	180,000
Pass Through Payments	1,492,448	1,400,000	-
Debt Service	5,184,468	2,451,227	2,452,100
Capital Improvements	24,561,660	14,973,366	4,619,366
Grand Total	\$61,140,634	\$60,207,585	\$47,599,096
Allocation by Division			
Administration	\$2,850,287	\$6,210,933	\$5,679,244
Community Services	7,123,886	9,817,039	9,711,616
Golf	4,904,100	5,179,950	5,140,488
Kansas City Museum	1,499,248	1,409,048	1,054,426
Natural Resources	14,580,023	19,334,081	18,194,281
Planning and Design	436,962	831,941	747,575
Capital Improvements	24,561,660	14,973,366	4,619,366
Debt Service	5,184,468	2,451,227	2,452,100
Grand Total	\$61,140,634	\$60,207,585	\$47,599,096
Allocation by Fund			
Arterial Street Impact Fee	\$301,487	\$0	\$0
Boulevard Maintenance	985,086	-	-
Capital Improvements Fund	19,162,115	14,723,366	3,969,366
Community Centers	4,437,361	-	-
Convention And Tourism	-	-	50,000
Econ Dev Initiative-HUD Grant	60,031	-	-
General Debt And Interest	3,618,900	899,194	899,342
General Fund	7,243,945	3,505,832	1,780,987
Golf Operations	5,455,365	5,967,680	5,928,943
Liberty Memorial Trust Fund	1,880,796	146,790	77,825
Museum Fund	1,499,248	1,409,048	1,454,426
Parks & Recreation Fund	16,419,438	33,555,675	33,063,030
Public Art Fund	76,862	-	-
Street Maintenance	-	-	375,177
Grand Total	\$61,140,634	\$60,207,585	\$47,599,096
Full-Time Equivalent Positions			
Administration	25.0	25.0	25.2
Community Services	125.8	126.2	118.2
Golf	2.5	1.0	1.0
Natural Resources	187.4	186.3	184.0
Planning and Design	8.0	8.0	6.2
Capital Improvements	2.0	-	1.0
Grand Total	350.7	346.5	335.6

Parks and Recreation

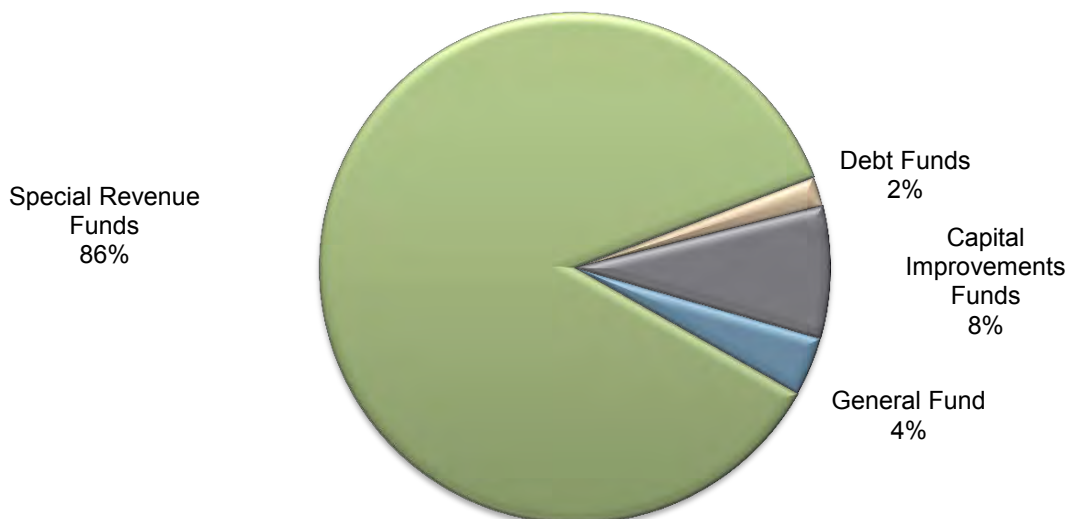
By Expense Category



Operating Expenses by Division



By Fund Type



Parks and Recreation

Administration

Administration provides effective implementation of the policies of the Board of Parks and Recreation and Recreation Commissioners, effectively administers the fiscal functions of the Department and promotes the Department's various programs so that it operates in an efficient and effective manner.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
National WWI Museum/Liberty Memorial attendance	137,609	139,823	146,814
Number of preventative maintenance requests completed at Liberty Memorial	1,492	1,500	1,500
Kansas City Zoo attendance	751,437	824,217	975,000
Percent of users satisfied/very satisfied with City's youth programs	80%	90%	85%
Full-Time Equivalent Positions			
Administration	25.0	25.0	25.2
Grand Total	25.0	25.0	25.2

Changes to the Budget

The FY 2014-15 Budget increases Liberty Memorial funding by \$100,000 in conjunction with the 100th anniversary of World War I. Interest earnings decrease in the Liberty Memorial Endowment.

Parks and Recreation

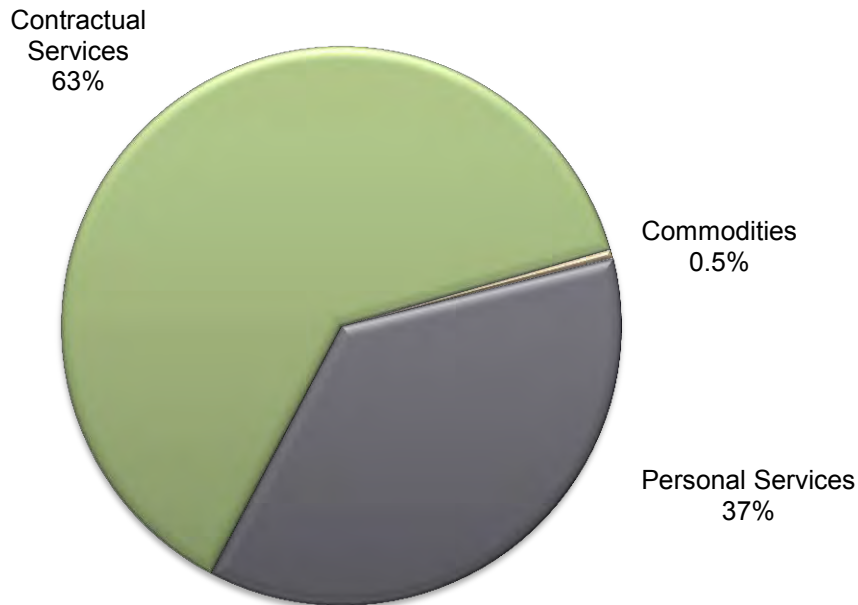
Administration

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,776,974	\$2,076,568	\$2,078,266
Contractual Services	1,063,202	4,106,735	3,573,348
Commodities	10,111	27,630	27,630
Grand Total	\$2,850,287	\$6,210,933	\$5,679,244

Allocation by Program			
Administration	\$2,020,087	\$2,439,143	\$2,376,419
Liberty Memorial	830,200	771,790	802,825
Zoo	-	3,000,000	2,500,000
Grand Total	\$2,850,287	\$6,210,933	\$5,679,244

Allocation by Fund			
General Fund	\$625,000	\$0	\$0
Special Revenue Funds	2,225,287	6,210,933	5,679,244
Grand Total	\$2,850,287	\$6,210,933	\$5,679,244

Expenditures by Program



Parks and Recreation

Community Services

Community Services manages the athletics and aquatics programs, community centers, the Bruce R. Watkins Cultural Heritage Center, and the Youth Development program.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
User satisfaction: pools and programs	39%	90%	80%
Youth participation in recreation programs	791,167	1,500,000	1,500,000
User satisfaction: youth athletic program	36%	90%	90%
User satisfaction: community centers	47%	85%	85%
Percent attendees who thought the Ethnic Enrichment Festival was a good or exceptional value	90%	90%	92%
User satisfaction: city youth programs	80%	90%	85%
Participant satisfaction with Nature Center programs	no data	90%	90%
Participation in Mayor's Night Hoops, Kicks and Nets	8,068	7,500	10,000
Enrollment in Summer enrichment camp	227	250	250
Patron visits to community centers	474,473	600,000	600,000
Cost recovery rate for community centers	27%	40%	35%
 Full-Time Equivalent Positions			
Aquatics	6.2	6.2	5.2
Athletics	5.1	7.1	8.8
Community Centers	98.0	96.4	89.9
Cultural Facilities & Activities	9.0	9.0	9.3
Youth Services	7.5	7.5	5.0
Grand Total	125.8	126.2	118.2

Changes to the Budget

There are no material changes to the budget.

Parks and Recreation

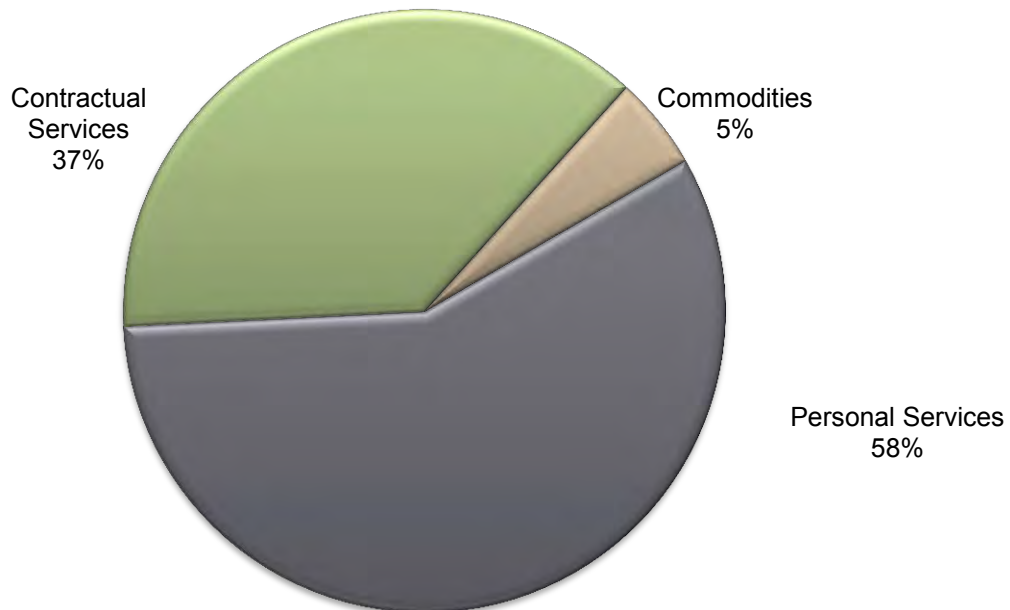
Community Services

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$3,852,919	\$5,458,542	\$5,588,405
Contractual Services	2,982,693	3,806,335	3,639,365
Commodities	288,274	552,162	483,846
Capital Outlay	-	-	-
Grand Total	\$7,123,886	\$9,817,039	\$9,711,616

Allocation by Program			
Aquatics	\$1,564,202	\$1,886,626	\$1,935,672
Athletics	196,715	666,000	658,395
Community Centers	4,133,828	5,752,575	5,529,625
Cultural Facilities & Activities	702,770	747,700	842,070
Youth Services	526,371	764,138	745,854
Grand Total	\$7,123,886	\$9,817,039	\$9,711,616

Allocation by Fund			
General Fund	\$861,236	\$330,840	\$349,675
Special Revenue Funds	6,262,650	9,486,199	9,361,941
Grand Total	\$7,123,886	\$9,817,039	\$9,711,616

Expenditures by Program



Parks and Recreation

Golf Course Operations

Golf Course Operations provides citywide recreational activities that promote health and well-being and improve the quality of life for citizens.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Rounds of golf played at public golf courses	142,437	155,000	153,000
Average rating of golf courses (10 point scale)	9.00	8.00	8.25
Maintenance cost per acre of golf course	\$1,731	\$1,950	\$1,900
Full-Time Equivalent Positions			
Golf Operations	2.5	1.0	1.0
Grand Total	2.5	1.0	1.0

Changes to the Budget

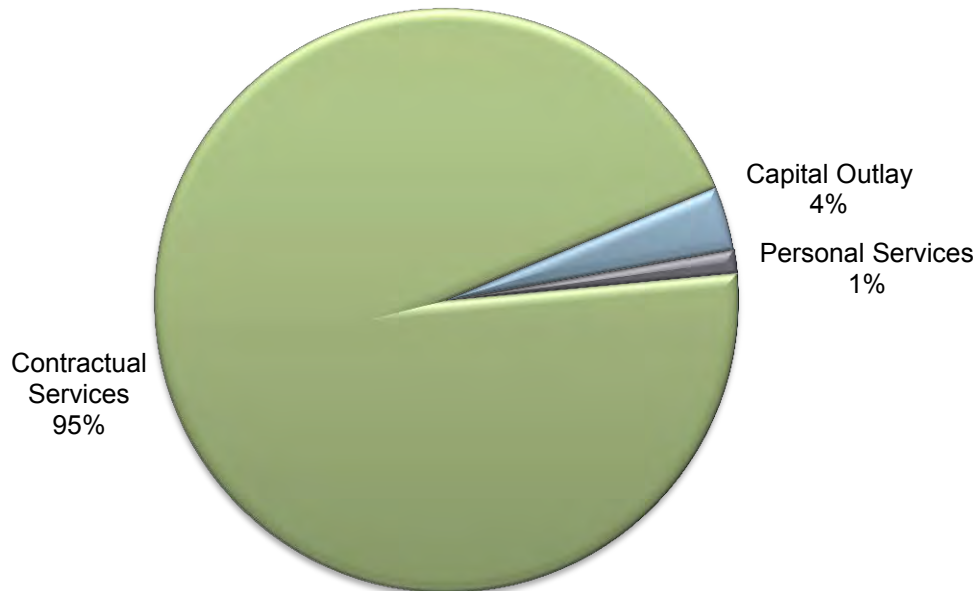
There are no material changes to the budget.

Parks and Recreation

Golf Course Operations

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$40,604	\$63,599	\$65,833
Contractual Services	4,862,723	4,856,851	4,893,155
Commodities	773	1,500	1,500
Capital Outlay	-	258,000	180,000
Grand Total	\$4,904,100	\$5,179,950	\$5,140,488
Allocation by Program			
Golf Operations	\$4,904,100	\$5,179,950	\$5,140,488
Grand Total	\$4,904,100	\$5,179,950	\$5,140,488
Allocation by Fund			
Special Revenue Funds	\$4,904,100	\$5,179,950	\$5,140,488
Grand Total	\$4,904,100	\$5,179,950	\$5,140,488

Expenditures by Program



Parks and Recreation

Kansas City Museum

The Kansas City Museum provides premium regional venues for public education and community entertainment for the metropolitan area.

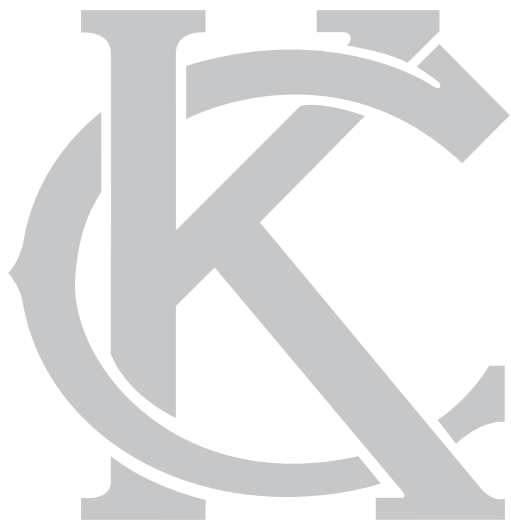
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Contractual Services	\$6,800	\$9,048	\$1,054,426
Pass Through Payments	1,492,448	1,400,000	-
Grand Total	\$1,499,248	\$1,409,048	\$1,054,426

Allocation by Program			
Cultural Facilities & Activities	\$1,499,248	\$1,409,048	\$1,054,426
Grand Total	\$1,499,248	\$1,409,048	\$1,054,426

Allocation by Fund			
Special Revenue Funds	\$1,499,248	\$1,409,048	\$1,054,426
Grand Total	\$1,499,248	\$1,409,048	\$1,054,426

Changes to the Budget

In FY 2014-15 the City assumes management of the Kansas City Museum. A dedicated property tax revenue that was transferred to the Museum in prior years will be retained by the City to offset the costs of the Museum, now under Parks Department operation. An additional \$400,000 is allocated to Museum Capital Maintenance in the Capital Improvements Program.



Parks and Recreation

Natural Resources

Natural Resources maintains and beautifies park properties and other public areas.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Acres of parkland mowed	23,773	36,323	41,512
Percent of parks meeting SHAPE standards	95%	90%	90%
Citizen satisfaction with park maintenance	69%	70%	75%
Acres of boulevards/parkways mowed	19,789	27,298	33,364
Citizen satisfaction with boulevard/parkway maintenance	64%	70%	75%
Street trees trimmed	2,853	6,000	5,000
Street trees trimmed compared to need	4.50%	9%	7.50%
Street trees removed	1,741	2,500	5,500
Street trees removed compared to need	45%	65%	55%
Median number of days to close tree service requests from 311	19	15	15
Full-Time Equivalent Positions			
Boulevard Maintenance	2.0	2.0	2.0
Lakeside Nature Center	6.8	6.8	7.8
Park Maintenance Services	158.6	155.5	153.2
Street Trees and Mowing	20.0	22.0	21.0
Grand Total	187.4	186.3	184.0

Changes to the Budget

The 2014-15 Budget proposes \$700,000 in program efficiencies and salary savings and adjustments. Mowing and weeding contracts decrease \$400,000 and reflect historical norms.

Parks and Recreation

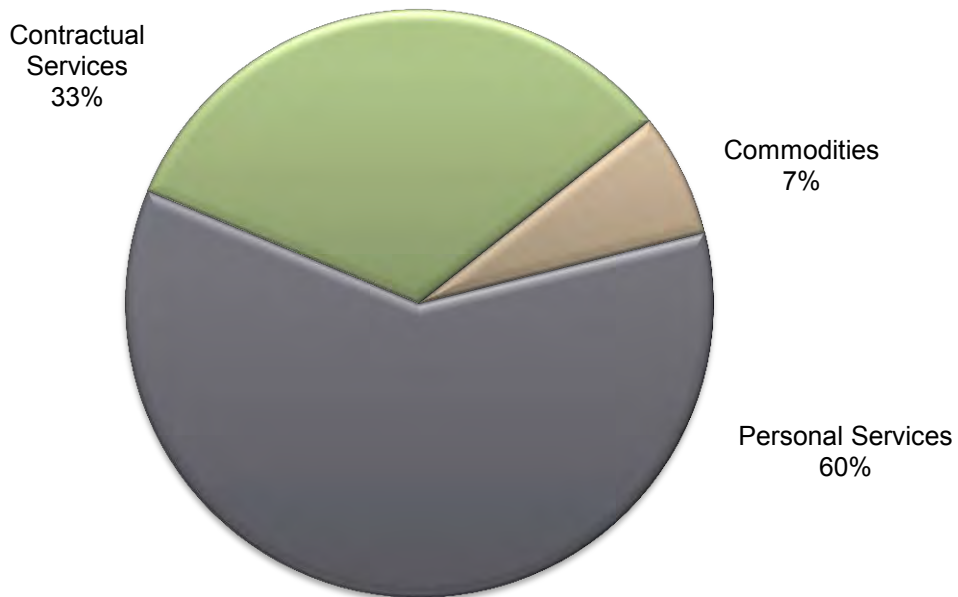
Natural Resources

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$8,556,590	\$11,057,816	\$10,945,985
Contractual Services	4,938,969	6,982,321	6,014,648
Commodities	1,084,464	1,275,944	1,233,648
Capital Outlay	-	18,000	-
Grand Total	\$14,580,023	\$19,334,081	\$18,194,281

Allocation by Program			
Boulevard Maintenance	\$985,086	\$1,483,814	\$1,321,331
Lakeside Nature Center	432,479	570,137	496,852
Park Maintenance Services	11,298,157	15,035,743	14,494,638
Street Trees and Mowing	1,864,301	2,244,387	1,881,460
Grand Total	\$14,580,023	\$19,334,081	\$18,194,281

Allocation by Fund			
General Fund	\$1,760,065	\$2,160,689	\$1,431,312
Special Revenue Funds	12,819,958	17,173,392	16,762,969
Grand Total	\$14,580,023	\$19,334,081	\$18,194,281

Expenditures by Program



Parks and Recreation

Planning and Design

Planning and Design provides responsive professional capital project planning and conservation of the City's natural environment.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Percent of projects completed on schedule	66%	85%	80%
Percent of projects completed within original budget	50%	75%	70%
Percent of projects utilizing SLBE Firms	14%	15%	15%
Percent of community centers meeting SHAPE standards	90%	90%	90%
Average number of days to complete work orders	5	4	4
Citizen satisfaction with walking/biking trails	53%	80%	80%
Grants applied for	14		12
Percent of citizens satisfied/very satisfied with walking/blking trails in the City	53%	80%	80%
Percent of citizens satisfied/very satisfied with quality of facilities such as playgrounds and picnic shelters	64%	no data	65%
Number of citizens served at aquatic facilities	211,393	200,000	225,000
Cost recovery rate for The Bay and the Springs water parks	77%	100%	95%
Full-Time Equivalent Positions			
Park Planning & Design Service	8.0	8.0	6.2
Grand Total	8.0	8.0	6.2

Changes to the Budget

There are no material changes to the budget.

Parks and Recreation

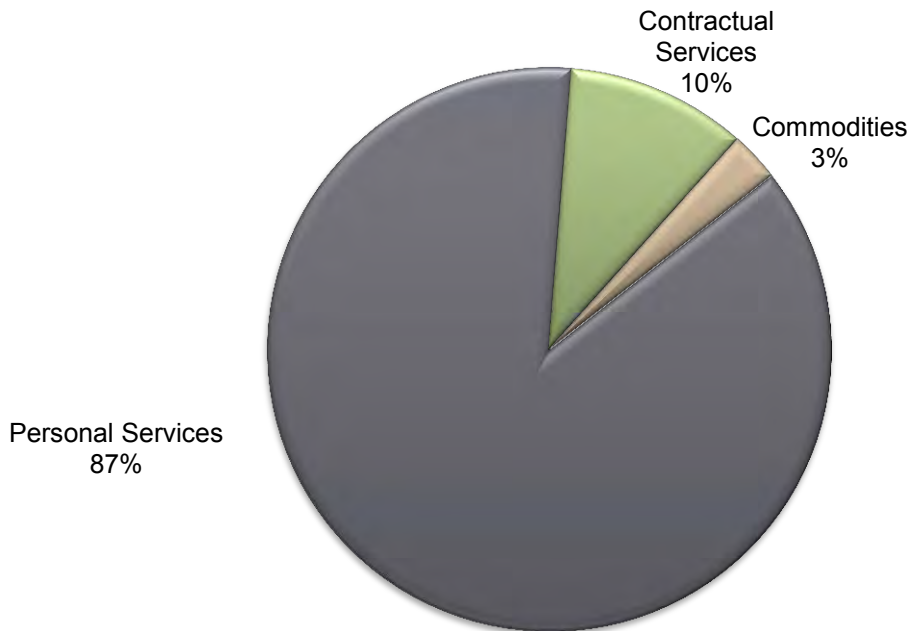
Planning and Design

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$348,827	\$723,675	\$649,067
Contractual Services	75,812	87,066	77,308
Commodities	12,323	21,200	21,200
Grand Total	\$436,962	\$831,941	\$747,575

Allocation by Program			
Park Planning & Design Service	\$436,962	\$831,941	\$747,575
Grand Total	\$436,962	\$831,941	\$747,575

Allocation by Fund			
Special Revenue Funds	\$436,962	\$831,941	\$747,575
Grand Total	\$436,962	\$831,941	\$747,575

Expenditures by Program



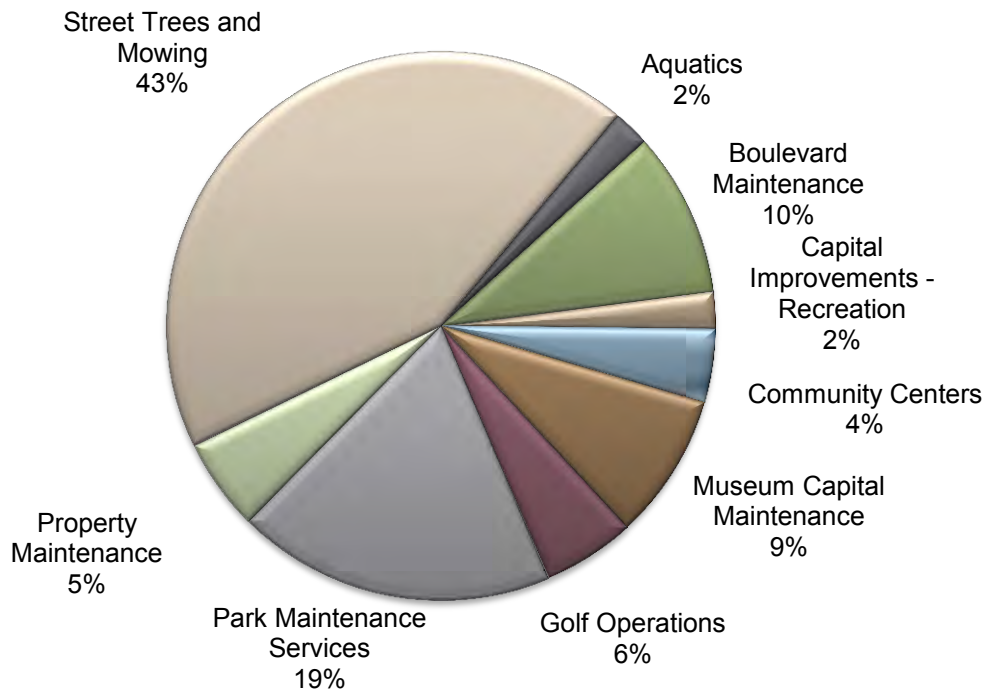
Parks and Recreation

Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Aquatics	\$80,726	\$100,000	\$100,000
Boulevard Maintenance	591,626	450,000	450,000
Capital Improvements - Recreation	4,015,747	200,000	100,000
Community Centers	469,331	200,000	200,000
Museum Capital Maintenance	-	-	400,000
Golf Operations	-	250,000	250,000
Park Maintenance Services	1,846,594	2,269,366	869,366
Property Maintenance	1,121,422	700,000	250,000
Street Trees and Mowing	607,590	1,000,000	2,000,000
Capital Improvements - Blvds & Pkwys	4,296,424	2,300,000	-
Capital Improvements - Parks	6,873,263	7,504,000	-
Zoo	2,983,341	-	-
Liberty Memorial	1,675,596	-	-
Grand Total	\$24,561,660	\$14,973,366	\$4,619,366

Allocation by Fund			
General Fund	\$2,983,341	\$0	\$0
Special Revenue Funds	2,416,204	250,000	650,000
Capital Improvements Funds	19,162,115	14,723,366	3,969,366
Grand Total	\$24,561,660	\$14,973,366	\$4,619,366

Expenditures by Program



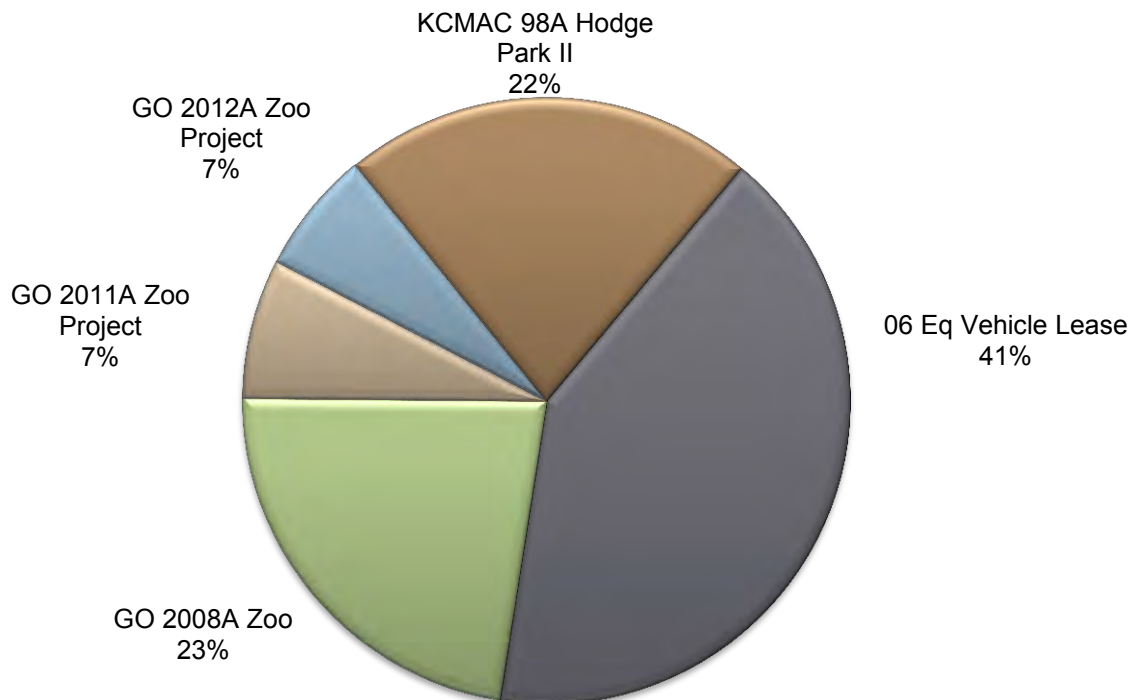
Parks and Recreation

Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
06 Eq Vehicle Lease	\$1,014,303	\$1,014,303	\$1,014,303
GO 2008A Zoo	554,475	555,119	555,839
GO 2011A Zoo Project	2,997,475	181,075	182,143
GO 2012A Zoo Project	66,950	163,000	161,360
KCMAC 98A Hodge Park II	538,947	537,730	538,455
Eq-Ls Blue River Golf Equip	12,318	-	-
Grand Total	\$5,184,468	\$2,451,227	\$2,452,100

Allocation by Fund			
General Fund	\$1,014,303	\$1,014,303	\$0
Special Revenue Funds	551,265	537,730	1,552,758
Debt Funds	3,618,900	899,194	899,342
Grand Total	\$5,184,468	\$2,451,227	\$2,452,100

Expenditures by Program





Planning, Zoning and Economic Development



City Development

Administration
Business Attraction and Retention
Development Management
Development Services
Long-Range Planning
Urban Redevelopment

Economic Incentives

Super TIF Projects
Tax Increment Financing Projects
Urban Redevelopment

Convention and Entertainment Centers
Administration
American Royal Center Operations
Convention Center Event Coordination
Convention Center Facility Maintenance
Convention Center Marketing

Convention and Tourism

Big 12 Tournament
Convention and Visitors Association
Jackson County Sports Authority
Neighborhood Tourism and Development
Missouri Classic

Planning, Zoning and Economic Development

COUNCIL PRIORITIES

Planning, Zoning, and Economic Development - Kansas City has a stable and growing economy in which businesses and citizens have opportunities for growth and increased wealth and prosperity; and visitors consider the City a desirable destination for business and leisure travel.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.

GOVERNING BODY GOALS

- Invest in the underdeveloped parts of the city and effectively harness opportunities with Urban Neighborhood Initiative, Land Bank, Green Impact Zone and others to improve housing and commercial development.
- Implement the City's AdvanceKC plan, maximize the collaborative opportunities to further this plan by partnering with community efforts that keep and grow businesses in KCMO, attract more residents to live in KCMO and celebrate the unique offerings that bring people and business to KCMO.
- Make KC a destination for personal and business visitors by maximizing the usage of the City's convention assets.
- Streamline Business Practices Priority.

CITIZEN PRIORITIES

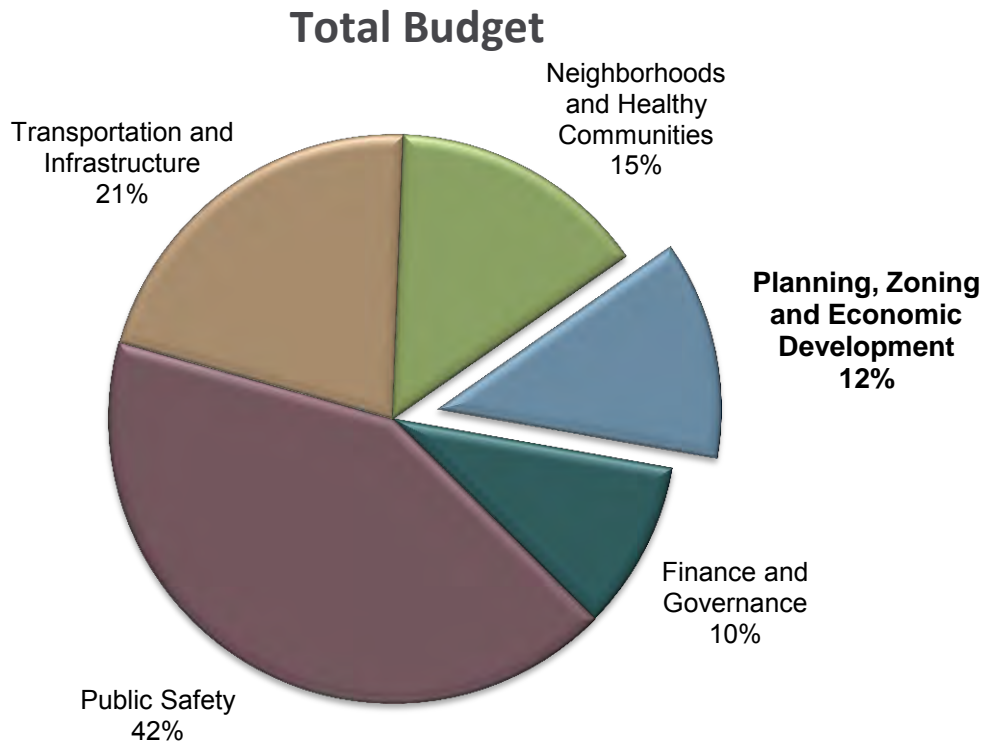
As reported in the most recent business survey, the top four business location factors that are not being met are: safety and security, streets and roads, public safety services and utility and telecommunications infrastructure.

MEASURES OF SUCCESS

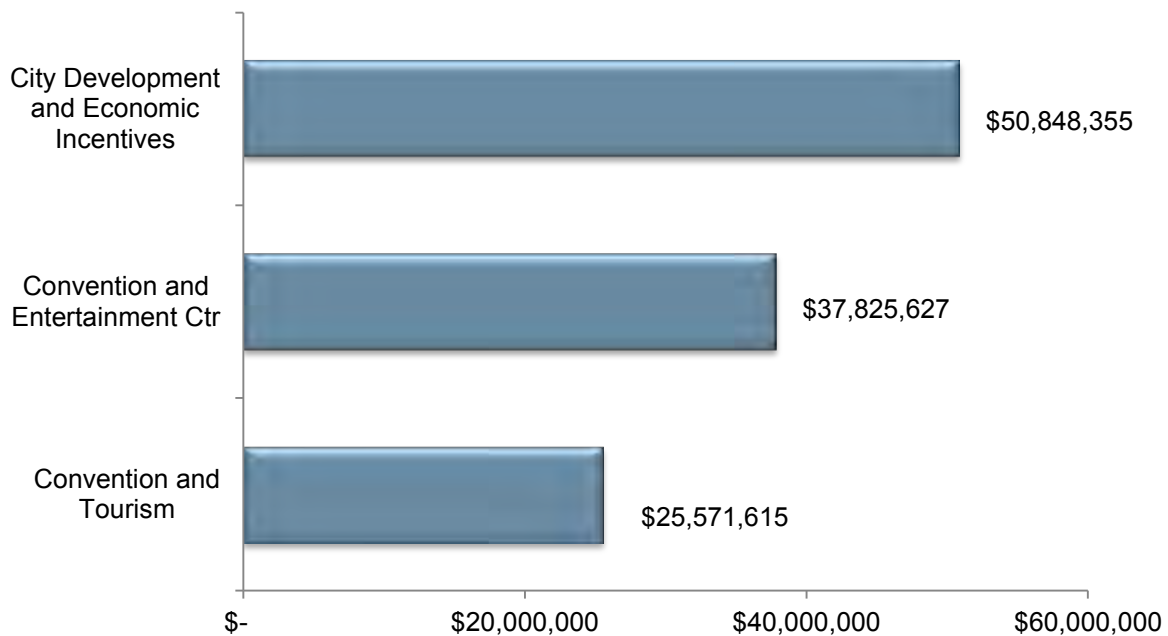
- Jobs retained and created
- Business satisfaction with customer service
- Rating of Kansas City as a place to do business
- Growth in assessed valuation



Planning, Zoning and Economic Development



Planning, Zoning and Economic Development



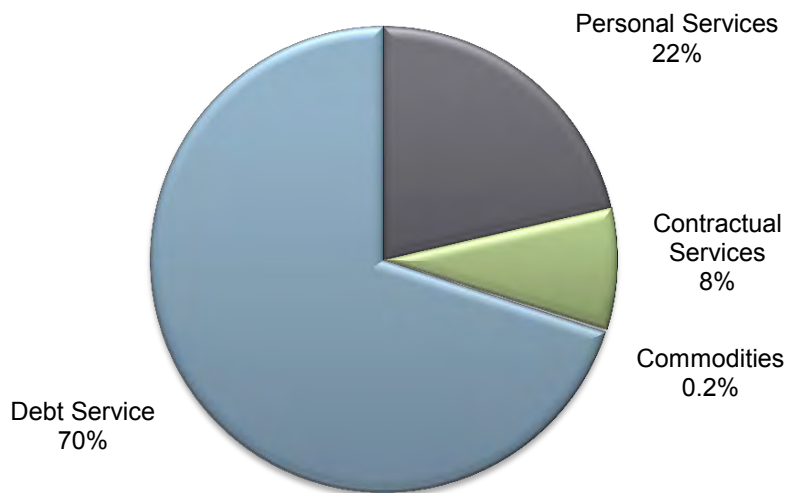
City Development and Economic Incentives

SUMMARY BY ALLOCATION

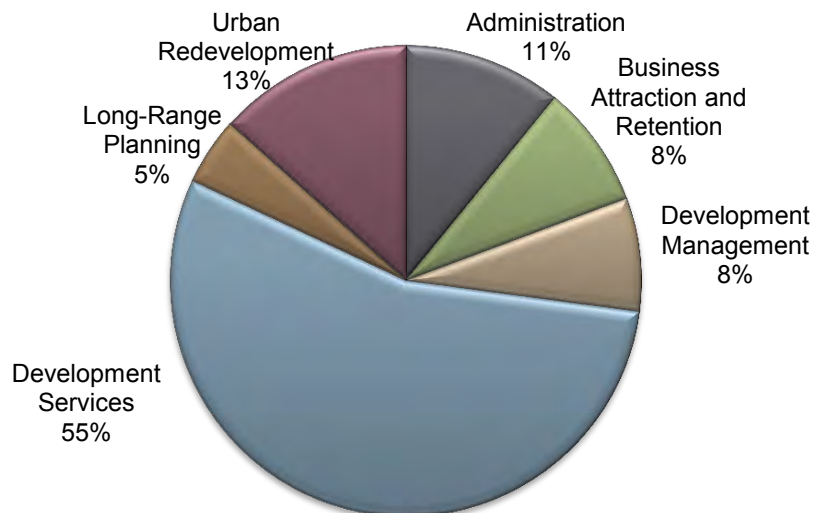
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$10,122,314	\$11,767,925	\$10,891,134
Contractual Services	4,691,693	4,233,372	4,256,421
Commodities	128,363	169,448	115,220
Capital Outlay	57,498	-	-
Capital Improvements	995,991	648,000	-
Debt Service	37,813,802	40,922,180	35,585,580
Grand Total	\$53,809,661	\$57,740,925	\$50,848,355
Allocation by Division			
City Development	\$14,213,771	\$15,689,225	\$14,743,798
Economic Incentives	786,097	481,520	518,977
Capital Improvements	995,991	648,000	-
Debt Service	37,813,802	40,922,180	35,585,580
Grand Total	\$53,809,661	\$57,740,925	\$50,848,355
Allocation by Fund			
ARRA Stimulus Fund	\$38,995	\$0	\$0
Arterial Street Impact Fee	-	63,000	63,000
Brownfields Revolving Fund	926,405	-	-
Capital Improvements Fund	995,991	648,000	-
CID/NID Revolving Loan Fund	57,437	-	-
Development Services Fund	8,314,539	9,680,325	9,624,919
General Debt And Interest	406,249	1,478,300	1,533,770
General Fund	7,721,345	7,988,176	7,197,061
KC DwnTwn Redev Dist Debt Fnd	18,243,324	19,668,432	14,048,432
Public Mass Transportation	284,500	-	-
STIF 12th & Wyandotte	3,578,841	3,640,742	3,279,692
STIF Brush Ck-Blu Pkwy Twm Ctr	1,146,825	1,154,838	1,075,300
STIF East Village	2,409,571	2,676,370	3,035,398
STIF HOK Sport Garage	709,463	721,100	729,594
STIF Hotel President	830,722	1,341,250	1,406,604
STIF Midtown Fund	5,308,536	5,254,307	5,311,782
STIF Tower-909 Walnut	429,583	625,097	654,971
STIF Uptown Fund	385,616	399,119	411,844
STIF Valentine	316,515	314,533	350,653
T I F Special Allocation Fund	1,705,204	2,087,336	2,125,335
Grand Total	\$53,809,661	\$57,740,925	\$50,848,355
Full-Time Equivalent Positions			
City Development	143.3	140.3	126.0
Grand Total	143.3	140.3	126.0

City Development and Economic Incentives

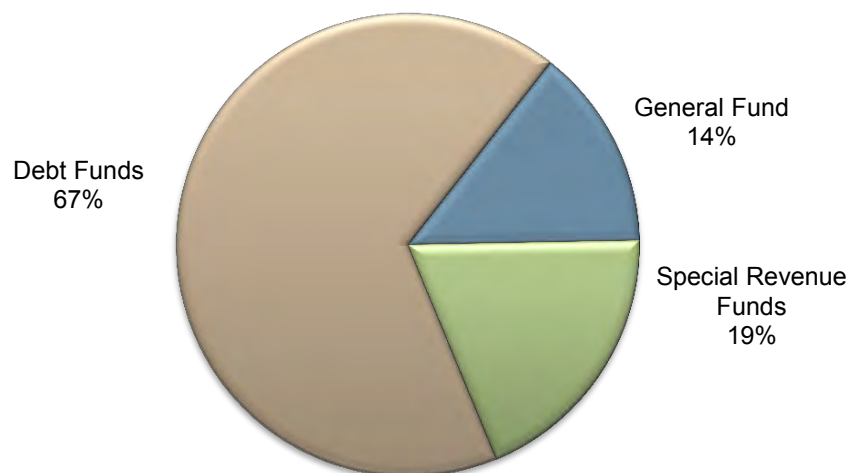
By Expense Category



Operating Expenses by Division



By Fund Type



City Planning and Development

The City Planning and Development Department serves as Kansas City's lead planning agency by providing and coordinating economic development assistance and services.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Percent of landmark applications presented within 30 days	98%	95%	95%
Percent of new building and addition plan reviews completed within 4 weeks of submittal	100%	90%	90%
Percent of requested inspections performed on day scheduled	100%	95%	95%
Percent of initial inspections for 311 in 14 days or less	94%	80%	80%
Value of Construction – Land Development (Infrastructure)	\$9,456,313	\$20,000,000	\$22,000,000
Value of Construction – Residential & Commercial Development	\$683,430,620	\$670,000,000	\$680,000,000
Total Value of Construction	\$692,886,933	\$690,000,000	\$702,000,000
Full-Time Equivalent Positions			
Administration	19.0	17.0	16.3
Business Attraction and Retention	-	-	1.0
Development Management	15.0	15.0	13.0
Development Services	93.0	92.0	85.2
Long-Range Planning	10.0	11.0	7.0
Urban Redevelopment	6.3	5.3	3.5
Grand Total	143.3	140.3	126.0

Changes to the Budget

The FY 2014-15 Budget reduces Development Services to reflect projected revenues from fee-supported inspections and plan review.

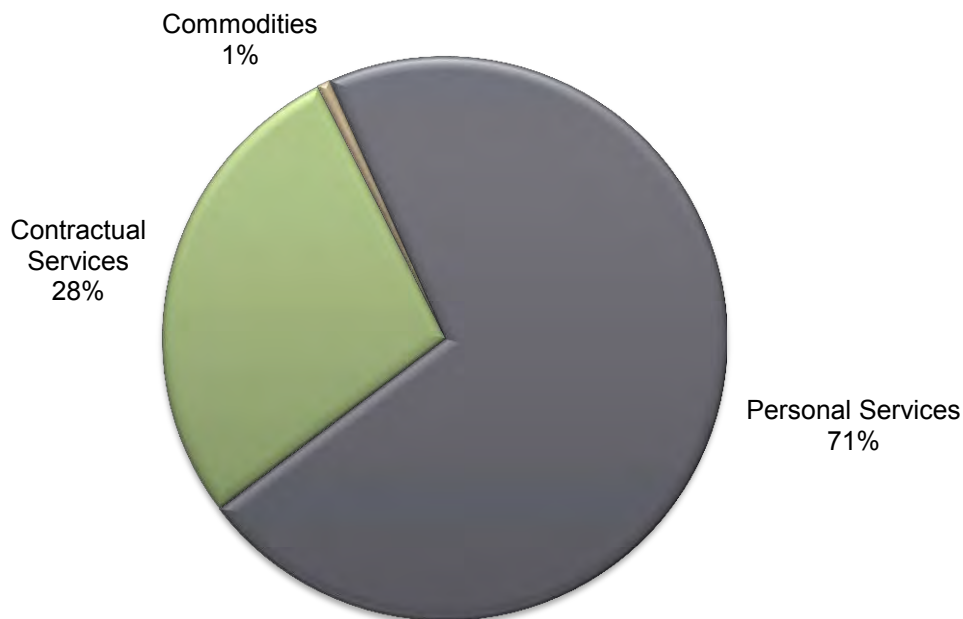
City Planning and Development

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$10,122,314	\$11,767,925	\$10,891,134
Contractual Services	4,691,693	4,233,372	4,256,421
Commodities	128,363	169,448	115,220
Capital Outlay	57,498	-	-
Grand Total	\$14,999,868	\$16,170,745	\$15,262,775

Allocation by Program			
Administration	\$1,395,791	\$1,753,293	\$1,605,877
Business Attraction and Retention	352,081	1,215,000	1,244,497
Development Management	1,052,439	1,162,872	1,146,418
Development Services	7,241,039	8,377,623	8,087,799
Long-Range Planning	942,653	996,372	684,053
Super TIF Projects	333,987	322,136	347,318
Tax Increment Financing Projects	452,110	159,384	171,659
Urban Redevelopment	3,229,768	2,184,065	1,975,154
Grand Total	\$14,999,868	\$16,170,745	\$15,262,775

Allocation by Fund			
General Fund	\$3,513,673	\$4,670,900	\$3,780,879
Special Revenue Funds	9,621,876	9,743,325	9,687,919
Debt Funds	1,864,319	1,756,520	1,793,977
Grand Total	\$14,999,868	\$16,170,745	\$15,262,775

Expenditures by Expense Category



City Planning and Development

Capital Improvements

The Capital Improvements Division manages development studies, prepares and reviews redevelopment plans and provides oversight of streetscape projects.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Capital Improvements	\$995,991	\$648,000	\$0
Grand Total	\$995,991	\$648,000	\$0

Allocation by Program			
Capital Improvements - Development Studies	\$710,541	\$648,000	\$0
Capital Improvements - Redevelopment	225,113	-	-
Capital Improvements - Streetscapes	60,337	-	-
Urban Redevelopment	0	-	-
Grand Total	\$995,991	\$648,000	\$0

Allocation by Fund			
Special Revenue Funds	\$0	\$0	\$0
Debt Funds	-	-	-
Capital Improvements Funds	995,991	648,000	-
Grand Total	\$995,991	\$648,000	\$0

City Planning and Development

Debt Service

The Economic Incentives Program promotes the replacement of blight with the structural improvements by returning development tax revenues to developers. Super Tax Increment Financing programs redirect 100% of all available tax increment revenues to offset redevelopment costs. Tax Increment Financing programs redirects 50% of all tax increment revenues to offset redevelopment costs.

	Actual	Budget	Submitted
	FY 2012-13	FY 2013-14	FY 2014-15
Allocation by Program			
City Development	\$2,113,921	\$3,295,576	\$3,839,909
08 KCMO Columbus Park Debt	422,273	421,469	422,594
2012 DS Citadel	842,188	914,217	914,217
City Market	-	-	412,925
Columbus Park	-	-	74,813
DS SO 2012B Dwtn Res	443,211	481,590	481,590
GO 2012A '03A Refunding	406,249	1,478,300	1,533,770
Economic Incentives	35,699,881	37,626,604	31,745,671
00A MDFB - Midtown TIF	3,945,814	4,004,307	4,061,782
2008A KCMO Spec. Obl. Bond	69,195	70,019	73,944
2008B Special Obligation Bonds	2,127,388	2,189,588	2,264,538
95A LCRS Bonds - Muehlebach	3,578,841	3,640,742	3,279,692
98 Mdfb - Uptown Theater TIF	385,616	399,119	411,844
98 Mdfb - Valentine TIF	316,515	314,533	350,653
Aviation Loan Repayment	2,500,000	1,500,000	144,383
B of A Promissory Note	-	-	542,383
Chouteau I-35 Spec Assessment	668,426	1,029,045	1,051,844
Debt Service	282,183	461,782	-
DS - STIF - HOK Sport Garage	709,463	721,100	729,594
DS - STIF - Tower / 909 Walnut	351,896	554,080	587,800
DS - STIF SOLO - Hotel Pres	574,422	1,090,131	1,126,457
DS-STIF KC Live	18,243,324	19,668,432	14,048,432
DS-STIF-Brush Crk/BluPkwY/T Ctr	1,146,825	1,154,838	1,075,300
East Village Properties-Special Obligation	-	-	203,477
MDFB-Civic Mall	799,973	828,888	827,888
Soccer Village	-	-	965,660
Grand Total	\$37,813,802	\$40,922,180	\$35,585,580

Allocation by Fund

General Fund	\$4,207,672	\$3,317,276	\$3,416,182
Debt Funds	33,606,130	37,604,904	32,169,398
Grand Total	\$37,813,802	\$40,922,180	\$35,585,580

Convention, Tourism, Entertainment

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,091,729	\$6,136,730	\$6,160,545
Contractual Services	15,914,520	15,261,877	14,352,325
Commodities	494,772	623,385	484,708
Capital Outlay	12,873	4,000	4,000
Pass Through Payments	7,609,260	7,712,400	8,070,000
Debt Service	32,240,866	33,135,226	33,975,664
Capital Improvements	1,368,317	-	350,000
Grand Total	\$62,732,337	\$62,873,618	\$63,397,242

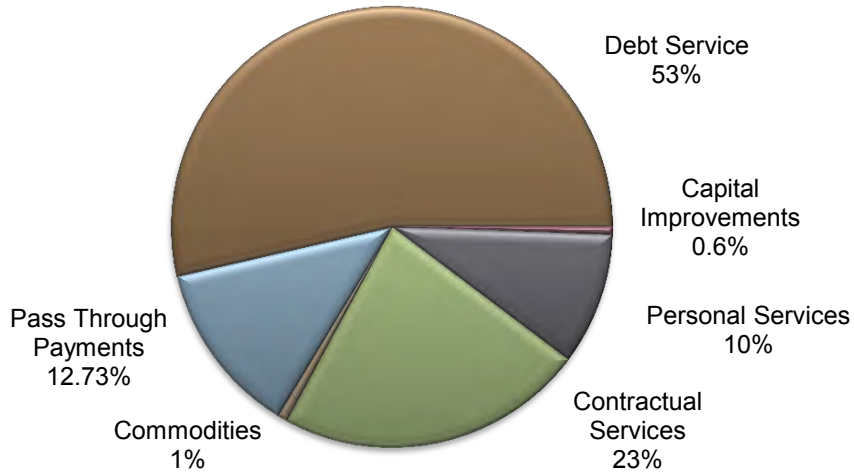
Allocation by Division			
Convention and Entertainment Facilities	\$17,500,585	\$18,160,122	\$17,703,408
Convention and Tourism	11,615,247	11,578,270	11,368,170
Capital Improvements	1,368,317	-	350,000
Debt Service	32,248,188	33,135,226	33,975,664
Grand Total	\$62,732,337	\$62,873,618	\$63,397,242

Allocation by Fund			
Convention And Sports Complex	\$19,019,693	\$20,560,118	\$21,734,043
Convention And Tourism	24,653,231	23,805,291	24,493,440
Downtown Arena Project Fund	15,138,826	15,127,639	15,253,445
General Fund	2,264,600	1,764,700	868,144
Neighborhood Tourist Develop	1,655,987	1,615,870	1,048,170
Grand Total	\$62,732,337	\$62,873,618	\$63,397,242

Full-Time Equivalent Positions			
Convention and Entertainment Facilities	93.0	98.0	97.0
Grand Total	93.0	98.0	97.0

Convention, Tourism, Entertainment

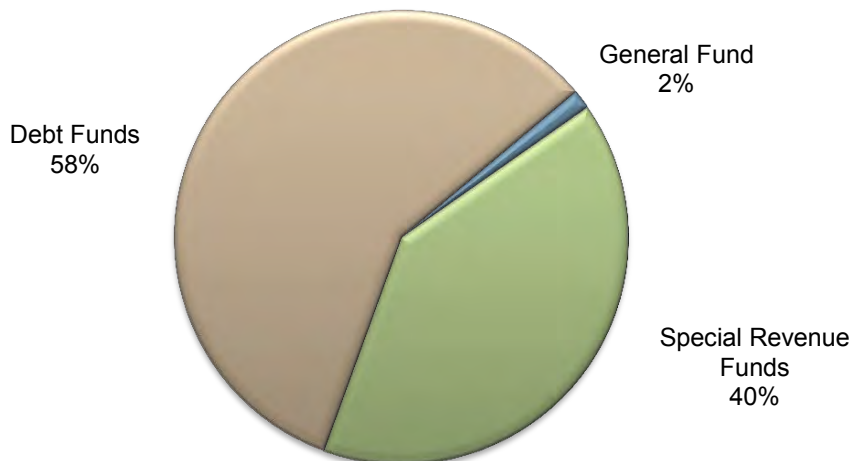
By Expense Category



Operating Expense by Division



By Fund Type



Convention, Tourism, Entertainment

Convention and Entertainment Facilities

The Convention and Entertainment Facilities Department provides entertainment opportunities and an economic engine for the citizens of Kansas City so that the downtown is fully utilized and tax revenue is generated through the hosting of various events including conventions, consumer shows, sporting events, concerts and other performing arts events.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Events held - Kemper Arena	26	27	27
Events held - American Royal Complex	50	48	57
Average Satisfaction: Event Services (5 point scale)	4.7	4.5	4.5
Average Satisfaction: Facility Services	4.5	4.5	4.5
Average Satisfaction: Contracted Services	no data	4.5	4.5
Average Satisfaction rating: Sales	no data	4.5	4.5
Citywide conventions (1000 room peak) booked by CVA	16	13	15
Number of convention hotel room nights (1000 room peak) booked by CVA	no data	153,495	164,909
Other events booked at Convention Ctr	224	220	209
Budgeted revenues from Convention Center operations	no data	\$8,579,612	\$8,050,000
Full-Time Equivalent Positions			
Administration	8.0	8.0	8.0
American Royal Center Operations	5.0	5.0	4.0
Convention Center Event Coordination	50.0	51.0	52.0
Convention Center Facility Maintenance	23.0	25.0	25.0
Convention Center Marketing	7.0	9.0	8.0
Grand Total	93.0	98.0	97.0

Changes to the Budget

Convention Center debt service is \$570,000 lower in the FY 2014-15 budget. Increases in American Royal Center Operations include \$170,000 for contractual security services and \$200,000 for event support.

Convention, Tourism, Entertainment

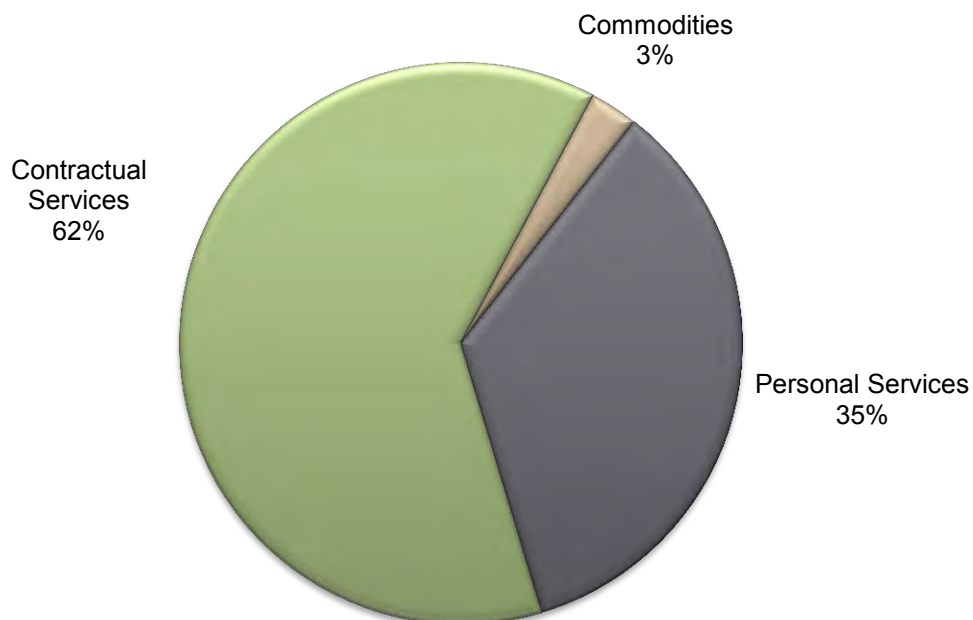
Convention and Entertainment Facilities

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,091,729	\$6,136,730	\$6,160,545
Contractual Services	11,901,211	11,396,007	11,054,155
Commodities	494,772	623,385	484,708
Capital Outlay	12,873	4,000	4,000
Grand Total	\$17,500,585	\$18,160,122	\$17,703,408

Allocation by Program			
Administration	\$797,625	\$913,813	\$929,981
American Royal Center Operations	2,576,838	1,558,898	1,901,588
Convention Center Debt Service	984,240	1,767,231	1,200,000
Convention Center Event Coordination	4,592,020	5,128,622	4,756,317
Convention Center Facility Maintenance	7,969,941	7,948,718	8,081,333
Convention Center Marketing	579,921	842,840	834,189
Grand Total	\$17,500,585	\$18,160,122	\$17,703,408

Allocation by Fund			
Special Revenue Funds	\$16,516,345	\$16,392,891	\$16,503,408
Debt Funds	984,240	1,767,231	1,200,000
Grand Total	\$17,500,585	\$18,160,122	\$17,703,408

Expenditures by Expense Category



Convention, Tourism, Entertainment

Convention and Tourism

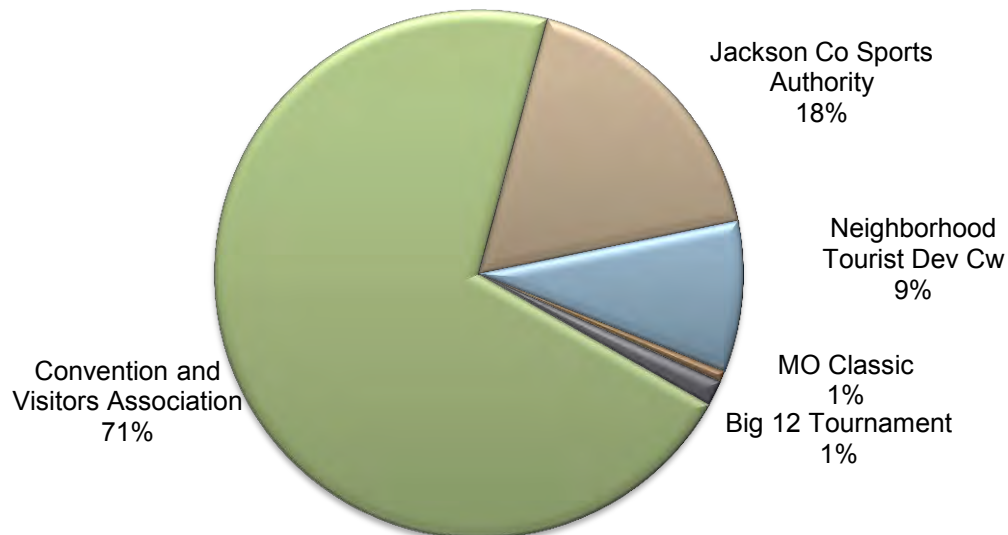
The Convention and Tourism Program promotes Kansas City as an attractive, superior destination for conventions, visitors, and tourism, thereby allowing the City to grow as a vibrant economic and entertainment center.

Allocation by Expense Category	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Contractual Services	\$4,005,987	\$3,865,870	\$3,298,170
Pass Through Payments	7,609,260	7,712,400	8,070,000
Grand Total	\$11,615,247	\$11,578,270	\$11,368,170

Allocation by Program	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Big 12 Tournament	\$0	\$250,000	\$175,000
Convention and Visitors Association	7,959,260	7,712,400	8,070,000
Jackson Co Sports Authority	2,000,000	2,000,000	2,000,000
Neighborhood Tourist Dev Cw	1,655,987	1,615,870	1,048,170
MO Classic	-	-	75,000
Grand Total	\$11,615,247	\$11,578,270	11,368,170

Allocation by Fund	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Debt Funds	\$3,050,000	\$3,050,000	\$3,050,000
Grand Total	\$11,615,247	\$11,578,270	\$11,368,170

Expenditures by Program



Convention, Tourism, Entertainment

Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Capital Improvements	\$1,368,317	\$0	\$350,000
Grand Total	\$1,368,317	\$0	\$350,000

Allocation by Program			
American Royal Center Operations	\$162,128	\$0	\$0
Convention Center Facility Maintenance	1,206,189	-	350,000
Grand Total	\$1,368,317	\$0	\$350,000

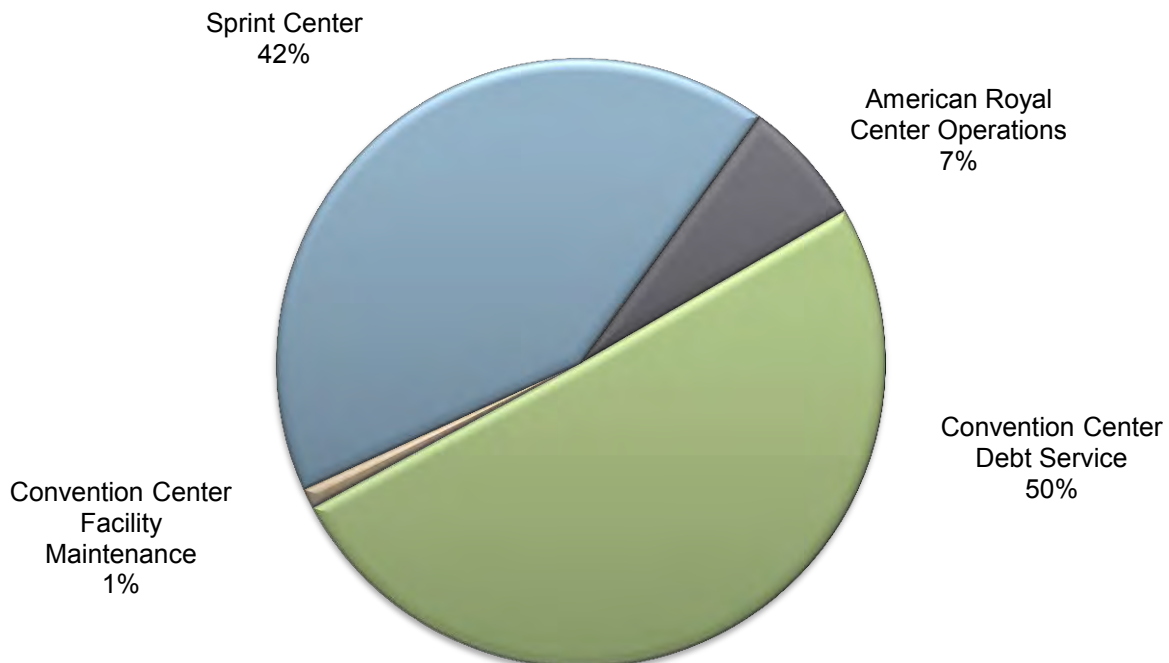
Allocation by Fund			
Special Revenue Funds	\$1,227,626	\$0	\$350,000
Debt Funds	140,691	-	-
Grand Total	\$1,368,317	\$0	\$350,000

Convention, Tourism, Entertainment

Debt Service

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Program			
American Royal Center Operations	\$2,264,600	\$2,264,700	\$2,264,300
Convention Center Debt Service	16,035,453	16,792,887	17,137,887
Convention Center Facility Maintenance	-	-	370,032
Sprint Center	13,940,813	14,077,639	14,203,445
Debt Service	7,322	-	-
Grand Total	\$32,248,188	\$33,135,226	\$33,975,664

Allocation by Fund			
General Fund	\$2,264,600	\$1,764,700	\$868,144
Special Revenue Funds	-	500,000	370,032
Debt Funds	29,983,588	30,870,526	32,737,488
Grand Total	\$32,248,188	\$33,135,226	\$33,975,664



Public Safety



Fire

Administration Training and Safety

Administrative Services

Community Services

Office of the Fire Chief

Professional Development

Buildings and Equipment

Technical Services Bureau

Fleet

Operations

Emergency Medical Services

Emergency Operations

Special Operations

Municipal Court

Correctional Services

Indigent Legal Defense

Court Operations

Police

Administration Bureau

Human Resources

Information and Technology

Executive Services Bureau

Communications

Detention Services

Facilities Maintenance

Fiscal

Fleet Management

Police Employee Benefits

Public Safety Sales Tax Program

Records Management

Investigations Bureau

Crime Lab

Investigations

Narcotics and Vice

Violent Crimes

Management Bureau

Administration

Community Access

Homeland Security

Internal Affairs

Patrol Bureau

Helicopter Unit

Mounted Patrol

Patrol and Patrol Administration

Tactical Operations

Traffic

Professional Development and Research Bureau

Planning and Research

Training

Youth Outreach

Public Safety

COUNCIL PRIORITIES

Public Safety - Kansas City will provide its citizens, businesses and visitors a safe and secure environment with a fair and effective system of justice and responsive police, fire and emergency medical services.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.

GOVERNING BODY GOALS

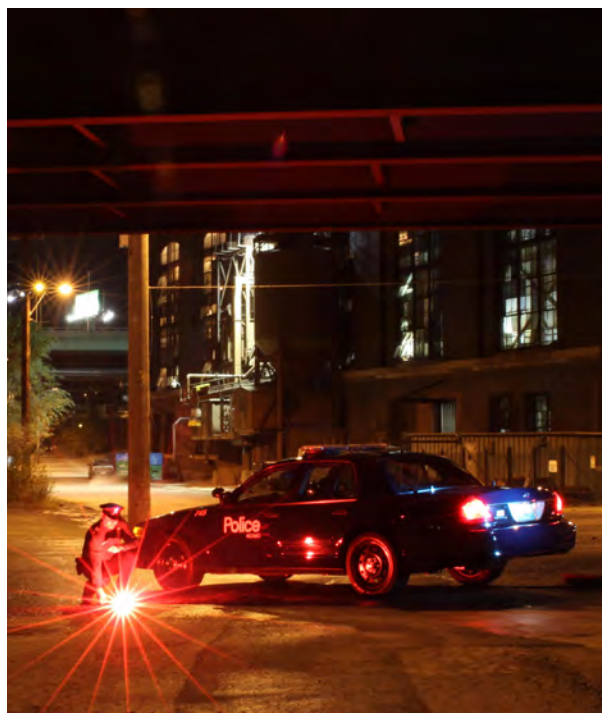
- Reduce crime among all age groups with special attention to crimes committed by youth, and with a particular emphasis on violent and property crimes such as homicides, aggravated assaults, and home burglaries.
- Improve emergency medical response times and patient outcomes.
- Maintain and enhance fire suppression and prevention, rescue and hazardous material incident response.
- Maintain and enhance emergency management capabilities to respond efficiently and effectively to natural or manmade disasters.
- Prevent threats to public safety and animal welfare via efficient and effective animal control response and operations.

CITIZEN PRIORITIES

As reported in the annual Citizen Survey, the two areas in which citizens requested improvements were “overall police effort to prevent crime” (52%) and “how quickly fire and rescue respond to emergencies” (61%).

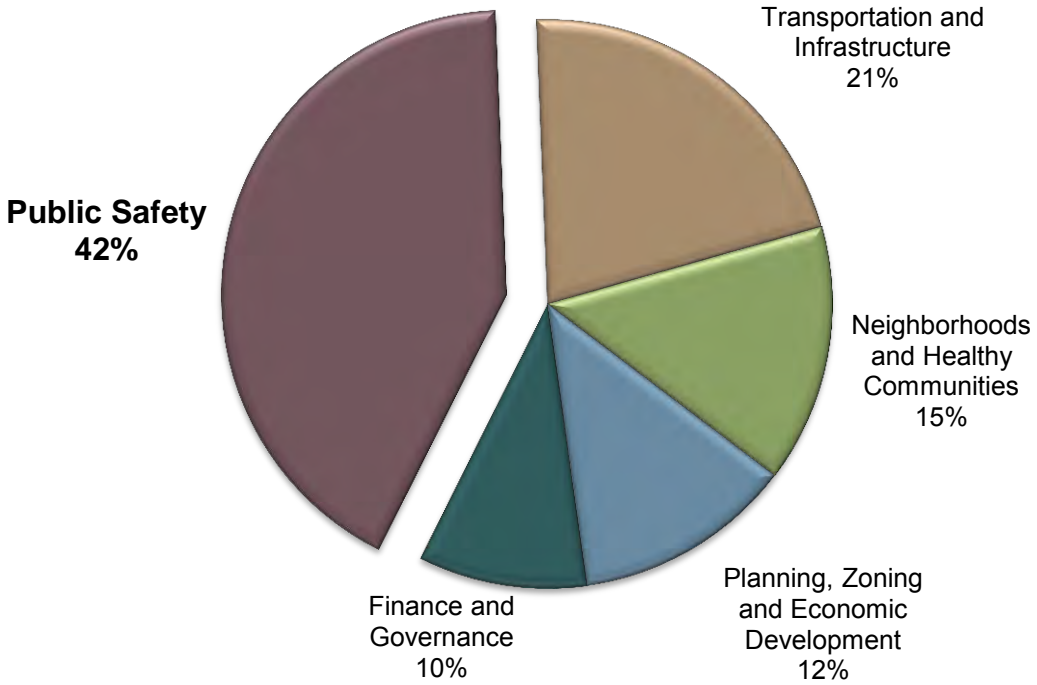
MEASURES OF SUCCESS

- Response times for public safety services
- Citizen satisfaction with police and fire services
- Crime data

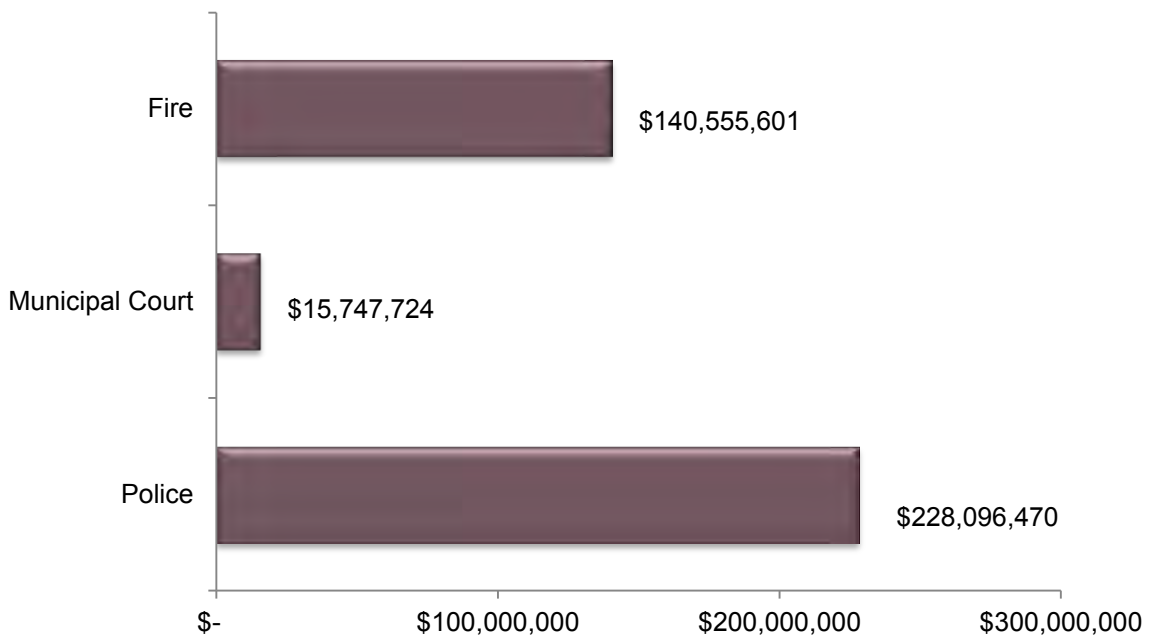


Public Safety

Total Budget



Public Safety



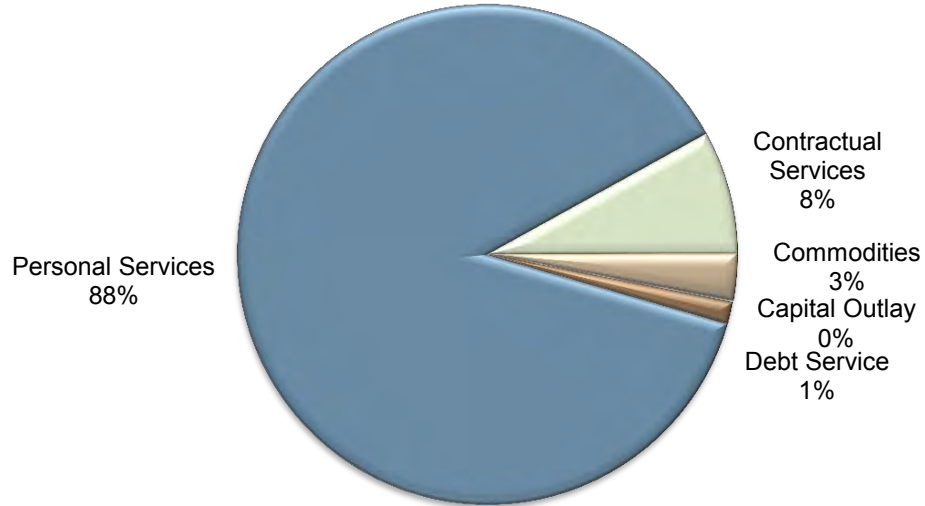
Fire

SUMMARY BY ALLOCATION

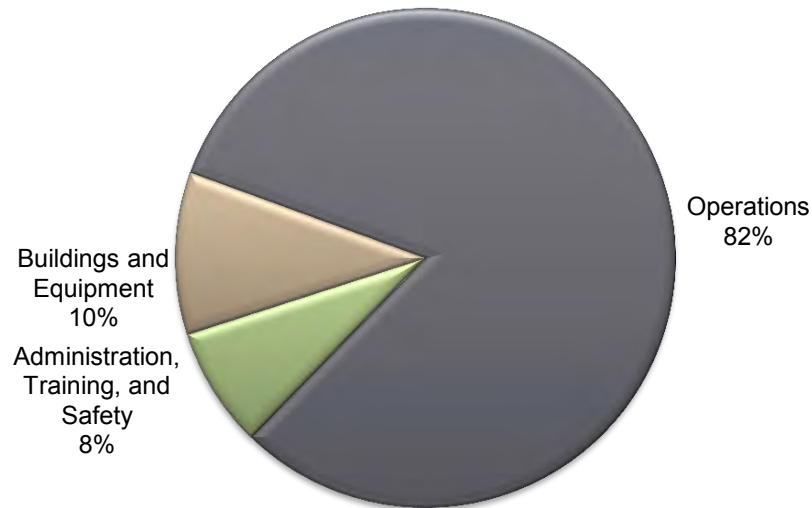
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$123,469,627	\$117,632,195	\$123,009,140
Contractual Services	10,525,305	9,921,701	11,256,923
Commodities	6,843,312	4,240,641	4,186,524
Capital Outlay	185,369	900,000	125,000
Debt Service	3,143,255	2,833,378	1,978,014
Capital Improvements	-	-	-
Grand Total	\$144,166,868	\$135,527,915	\$140,555,601
Allocation by Division			
Administration, Training, and Safety	\$13,807,768	\$12,721,355	\$10,776,304
Operations	110,758,979	104,550,693	113,260,302
Capital Improvements	-	-	-
Debt Service	3,143,255	2,833,378	1,978,014
Buildings and Equipment	16,456,866	15,422,489	14,540,981
Grand Total	\$144,166,868	\$135,527,915	\$140,555,601
Allocation by Fund			
Ambulance Services	\$29,109,559	\$27,869,346	\$27,721,437
Fire Sales Tax	19,737,724	20,106,053	18,729,413
General Fund	93,451,084	86,802,516	94,104,751
Public Safety Sales Tax	1,868,501	750,000	-
Grand Total	\$144,166,868	\$135,527,915	\$140,555,601
Full-Time Equivalent Positions			
Administration, Training, and Safety	119.5	88.5	67.0
Operations	1,085.9	1,124.9	1,121.4
Buildings and Equipment	94.3	91.3	95.4
Grand Total	1,299.7	1,304.7	1,283.8

Fire

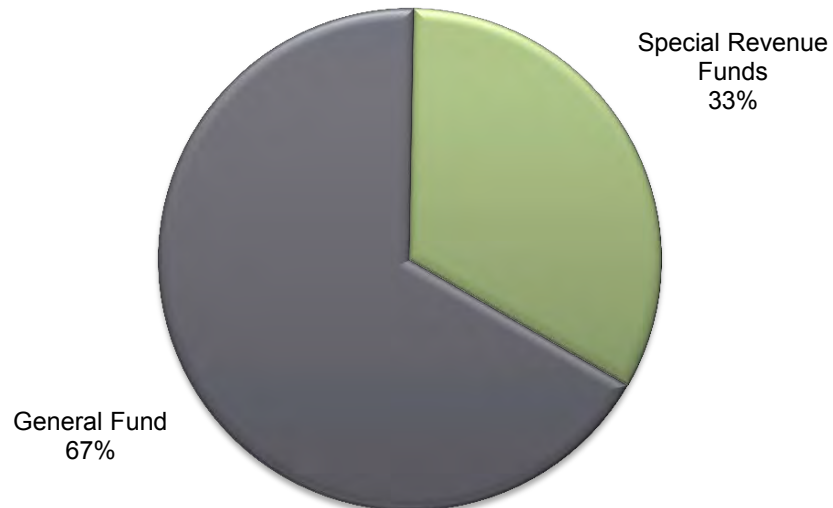
By Expense Category



Operating Expense by Division



By Fund Type



Fire

Administration, Training, and Safety

The Administration, Training and Safety program provides leadership, coordination and support services to the Fire Department so the community receives efficient, effective, and caring service delivery.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Mean time to resolution for citizen service requests (days)	4.84	10	10
Grievance rate (per 100 employees)	3	4	4
Mean time to resolution for grievances (weeks)	4	6	6
Investigations completed	1,355	1,100	1,100
Inspections completed	15,870	15,000	15,000
Educational contacts	34,238	30,000	30,000
Community awareness contacts	89,762	120,000	80,000
Smoke detectors distributed	5,650	3,000	3,000
Fire fatalities	10	0	0
Fire fatalities in inspected structures	1	0	0
Full-Time Equivalent Positions			
Administrative Services	66.0	35.0	15.0
Community Services	28.0	28.0	27.0
Office of the Fire Chief	3.0	3.0	4.0
Professional Development	22.5	22.5	21.0
Grand Total	119.5	88.5	67.0

Changes to the Budget

The FY 2014-15 budget includes \$1.7 million in program efficiencies due to projected reduction in the Staffing for Adequate Emergency Response (SAFER) grant. The Professional Development program includes \$280,000 for advanced paramedic training.

Fire

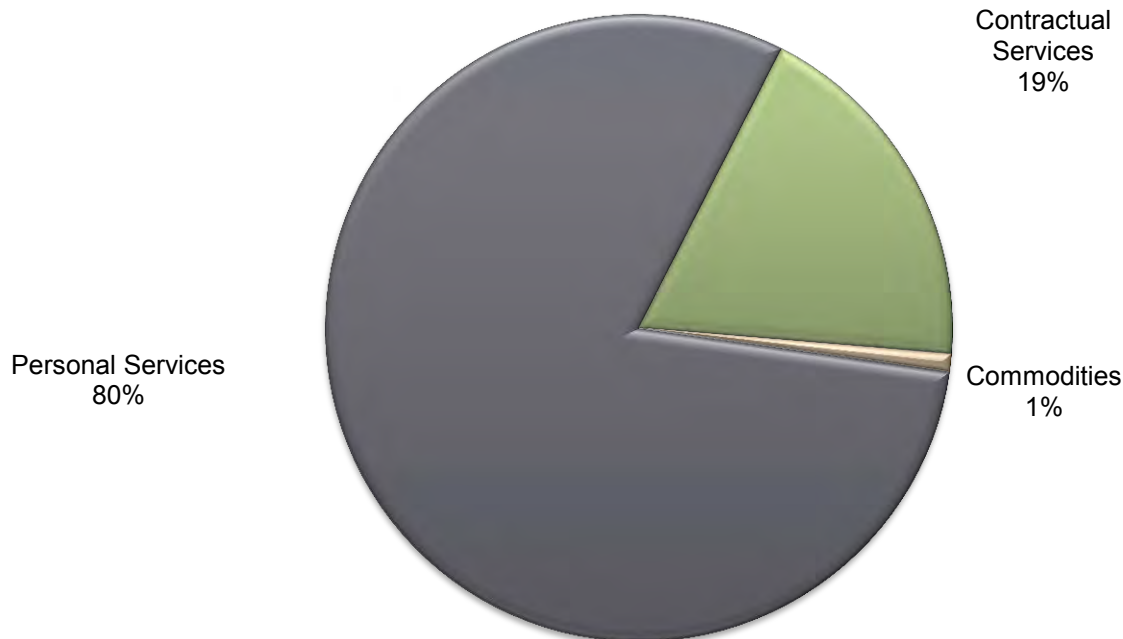
Administration, Training, and Safety

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$12,304,109	\$11,489,851	\$8,653,156
Contractual Services	1,425,743	1,127,904	2,024,198
Commodities	77,916	103,600	98,950
Capital Outlay	-	-	-
Grand Total	\$13,807,768	\$12,721,355	\$10,776,304

Allocation by Program			
Administrative Services	\$7,312,110	\$6,374,526	\$4,331,118
Community Services	2,889,451	2,849,445	2,873,121
Office of the Fire Chief	913,266	879,126	853,784
Professional Development	2,692,941	2,618,258	2,718,281
Grand Total	\$13,807,768	\$12,721,355	\$10,776,304

Allocation by Fund			
General Fund	\$7,490,656	\$7,555,581	\$7,491,866
Special Revenue Funds	6,317,112	5,165,774	3,284,438
Grand Total	\$13,807,768	\$12,721,355	\$10,776,304

Expenditures by Expense Category



Fire

Emergency Operations Bureau

The Emergency Operations Bureau deploys personnel and equipment to fires, sudden medical emergencies, and other dangerous situations so that loss of life and property is minimized.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Medical transports billed	47,180	54,000	54,000
Adjusted collection rates	no data	34%	34%
Fire responses	3,507	2,400	2,400
EMS incidents (life threatening)	19,957	20,000	20,000
EMS responses (other)	60,797	48,000	60,000
Response time for structure fires (percent in <6 minutes)	72%	85%	85%
Response time for life-threatening calls (percent in <6 minutes)	66%	85%	85%
ROSC (return of spontaneous circulation) rate for cardiac arrests with vtac and vfib rhythms	33%	20%	20%
HazMat responses	1049	900	900
Events covered by Special Ops	279	250	250
Full-Time Equivalent Positions			
Emergency Medical Services	8.0	8.0	6.0
Emergency Operations	1,031.9	1,070.9	1,055.4
Special Operations	46.0	46.0	60.0
Grand Total	1,085.9	1,124.9	1,121.4

Changes to the Budget

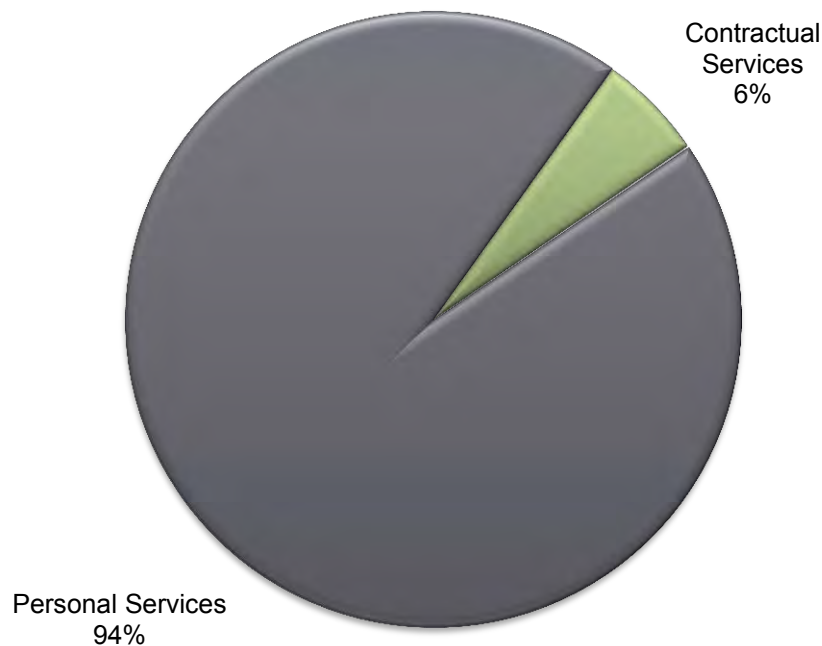
Emergency Operations Bureau increases over \$8 million primarily due to pension and overtime adjustment of \$5.6 million and \$3.2 million, respectively. 30 positions reduced to the end of the SAFER grant.

Fire

Emergency Operations Bureau

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$103,759,071	\$98,872,015	\$106,822,063
Contractual Services	6,346,247	5,581,378	6,311,939
Commodities	654,791	97,300	126,300
Capital Outlay	-1,130	-	-
Grand Total	\$110,758,979	\$104,550,693	\$113,260,302
Allocation by Program			
Emergency Medical Services	\$1,565,832	\$1,124,628	\$904,710
Emergency Operations	103,614,801	98,471,809	105,812,668
Special Operations	5,578,346	4,954,256	6,542,924
Grand Total	\$110,758,979	\$104,550,693	\$113,260,302
Allocation by Fund			
General Fund	\$80,648,363	\$74,544,179	\$82,573,725
Special Revenue Funds	30,110,616	30,006,514	30,686,577
Grand Total	\$110,758,979	\$104,550,693	\$113,260,302

Expenditures by Expense Category



Fire

Buildings and Equipment

Buildings and Equipment is responsible for all information technology, communications and technical issues so responses to the community will be timely. The bureau also provides replacement, maintenance, and repair of fire apparatus, vehicles, and equipment.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Calls received to 911 Communications	220,582	200,000	200,000
Dispatched calls	100,283	100,000	100,000
Call handling time for life threatening emergencies (percent in <1 minute)	21%	90%	90%
Full-Time Equivalent Positions			
Fleet	12.0	11.0	11.0
Technical Services Bureau	82.3	80.3	84.4
Grand Total	94.3	91.3	95.4

Changes to the Budget

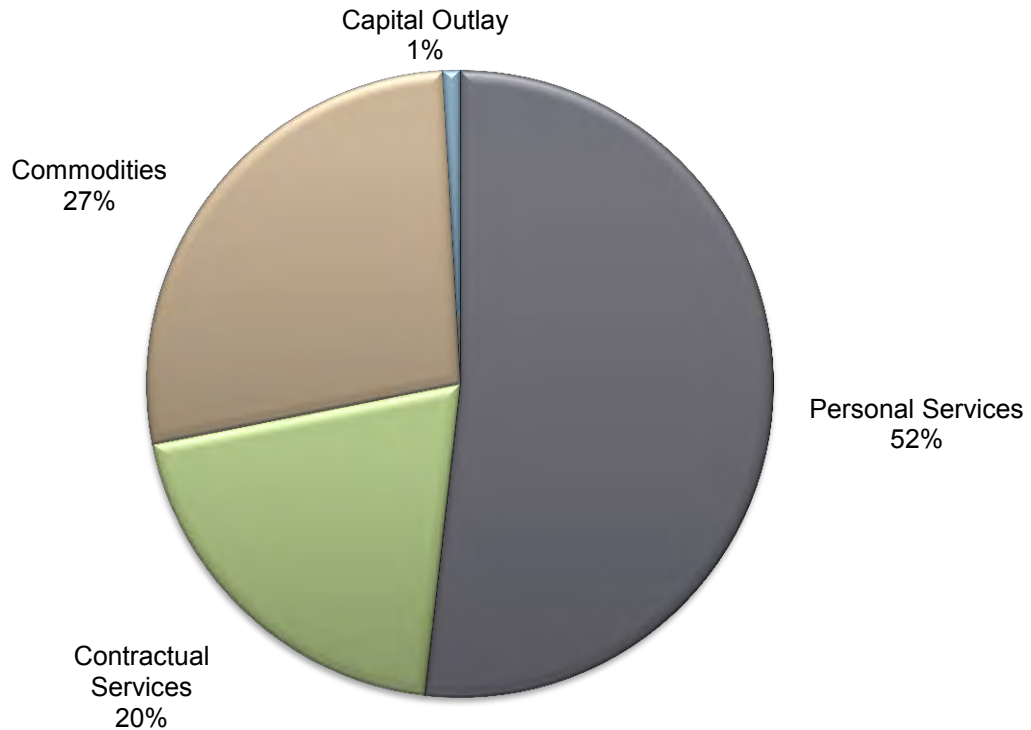
The FY 2014-15 budget reduces software maintenance costs by \$400,000, which was a one-time adjustment in the prior year. Fleet services decreases \$1.4 million to reflect efficiencies and a proposed vehicle replacement lease purchase.

Fire

Buildings and Equipment

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$7,406,447	\$7,270,329	\$7,533,921
Contractual Services	2,753,315	3,212,419	2,920,786
Commodities	6,110,605	4,039,741	3,961,274
Capital Outlay	186,499	900,000	125,000
Grand Total	\$16,456,866	\$15,422,489	\$14,540,981
Allocation by Program			
Fleet	\$6,680,765	\$6,000,065	\$4,617,119
Technical Services Bureau	9,776,101	9,422,424	9,923,862
Grand Total	\$16,456,866	\$15,422,489	\$14,540,981
Allocation by Fund			
General Fund	\$5,312,065	\$4,702,756	\$4,039,160
Special Revenue Funds	11,144,801	10,719,733	10,501,821
Grand Total	\$16,456,866	\$15,422,489	\$14,540,981

Expenditures by Expense Category



Fire

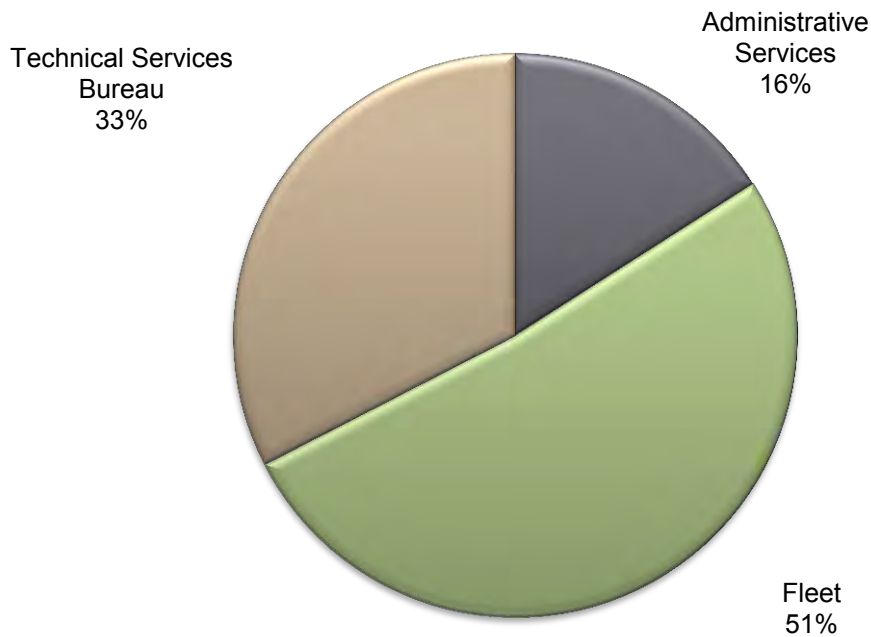
Debt Service

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Debt Service	\$3,143,255	\$2,833,378	\$1,978,014
Grand Total	\$3,143,255	\$2,833,378	\$1,978,014

Allocation by Program			
Administrative Services	\$0	\$319,000	\$315,451
Fleet	2,500,405	1,867,928	1,018,613
Technical Services Bureau	642,850	646,450	643,950
Grand Total	\$3,143,255	\$2,833,378	\$1,978,014

Allocation by Fund			
Special Revenue Funds	\$3,143,255	\$2,833,378	\$1,978,014
Grand Total	\$3,143,255	\$2,833,378	\$1,978,014

Expenditures by Program





Municipal Court

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,834,052	\$5,257,867	\$5,504,944
Contractual Services	6,712,334	7,004,639	9,351,287
Commodities	87,707	99,830	118,430
Capital Outlay	1,167	100,000	100,000
Debt Service	496,968	673,063	673,063
Grand Total	\$13,132,228	\$13,135,399	\$15,747,724

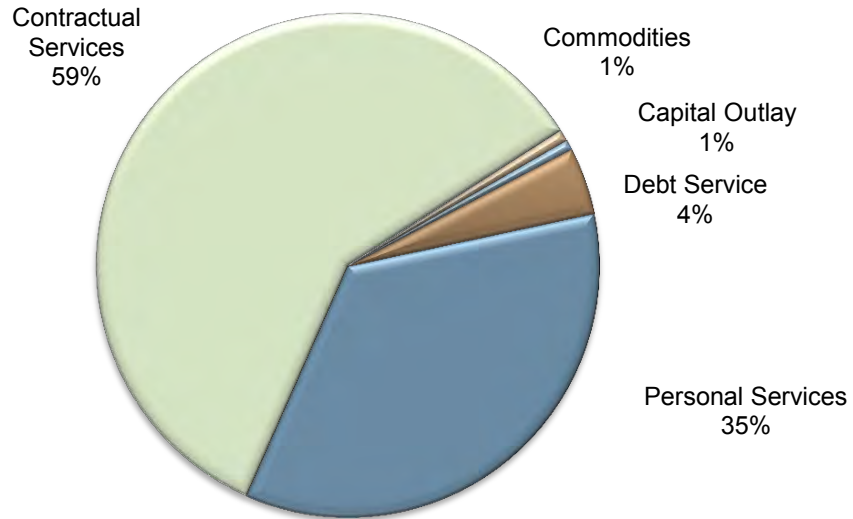
Allocation by Division			
Correctional Services	\$4,545,311	\$4,748,935	\$7,447,252
Court Operations	7,003,643	6,617,983	6,531,991
Indigent Legal Defense	1,086,306	1,095,418	1,095,418
Debt Service	496,968	673,063	673,063
Grand Total	\$13,132,228	\$13,135,399	\$15,747,724

Allocation by Fund			
General Fund	\$12,957,228	\$12,962,336	\$15,647,289
Inmate Security Fund	175,000	173,063	100,435
Grand Total	\$13,132,228	\$13,135,399	\$15,747,724

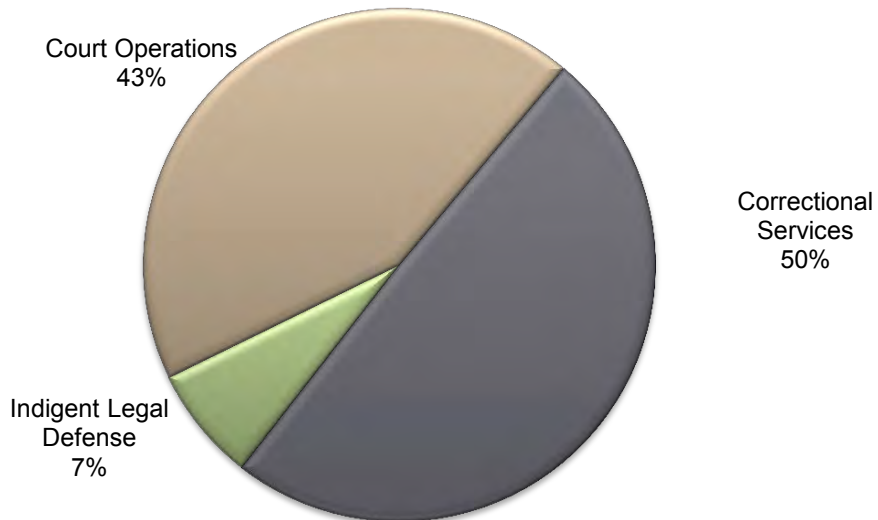
Full-Time Equivalent Positions			
Correctional Services	15.0	15.0	23.0
Court Operations	59.3	60.3	47.3
Grand Total	74.3	75.3	70.3

Municipal Court

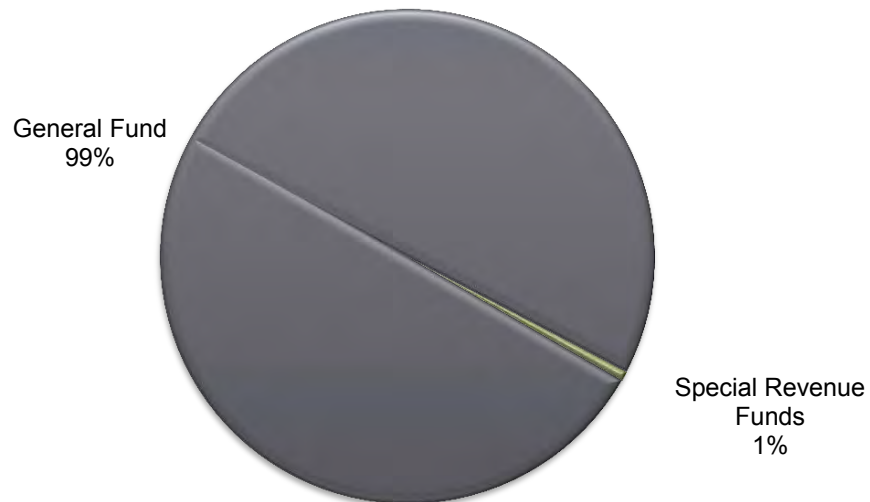
By Expense Category



Operating Expense by Division



By Fund Type



Municipal Court

Municipal Court

The Municipal Court adjudicates all cases docketed and probations ordered. It ensures all City ordinance violations are properly and efficiently processed and that all fines and bond forfeitures are properly accounted for and deposited.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
Case Clearance Rate	80%	80%	100%
Percent of traffic cases disposed w/in 90 days	85%	85%	85%
Average days to disposition - Traffic (days)	90	90	90
Average days to disposition - Other	180	180	180
Percent of fines collected w/in same year - Traffic	88%	88%	88%
Percent of fines collected w/in same year - other	65%	65%	65%
Number of defendants represented	7500	7,500	7,500
Percent bed capacity reached	100%	100%	100%
Percent of released clients not incarcerated again in 6 months	12%	12%	12%
Full-Time Equivalent Positions			
Correctional Services	15.0	15.0	23.0
Municipal Court	59.3	60.3	47.3
Grand Total	74.3	75.3	70.3

Changes to the Budget

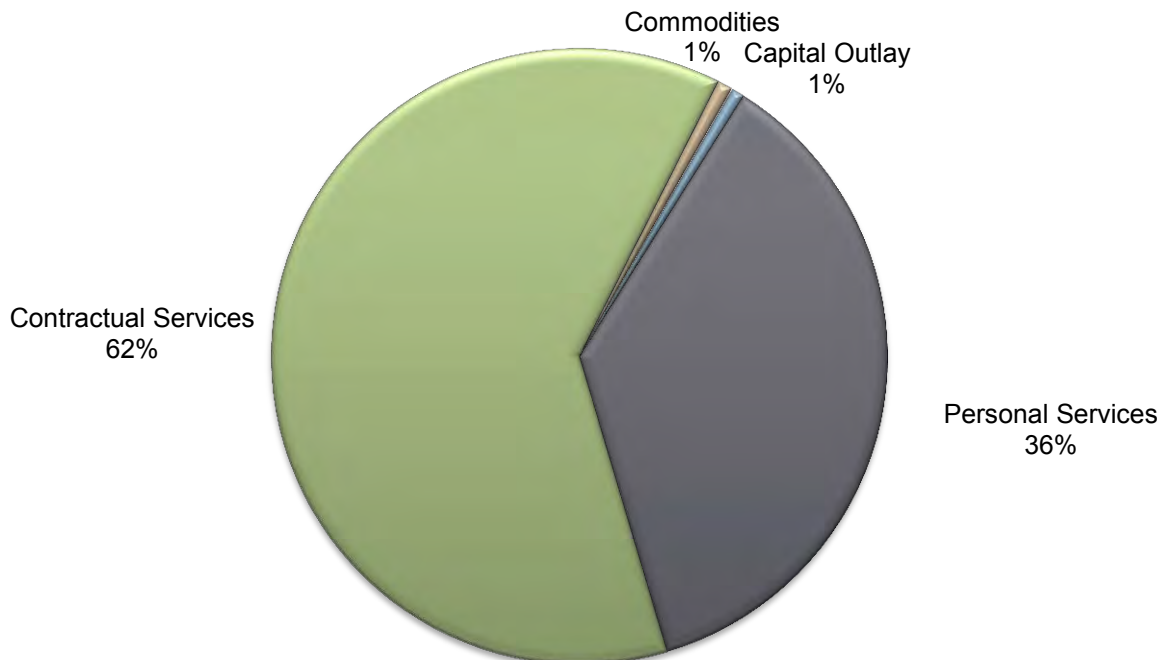
Municipal Courts increases primarily due to a \$1.8 million expansion of the Jackson County Detention Center and an additional \$475,000 in specialty court operation, which is fee supported.

Municipal Court

Municipal Court

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,834,052	\$5,257,867	\$5,504,944
Contractual Services	6,712,334	7,004,639	9,351,287
Commodities	87,707	99,830	118,430
Capital Outlay	1,167	100,000	100,000
Grand Total	\$12,635,260	\$12,462,336	\$15,074,661
Allocation by Program			
Correctional Services	\$4,545,311	\$4,748,935	\$7,447,252
Indigent Legal Defense	1,086,306	1,095,418	1,095,418
Municipal Court	7,003,643	6,617,983	6,531,991
Grand Total	\$12,635,260	\$12,462,336	\$15,074,661
Allocation by Fund			
General Fund	\$12,460,260	\$12,462,336	\$15,074,661
Special Revenue Funds	175,000	-	-
Grand Total	\$12,635,260	\$12,462,336	\$15,074,661

Expenditures by Expense Category

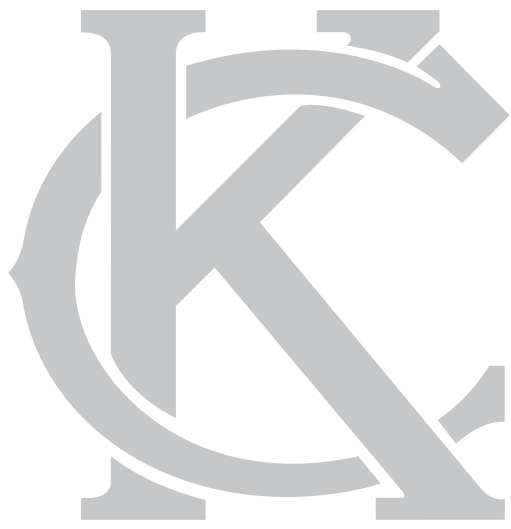


Municipal Court

Debt Service

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Program			
Mun Crt Case Mgmt Systems	\$496,968	\$673,063	\$673,063
Grand Total	\$496,968	\$673,063	\$673,063

Allocation by Fund			
General Fund	\$496,968	\$500,000	\$572,628
Special Revenue Funds	-	173,063	100,435
Grand Total	\$496,968	\$673,063	\$673,063



Police

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$172,636,279	\$183,685,680	\$191,699,520
Contractual Services	13,006,185	14,186,475	13,577,564
Commodities	8,942,684	7,850,464	7,887,163
Capital Outlay	6,698,574	3,085,500	2,008,000
Debt Service	5,457,877	11,338,413	12,924,223
Capital Improvements	4,787,053	500,000	-
Grand Total	\$211,528,652	\$220,646,532	\$228,096,470

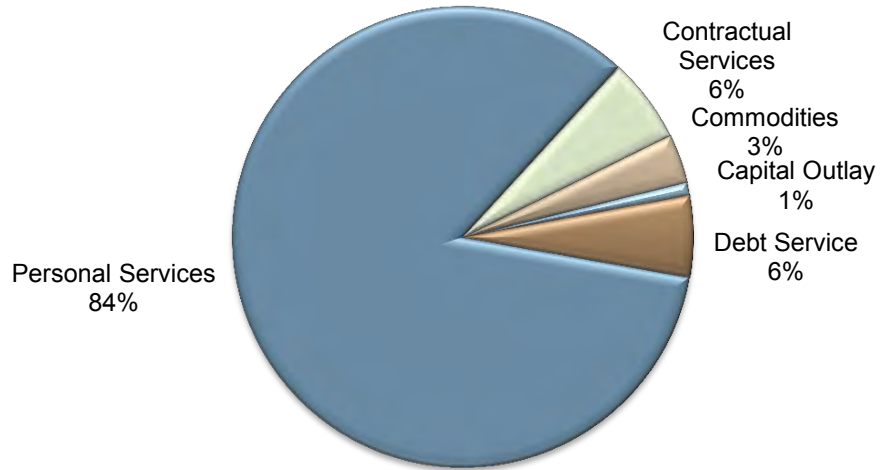
Allocation by Division			
Administration Bureau	\$5,904,161	\$6,587,878	\$6,005,405
Executive Services Bureau	77,591,116	77,253,725	88,907,612
Investigations Bureau	26,743,731	29,304,018	28,033,569
Management Bureau	11,687,566	11,948,320	12,620,152
Patrol Bureau	72,815,256	77,355,166	73,210,583
Professional Development and Research Bureau	6,541,892	6,359,012	6,394,926
Debt Service	5,457,877	11,338,413	12,924,223
Capital Improvements	4,787,053	500,000	-
Grand Total	\$211,528,652	\$220,646,532	\$228,096,470

Allocation by Fund			
Convention And Tourism	\$249,996	\$0	\$0
General Debt And Interest	5,457,877	11,338,413	11,492,285
General Fund	186,249,506	195,214,132	201,745,264
Health Levy	-	150,000	-
Local Law Enforcement Grants	105,591	-	-
Parking Garage	-	-	371,076
Police Drug Enforcement	2,080,038	2,331,382	2,360,753
Police Grant Fund	8,311,015	8,087,605	8,645,154
Public Art Fund	241,315	-	-
Public Safety Sales Tax	8,833,314	3,525,000	3,481,938
Grand Total	\$211,528,652	\$220,646,532	\$228,096,470

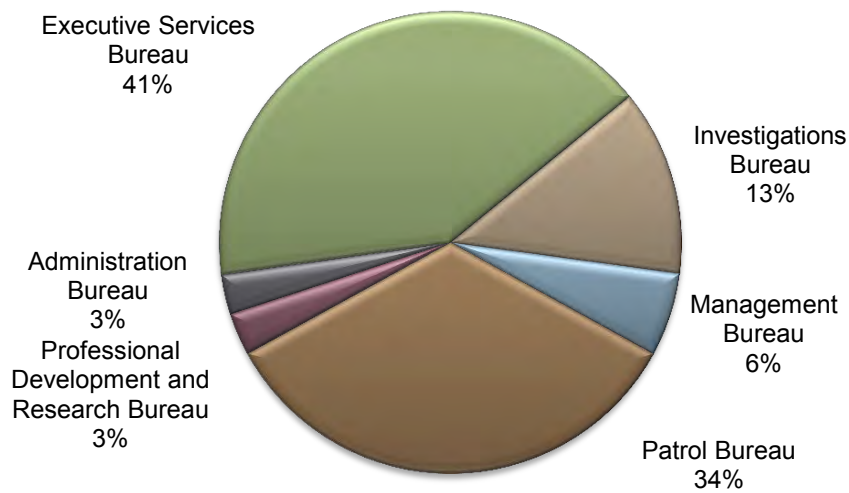
Full-Time Equivalent Positions			
Administration Bureau	69.0	100.0	101.0
Executive Services Bureau	390.0	367.0	368.0
Investigations Bureau	329.7	339.7	346.4
Management Bureau	89.0	106.0	115.0
Patrol Bureau	1,154.3	1,124.3	1,116.6
Professional Development and Research Bureau	119.0	95.0	98.0
Grand Total	2,151.0	2,132.0	2,145.0

Police

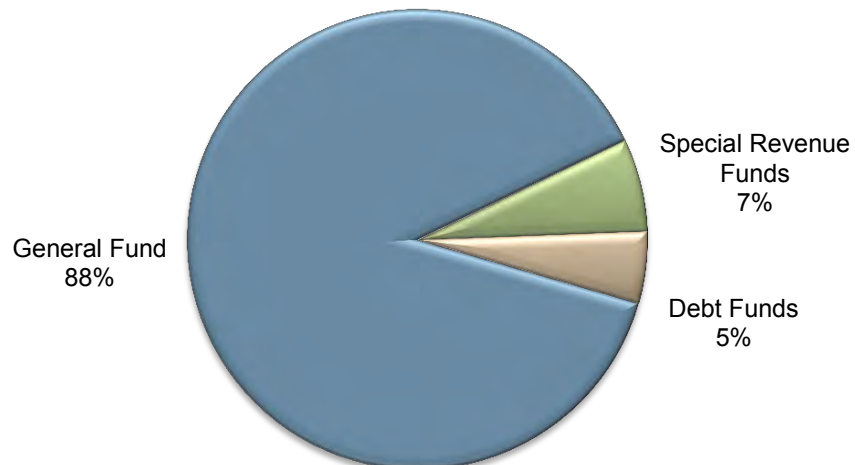
By Expense Category



Operating Expense by Division



By Fund Type



Police

Administration Bureau

The Administration Bureau consists of Human Resources charged with finding, screening, recruiting and training job applicants, as well as administering employee-benefit programs, and information technology that supports the department's personal computer based network and mainframe computers.

Performance Indicators	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Full-Time Equivalent Positions			
Human Resources	29.0	29.0	29.0
Information & Technology	40.0	71.0	72.0
Grand Total	69.0	100.0	101.0

Changes to the Budget

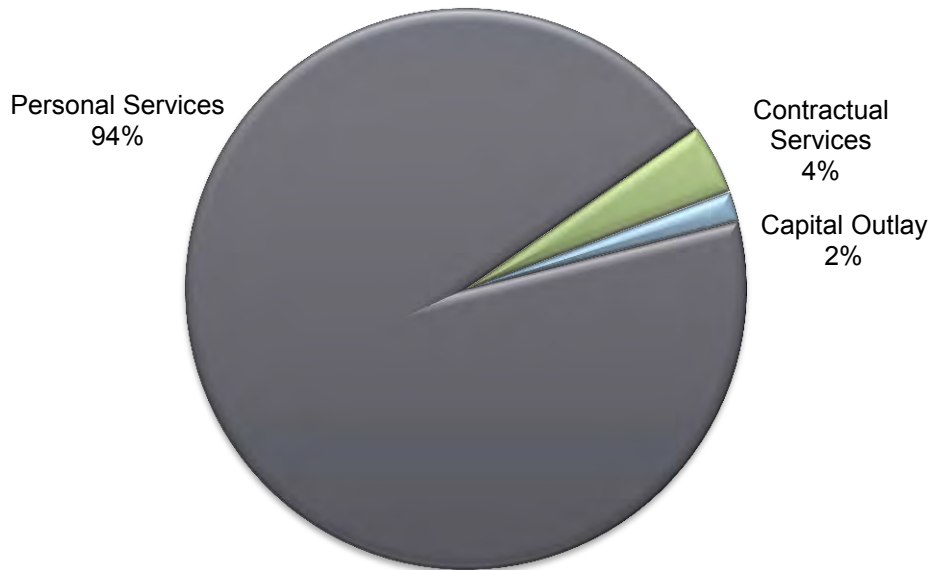
Administration Bureau includes \$600,000 in program efficiencies budget in FY 2014-15 as part of an ongoing effort to encourage administrative savings in the department.

Police

Administration Bureau

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,400,342	\$5,844,620	\$5,657,240
Contractual Services	238,161	233,258	238,165
Commodities	9,896	10,000	10,000
Capital Outlay	1,255,762	500,000	100,000
Grand Total	\$5,904,161	\$6,587,878	\$6,005,405
Allocation by Program			
Human Resources	\$1,998,702	\$1,982,185	\$1,904,530
Information & Technology	3,905,459	4,605,693	4,100,875
Grand Total	\$5,904,161	\$6,587,878	\$6,005,405
Allocation by Fund			
General Fund	\$4,612,885	\$5,977,121	\$5,870,405
Special Revenue Funds	1,291,276	610,757	135,000
Grand Total	\$5,904,161	\$6,587,878	\$6,005,405

Expenditures by Expense Category



Police

Executive Services Bureau

The Executive Services Bureau is comprised of three elements: Fiscal Division, Facilities Management and Construction Division, and Logistical Support Division. The bureau is responsible for the day-to-day financial operations of the department, communication, radio installation and radio repair, fleet operations, detention, and property and evidence.

Performance Indicators	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Full-Time Equivalent Positions			
Communications	129.0	129.0	128.0
Detention Services	55.0	56.0	56.0
Facilities Maintenance	49.0	50.0	50.0
Fiscal	45.0	44.0	47.0
Fleet Management	44.0	44.0	44.0
Police Employee Benefits	-	-	-
Records Management	68.0	44.0	43.0
Grand Total	390.0	367.0	368.0

Changes to the Budget

Program increase in FY 2014-15 occurs in Pension system (\$7 million), Pension civilian (\$1 million), and Pension-Health supplement (\$3 million). The FY 2014-15 budget fully funds the police and civilian pension systems resulting in an increase of approximately \$11.2 million. The Executive Services Bureau also includes program efficiencies.

Police

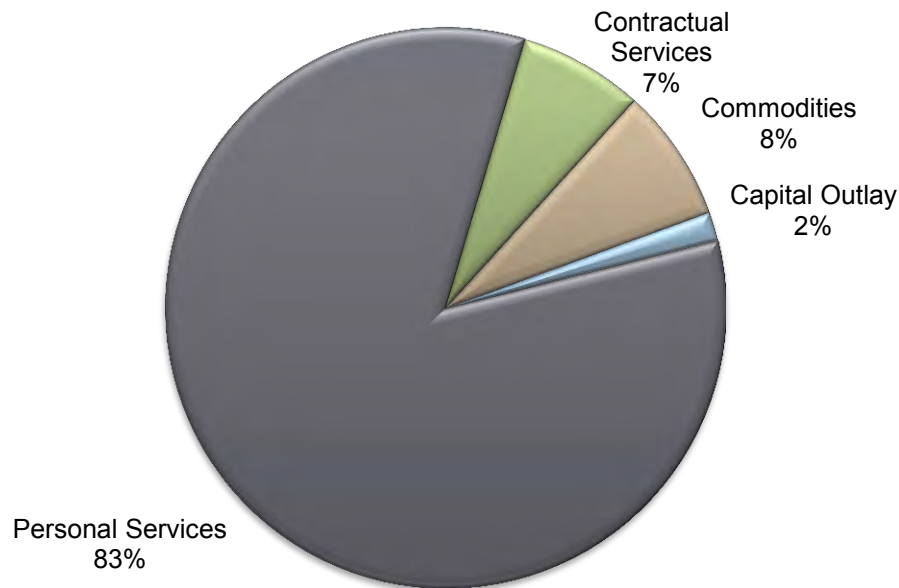
Executive Services Bureau

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$60,278,655	\$61,435,321	\$74,214,256
Contractual Services	6,419,166	6,899,312	6,371,195
Commodities	7,938,767	6,919,092	6,872,161
Capital Outlay	2,954,528	2,000,000	1,450,000
Grand Total	\$77,591,116	\$77,253,725	\$88,907,612

Allocation by Program			
Communications	\$6,688,881	\$7,524,027	\$7,388,850
Detention Services	2,450,285	2,654,475	1,912,238
Facilities Maintenance	4,625,066	4,811,042	4,494,686
Fiscal	8,498,094	6,917,092	7,289,532
Fleet Management	9,202,540	8,863,615	8,345,584
Police Employee Benefits	43,420,292	44,828,005	57,758,506
Public Safety Sales Tax Program	178,115	-	-
Records Management	2,527,843	1,655,469	1,718,216
Grand Total	\$77,591,116	\$77,253,725	\$88,907,612

Allocation by Fund			
General Fund	\$73,572,364	\$73,704,994	\$85,870,047
Special Revenue Funds	4,018,752	3,548,731	3,037,565
Grand Total	\$77,591,116	\$77,253,725	\$88,907,612

Expenditures by Expense Category



Police

Investigations Bureau

The Investigation Bureau is responsible for investigation of reported crimes leading to the identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud, or forgery and those involved in the possession and distribution of illegal narcotics. Support services are provided through collection, preservation, and forensic examination of evidence and apprehension and extradition of criminals.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Crimes Against Persons	12,095	no data	5% decrease from Actual FY '13-14
Crimes Against Property	36,818	no data	5% decrease from Actual FY '13-14
Homicide Totals	no data	no data	TBD
Current Year Homicides Cleared	no data	no data	TBD
Past Homicides Cleared This Year	no data	no data	TBD
Total Case Output	no data	no data	TBD
DNA Backlog	no data	no data	TBD
Firearms Recovered	no data	no data	TBD
Full-Time Equivalent Positions			
Crime Lab	81.0	81.0	83.0
Investigations	7.0	11.0	18.0
Narcotics and Vice	97.0	106.0	101.0
Violent Crimes	144.7	141.7	144.4
Grand Total	329.7	339.7	346.4

Changes to the Budget

With small decreases in "Holiday Pay" and "Contracts with Non-Municipal Agents" of \$250,000, the main savings is realized through program efficiencies as part of an ongoing effort to encourage administrative savings in the department.

Police

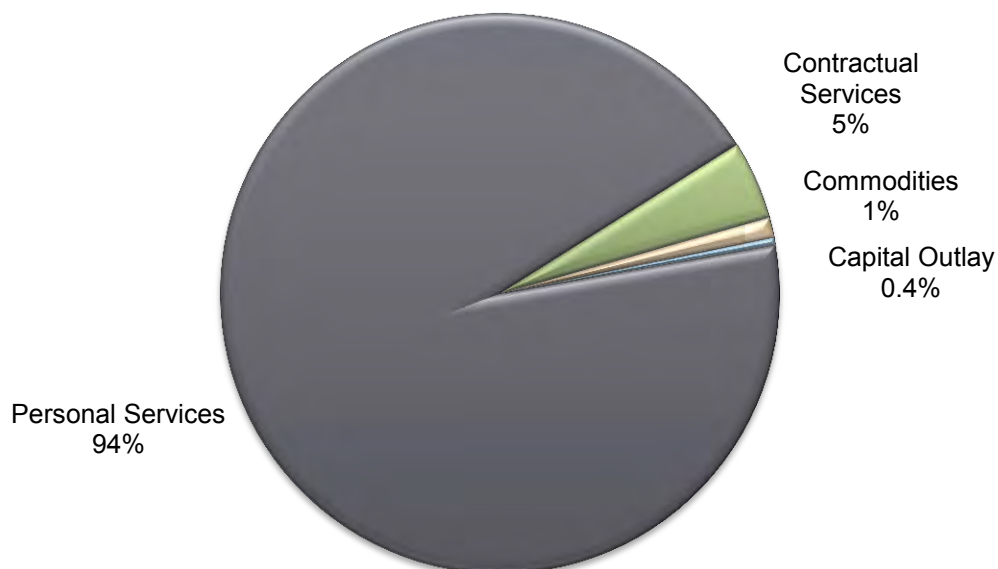
Investigations Bureau

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$24,742,800	\$27,155,649	\$26,309,167
Contractual Services	936,982	1,490,189	1,267,492
Commodities	548,437	374,680	338,910
Capital Outlay	515,512	283,500	118,000
Grand Total	\$26,743,731	\$29,304,018	\$28,033,569

Allocation by Program			
Crime Lab	\$5,183,454	\$5,573,671	\$5,813,982
Investigations	1,294,012	2,045,856	2,210,866
Narcotics and Vice	10,388,832	10,832,603	9,963,955
Violent Crimes	9,877,433	10,851,888	10,044,766
Grand Total	\$26,743,731	\$29,304,018	\$28,033,569

Allocation by Fund			
General Fund	\$21,503,529	\$22,963,328	\$22,115,740
Special Revenue Funds	5,240,202	6,340,690	5,917,829
Grand Total	\$26,743,731	\$29,304,018	\$28,033,569

Expenditures by Expense Category



Police

Management Bureau

The Management Bureau provides direct management and policy-making for the department including coordinating the important function of homeland security. It also serves as an information resource to and from the community.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Performance Indicators			
Complaints Received	no data	no data	TBD
Complaints Currently Under Investigation	no data	no data	TBD
Investigations Completed	no data	no data	TBD
Full-Time Equivalent Positions			
Administration	34.0	35.0	34.0
Community Access	7.0	8.0	8.0
Homeland Security	33.0	48.0	58.0
Internal Affairs	15.0	15.0	15.0
Grand Total	89.0	106.0	115.0

Changes to the Budget

Administration Bureau includes program efficiencies in FY 2014-15 as part of an ongoing effort to encourage administrative savings in the department.

Police

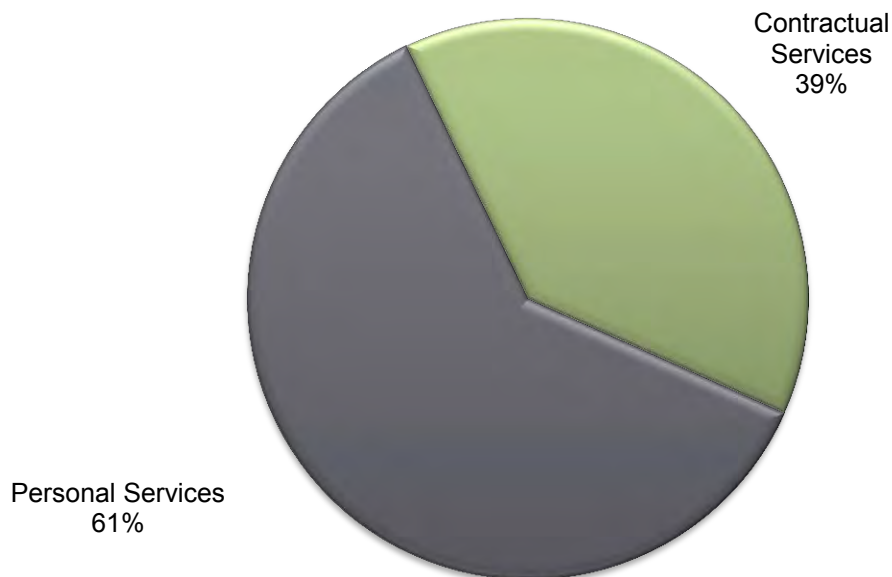
Management Bureau

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$6,730,037	\$7,045,963	\$7,722,425
Contractual Services	4,957,529	4,902,357	4,897,727
Commodities	-	-	-
Grand Total	\$11,687,566	\$11,948,320	\$12,620,152

Allocation by Program			
Administration	\$7,246,963	\$7,159,149	\$7,010,805
Community Access	502,225	529,604	522,090
Homeland Security	3,030,380	3,276,601	4,130,314
Internal Affairs	907,998	982,966	956,943
Grand Total	\$11,687,566	\$11,948,320	\$12,620,152

Allocation by Fund			
General Fund	\$11,672,411	\$11,940,320	\$12,608,152
Special Revenue Funds	15,155	8,000	12,000
Grand Total	\$11,687,566	\$11,948,320	\$12,620,152

Expenditures by Expense Category



Police

Patrol Bureau

The Patrol Bureau is comprised of eight divisions: six geographically based patrol divisions, the Tactical Operations Division, and the Special Operations Division. Bureau resources are directed toward uniformed patrol functions, the most critical of which is the response to 9-1-1 emergency calls for service.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Performance Indicators			
911 Calls Received	no data	no data	TBD
Officers Dispatched	no data	no data	TBD
Non Emergency Calls Received	no data	no data	TBD
Calls Handled Alternatively	no data	no data	TBD
Median Response Time	7.72	no data	7.50
Violent Crimes	no data	no data	TBD
Property Crimes	no data	no data	TBD
Fatal Crashes	no data	no data	TBD
Traffic Enforcement Citations	128,295 (KCPD only) (29,371 RL)	no data	5% Increase from Actual FY '13-14 (less Red Light cameras)
Full-Time Equivalent Positions			
Helicopter Unit	10.0	10.0	10.0
Mounted Patrol	10.0	10.0	10.0
Patrol and Patrol Administration	984.3	957.3	940.8
Tactical Operations	53.0	55.0	54.0
Traffic	97.0	92.0	101.8
Grand Total	1154.3	1,124.3	1,116.6

Changes to the Budget

Patrol Bureau decrease due to "Salary Savings" of \$1.6 million and "Program Efficiencies" of nearly \$7 million as part of an ongoing effort to encourage administrative savings in the department.

Police

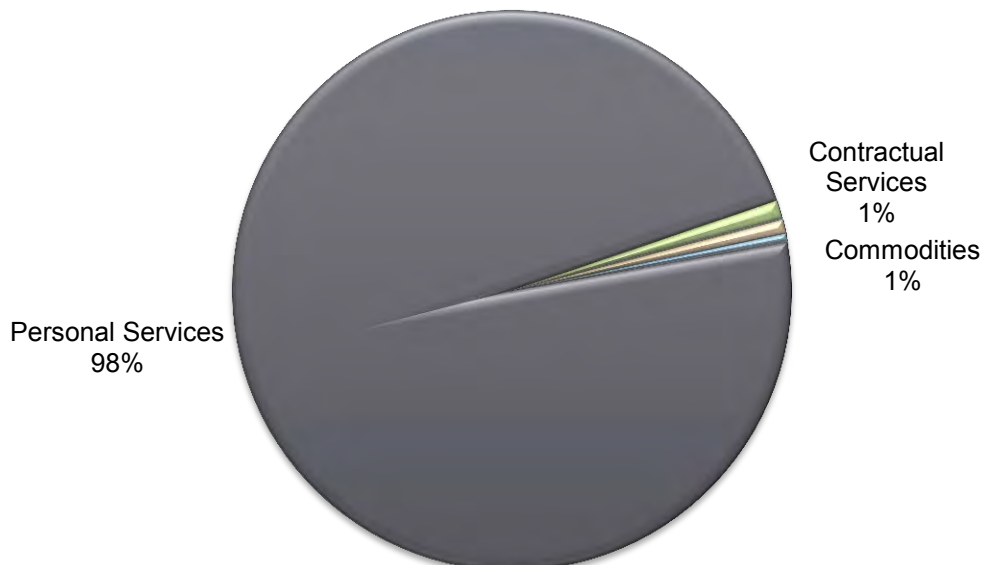
Patrol Bureau

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$70,015,651	\$75,889,038	\$71,439,113
Contractual Services	427,569	649,436	797,378
Commodities	399,264	514,692	634,092
Capital Outlay	1,972,772	302,000	340,000
Grand Total	\$72,815,256	\$77,355,166	\$73,210,583

Allocation by Program			
Helicopter Unit	\$1,013,572	\$1,319,886	\$1,406,020
Mounted Patrol	636,566	715,876	690,814
Patrol and Patrol Administration	59,682,363	62,894,793	58,735,979
Tactical Operations	3,882,209	4,153,798	3,911,991
Traffic	7,600,546	8,270,813	8,465,779
Grand Total	\$72,815,256	\$77,355,166	\$73,210,583

Allocation by Fund			
General Fund	\$68,615,675	\$74,646,052	\$69,438,122
Special Revenue Funds	4,199,581	2,709,114	3,772,461
Grand Total	\$72,815,256	\$77,355,166	\$73,210,583

Expenditures by Program



Police

Professional Development and Research Bureau

The Professional Development and Research Bureau is comprised of two Divisions: the Training Division and Research Division. The Training Division provides basic law enforcement training for new recruits and continuing education. The Research and Development Division provides procedural proposals, impartial research, and program evaluations.

Performance Indicators	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Full-Time Equivalent Positions			
Planning and Research	23.0	22.0	21.0
Training	79.0	57.0	57.0
Youth Outreach	17.0	16.0	20.0
Grand Total	119.0	95.0	98.0

Changes to the Budget

The FY 2014-15 budget includes program efficiencies as part of an ongoing effort to encourage administrative savings in the department.

Police

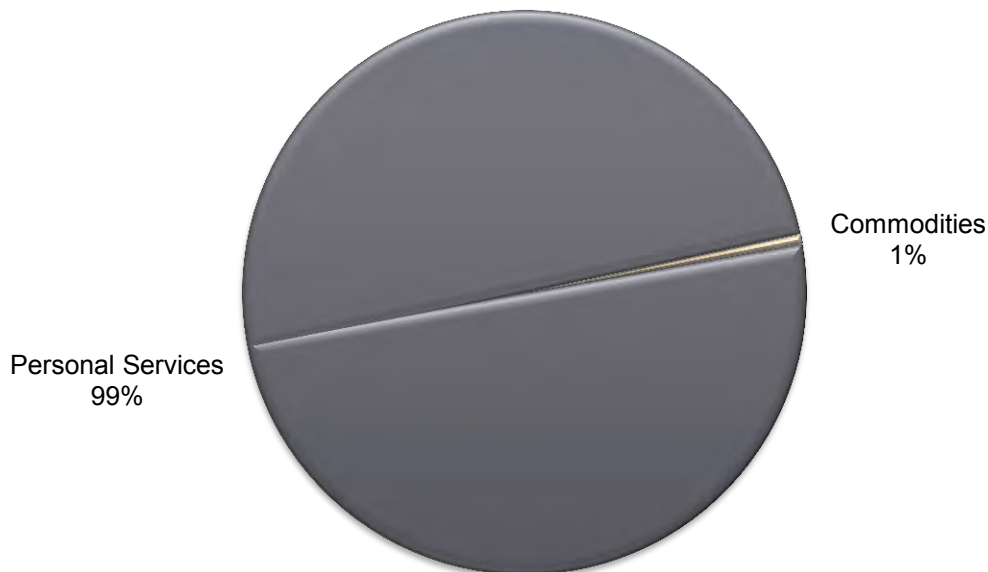
Professional Development and Research Bureau

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$6,468,794	\$6,315,089	\$6,357,319
Contractual Services	26,778	11,923	5,607
Commodities	46,320	32,000	32,000
Grand Total	\$6,541,892	\$6,359,012	\$6,394,926

Allocation by Program			
Planning and Research	\$1,445,085	\$1,620,080	\$1,548,014
Training	3,855,751	3,359,415	3,341,310
Youth Outreach	1,241,056	1,379,517	1,505,602
Grand Total	\$6,541,892	\$6,359,012	\$6,394,926

Allocation by Fund			
General Fund	\$6,272,642	\$5,982,317	\$5,842,798
Special Revenue Funds	269,250	376,695	552,128
Grand Total	\$6,541,892	\$6,359,012	\$6,394,926

Expenditures by Expense Category



Police

Capital Improvements

The Public Safety Sales Tax Program provides the funding, through the collection of the voter-approved one quarter percent sales tax, for department capital projects.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Capital Improvements	\$4,787,053	\$500,000	\$0
Grand Total	\$4,787,053	\$500,000	\$0

Allocation by Program			
Facilities Maintenance	\$0	\$500,000	\$0
Public Safety Sales Tax Program	4,787,053	-	-
Grand Total	\$4,787,053	500,000	\$0

Allocation by Fund			
Special Revenue Funds	\$4,787,053	\$500,000	\$0
Grand Total	\$4,787,053	\$500,000	\$0

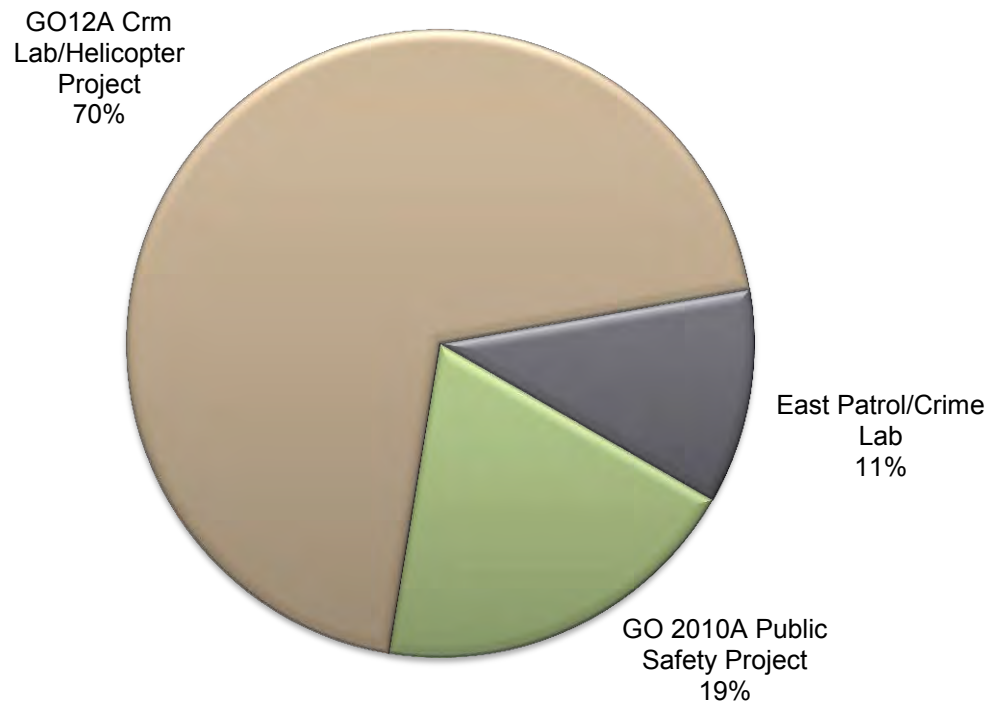
Police

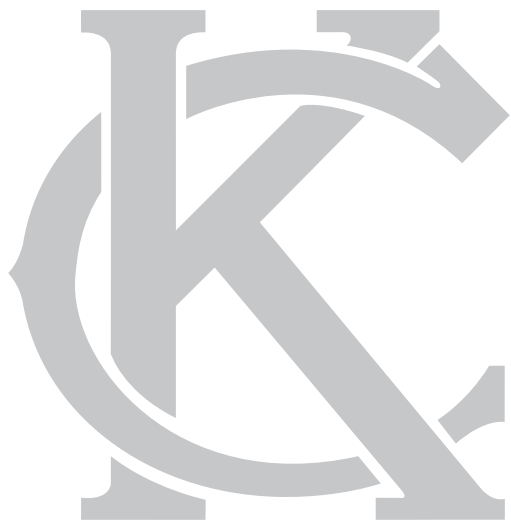
Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
East Patrol/Crime Lab	\$0	\$0	\$1,431,938
GO 2010A Public Safety Project	2,495,812	2,492,463	2,495,890
GO12A Crm Lab/Helicopter Project	2,962,065	8,845,950	8,996,395
Grand Total	\$5,457,877	\$11,338,413	\$12,924,223

Allocation by Fund			
Special Revenue Funds	\$0	\$0	\$1,431,938
Debt Funds	5,457,877	11,338,413	11,492,285
Grand Total	\$5,457,877	\$11,338,413	\$12,924,223

Expenditures by Program





Transportation and Infrastructure



Kansas City Area Transportation Authority (KCATA)

Public Works

Administration

Parking

Parking Control

Parking Garages

Solid Waste

Bulky Item Collection

Neighborhood Cleanup

Illegal Dumping Abatement

Leaf and Brush Disposal

Recycling

Solid Waste Collection

Street and Traffic Operations

Snow Removal

Street Lighting

Street Maintenance

Street Markings

Street Signs

Traffic Permits

Traffic Signals

Transportation Engineering and Planning

Transportation and Infrastructure

COUNCIL PRIORITIES

Transportation and Infrastructure - Kansas City is adequately and efficiently served with well-maintained public buildings, coordinated public utilities, effective transportation systems and viable roads and bridges.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.

GOVERNING BODY GOALS

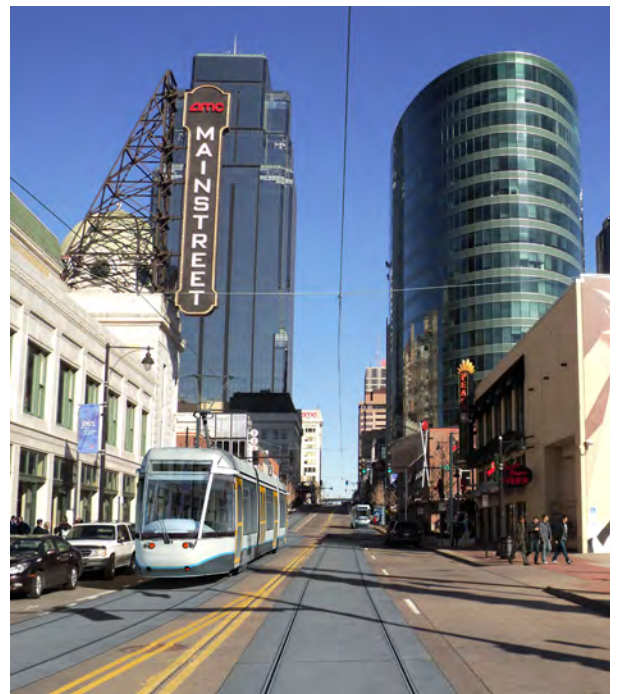
- Maximize the effect of revenues designated for capital improvement areas and communicate expectations and outcomes to the public; determine short-term and long-term infrastructure priorities.
- Develop a strategy for improving public transit.

CITIZEN PRIORITIES

In the latest Citizen Survey, citizens gave low marks to the conditions of streets and other infrastructure – and indicated street maintenance is the area that should receive the most emphasis over the next two years.

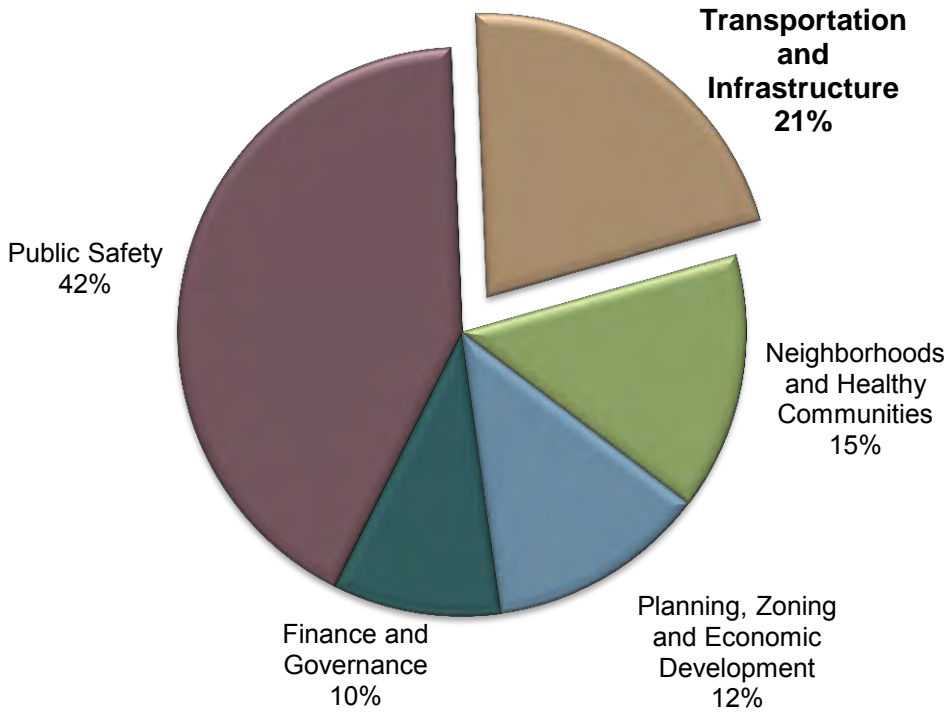
MEASURES OF SUCCESS

- Street condition index
- Citizen satisfaction with maintenance of streets
- Citizen satisfaction with public transportation

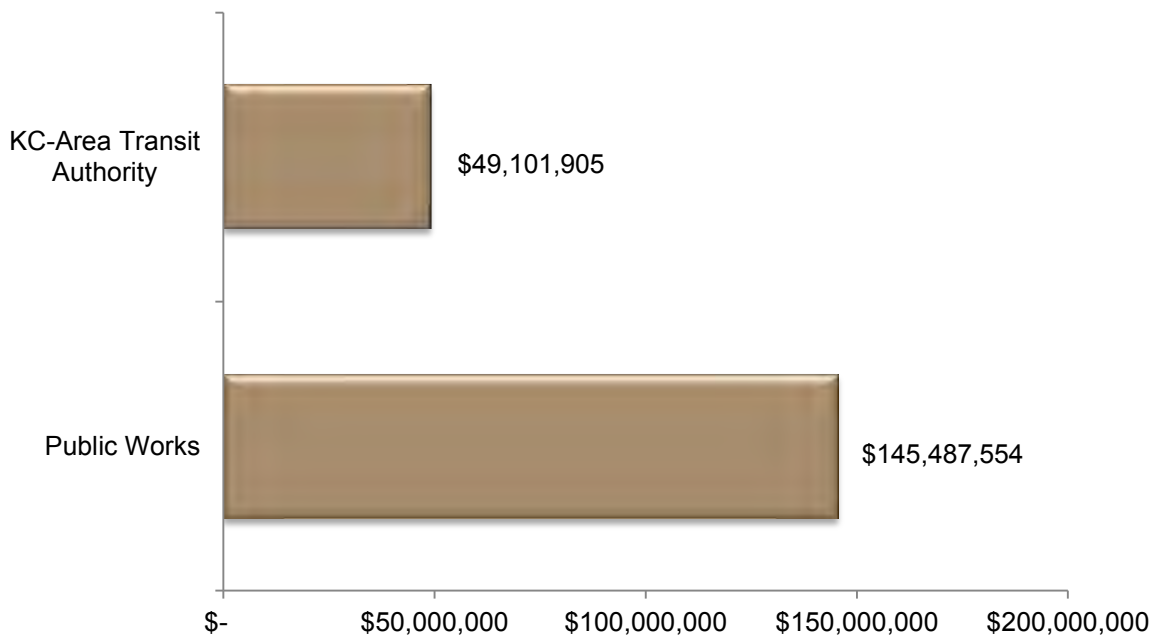


Transportation and Infrastructure

Total Budget



Transportation and Infrastructure



Kansas City Area Transportation Authority

The Kansas City Area Transportation Authority provides reliable and affordable transit services to all residents and visitors to the metropolitan area.

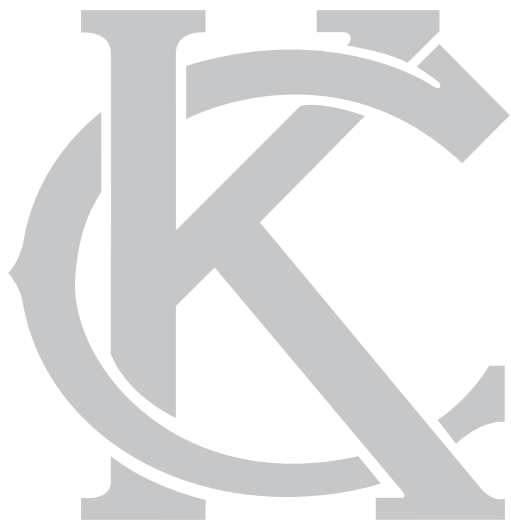
	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Contractual Services	\$201,000	\$0	\$0
Pass Through Payments	46,049,477	46,543,456	49,101,905
Grand Total	\$46,250,477	\$46,543,456	\$49,101,905

Allocation by Program			
Area Transportation Authority	\$46,049,477	\$46,543,456	\$49,101,905
Special Transit Services	201,000	-	-
Grand Total	\$46,250,477	\$46,543,456	\$49,101,905

Allocation by Fund			
KCATA Sales Tax	\$22,583,721	\$23,077,700	\$23,374,100
Public Mass Transportation	23,666,756	23,465,756	25,727,805
Grand Total	\$46,250,477	\$46,543,456	\$49,101,905

Changes to the Budget

The KCATA budget increases due to a larger contribution from the Public Mass Transportation Fund.



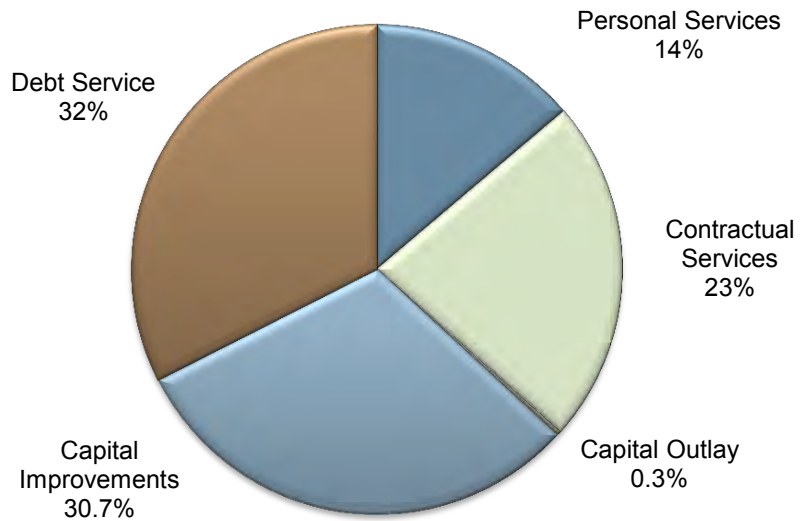
Public Works

SUMMARY BY ALLOCATION

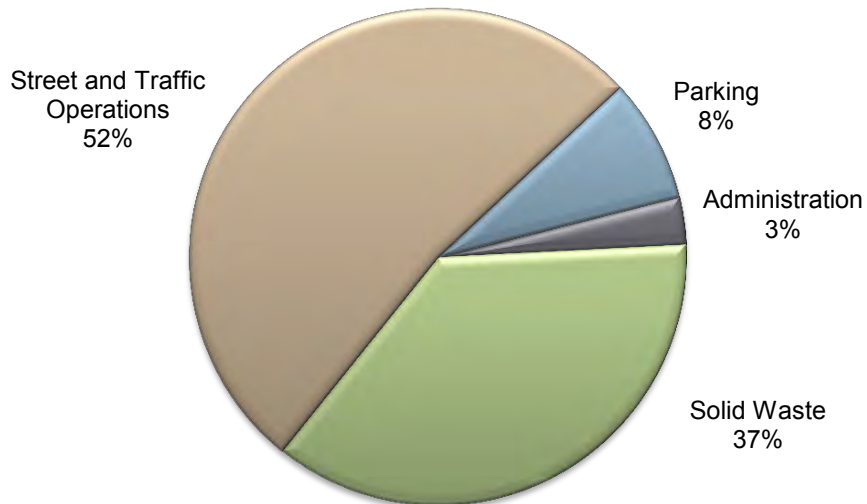
	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$20,133,436	\$20,802,366	\$19,501,876
Contractual Services	32,121,495	32,662,739	32,177,656
Commodities	3,080,513	4,468,708	3,977,567
Capital Outlay	326,911	447,352	396,000
Debt Service	31,326,234	45,673,937	45,960,487
Capital Improvements	78,113,622	49,920,027	43,473,968
Grand Total	\$165,102,211	\$153,975,129	\$145,487,554
Allocation by Division			
Administration	\$1,457,483	\$1,432,335	\$1,724,801
Solid Waste	20,164,543	20,973,711	20,512,782
Street and Traffic Operations	29,272,992	30,560,267	29,307,525
Capital Improvements	78,470,968	50,053,669	43,473,968
Debt Service	31,326,234	45,673,937	45,960,487
Parking	4,409,991	5,281,210	4,507,991
Grand Total	\$165,102,211	\$153,975,129	\$145,487,554
Allocation by Fund			
ARRA Stimulus Fund	\$7,162,773	\$0	\$0
Arterial Street Impact Fee	1,176,996	-	-
Capital Improvements Fund	59,662,704	41,402,688	39,913,727
Development Services Fund	-	100,000	-
Downtown Arena Project Fund	838,807	80,000	70,000
Fire Sales Tax	42,476	-	-
G.O. Recovery Zone Bonds	527,526	531,508	527,570
General Debt And Interest	15,569,838	21,837,845	21,650,805
General Fund	24,368,833	24,571,745	22,837,282
Infrastructure & Maintenance	15,375	-	-
Museum Fund	-	190,000	-
N.I.D. Go Bond Fund	45,725	46,300	44,800
Parking Garage	5,250,965	8,977,576	8,175,708
Performing Arts Center Garage	3,565,424	706,614	737,148
Public Art Fund	3,750	-	-
Public Mass Transportation	4,965,388	5,992,112	1,160,084
Public Safety Sales Tax	9,671,544	-	-
Revolving Public Improvement	339,991	1,500,000	1,500,000
Street Car Fund	-	4,974,000	5,601,000
Street Maintenance	22,105,883	33,655,591	33,841,530
Streetlight Debt Fund	6,448,655	9,409,150	9,427,900
Trafficway Maintenance	3,339,558	-	-
Grand Total	\$165,102,211	\$153,975,129	\$145,487,554
Full-Time Equivalent Positions			
Administration	30.0	17.9	20.9
Solid Waste	75.0	76.0	66.0
Street and Traffic Operations	156.7	229.2	201.0
Capital Improvements	98.5	78.8	76.5
Parking	12.5	10.5	1.0
Grand Total	372.7	412.4	365.4

Public Works

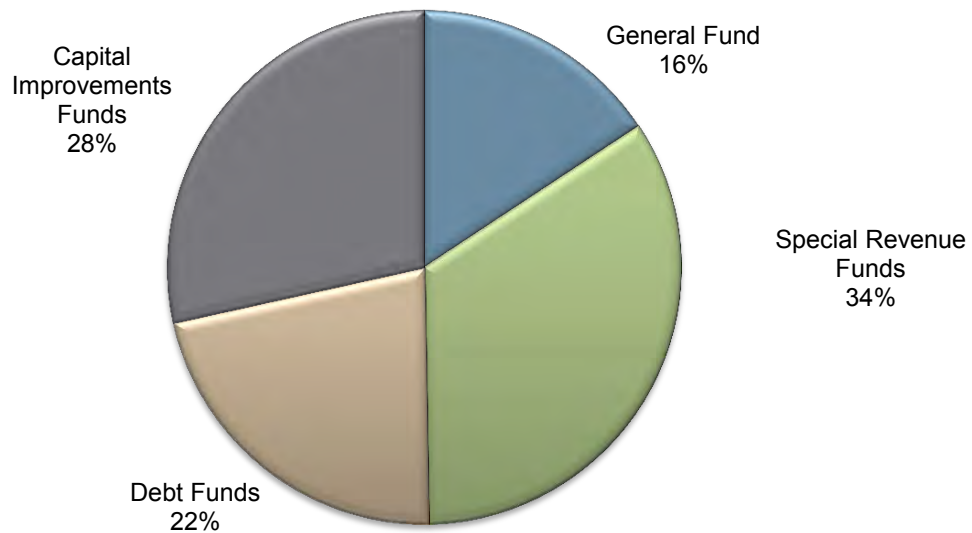
By Expense Category



Operating Expense By Division



By Fund Type



Public Works

Administration

Administration provides guidance to the Department to ensure taxpayers are provided with optimal value in operating and maintaining their streets, bridges, parking facilities, and solid waste collection.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Key Performance Indicators			
Efficiently respond to infrastructure demands of the City:			
<i>Operating cost per citizen</i>	\$119	\$125	\$120
Ensure quality service by maintaining adequate staffing levels:			
<i>Overtime as a % of regular salaries</i>	6%	2%	4%
Focus on customer satisfaction:			
<i>Percent of citizens satisfied with quality of customer service</i>	44%	44%	44%
 Full-Time Equivalent Positions			
Administration	30.0	17.9	20.9
Grand Total	30.0	17.9	20.9

Changes to the Budget

\$300,000 worth of program efficiencies in the FY13-14 Budget is removed in the current budget. Public Works is fully funded in FY 2014-15 without program efficiencies.

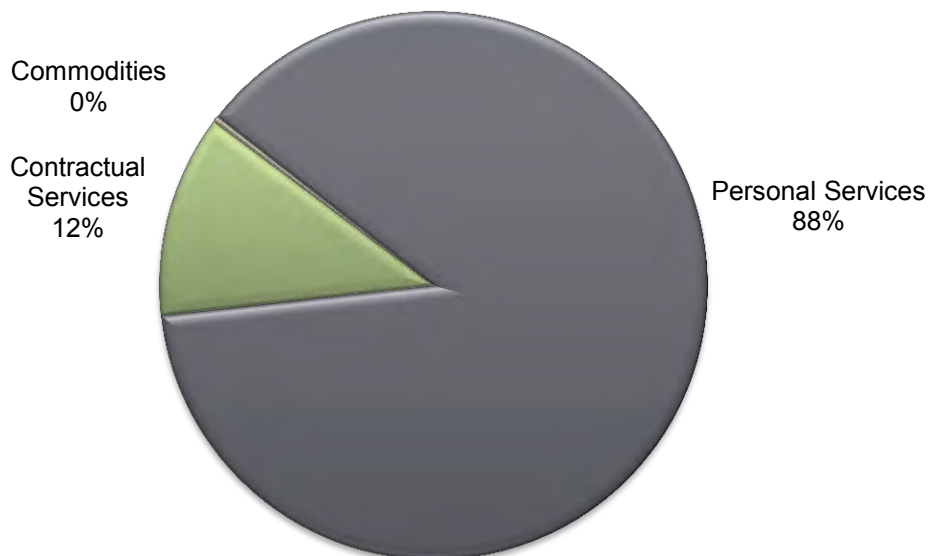
Public Works

Administration

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$1,110,347	\$1,183,391	\$1,512,394
Contractual Services	343,318	242,800	206,319
Commodities	3,818	6,144	6,088
Capital Outlay	-	-	-
Grand Total	\$1,457,483	\$1,432,335	\$1,724,801
Allocation by Program			
Administration	\$1,457,483	\$1,432,335	\$1,724,801
Grand Total	\$1,457,483	\$1,432,335	\$1,724,801

Allocation by Fund			
General Fund	\$1,252,476	\$1,372,335	\$1,664,801
Special Revenue Funds	204,938	60,000	60,000
Capital Improvements Funds	69	-	-
Grand Total	\$1,457,483	\$1,432,335	\$1,724,801

Expenditures by Expense Category



Public Works

Parking Control

Parking Control administers City-owned parking garages to ensure proper traffic flow in high density areas.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Key Performance Indicators			
Meter revenues	\$512,856	\$750,000	\$750,000
Percent of revenue from credit cards	no data	35%	35%
Percent of meters operable	no data	95%	98%
Garage revenues	\$5,618,358	\$5,246,289	\$5,371,568
Event	no data	\$1,589,506	\$1,263,023
Transient	no data	\$1,023,944	\$1,040,884
Monthly	no data	\$1,921,639	\$2,359,165
Validations	no data	\$711,200	\$704,072
Number of web-based reservations	no data	2,000	2,000
 Full-Time Equivalent Positions			
Parking Control	12.5	10.5	1.0
Grand Total	12.5	10.5	1.0

Changes to the Budget

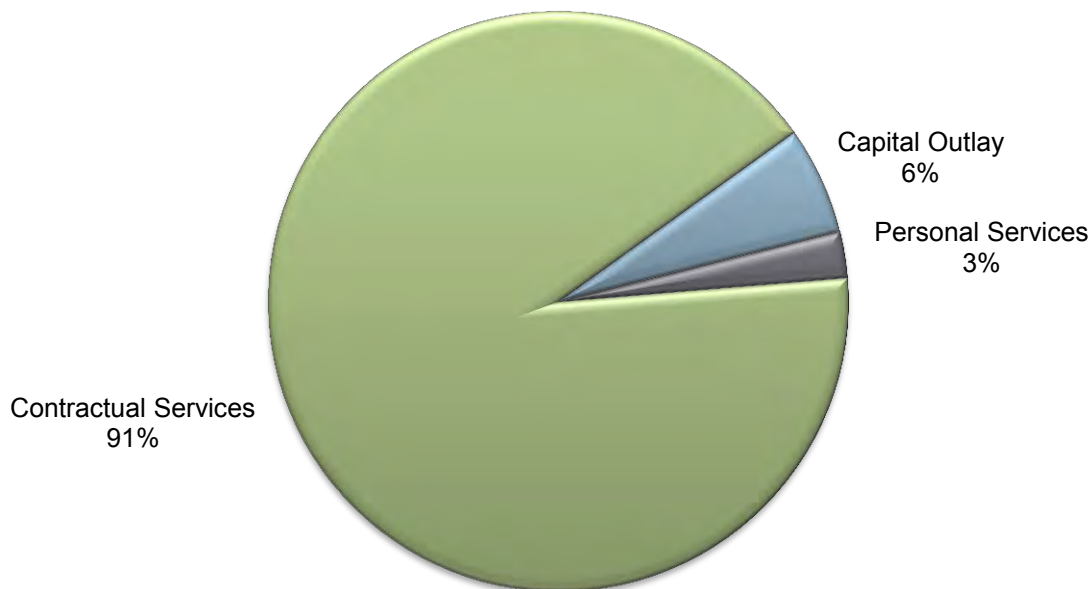
Downtown Parking Control moves to the Police Department in FY 2014-15.

Public Works

Parking Control

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$657,349	\$746,865	\$115,866
Contractual Services	3,634,818	4,170,625	4,121,424
Commodities	29,974	14,358	701
Capital Outlay	87,850	349,362	270,000
Grand Total	\$4,409,991	\$5,281,210	\$4,507,991
Allocation by Program			
Parking Control	\$1,035,962	\$1,320,641	\$467,495
Parking Garages	3,374,029	3,960,569	4,040,496
Grand Total	\$4,409,991	\$5,281,210	\$4,507,991
Allocation by Fund			
Special Revenue Funds	\$4,350,535	\$5,201,210	\$4,437,991
Debt Funds	59,456	80,000	70,000
Grand Total	\$4,409,991	\$5,281,210	\$4,507,991

Expenditures by Expense Category



Public Works

Residential Trash Collection

The Residential Trash Collection Program provides residential refuse collection services to the residents of Kansas City so that a clean city is maintained in a timely and cost effective manner.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Illegal dumpings cleaned (tons)	3,281	7,000	7,000
Signs removed from the right-of-way	no data	500	500
Leaf/brush collected curbside and recycled (tons)	3,358	7,500	200
Leaf/brush collected drop-off and recycled (tons)	5,280	10,000	12,000
Recycling collected (tons)	20,321	20,000	20,000
Diversion rate	24%	35%	30%
Trash collected (tons)	81,721	84,500	90,000
Bulky collected (tons)	6,272	7,000	7,000
Litter Index	1.75	1.75	1.75
Full-Time Equivalent Positions			
Bulky Item	11.0	11.0	11.0
Illegal Dumping Abatement	20.0	20.0	21.0
Recycling	9.0	9.0	7.0
Solid Waste	35.0	36.0	27.0
Grand Total	75.0	76.0	66.0

Changes to the Budget

Contractual Services is budgeted to increase due to inflation for solid waste and recycling collection. The FY 2014-15 budget eliminates ten positions to yield savings of about \$700,000 in salaries and benefits.

Public Works

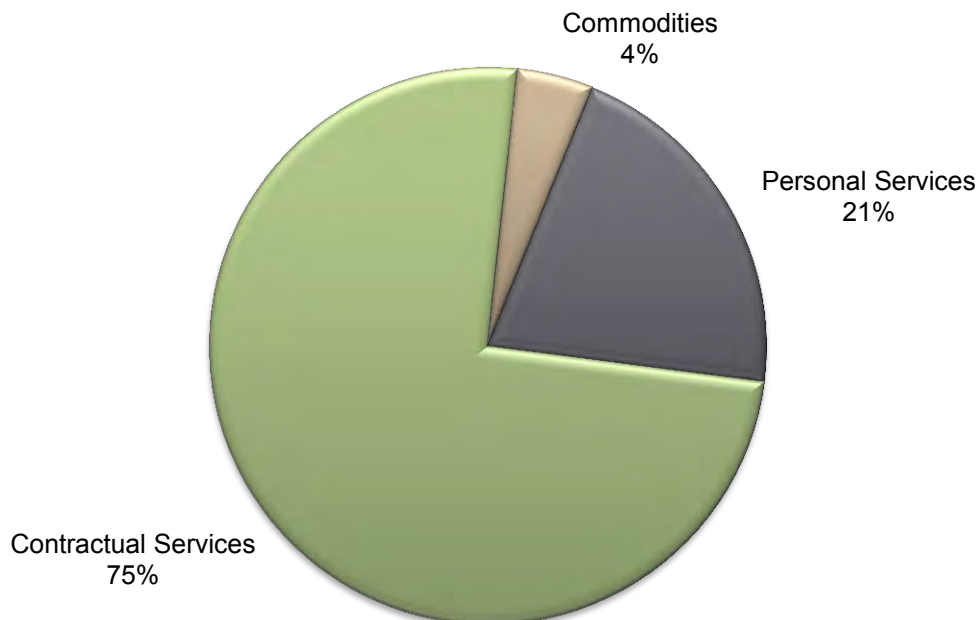
Residential Trash Collection

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,637,857	\$4,985,509	\$4,295,056
Contractual Services	14,583,031	15,077,926	15,312,853
Commodities	807,103	910,276	904,873
Capital Outlay	136,552	-	-
Grand Total	\$20,164,543	\$20,973,711	\$20,512,782

Allocation by Program			
Bulky Item	\$1,672,399	\$1,737,497	\$1,697,678
Clean Neighborhoods	178,826	212,925	138,883
Illegal Dumping Abatement	1,640,648	2,233,766	2,096,579
Leaf and Brush Disposal	786,163	397,168	408,960
Recycling	4,609,215	4,234,488	4,406,711
Solid Waste	11,277,292	12,157,867	11,763,971
Grand Total	\$20,164,543	\$20,973,711	\$20,512,782

Allocation by Fund			
General Fund	\$20,164,543	\$20,973,711	\$20,512,782
Grand Total	\$20,164,543	\$20,973,711	\$20,512,782

Expenditures by Expense Category



Public Works

Street and Traffic Operations

Street and Traffic Operations provides routine maintenance and repair services on the City's roads, bridges, and traffic signals to ensure conformance with established performance and safety standards.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Key Performance Indicators			
Maintain a safe and functional street system:			
<i>Median days to respond to potholes</i>	4	4	4
<i>Response to single streetlight outages -</i>			
<i>Percent in 48 hours</i>	95%	95%	95%
<i>Response to Class 1 traffic signal</i>			
<i>issues - percent in 1 hour</i>	71%	85%	87%
<i>Percent of storms where arterial streets</i>			
<i>cleared within 48 hours</i>	no data	75%	75%
Provide timely maintenance for streets and related infrastructure:			
<i>Percent of streets rated good or better</i>			
<i>on the Street Condition Index</i>	no data	80%	80%
Focus on customer satisfaction:			
<i>Percent of citizens satisfied with street</i>			
<i>maintenance</i>	27%	27%	27%
Full-Time Equivalent Positions			
Street Lighting	10.0	10.0	9.0
Street Maintenance	62.2	138.2	115.0
Street Markings	6.0	6.0	5.0
Street Signs	18.0	18.0	16.0
Traffic Permits	19.0	19.0	19.0
Traffic Signals	18.5	14.0	13.0
Transportation Engineering and Planning	23.0	24.0	24.0
Grand Total	156.7	229.2	201.0

Changes to the Budget

Due to a recent court decision the City of Kansas City will not be operating Red Light Cameras. This amounts to a \$1,566,000 reduction in repair and labor costs within the Traffic Signals division. The FY 2014-15 Budget eliminates 28 positions that were held vacant in the prior year.

Public Works

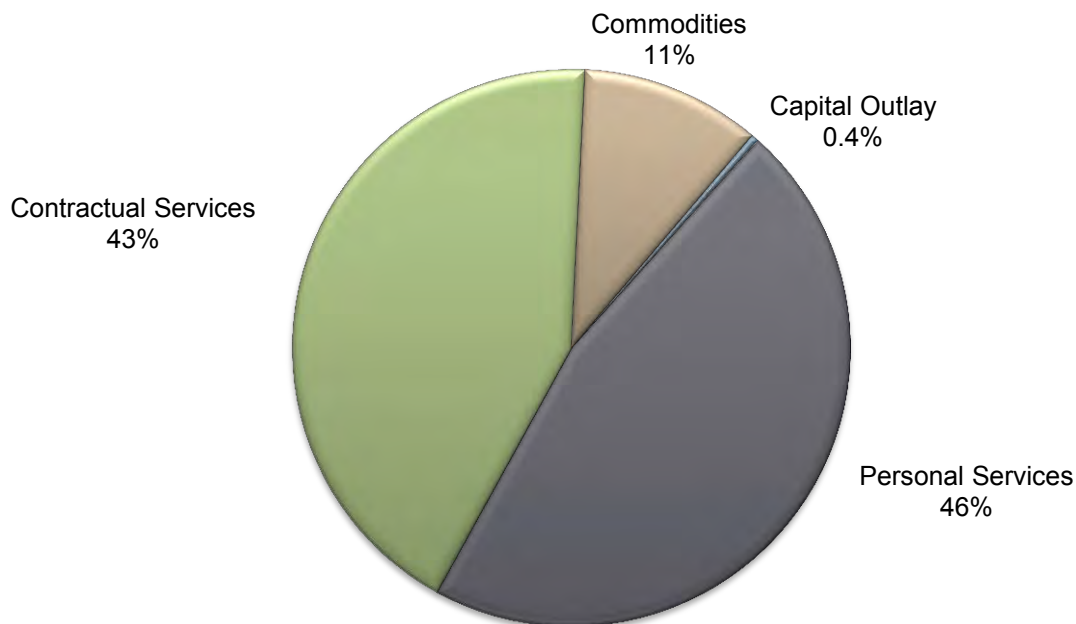
Street and Traffic Operations

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$13,409,197	\$13,786,601	\$13,578,560
Contractual Services	13,526,655	13,142,077	12,537,060
Commodities	2,234,631	3,533,599	3,065,905
Capital Outlay	102,509	97,990	126,000
Grand Total	\$29,272,992	\$30,560,267	\$29,307,525

Allocation by Program			
Snow Removal	\$3,881,242	\$2,750,000	\$2,750,000
Street Lighting	6,212,431	6,653,161	6,879,048
Street Maintenance	10,563,907	12,554,510	12,227,725
Street Markings	311,386	352,849	373,098
Street Signs	1,006,061	1,179,235	1,283,133
Traffic Permits	1,404,138	1,571,779	1,685,988
Traffic Signals	3,876,399	3,302,764	2,173,586
Transportation Engineering and Planning	1,941,343	2,190,709	1,934,947
Engineering Services	76,085	5,260	-
Grand Total	\$29,272,992	\$30,560,267	29,307,525

Allocation by Fund			
General Fund	\$1,548,900	\$1,566,000	\$0
Special Revenue Funds	27,724,092	28,744,267	29,307,525
Capital Improvements Funds	-	250,000	-
Grand Total	\$29,272,992	\$30,560,267	\$29,307,525

Expenditures by Expense Category



Public Works

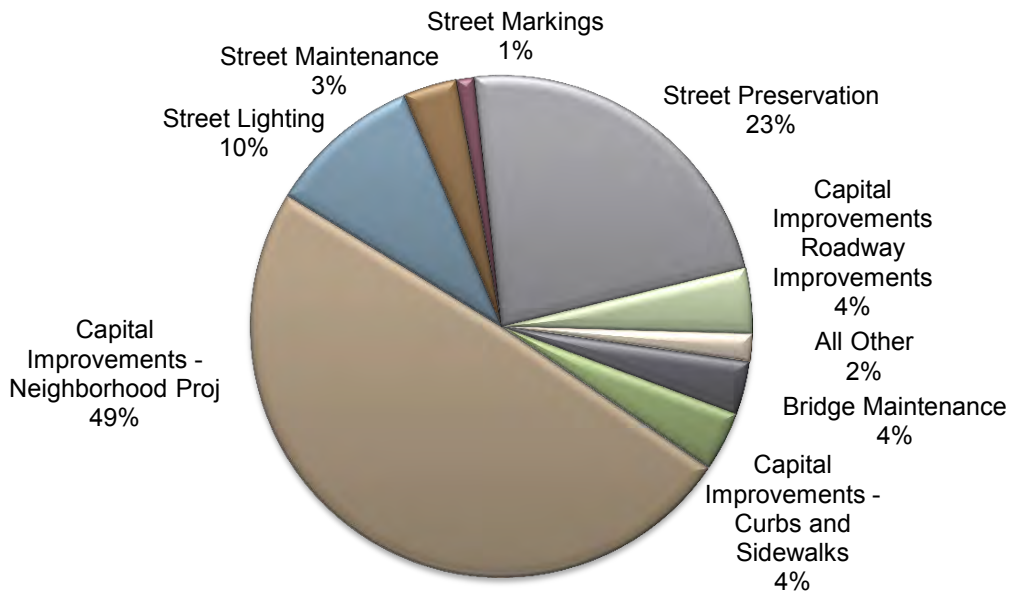
Capital Improvements

Capital Improvements plans and coordinates with local, state, and federal agencies on regional capital improvements.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Allocation by Program			
Bridge Maintenance	\$998,409	\$1,496,618	\$1,500,000
Capital Improvements - Curbs and Sidewalks	10,298,038	5,439,500	1,675,000
Capital Improvements - Neighborhood Proj	8,370,490	7,973,500	21,407,958
Street Lighting	4,787,496	4,800,000	4,300,000
Street Maintenance	680,800	1,537,953	1,500,000
Street Markings	472,204	500,000	500,000
Street Preservation	7,634,414	14,952,738	10,000,000
Capital Improvements Roadway Improvements	3,880,820	5,119,776	1,823,798
Traffic Signals	1,322,067	2,000,000	317,212
Street Signs	403,970	200,000	200,000
Capital Improvements - Flood Control/Drainage	1,551,287	5,899,942	250,000
Capital Improvements - Special Projects - CW	306,716	-	-
Project Support	35,428,572	-	-
Engineering Services	357,346	133,642	-
Capital Improvements - Bridge Construction - CW	1,543,149	-	-
Capital Improvements - Water	435,190	-	-
Grand Total	\$78,470,968	\$50,053,669	\$43,473,968

Allocation by Fund			
General Fund	\$84,205	\$0	\$0
Special Revenue Funds	20,554,713	11,133,436	5,451,301
Debt Funds	779,351	-	-
Capital Improvements Funds	57,052,699	38,920,233	38,022,667
Grand Total	\$78,470,968	\$50,053,669	\$43,473,968

Expenditures by Program



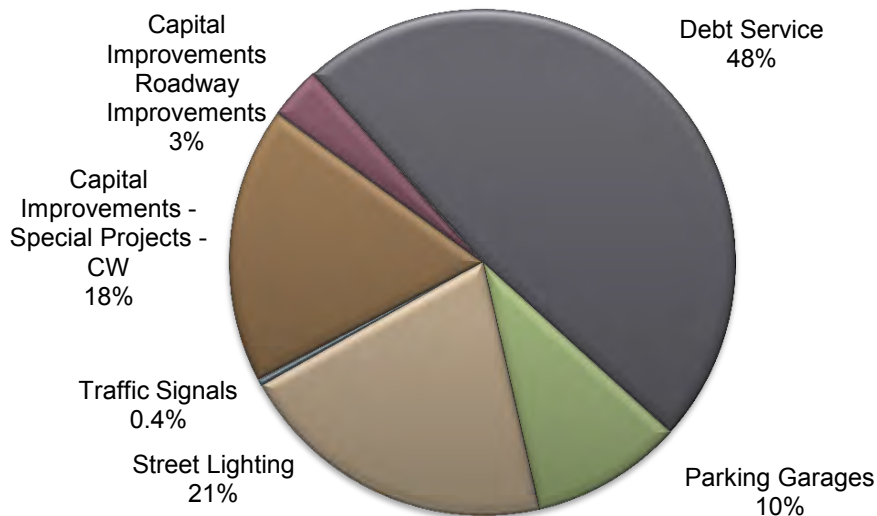
Public Works

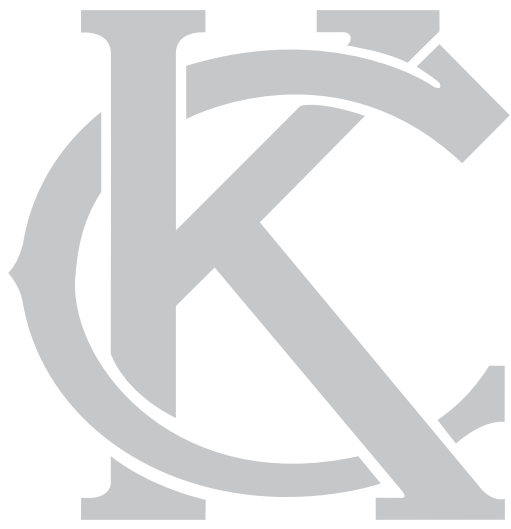
Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Capital Improvements - Special Projects - CW			
01 KCMAC Zona Rosa/Prospect/Fairyland Street Car-DS	\$2,511,428	\$2,552,455	\$2,411,060
	-	4,974,000	5,701,000
Capital Improvements Roadway	1,539,698	1,839,699	1,539,699
Debt Service			
Debt Service	798,616	976,933	572,370
GO 2007A	7,234,250	7,230,250	7,240,441
GO 2008A Cap. Imp	1,663,425	1,665,357	1,667,514
GO 2011A Infrastructure & Streetlights	3,468,188	3,472,888	3,471,178
GO 2012A '04F Refunding	2,279,326	7,395,525	7,598,550
GO 2012A Basic Infrastructure	699,284	1,674,700	1,673,122
Parking Garages			
01 KCMAC 11th & Oak Garage	283,980	1,783,930	1,782,395
01 PIEA West Bottoms Garage	250,988	1,398,156	1,401,731
06 Plaza Garage	268,000	292,350	303,325
99 KCMAC 11th & Oak Garage	137,826	442,744	431,914
DS - 05 LCRA Muni Garage	416,335	415,600	422,800
Performing Arts Debt	3,108,725	150,200	132,700
Street Lighting	6,448,655	9,409,150	9,427,900
Traffic Signals	-	-	182,788
Solid Waste	217,510	-	-
Grand Total	\$31,326,234	\$45,673,937	\$45,960,487

Allocation by Fund			
General Fund	\$1,318,709	\$659,699	\$659,699
Special Revenue Funds	4,465,854	9,456,980	10,258,653
Debt Funds	22,591,744	31,824,803	31,651,075
Capital Improvements Funds	2,949,927	3,732,455	3,391,060
Grand Total	\$31,326,234	\$45,673,937	\$45,960,487

Expenditures by Program





Business Type Activities



Aviation

Airport Administration
Administration
Information Services
Marketing
Airport Operations
Airport Management
Building Maintenance
Downtown Airport
Field Maintenance
Parking And Bus Service
Safety

Water Services

Water Administration
Office of the Director
Administration
Fleet Maintenance
Operations
Business Operations
Customer Services
Reading & Service
Engineering
Wastewater Services
Household Hazardous Waste
Sewer Line Maintenance
Stormwater Line Maintenance
Stormwater Services
Wastewater Treatment
Overflow Control
Water Services
Water Line Maintenance
Water Quality Assurance
Water Treatment and Supply

Business Type Activities

COUNCIL PRIORITIES

Planning, Zoning, and Economic Development - Kansas City has a stable and growing economy in which businesses and citizens have opportunities for growth, increased wealth and prosperity and visitors consider the City a desirable destination for business and leisure travel.

Transportation and Infrastructure - Kansas City is adequately and efficiently served with well-maintained public buildings, coordinated public utilities, effective multimodal transportation systems and viable roads and bridges.

Customer Service - Kansas City will emphasize the focus on the customer across all City services and engage citizens in meaningful dialogue about City services, processes and priorities using strategic communication methods.



GOVERNING BODY GOALS

- Make Kansas City a destination for personal and business visitors by maximizing the usage of the City's aviation assets.
- Build on the positive trend of fixing streets and water leaks and better communicate to the public about maintenance and repairs.

CITIZEN PRIORITIES

In the latest Citizen Survey, 74% of citizens surveyed responded "satisfied" or "very satisfied" with the quality of the airports. The two airport services that residents thought were the most important for the City to provide were: (1) affordable parking and (2) food, beverage and other concessions.

In the latest Citizen Survey, 56% of citizens surveyed responded "satisfied" or "very satisfied" with the quality of the water utilities, representing a significant change in satisfaction from the prior year. The quality and availability of drinking water, water pressure, and repair of water mains were the top four citizen priorities.

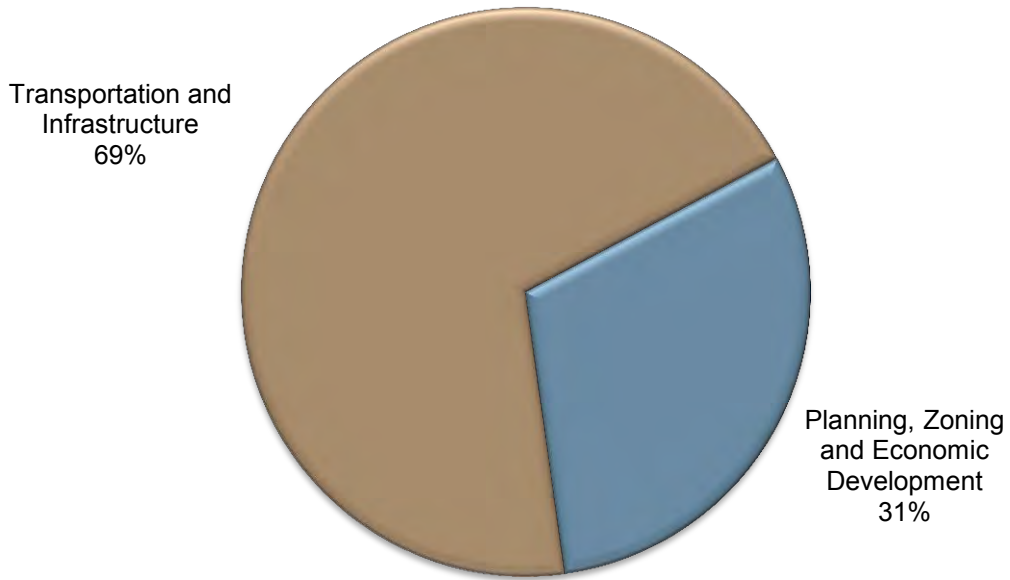


MEASURES OF SUCCESS

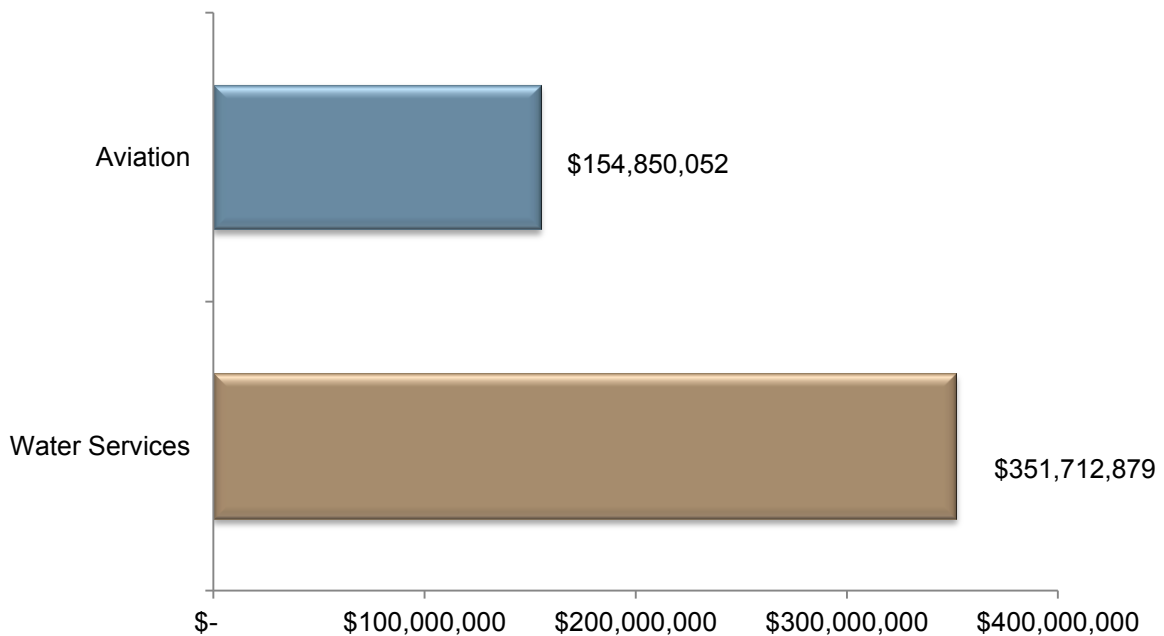
- Customer satisfaction with quality of airports.
- Customer satisfaction with quality of water services.
- Percent of water main repairs and restorations completed within established timeframe to meet service level goal.

Business-Type Activities

Expenses by Council Priority



Expenses by Department



Aviation

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$28,739,653	\$32,240,400	\$32,966,299
Contractual Services	42,778,009	47,927,250	47,076,750
Commodities	4,686,571	5,341,850	5,522,000
Capital Outlay	4,245,098	1,834,500	2,523,100
Debt Service	34,481,050	38,415,900	23,761,903
Capital Improvements	29,067,814	18,392,500	43,000,000
Grand Total	\$143,998,195	\$144,152,400	\$154,850,052

Allocation by Division			
Administration	\$15,047,964	\$18,426,164	\$18,099,714
Airport Operations	65,401,367	68,917,836	69,988,435
Capital Improvements	29,067,814	18,392,500	43,000,000
Debt Service	34,481,050	38,415,900	23,761,903
Grand Total	\$143,998,195	\$144,152,400	\$154,850,052

Allocation by Fund			
Customer Facility Charges	\$10,798,664	\$11,122,400	\$10,566,160
DEA Drug Forfeiture	8,147	50,000	50,000
KC Airports	117,122,752	116,925,500	129,988,017
KCI Passenger Facility Charge	16,063,632	16,054,500	14,245,875
Richards Gebaur KC Southern Railway	5,000	-	-
Grand Total	\$143,998,195	\$144,152,400	\$154,850,052

Full-Time Equivalent Positions			
Administration	71.2	67.2	72.2
Airport Operations	452.0	459.0	435.0
Grand Total	523.2	526.2	507.2

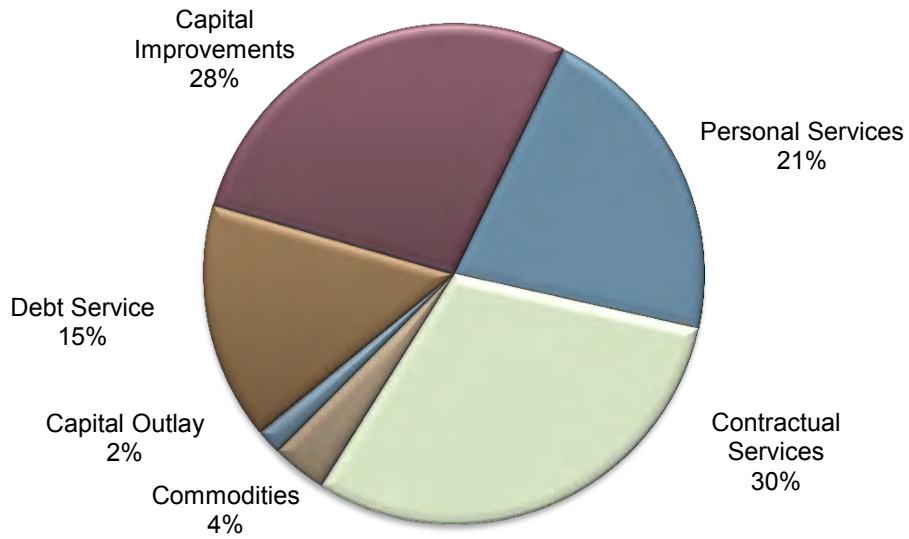
Changes to the Budget

The FY 14-15 budget includes an increase in operating revenues of \$8.1 million, or 7.7 percent above FY 2013-14. The expected increase is due to the net effect of a \$7.9 million increase in airline fees, a \$1.5 million increase in parking revenue and \$1.3 million decrease in other property rentals.

Capital funding will increase \$5.4 million due to anticipated increased airfield projects and Federal Aviation Administration Program grants. The department plans to increase its capital equipment purchases to \$2.5 million, up from \$0.6 million from the prior year. This increase is due to an equipment upgrade in the operating divisions, largely attributable to snow removal equipment.

Aviation

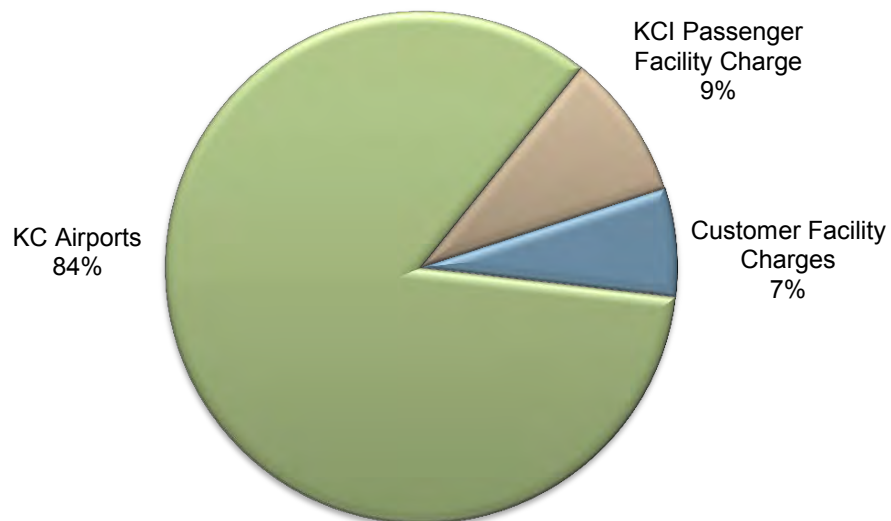
By Expense Category



Operating Expenses By Division



By Fund



Aviation

Administration

The Administration Program provides leadership and management oversight to the Aviation Department so that the delivery of safe, outstanding airport services to citizens, travelers, airlines, and all customers can be achieved through innovation, teamwork, and continuous improvement.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Cost per enplanement	\$5.28	\$5.22	\$6.86
Passengers served per Aviation FTE	9,038	18,900	21,579
Percent of citizens satisfied with the cleanliness of airport facilities	78%	78%	80%
Non-airline revenue (\$ in millions)	\$78.80	\$76.60	\$77.23
Daily Departures	179	181	180

Full-Time Equivalent Positions

Administration	45.2	43.2	46.2
Information Services	11.0	9.0	12.0
Marketing Services	15.0	15.0	14.0
Grand Total	71.2	67.2	72.2

Changes to the Budget

The FY 2014-15 Budget adds five positions to Aviation Administration. The administrative service charge from Governmental Activities is spread across several aviation programs resulting in a reduction to contractual services for Administration.

Aviation

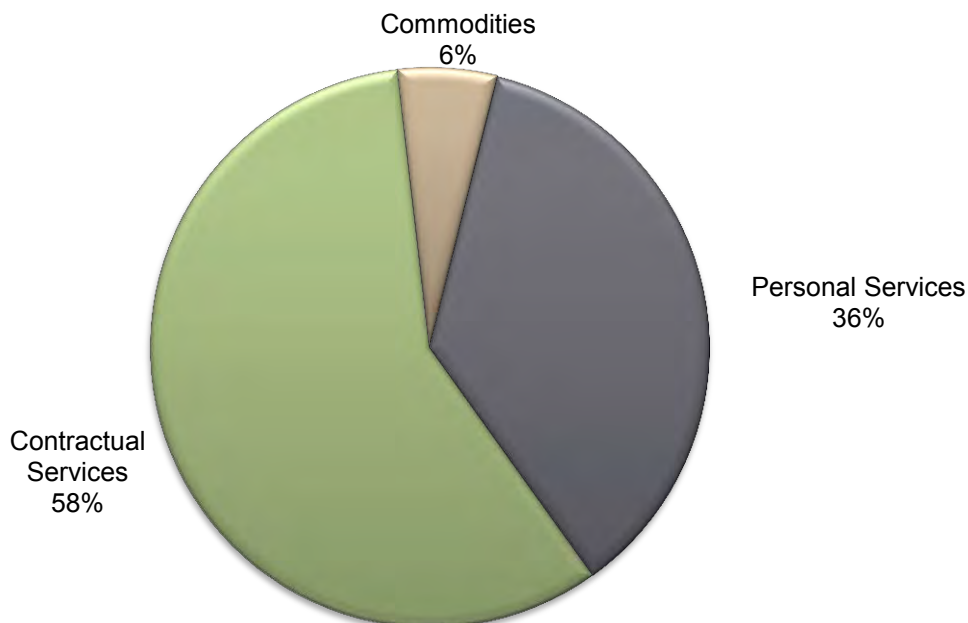
Administration

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$5,288,548	\$5,992,964	\$6,554,218
Contractual Services	9,111,399	11,464,150	10,514,796
Commodities	577,166	969,050	1,030,700
Capital Outlay	70,851	-	-
Grand Total	\$15,047,964	\$18,426,164	\$18,099,714

Allocation by Program			
Administration	\$5,074,687	\$7,235,089	\$6,282,258
Information Services	2,368,995	2,203,119	2,631,466
Marketing Services	7,604,282	8,987,956	9,185,990
Grand Total	\$15,047,964	\$18,426,164	\$18,099,714

Allocation by Fund			
Customer Facility Charges	\$4,092,251	\$4,889,600	\$4,906,500
KC Airports	10,955,713	13,536,564	13,193,214
Grand Total	\$15,047,964	\$18,426,164	\$18,099,714

Expenditures by Expense Category



Aviation

Airport Operations

The Airport Management Program provides the safe and efficient operation of the airfield in compliance with Federal Aviation Regulations, Part 139, and acts as a liaison to all KCI Airport tenants so that the overall operation of all airport functions is efficiently provided to airport users.

	Actual FY 2012-13	Budget FY 2013-14	Submitted FY 2014-15
Performance Indicators			
Number of Passengers	9,538,287	9,841,000	9,969,400
Air Cargo (pounds in millions)	197	193.4	200.9
Workers Compensation Claims	no data	\$763,000	\$637,000
CBW Airport aircraft operations	82,320	82,000	83,000
Aircraft based at CBW Airport	231	230	235
Parking Revenue (\$ in millions)	\$47.40	\$47.51	\$49.06
Number of Accidents	no data	9	8
Percent of time meeting TSA security alarm response time	100%	100%	100%
Full-Time Equivalent Positions			
Airport Management	20.0	20.0	20.0
Building Maintenance	124.0	124.0	124.0
Downtown Airport	18.0	19.0	21.0
Field Maintenance	84.0	86.0	86.0
Parking And Bus Service	86.0	86.0	64.0
Safety	120.0	124.0	120.0
Grand Total	452.0	459.0	435.0

Changes to the Budget

The reduction in the number of full-time equivalent positions in Parking and Bus Service is a result of the closing of Terminal A at KCI Airport.

Aviation

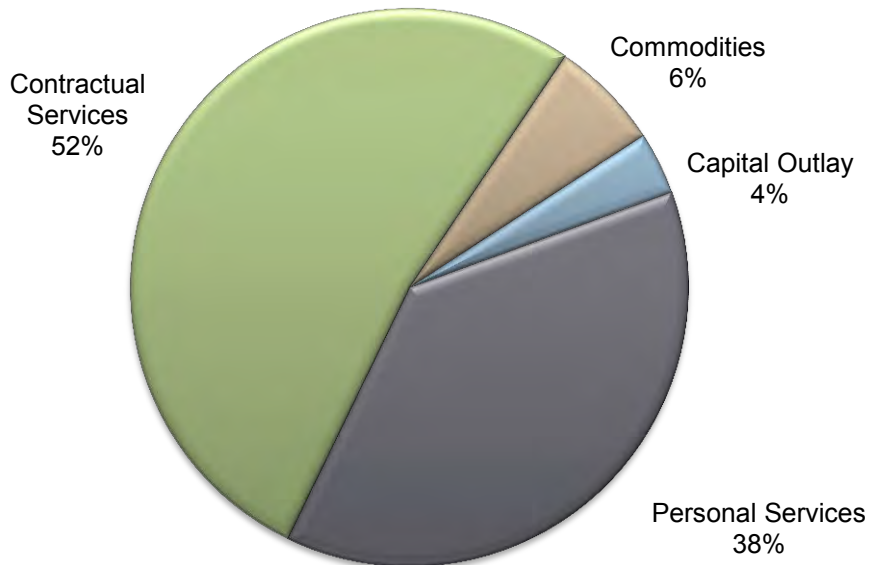
Airport Operations

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$23,451,105	\$26,247,436	\$26,412,081
Contractual Services	33,666,610	36,463,100	36,561,954
Commodities	4,109,405	4,372,800	4,491,300
Capital Outlay	4,174,247	1,834,500	2,523,100
Grand Total	\$65,401,367	\$68,917,836	\$69,988,435

Allocation by Program			
Airport Management	\$2,184,872	\$2,829,244	\$2,791,309
Building Maintenance	22,147,055	24,943,135	24,807,189
Downtown Airport	3,092,354	3,205,093	3,419,218
Field Maintenance	8,771,883	8,778,494	9,983,021
Parking And Bus Service	15,345,171	16,414,810	15,987,076
Safety	13,860,032	12,747,060	13,000,622
Grand Total	\$65,401,367	\$68,917,836	\$69,988,435

Allocation by Fund			
DEA Drug Forfeiture	\$8,147	\$50,000	\$50,000
KC Airports	65,388,220	68,867,836	69,938,435
Richards Gebaur KC Southern Railway	5,000	-	-
Grand Total	\$65,401,367	\$68,917,836	\$69,988,435

Expenditures by Expense Category



Aviation

Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
KCI Capital Improvements	\$29,067,814	\$18,392,500	\$43,000,000
Grand Total	\$29,067,814	\$18,392,500	\$43,000,000

Allocation by Fund			
Customer Facility Charges	\$1,018,028	\$562,500	\$0
KCI Passenger Facility Charge	6,025,587	6,040,000	5,000,000
Grand Total	\$29,067,814	\$18,392,500	\$43,000,000

Aviation

Debt Service

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Debt Services	\$34,293,550	\$38,228,400	\$23,618,735
Information Services	187,500	187,500	143,168
Grand Total	\$34,481,050	\$38,415,900	\$23,761,903

Allocation by Fund			
Customer Facility Charges	\$5,688,385	\$5,670,300	\$5,659,660
KCI Passenger Facility Charge	10,038,045	10,014,500	9,245,875
Grand Total	\$34,481,050	\$38,415,900	\$23,761,903

Water Services

SUMMARY BY ALLOCATION

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$57,828,179	\$69,508,917	\$70,307,017
Contractual Services	79,232,005	93,222,717	106,418,059
Commodities	18,181,203	23,319,199	23,892,100
Capital Outlay	5,031,291	8,833,183	9,190,680
Debt Service	57,312,636	66,889,576	67,607,119
Capital Improvements	13,654,083	46,250,000	74,297,904
Grand Total	\$231,239,397	\$308,023,592	\$351,712,879

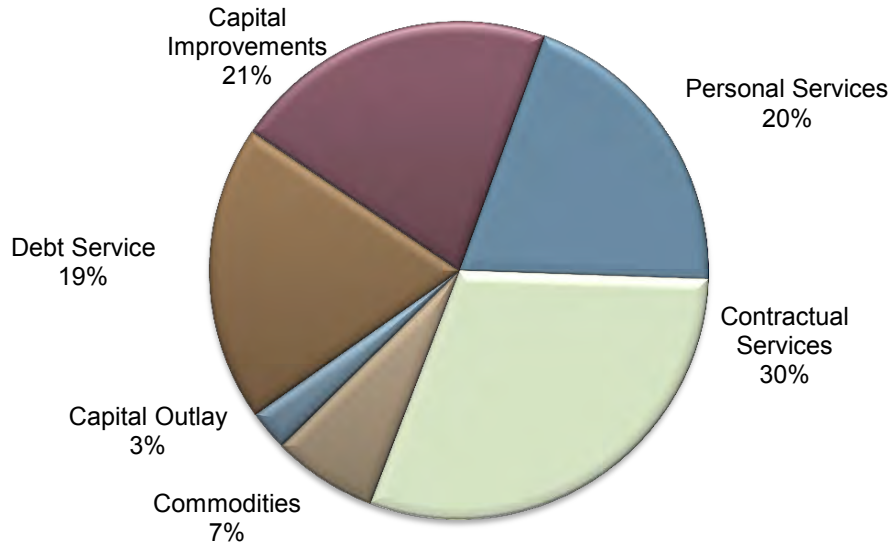
Allocation by Division			
Administration	\$21,890,405	\$32,100,395	\$37,466,316
Business Operations	22,261,290	25,415,268	25,973,717
Engineering	5,941,071	8,023,737	7,971,948
Wastewater Services	60,050,576	73,848,234	79,160,798
Water Services	50,129,336	55,496,382	59,235,077
Capital Improvements	13,654,083	46,250,000	74,297,904
Debt Service	57,312,636	66,889,576	67,607,119
Grand Total	\$231,239,397	\$308,023,592	\$351,712,879

Allocation by Fund			
Sewer	\$101,944,487	\$147,484,982	\$175,135,945
Stormwater Fund	12,500,143	15,291,791	19,056,642
Water	116,794,767	145,246,819	157,520,292
Grand Total	\$231,239,397	\$308,023,592	\$351,712,879

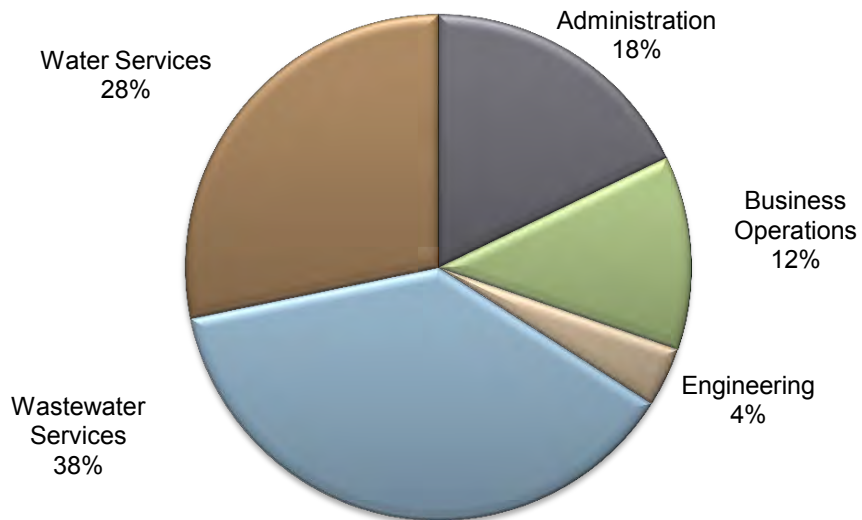
Full-Time Equivalent Positions			
Administration	75.6	71.1	71.1
Business Operations	198.5	197.0	197.1
Engineering	66.0	87.0	87.0
Wastewater Services	395.0	386.0	391.0
Water Services	248.0	248.0	247.0
Capital Improvements	8.0	-	8.0
Grand Total	991.1	989.1	1,001.2

Water Services

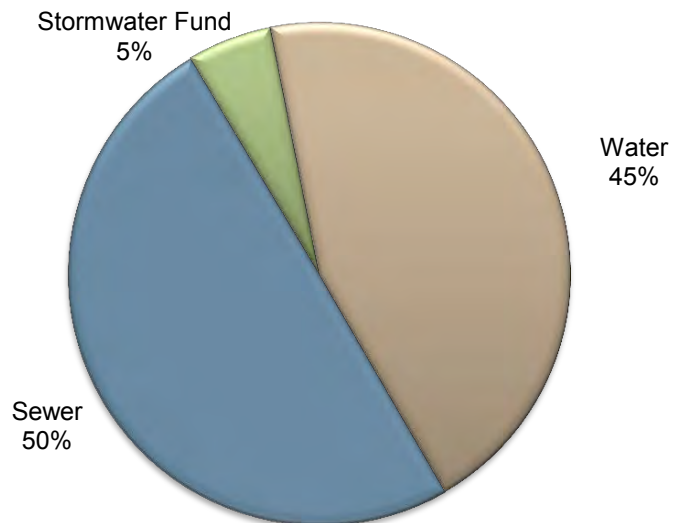
By Expense Category



Operating Expense By Division



By Fund



Water Services

Administration

Administrative functions provides professional leadership and direction in the administration of policies established, and coordinates and supervises the operation of the Water Department.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Key Performance Indicators			
Efficiently respond to water, wastewater and stormwater demands of the City:			
<i>Operating cost per citizen</i>	\$344	\$418	\$450
Ensure quality service by maintaining adequate staffing levels:			
<i>Overtime as a % of regular salaries</i>	8%	5%	6%
Full-Time Equivalent Positions			
Office of the Director	21.6	22.1	21.1
Administration	54.0	49.0	50.0
Grand Total	75.6	71.1	71.1

Changes to the Budget

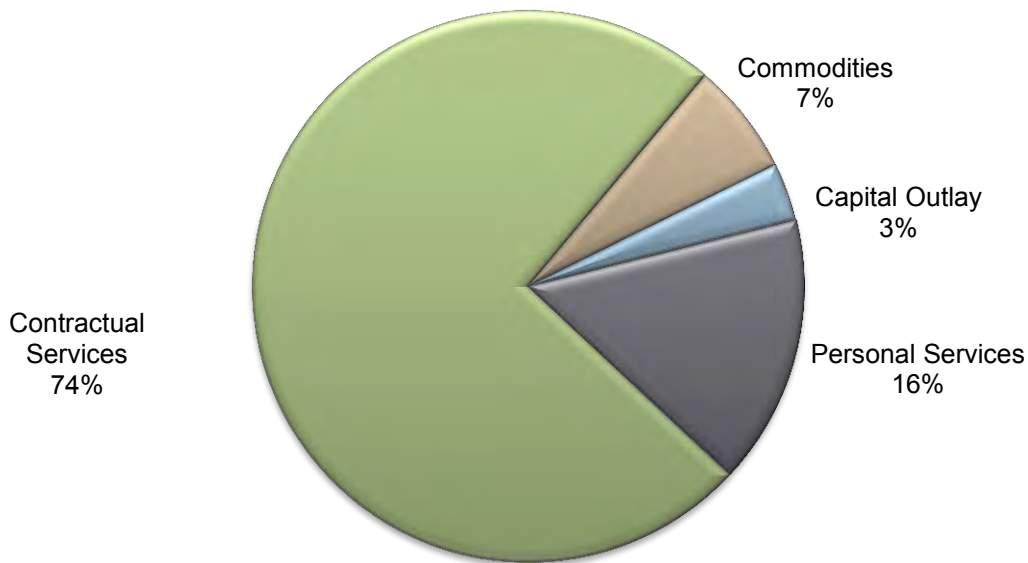
The Water Administration budget increased approximately 16.7% from last fiscal year. General liability insurance and the administrative service charge from Governmental Activities are separately budgeted in Administration for FY 2014-15 resulting in an increase of \$4.9 million. Information technology and security charges increase approximately \$500,000.

Water Services

Administration

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$4,479,009	\$5,998,936	\$5,932,807
Contractual Services	16,173,065	22,862,722	27,785,954
Commodities	1,032,172	2,460,407	2,480,295
Capital Outlay	206,159	778,330	1,267,260
Grand Total	\$21,890,405	\$32,100,395	\$37,466,316
Allocation by Program			
Office of the Director	\$12,287,080	\$15,485,926	\$19,351,696
Administration	6,486,753	9,820,415	11,552,471
Fleet Maintenance	3,116,572	6,794,054	6,562,149
Grand Total	\$21,890,405	\$32,100,395	\$37,466,316
Allocation by Fund			
Water	\$13,053,322	\$17,108,695	\$20,596,669
Sewer	7,877,332	13,543,988	15,199,842
Stormwater Fund	959,751	1,447,712	1,669,805
Grand Total	\$21,890,405	\$32,100,395	\$37,466,316

Expenditures by Expense Category



Water Services

Business Operations

Business Operations provides financial services and maintains the public relations of the Water Services Department.

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Key Performance Indicators			
Focus on customer satisfaction:			
<i>Percent of citizens satisfied with quality of customer service</i>	47%	47%	47%
<i>Call abandonment rate</i>	19%	5%	5%
<i>Average speed to answer (seconds)</i>	281	30	30
<i>Calls answered in <30 sec</i>	67%	85%	85%
<i>Average customer service calls/day</i>	4,867	1,000	1,000
Maintain the financial health of the water, sewer, and stormwater funds:			
<i>Billing exception rate</i>	no data	10%	10%
<i>Percent of revenue written off</i>	5.5%	5%	5%
Full-Time Equivalent Positions			
Business Operations	35.1	38.6	44.5
Customer Services	75.4	70.4	63.6
Reading & Service	88.0	88.0	89.0
Grand Total	198.5	197.0	197.1

Changes to the Budget

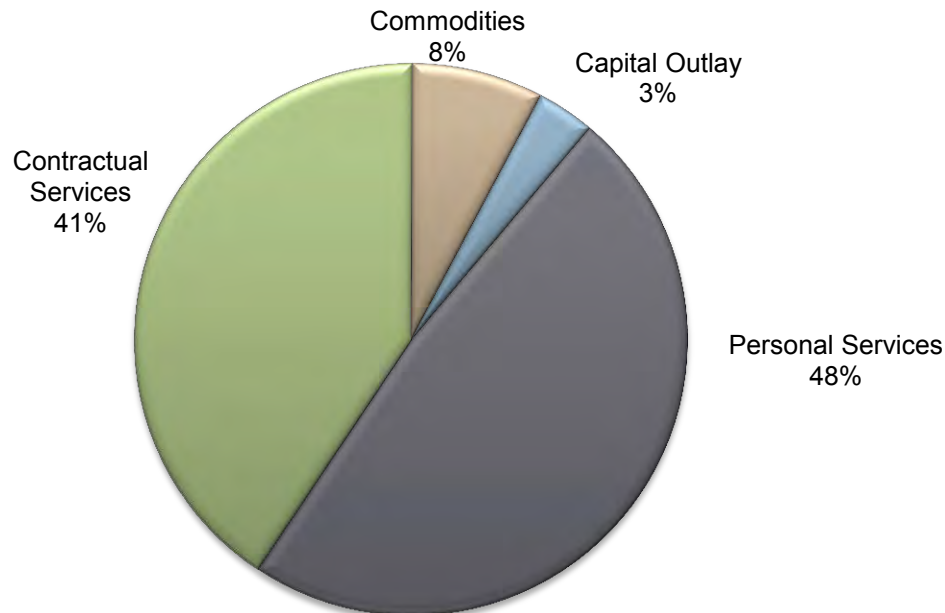
There are no material changes to the budget.

Water Services

Business Operations

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$10,552,456	\$12,765,751	\$12,529,933
Contractual Services	10,182,245	10,059,042	10,574,484
Commodities	1,237,877	1,994,510	1,994,100
Capital Outlay	288,712	595,965	875,200
Grand Total	\$22,261,290	\$25,415,268	\$25,973,717
Allocation by Program			
Business Operations	\$3,536,619	\$5,715,234	\$6,250,187
Customer Services	9,969,894	9,929,091	9,937,486
Reading & Service	8,754,777	9,770,943	9,786,044
Debt Service	-	-	-
Grand Total	\$22,261,290	\$25,415,268	\$25,973,717
Allocation by Fund			
Water	\$16,328,549	\$19,772,217	\$19,715,451
Sewer	5,527,593	5,224,948	5,783,261
Stormwater Fund	405,148	418,103	475,005
Grand Total	\$22,261,290	\$25,415,268	\$25,973,717

Expenditures by Expense Category



Water Services

Engineering

Engineering Services oversees the design, review, and inspection of construction and maintenance projects so that they are constructed in accordance with established standards.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Key Performance Indicators			
Utilize best engineering practices for long-term infrastructure performance:			
<i>Water main replacements (miles)</i>	no data	19	27
<i>Sewer Main Rehabilitation and Replacement (miles)</i>	no data	13	19
Full-Time Equivalent Positions			
Engineering Services	66.0	87.0	87.0
Grand Total	66.0	87.0	87.0

Changes to the Budget

There are no material changes to the budget.

Water Services

Engineering

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Personal Services	\$5,461,557	\$7,236,257	\$7,020,658
Contractual Services	410,540	533,193	631,140
Commodities	68,474	222,387	258,150
Capital Outlay	500	31,900	62,000
Grand Total	\$5,941,071	\$8,023,737	\$7,971,948

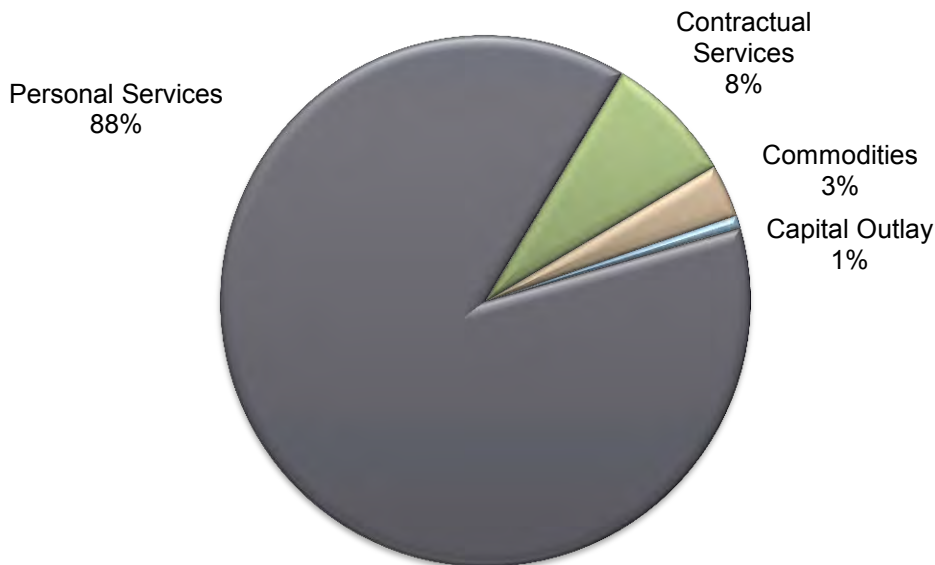
Allocation by Program

Engineering Services	\$5,941,071	\$8,023,737	\$7,971,948
Grand Total	\$5,941,071	\$8,023,737	\$7,971,948

Allocation by Fund

Sewer	\$1,874,509	\$2,910,221	\$2,869,248
Stormwater Fund	115,968	403,654	415,318
Water	3,950,594	4,709,862	4,687,382
Grand Total	\$5,941,071	\$8,023,737	\$7,971,948

Expenditures by Expense Category



Water Services

Wastewater Services

Wastewater Services operates and maintains seven wastewater treatment plants, 40 wastewater pumping stations, and 18 flood pumping stations to protect the quality of rivers and streams.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Key Performance Indicators			
Reduce pollutant levels and minimize property damage caused by stormwater flooding:			
<i>Catch basins cleaned</i>	17,016	18,000	18,000
<i>Catch basins repaired</i>	464	300	300
<i>Miles of gutter swept</i>	18579	18,000	19,000
<i>Tons of debris removed</i>	4154	2,500	2,600
Provide timely maintenance of sewer lines and related infrastructure:			
<i>Sewer basement backups</i>	1,547	1,200	1,150
<i>Code 4 public sewer main breaks</i>	no data	70	70
Provide cost-effective wastewater and stormwater systems:			
<i>Wastewater processed (billion gallons)</i>	33.429	34	34
<i>Cost per million gallon treated</i>	no data	\$517	\$517
Full-Time Equivalent Positions			
Household Hazardous Waste	2.0	3.0	2.0
Overflow Control	6.0	6.0	6.0
Sewer Line Maintenance	160.0	159.0	161.0
Stormwater Line Maintenance	80.0	75.0	78.0
Stormwater Services	19.0	17.0	21.0
Wastewater Treatment	128.0	126.0	123.0
Grand Total	395.0	386.0	391.0

Changes to the Budget

The wastewater system's proposed budget includes an additional \$2 million for cleaning and repair of sewers, an increase of \$500,000 for plant equipment repairs and an additional \$500,000 for vehicle replacement.

The stormwater system's proposed budget includes adding two landscape technicians for green infrastructure. The budget also increases flood monitoring and inspection by \$300,000, repairs to flood pump stations by \$265,000, system reliability improvements by \$528,295 and a contingent appropriation \$500,000.

Water Services

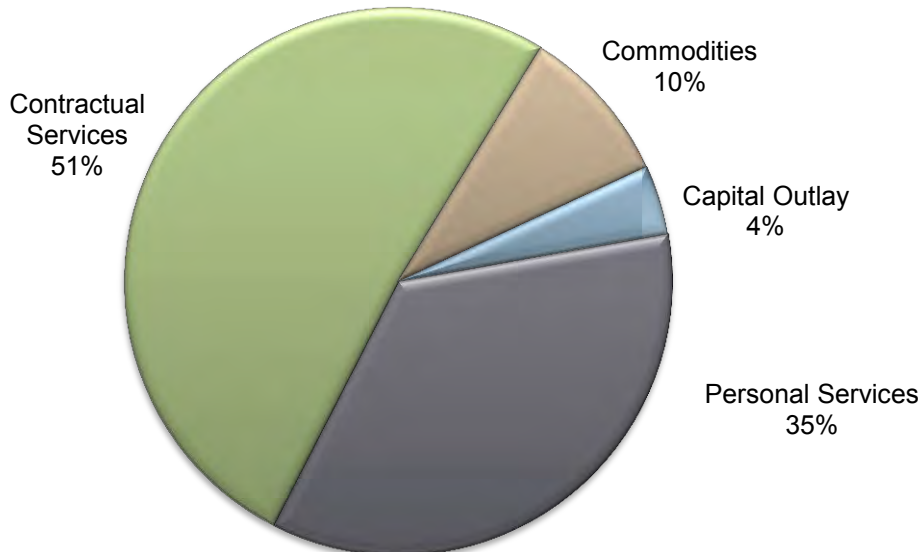
Wastewater Services

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$22,809,893	\$26,772,300	\$27,940,385
Contractual Services	27,699,464	36,590,233	40,537,828
Commodities	5,738,700	6,850,775	7,451,385
Capital Outlay	3,802,519	3,634,926	3,231,200
Grand Total	\$60,050,576	\$73,848,234	\$79,160,798

Allocation by Program			
Household Hazardous Waste	\$964,641	\$1,207,411	\$1,190,028
Sewer Line Maintenance	21,435,247	26,431,901	28,112,564
Stormwater Line Maintenance	7,259,954	8,009,461	8,672,221
Stormwater Services	2,975,666	3,795,769	5,489,497
Wastewater Treatment	24,144,689	29,195,080	30,498,548
Overflow Control	3,270,379	5,208,612	5,197,940
Grand Total	\$60,050,576	\$73,848,234	\$79,160,798

Allocation by Fund			
Sewer	\$49,814,956	\$62,043,004	\$64,494,052
Stormwater Fund	10,235,620	11,805,230	14,666,746
Grand Total	\$60,050,576	\$73,848,234	\$79,160,798

Expenditures by Expense Category



Water Services

Water Treatment and Supply

Water Treatment and Supply provides maintenance and operation of the City's water treatment plants and other facilities so that an adequate and dependable water supply is produced and distributed for consumer consumption and fire protection.

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Key Performance Indicators			
Provide timely maintenance of water lines and related infrastructure:			
<i>Accounted for water</i>	74%	75%	75%
<i>Main breaks per 100 miles</i>	67	55	40
<i>Valves assessed</i>	7822	6,100	6,100
Provide cost-effective wastewater and stormwater systems:			
<i>Water produced (billion gallons)</i>	42.64	38.00	38.50
<i>Cost per million gallon treated-water</i>	no data	\$489	\$504
 Full-Time Equivalent Positions			
Water Line Maintenance	107.0	111.0	111.0
Water Quality Assurance	35.0	35.0	34.0
Water Treatment and Supply	106.0	102.0	102.0
Grand Total	248.0	248.0	247.0

Changes to the Budget

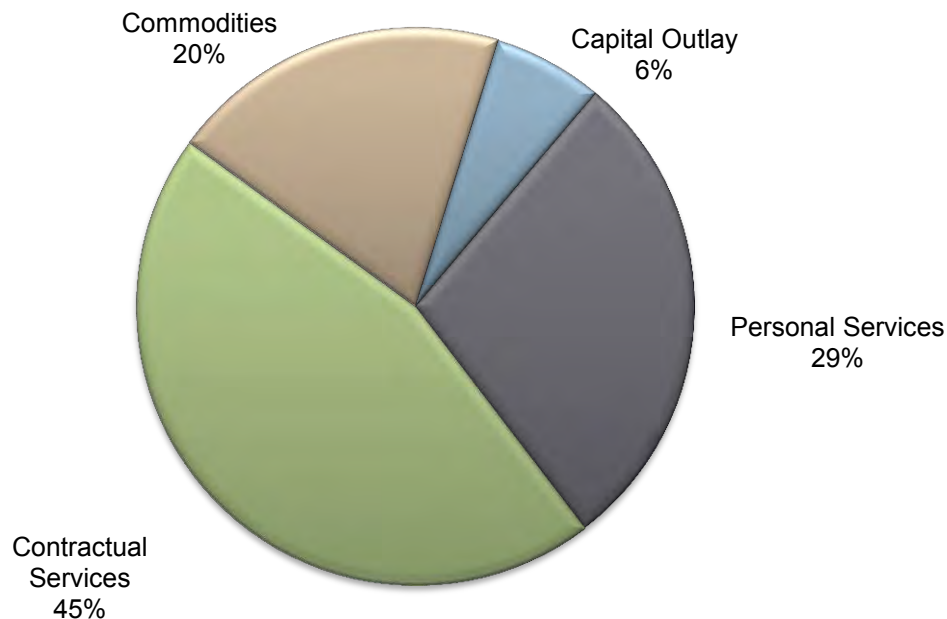
The water system's proposed budget includes an additional \$500,000 for vehicle replacement and \$500,000 for emergency main repair contracts. There is also a contingency of \$533,600 for additional technology for customer service enhancements and \$240,000 for security improvements at pump stations.

Water Services

Water Treatment and Supply

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Expense Category			
Personal Services	\$14,525,264	\$16,735,673	\$16,883,234
Contractual Services	24,766,691	23,177,527	26,888,653
Commodities	10,103,980	11,791,120	11,708,170
Capital Outlay	733,401	3,792,062	3,755,020
Grand Total	\$50,129,336	\$55,496,382	\$59,235,077
Allocation by Program			
Water Line Maintenance	\$24,675,450	\$23,664,567	\$26,959,908
Water Quality Assurance	2,867,872	3,815,573	3,812,231
Water Treatment and Supply	22,586,014	28,016,242	28,462,938
Grand Total	\$50,129,336	\$55,496,382	\$59,235,077
Allocation by Fund			
Sewer	\$398,597	\$604,184	\$494,225
Water	49,730,739	54,892,198	58,740,852
Grand Total	\$50,129,336	\$55,496,382	\$59,235,077

Expenditures by Expense Category



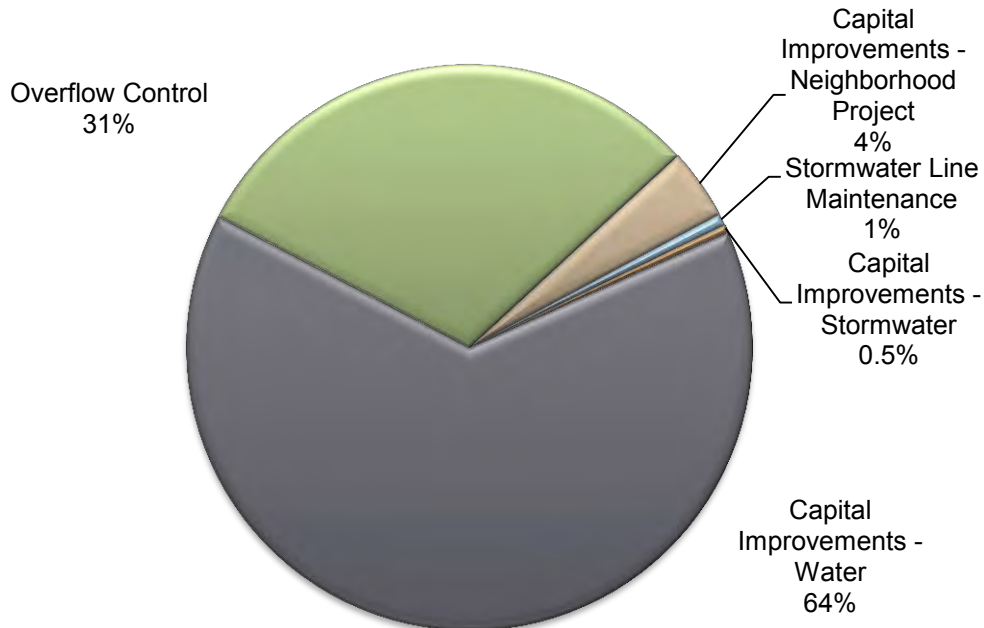
Water Services

Water Services Capital Improvements

	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Allocation by Program			
Capital Improvements - Water	\$4,334,795	\$15,802,500	\$47,797,904
Overflow Control	7,122,895	22,650,000	22,650,000
Capital Improvements - Neighborhood Project	-	3,000,000	3,000,000
Stormwater Line Maintenance	7,710	300,000	500,000
Capital Improvements - Stormwater	294,192	245,000	350,000
Capital Improvements - Flood Control/Drainage	-	200,000	-
Capital Improvements - Wastewater	1,894,491	4,052,500	-
Grand Total	\$13,654,083	\$46,250,000	\$74,297,904

Allocation by Fund			
Sewer	\$9,017,386	\$29,702,500	\$53,734,887
Stormwater Fund	301,902	745,000	1,350,000
Water	4,334,795	15,802,500	19,213,017
Grand Total	\$13,654,083	\$46,250,000	\$74,297,904

Expenditures by Program

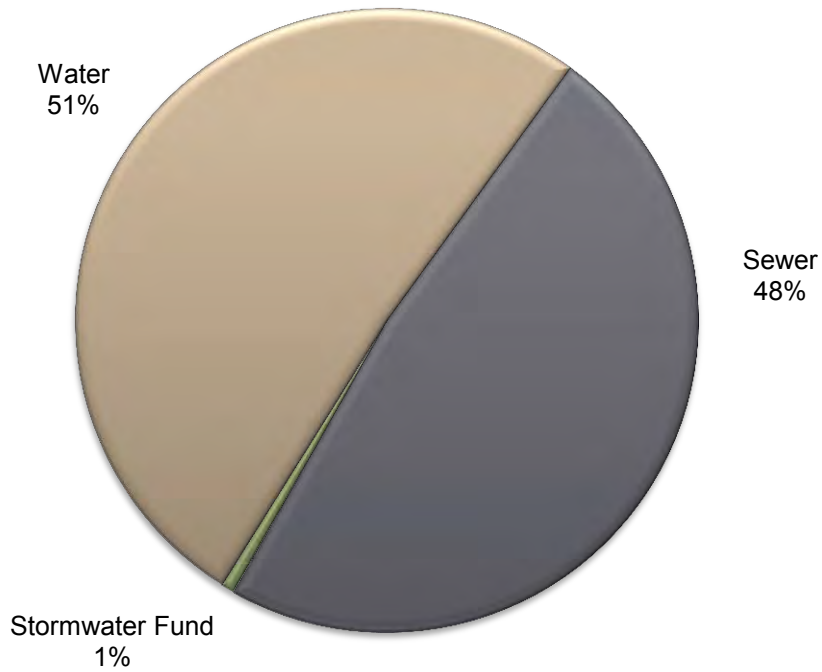


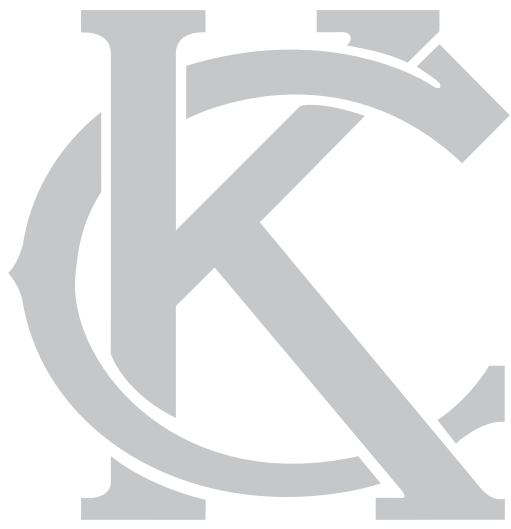
Water Services

Debt Service

	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Allocation by Fund			
Sewer	\$27,434,114	\$33,456,137	\$32,560,430
Stormwater Fund	481,754	472,092	479,768
Water	29,396,768	32,961,347	34,566,921
Grand Total	\$57,312,636	\$66,889,576	\$67,607,119

Expenditures by Fund





Capital and Debt Overview

CAPITAL IMPROVEMENTS PROGRAM

A capital improvements plan is the result of a systematic evaluation of capital needs. It serves as a roadmap for the acquisition and improvement of city infrastructure and public facilities. Formulation of the plan includes the prioritization of public improvements and cost projections, which allows the City to take advantage of federal, state and county funds.

Eventually, the plan takes shape with the identification of capital projects. A capital project may include construction, acquisition, maintenance, or improvements to a city asset. To be included in the capital budget, a project must meet one of the following requirements.

- It is a mandated project governed by federal, state, or local laws and ordinances.
- It is a local funding match to a project in which the state or federal government is contributing resources.
- It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities.
- It is a major maintenance or rehabilitation project for existing infrastructure and buildings. The project's estimated useful life is greater than one year. Project costs may include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

As is the case with all urban capital improvements programs, the Kansas City, Missouri Five-Year Capital Improvements Plan (CIP) attempts to balance the City's resources among previous commitments, reconstruction and maintenance needs, as well as the demand for new construction. The CIP is shaped based on many obligations including debt service requirements, tax redirections, federal and state mandates, and cooperative funding agreements. Furthermore, the one percent sales tax, which provides the majority of revenue for the CIP, has restrictions. Fifteen percent of sales tax proceeds are earmarked for capital maintenance, and 35 percent is invested in neighborhood conservation improvements.

Once obligations have been met, remaining resources are divided among capital maintenance, rehabilitation and new construction. Capital maintenance includes the annual work necessary to ensure that capital investment meets or exceeds its useful life. Rehabilitation is undertaken in those instances where the infrastructure has experienced substantial deterioration and it is safer or more economical to rebuild. Finally, development or redevelopment often demands that new construction be undertaken to provide new or expanded infrastructure to changing areas.

The Five-Year Capital Improvements Plan is reflective of the City Council's stated emphasis on basic infrastructure. Funding decisions are based on need as reflected in infrastructure condition assessments and demographic growth patterns, with an additional effort made to complete projects begun in previous years. The majority of the planned projects occur in the central city. The infrastructure in this area is the oldest and most heavily used and has experienced substantial deterioration due to deferred maintenance. Improvements outside of the central city have been targeted at key infrastructure links which experience substantial growth, and attention will continue to be given to meeting the developing needs of these areas.

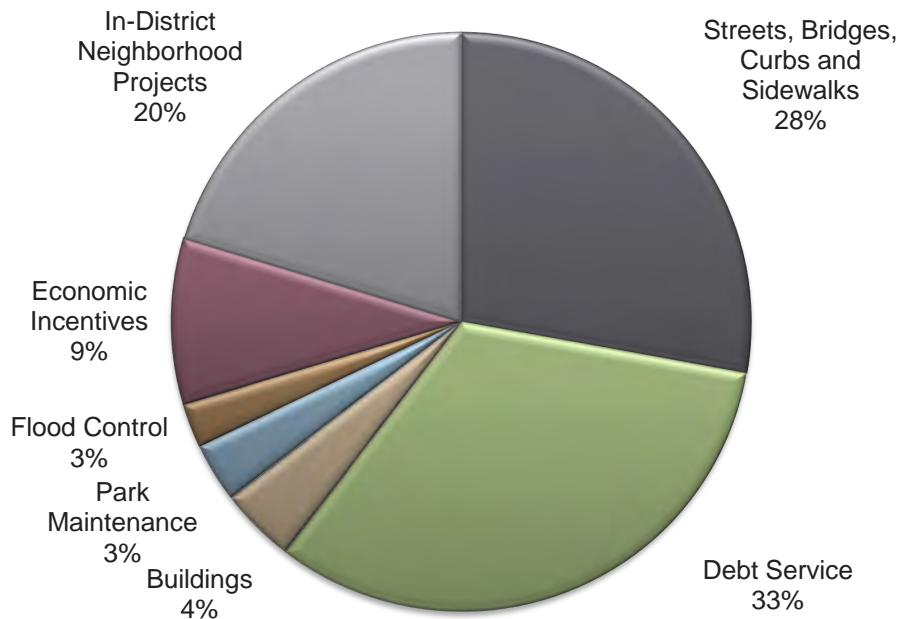
Resources

Capital improvements in the City of Kansas City, Missouri are funded from a variety of sources including dedicated taxes, enterprise revenues, general governmental funds, and debt instruments. The largest resource for capital improvements, the Capital Improvements Fund, is funded primarily from a one percent sales tax for capital improvements. Two other one-quarter percent sales taxes are earmarked for public safety facilities. Enterprise revenues are derived from fees and charges for services provided by operations. This includes the airport landing fees and concessions and water and sewer service charges.

Expenditures

The table below shows the final 2015-2019 Capital Improvements Program as recommended by the Public Improvements Advisory Committee and the City Manager. The recommendation for Governmental Activities Funds for five years totals about \$520 million. With an area of 322 square miles, it is not surprising that Kansas City projects roadways as one of its largest categories of operating capital expenditures over the next five years (\$100 million). Repair and maintenance of buildings, which include a variety of rehabilitation and facility improvement projects, consists of expenditures totaling \$22 million.

**FINAL PIAC RECOMMENDATION
FY 2015-19 CAPITAL IMPROVEMENTS PROGRAM
GENERAL MUNICIPAL FUNDS**



Project Title	Recommended	City Manager's	Projected	Projected	Projected	Projected	Projected
	2014-2015	Recommendation	2015-2016	2016-2017	2017-2018	2018-2019	5-Year Total
In-District	\$ 21,407,960	\$ 21,407,958	\$ 20,557,571	\$ 20,937,801	\$ 21,323,735	\$ 21,715,458	\$ 105,942,524
Sub-Total Neighborhood	\$ 21,407,960	\$ 21,407,958	\$ 20,557,571	\$ 20,937,801	\$ 21,323,735	\$ 21,715,458	\$ 105,942,524
CITY-WIDE							
Debt, Mandated & Obligated							
GO Bond Debt Service	\$ 14,614,688	\$ 13,204,184	\$ 14,984,388	\$ 15,386,088	\$ 15,728,888	\$ 16,541,638	\$ 75,845,186
TIF Allocations	9,688,900	9,688,900	9,688,900	9,688,900	9,688,900	9,688,900	48,444,500
Streetlight Bond Retirement	9,427,900	9,427,900	9,457,300	9,250,500	--	--	28,135,700
Police Station Facility Improvements Debt	8,993,050	8,993,050	9,155,050	9,311,550	9,465,550	9,628,950	46,554,150
City Market Bonds	2,914,936	2,914,936	--	--	--	--	2,914,936
Zona Rosa/Prospect North/Fairlyland Debt	2,411,060	2,411,060	2,439,173	2,476,948	2,512,135	2,555,923	12,395,239
Turkey Creek	2,000,000	--	2,000,000	930,048	1,000,000	--	3,930,048
Swope Park Industrial District	1,000,000	--	1,521,684	628,047	1,000,000	280,384	3,430,115
Front Street Interchange @ I-29 (SPUI) Debt	880,000	880,000	880,000	880,000	880,000	--	3,520,000
Upper Blue River (Dodson)	558,480	--	2,000,000	--	1,591,520	--	3,591,520
Streetcar rail	100,000	100,000	100,000	100,000	100,000	100,000	500,000
I-670 Lighting (Central to Broadway)	--	--	--	2,000,000	--	--	2,000,000
Subtotal Debt, Mandated & Obligated	\$ 52,589,014	\$ 47,620,030	\$ 52,226,495	\$ 50,652,081	\$ 41,966,993	\$ 38,795,795	\$ 231,261,394
Leveraged/Other							
Lee's Summit Road - Colbern to Gregory	1,523,798	1,523,798	--	212,296	--	--	1,736,094
Missouri River Seven Levees Flood Control	250,000	250,000	1,650,000	--	--	--	1,900,000
Noland and Highway 350 Intersection	--	--	841,256	--	1,262,653	--	2,103,909
27th Street Redevelopment	--	--	175,268	707,952	--	--	883,220
Garrison Community Center	--	--	102,902	159,737	1,237,361	--	1,500,000
22nd-23rd Street - Brooklyn to I-70*	--	--	48,697	565,094	1,073,430	--	1,687,221
Pleasant Valley Road	--	--	--	2,500,000	--	--	2,500,000
Front Street - I-35 to Universal	--	--	--	1,125,000	--	--	1,125,000
Brush Creek Improvements	--	--	--	200,000	--	--	200,000
Woodswether Road	--	--	--	--	1,026,965	973,035	2,000,000
135th Street Improvements	--	--	--	--	1,000,000	--	1,000,000
155th Street Improvements	--	--	--	--	397,792	--	397,792
Lee's Summit Road - Hardin Curves	--	--	--	--	100,000	1,500,000	1,600,000
Englewood Road	--	--	--	--	--	2,000,000	2,000,000

Final PIAC Recommendation FY 2015-419 Capital Improvements Program cont.

Project Title	Recommended 2014-2015	City Manager's Recommendation 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 5-Year Total
Blue River Road	--		--	--	--	2,000,000	2,000,000
M-210 Road Improvements	--		--	--	--	2,000,000	2,000,000
Beacon Hill Infrastructure	--		--	--	--	1,500,000	1,500,000
Northwood Road	--		--	--	--	1,000,000	1,000,000
Subtotal Leveraged/Other	\$ 1,773,798	\$ 1,773,798	\$ 2,818,123	\$ 5,470,079	\$ 6,098,201	\$ 10,973,035	\$ 27,133,236
Sub-Total City-wide	\$ 54,362,812	\$ 49,393,828	\$ 55,044,618	\$ 56,122,160	\$ 48,065,194	\$ 49,768,830	\$ 258,394,630
MAINTENANCE PROGRAM							
PUBLIC WORKS DEPARTMENT							
Streets	\$ 19,675,000	\$ 20,292,212	\$ 21,475,000	\$ 21,475,000	\$ 21,475,000	\$ 21,475,000	\$ 106,192,212
Street Preservation & Marking	11,000,000	13,000,000	12,800,000	12,800,000	12,800,000	12,800,000	64,200,000
Streetlight Maintenance	4,800,000	4,300,000	4,800,000	4,800,000	4,800,000	4,800,000	23,500,000
ADA Curb Cut & Corner Rehab	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Traffic Signal Safety Improvements	1,500,000	317,212	1,500,000	1,500,000	1,500,000	1,500,000	6,317,212
Street Markings	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Neighborhood Sign Replacement	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Curb and Sidewalk	175,000	175,000	175,000	175,000	175,000	175,000	875,000
Union Station Streetscape	--	300,000	--	--	--	--	300,000
Curbs, Sidewalks and Trails	\$ 2,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 9,500,000
Curbs and Sidewalks (RPI Fund)	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Crosswalk and Arrow Marking	500,000	--	500,000	500,000	500,000	500,000	2,000,000
Bridges	\$ 1,494,099	\$ 1,500,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 2,300,000
Bridge Rehabilitation	1,494,099	1,500,000	200,000	200,000	200,000	200,000	2,300,000
PARKS AND RECREATION DEPARTMENT							
Parks Maintenance	\$ 3,194,366	\$ 4,619,366	\$ 3,194,366	\$ 3,194,366	\$ 3,194,366	\$ 3,194,366	\$ 17,396,830
Park Maintenance	1,119,366	869,366	1,119,366	1,119,366	1,119,366	1,119,366	5,346,830
Citywide Fountain Maintenance	--	250,000	--	--	--	--	250,000
Park Facility Improvements	450,000	--	450,000	450,000	450,000	450,000	1,800,000
Tree Trimming	425,000	1,000,000	425,000	425,000	425,000	425,000	2,700,000
Trail Maintenance	--	100,000	--	--	--	--	100,000
Emerald Ash Borer	--	1,000,000	--	--	--	--	1,000,000
Bruce R Watkins Drive Maintenance	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Golf Courses	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Boulevard Reconstruction	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Community Center Maintenance	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
KC Museum Capital Maintenance	--	400,000	--	--	--	--	400,000
Starlight Theatre	200,000	--	200,000	200,000	200,000	200,000	800,000
Swimming Pool Maintenance	100,000	100,000	100,000	100,000	100,000	100,000	500,000
GENERAL SERVICES DEPARTMENT							
Buildings	\$ 4,175,000	\$ 5,175,000	\$ 4,175,000	\$ 4,175,000	\$ 4,175,000	\$ 4,175,000	\$ 21,875,000
Municipal Building Rehabilitation	3,662,500	3,662,500	3,662,500	3,662,500	3,662,500	3,662,500	18,312,500
Energy Upgrades and Efficiency	462,500	462,500	462,500	462,500	462,500	462,500	2,312,500
Fire Station Improvements	--	500,000	--	--	--	--	500,000
Emergency Operations Center	--	200,000	--	--	--	--	200,000
Public Art	50,000	350,000	50,000	50,000	50,000	50,000	550,000
Sub-Total Maintenance	\$ 30,538,465	\$ 33,086,578	\$ 31,044,366	\$ 31,044,366	\$ 31,044,366	\$ 31,044,366	\$ 157,264,042
Total General Municipal Funds	\$ 106,309,237	\$ 103,888,364	\$ 106,646,555	\$ 108,104,327	\$ 100,433,295	\$ 102,528,654	\$ 521,601,196
Without Debt and Water Fund	\$ 57,278,703	\$ 53,268,334	\$ 59,941,744	\$ 61,010,341	\$ 62,057,822	\$ 64,013,243	\$ 303,291,485
AVIATION DEPARTMENT							
Kansas City International Improvements	13,250,000	\$ 43,000,000	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$ 163,000,000
Kansas City International Improvements	13,250,000	43,000,000	30,000,000	30,000,000	30,000,000	30,000,000	163,000,000
Water Services Department							
Water Fund	5,000,000	\$ 19,500,000	\$ 25,500,000	\$ 25,500,000	\$ 25,500,000	\$ 25,500,000	\$ 121,500,000
Water Main Construction/Rehabilitation	600,000	--	--	--	--	--	0
Facility Modification and Improvement	400,000	--	--	--	--	--	0
Service Facility Improvement	400,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Water Main Relocations	300,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Street Preservation & Marking	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Oversized Mains-City Share	200,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Special Assessment Mains	100,000	--	--	--	--	--	0
Fire Hydrant Installation	NA	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Water Main Replacement Program	NA	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
Valve Replacement	NA	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Treatment Facilities	NA	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Pump Stations	NA	3,500,000	9,500,000	9,500,000	9,500,000	9,500,000	41,500,000
Wastewater Fund	2,500,000	\$ 47,150,000	\$ 47,150,000	\$ 47,150,000	\$ 47,150,000	\$ 47,150,000	\$ 235,750,000
Construction Division	2,500,000	--	--	--	--	--	--
Overflow Control Plan	NA	22,650,000	22,650,000	22,650,000	22,650,000	22,650,000	113,250,000
Sewers	NA	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000
Treatment Facilities	NA	14,500,000	14,500,000	14,500,000	14,500,000	14,500,000	72,500,000
Pump Stations	NA	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
Stormwater Fund	--	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,250,000
Catch Basin Replacement	NA	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Construction	NA	350,000	350,000	350,000	350,000	350,000	1,750,000
Capital Reserve Account		\$ 6,797,904					
Sub-Total Water Services	7,500,000	\$ 74,297,904	\$ 73,500,000	\$ 73,500,000	\$ 73,500,000	\$ 73,500,000	\$ 368,297,904
Total Enterprise Funds	20,750,000	\$ 117,297,904	\$ 103,500,000	\$ 103,500,000	\$ 103,500,000	\$ 103,500,000	\$ 531,297,904

Impact of Capital Spending on the Operating Budget

The development of new infrastructure can result in increased maintenance, insurance, utility, or personnel costs. Generally, the projects included in the Capital Improvement Plan impact the operating budget through staff time to administer contracts, and to provide for right of way acquisitions. These expenses are generally included in the total project cost. Major repairs or improvements can decrease future operating costs, such as an efficient roof replacement that results in lower utility costs.

The City's Capital Improvements Program includes a combination of pay-as-you-go projects and debt financing. The below table shows the capital program recommended by PIAC and the estimated impact on the City's operating budget.

Department/Project Title	2014-2015 Recommended	Operating Budget Impact
Governmental Activities	53,268,334	
General Services	4,625,000	Positive impact. Building improvements should result in lower utility and maintenance costs.
Energy Upgrades and Efficiencies	462,500	
Fire Station Improvements	500,000	
Municipal Building Rehabilitation	3,662,500	
Convention and Entertainment Center	350,000	
Convention Facility Maintenance	350,000	
Office Of City Manager	200,000	
Emergency Operations Center	200,000	
Parks and Recreation	4,619,366	No impact. These Parks and Recreation Department improvements replace and/or repair existing infrastructure.
Boulevard Reconstruction	200,000	
Bruce R Watkins Restoration	250,000	
Citywide Fountain Maintenance	250,000	
Community Center Maintenance	200,000	
Emerald Ash Borer	1,000,000	
Golf Courses	250,000	
Museum Capital Maintenance	400,000	
Park Maintenance	869,366	
Swimming Pool Maintenance	100,000	
Trail Maintenance	100,000	
Tree Trimming	1,000,000	
Public Works	43,473,968	No impact. Maintenance and other improvements extend the useful life of the streets, bridges, and related infrastructure, and delay major rehabilitation.
ADA Curb Cuts & Corner Rehab	1,500,000	
Bridge Rehabilitation	1,500,000	
Curb and Sidewalk Raddi	175,000	
Lee's Summit Road - Colbern to Gregory	1,523,798	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Conservation Council District	3,567,993	
Neighborhood Sign Replacement	200,000	
Seven Levees Flood Control	250,000	
Sidewalk and Curb Construction	1,500,000	
Street Lighting	4,300,000	
Street Markings	500,000	
Street Preservation	10,000,000	
Traffic Signal Safety Improvements	317,212	
Union Station Streetscape	300,000	
Business-Type Activity	117,297,904	
Aviation	43,000,000	No impact. Maintenance and other improvements extend the useful life of the infrastructure, and delay major rehabilitation.
Water Services	74,297,904	
Capital Reserve Account	6,797,904	
Replacement and improvements	64,500,000	
Street Preservation	3,000,000	
Grand Total	\$170,566,238	

MUNICIPAL DEBT

The residents of Kansas City have committed to maintaining and enhancing the quality of life in the City through the renovation and construction of facilities that ensure future development and continue cultural and recreational opportunities. These projects, requiring a large capital investment, have been financed using one or more of the following mechanisms: general obligation bonds, revenue bonds, or capital leases.

As of April 30, 2013, Kansas City had a total of \$1.56 billion of outstanding bonds issued by both the City, and on its behalf through special purpose issuers, and secured by either an unlimited general obligation pledge or a pledge of General Municipal revenues subject to annual appropriation. Special purpose issuers are: Kansas City Municipal Assistance Corporation (KCMAC), the Industrial Development Authority (IDA), the Tax Increment Financing Commission (TIFC), the Planned Industrial Expansion Authority (PIEA), the Land Clearance for Redevelopment Authority (LCRA), and the Missouri Transportation Finance Corporation (MTFC). While these obligations are secured by various project specific revenue sources, the City's General Municipal General appropriation pledge has been provided as additional security to bond holders. It is anticipated that for the fiscal year ending April 30, 2014, the annual debt service requirement for all existing debt will total \$148.2 million; of that amount \$45.1 million represents debt service for general obligation (GO) bonds secured by the City's debt levy (including debt paid by special assessments). The balance of the debt service is associated with the project specific General Municipal appropriation debt.

As of April 30, 2013, Kansas City had a total of \$922.4 million of outstanding bonds issued by the City for use by its business type activities which are secured solely by specified revenue sources of the water, sewer, and airport systems.

The following table summarizes the outstanding debt issued or backed by the City as of April 30, 2013 and April 30, 2012:

LONG-TERM DEBT (IN THOUSANDS)

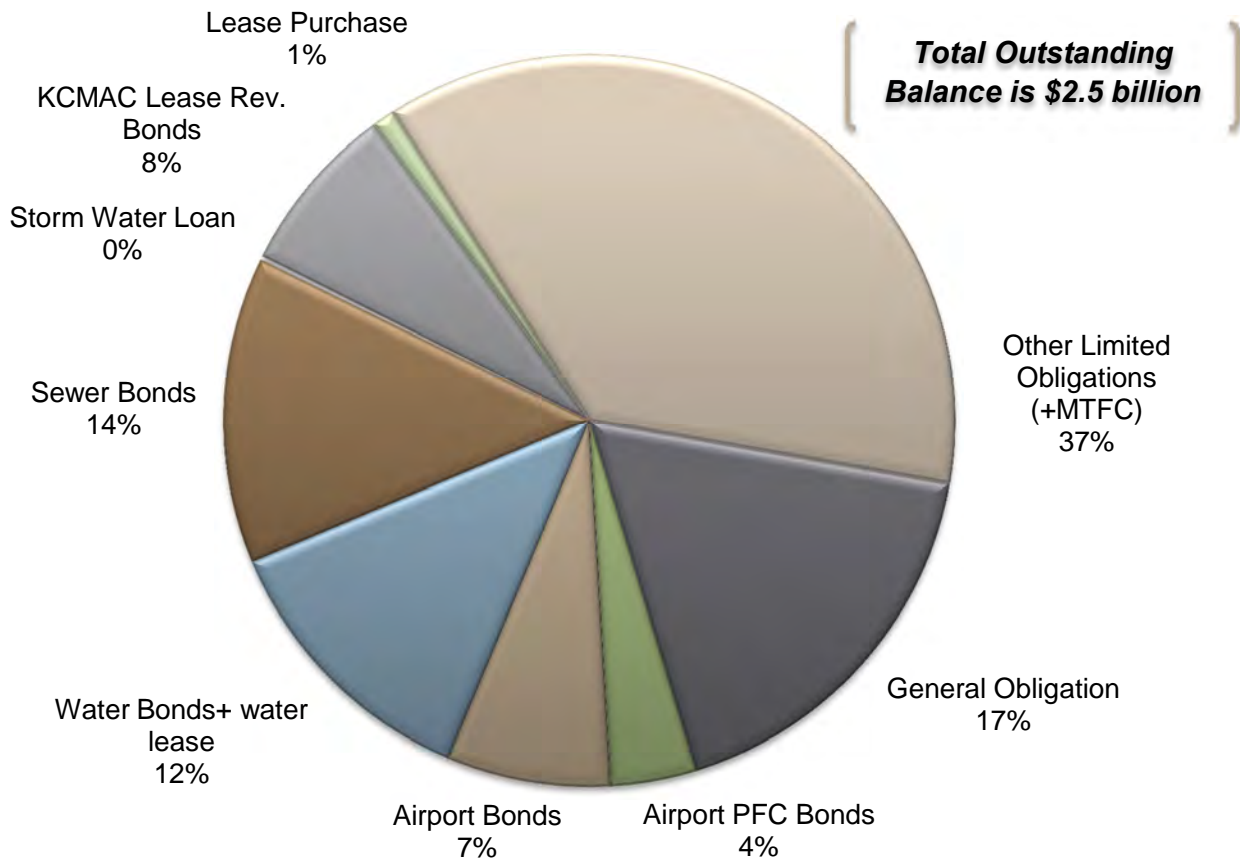
	Governmental Activities		Business-type Activities		Total	
	2012-13	2011-12	2012-13	2011-12	2012-13	2011-12
Bonded debt outstanding:						
General obligation bonds:	\$ 434,835	\$ 449,290	-	\$ -	\$ 434,835	\$ 449,290
Revenue bonds	-	-	922,383	856,046	922,383	856,046
Limited obligation debt	1,127,453	1,191,494	-	-	1,127,453	1,191,494
Total	\$ 1,562,288	\$ 1,640,784	\$ 922,383	\$ 856,046	\$ 2,484,671	\$ 2,496,830

The following is a breakdown of the City's debt by category type:

Bond Outstanding as of April 30, 2013 by Category Type

Type of Bonds	Outstanding Principal Balance
General Obligation Bonds	\$434,835,000
Airport PFC Revenue Bonds	93,850,000
Airport Revenue Bonds	180,105,000
Water Revenue Bonds and Leases	307,087,593
Sanitary Sewer Revenue Bonds	337,601,996
Storm Water Loan	3,738,200
KCMAC Bonds	188,236,041
Lease Purchase	24,406,803
Other Limited Obligation	914,810,779
Total	\$2,484,671,412

OUTSTANDING BALANCE AS OF APRIL 30, 2013



General Obligation and Neighborhood Improvement District Bonds

General Obligation Bonds The City is authorized to issue general obligation bonds payable from ad valorem taxes to finance capital improvements upon a four-sevenths (4/7) majority vote of qualified voters at general municipal, primary or general elections and a two-thirds (2/3) majority vote at all other elections. As of April 30, 2013, the City has no remaining general obligation bond authority.

Neighborhood Improvement District Bond The City may also issue certain neighborhood improvement district (“NID”) bonds without a vote and these bonds are payable as to both principal and interest from special assessments against real property benefitted by the acquisition and construction of improvements and, if not so paid, from current income and revenues and surplus funds of the City. The City indebtedness of NID bonds shall be treated equally as general obligation indebtedness, except that the City is not authorized to impose any new or increased ad valorem property tax to pay principal and interest on the NID bonds without voter approval.

As of April 30, 2013, the City had an outstanding total aggregate principal amount of \$434,835,000 of general obligation bonds, which includes the outstanding balance of \$325,000 Neighborhood Improvement District Bonds.

The amount of GO bonds outstanding has increased in recent years with voter approval of bonds for a variety of projects. In the past few years, voters have approved GO bonds for public safety, zoo improvements, sanitary sewers, Chouteau Bridge replacement, streetlight replacement, neighborhood/ downtown basic infrastructure projects, the Liberty Memorial Museum project, and other capital improvement projects.

Lease Revenue Bonds and Equipment Leases

The City may enter into financing arrangements for building projects through lease-leaseback purchase agreements with not-for-profit corporations or bond issuing authorities, which may issue tax-exempt bonds without voter approval to finance City projects. The City has financed several projects through the Kansas City Municipal Assistance Corporation (“KCMAC”). The City makes annual lease payments under these lease arrangements in an amount required to pay debt service on the bonds. The City’s obligations under these leases are subject to annual appropriation and must be budgeted each year and do not constitute an indebtedness of the City beyond the current lease term. As of April 30, 2013, the City had capital leases pursuant to such arrangements outstanding at total aggregate principal of \$188,236,041.

From time to time, the City enters into lease purchase agreements for real property and equipment, such as the purchase of land, buildings, communications equipment, vehicles, and computer hardware. As of April 30, 2013, the City had an outstanding aggregate principal total of \$24,406,803 of such equipment leases.

Limited Obligation Notes and Bonds

As of April 30, 2013, the City had outstanding a total of \$914,810,779 aggregate principal in limited obligation bonds and notes that do not constitute an indebtedness of the City. The City has agreed, subject to annual appropriation, to pay any debt service on the following bonds:

Bonds	Outstanding Principal as of April 30, 2013
HOK Parking Garage, Series 2005	\$5,605,000
Civic Mall/Cherry Inn, Series 2006	2,225,000
KC Live Entertainment District, Series 2005A and 2011A	282,355,000
Uptown Theater, Series 2007A	1,485,000
Midtown Redevelopment, Series 2007A	29,090,000
Muelhbach and Auditorium Plaza Garage, Series 2005E and 2010C	19,350,000
Blue Parkway Project, Series 2004	14,065,000
Various Projects, Series 2008A	21,125,000
East Village, Series 2008B and 2010A	33,550,000
Downtown Arena, Series 2008C and 2008D	209,300,000
Bartle Hall, Series 2008E and 2008F	106,037,257
909 Walnut, Series 2009A	6,435,000
President Hotel, Series 2009B	15,590,000
Chouteau, Series 2009C and 2009D	9,930,000
Performing Arts Center Garage, Series 2009E	47,813,039
Various Capital Projects, Series 2010B and 2010C	19,795,000
Various Capital Projects, Series 2012A and 2012B	75,265,000
MTFC Loan	6,807,483
Other Notes	8,988,000
Total	\$914,810,779

Revenue Bonds, Notes, and Loans

Other than refunding bonds, the City's general obligation and revenue bonds require a vote of the electorate. All revenue bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not carry the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margin.

As of April 30, 2013, the City had an outstanding total of \$922,382,789 aggregate principal amount of revenue bonds which includes \$307,087,593 in water revenue bonds and lease purchase agreements, \$337,601,996 in sewer revenue bonds, \$180,105,000 in airport revenue bonds and \$93,850,000 in airport passenger facility charge revenue bonds. To match funds from grants for storm water projects, the City entered into loans with the Missouri Department of Natural Resources ("MDNR"). As of April 30, 2013, the City had an outstanding balance of \$3,738,200 aggregate principal amount of MDNR storm water loans.

As of April 30, 2013, the City had remaining voted authority for \$240,416,000 in airport revenue bonds, \$54,365,000 in water revenue bonds, \$473,125,000 in sewer bonds and \$5,000,000 in museum revenue bonds.

Debt Coverage on Enterprise Fund Bonds

The water bond covenants require that the water system meet an annual rate covenant. Net operating revenues, adjusted to exclude any revenues or expenses resulting from a gain or loss or mark-to-market change to any hedge agreement, in each fiscal year which, together with investment revenues will equal

at least i) 125% on all annual senior bonds debt service requirement, (ii) 115% of the annual debt service requirement on all bonds and (iii) 110% of the annual debt service requirement on all bonds and other system obligations.

The sewer bond covenants require that the net sanitary sewer revenues available for debt service will not be less than 110% of the annual debt service amount required to be paid by the City in such fiscal year plus capital lease payments. Interest on any State Revolving Fund (SRF) bonds will be reduced by the SRF Subsidy.

The airport bond covenants require that the airport meet an annual rate covenant wherein net revenue will be sufficient to pay debt service on all outstanding bonds. The passenger facility charge airport revenue bond ordinance requires the City to meet the sufficiency covenant test. A certain formula is provided in the ordinance and the result shall exceed 1.05 times debt service at all times.

Debt Coverage on Enterprise Fund Revenue Bonds in Fiscal Year 2013

Revenue Bonds	Debt Coverage
Water Revenue Bonds (senior water revenue bonds only)	3.45
Water Revenue Bonds (all water revenue bonds)	3.06
Water Revenue Bonds (all water revenue bonds and other system obligation)	2.60
Sewer Revenue Bonds	2.33
Airport Revenue Bonds	1.54
Passenger Facility Charge Bonds	1.18

Credit Ratings

As of April 30, 2013, the City's bond credit ratings are shown in the following table:

Type of Bonds issued	Moody's Rating	Standard and Poor's Rating
General obligation bonds	Aa2	AA
Kansas City, Missouri Special Obligation Bonds (Series 2012A and 2012B)	A1	AA-
Water revenue bonds (senior lien bonds)	Aa2	AA+
Sewer revenue bonds (junior lien bonds)	Aa2	AA
Airport revenue bonds (senior lien bonds)	A2	A+
Airport revenue bonds (subordinate lien bonds)	A3	A
Airport PFC bonds	A3	A

Debt Limit

Article VI, Sections 26(b) and (c) of the state constitution permits the City, by a vote of the qualified electors, to incur indebtedness for City purposes in an aggregate amount not to exceed 10% of the assessed value of property within the City. Article VI, Section 26(d) of the state constitution permits the City, by a vote of the qualified electors, to incur indebtedness for the purposes of acquiring right-of-way, construction, extending and improving streets and improving sanitary or storm sewer systems in an aggregate amount not to exceed 10% of the assessed value of property within the City. Article VI, Section 26(e) of the state constitution permits the City, by a vote of the qualified electors, to incur indebtedness for the purposes of purchasing

or constructing waterworks, electric or other light plants in an aggregate amount not to exceed 10% of the assessed value of property within the City. The aggregate limit of GO debt is 20% of the assessed value of property within the City.

The City's constitutional debt limit calculated as of April 30, 2013 is \$1.4 billion. The City's current legal debt margin is \$924 million, which takes into account outstanding general obligation bonds less debt service fund balances, which net to \$432 million.

Debt Ratios

The following are three (3) City's April 30, 2013 debt ratios:

Debt Outstanding as a Percent of Market Value	5.4%
Debt Outstanding Per Capita	\$3,353
Debt Service (Fiscal Year 2013) as a Percent of GMR	16.1%

FY 2014-15 Debt Service

Governmental Activities Funds

	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)
City Development	3,295,576	3,839,909	544,333
08 KCMO Columbus Park Debt	421,469	422,594	1,125
2012 DS Citadel	914,217	914,217	-
DS SO 2012B Dwtm Res	481,590	481,590	-
Columbus Park	-	74,813	74,813
City Market	-	412,925	412,925
GO 2012A '03A Refunding	1,478,300	1,533,770	55,470
Convention and Entertainment Ctr	19,057,587	19,772,219	714,632
Bartle Hall Expansion	16,792,887	17,137,887	345,000
KCMAC 92A & 96B Kemper	2,264,700	2,264,300	(400)
Municipal Auditorium	-	370,032	370,032
Convention and Tourism	14,077,639	14,203,445	125,806
06 DS Downtown Arena	14,077,639	14,203,445	125,806
Economic Incentives	37,626,604	31,745,671	(5,880,933)
00A MDFB - Midtown TIF	4,004,307	4,061,782	57,475
2008A KCMO Spec. Obl. Bond	70,019	73,944	3,925
2008B Special Obligation Bonds	2,189,588	2,264,538	74,950
95A LCRS Bonds - Muehlebach	3,640,742	3,279,692	(361,050)
98 Mdfb - Uptown Theater TIF	399,119	411,844	12,725
98 Mdfb - Valentine TIF	314,533	350,653	36,120
Aviation Loan Repayment	1,500,000	144,383	(1,355,617)
Chouteau I-35 Spec Assessment	1,029,045	1,051,844	22,799
DS - STIF - HOK Sport Garage	721,100	729,594	8,494
DS - STIF - Tower / 909 Walnut	554,080	587,800	33,720
DS - STIF SOLO - Hotel Pres	1,090,131	1,126,457	36,326
DS-STIF KC Live	19,668,432	14,048,432	(5,620,000)
DS-STIF-Brush Crk/BluPkwy/T Ctr	1,154,838	1,075,300	(79,538)
MDFB-Civic Mall	828,888	827,888	(1,000)
Debt Service	461,782	-	(461,782)
Soccer Village	-	965,660	965,660
B of A Promissory Note	-	542,383	542,383
East Village Properties-Special Obligation Serie	-	203,477	203,477
Fire	2,833,378	1,978,014	(855,364)
03 Ls Prch Fire Apparatus	42,477	-	(42,477)
05 Ls Pur Fire Fleet Apparatus	1,466,276	366,438	(1,099,838)
07 Ls Prch Fire Apparatus	359,175	359,175	-
LCRA-MAST Facility	646,450	643,950	(2,500)
DS-Gender Equity Compliance	319,000	315,451	(3,549)
14 Ls Prch Fire Apparatus	-	293,000	293,000
General Services	8,655,779	9,233,969	578,190
06 - LP Vehicles	4,616,167	3,858,257	(757,910)
10 Fuel Mgt System	169,999	168,499	(1,500)
ERP - Lease Purchase	1,276,975	873,321	(403,654)
KIVA Upgrade - Lease Purchase	88,999	58,333	(30,666)
Lotus Notes Conversion	529,949	528,099	(1,850)
MDFB City Market Debt	1,448,921	2,914,936	1,466,015

FY 2014-15 Debt Service

Governmental Activities Funds

	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)
Revenue System - DS	524,769	525,294	525
DS-Permitting System	-	307,230	307,230
Health and Medical Care	166,555	167,880	1,325
92KCMAC Swope Ridge Debt	166,555	167,880	1,325
Municipal Court	673,063	673,063	-
Mun Crt Case Mgmt Systems	673,063	673,063	-
Office Of City Manager	186,328	390,534	204,206
Office of Disability Awareness	-	244,001	244,001
PeopleSoft CRM Debt Service	186,328	-	(186,328)
Channel 2 TV Equipment	-	65,533	65,533
DS-Comm Ctr Generators	-	81,000	81,000
Parks and Recreation	2,451,227	2,452,100	873
06 Eq Vehicle Lease	1,014,303	1,014,303	-
KCMAC 98A Hodge Park II	537,730	538,455	725
GO 2008A Zoo	555,119	555,839	720
GO 2011A Zoo Project	181,075	182,143	1,068
GO 2012A Zoo Project	163,000	161,360	(1,640)
Police	11,338,413	12,924,223	1,585,810
East Patrol/Crime Lab	-	1,431,938	1,431,938
GO 2010A Public Safety Project	2,492,463	2,495,890	3,427
GO12A Crm Lab/Helicopter Project	8,845,950	8,996,395	150,445
Public Works	45,673,937	45,960,487	286,550
01 KCMAC 11th & Oak Garage	1,783,930	1,782,395	(1,535)
01 KCMAC Zona Rosa/Prospect/Fairyland	2,552,455	2,411,060	(141,395)
01 PIEA West Bottoms Garage	1,398,156	1,401,731	3,575
06 Plaza Garage	292,350	303,325	10,975
08 MTFC Paseo Interchange Debt	1,839,699	1,539,699	(300,000)
99 KCMAC 11th & Oak Garage	442,744	431,914	(10,830)
DS - 05 LCRA Muni Garage	415,600	422,800	7,200
Performing Arts Debt	150,200	132,700	(17,500)
Street Car-DS	4,974,000	5,701,000	727,000
Street Light Debt	9,409,150	9,427,900	18,750
Debt Service	976,933	572,370	(404,563)
Traffic Sig Sfty Imprv	-	182,788	182,788
GO 2012A '04F Refunding	7,395,525	7,598,550	203,025
GO 2007A	7,230,250	7,240,441	10,191
GO 2008A Cap. Imp	1,665,357	1,667,514	2,157
GO 2011A Infrastructure & Streetlights	3,472,888	3,471,178	(1,710)
GO 2012A Basic Infrastructure	1,674,700	1,673,122	(1,578)
Neighborhood and Housing Services	1,924,931	2,153,205	228,274
07KCMAC Tow Lot	1,068,152	1,067,677	(475)
2004 KCMAC Tow Lot	471,558	476,683	5,125
2012 DS Public Infrastructure	76,938	77,463	525
Section 108 Debt	308,283	531,382	223,099
Grand Total	\$147,961,017	\$145,494,719	(\$2,466,298)

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
	6,840.8	6,836.7	6,720.3
City Auditor's Office	12.0	12.0	11.0
City Clerk's Office	6.0	6.0	6.0
City Development	143.3	140.3	126.0
City Development			
Administration	19.0	17.0	16.3
Development Management	15.0	15.0	13.0
Development Services	93.0	92.0	85.2
Long-Range Planning	10.0	11.0	7.0
Urban Redevelopment	6.3	5.3	3.5
Business Attraction and Retention	-	-	1.0
Convention and Entertainment Ctr	93.0	98.0	97.0
Convention and Entertainment Facilities			
Administration	8.0	8.0	8.0
American Royal Center Operations	5.0	5.0	4.0
Convention Center Event Coordination	50.0	51.0	52.0
Convention Center Facility Maintenance	23.0	25.0	25.0
Convention Center Marketing	7.0	9.0	8.0
Finance	102.7	101.1	97.2
Finance			
Accounts	26.0	20.0	18.0
Administration	8.0	8.0	8.0
Management and Budget	-	6.0	8.0
Revenue	52.5	51.0	48.0
Treasury	16.2	16.1	15.2
Fire	1,299.7	1,304.7	1,283.8
Administration, Training, and Safety			
Administrative Services	66.0	35.0	15.0
Community Services	28.0	28.0	27.0
Office of the Fire Chief	3.0	3.0	4.0
Professional Development	22.5	22.5	21.0
Operations			
Emergency Medical Services	8.0	8.0	6.0
Emergency Operations	1,031.9	1,070.9	1,055.4
Special Operations	46.0	46.0	60.0
Buildings and Equipment			
Fleet	12.0	11.0	11.0
Technical Services Bureau	82.3	80.3	84.4

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
General Services	150.1	146.5	136.0
Administration and City-Wide			
Administration	15.1	15.0	16.0
Purchase and Supplies	19.0	24.0	18.0
Records Management	4.0	4.0	4.0
Information Technology			
Application Support	30.0	27.0	28.0
Enterprise System Maintenance	19.0	20.0	18.0
PC Support	16.0	15.5	15.0
Facilities Services			
City Property and Aquisition	2.0	2.0	1.0
Facilities Management	43.0	37.0	31.0
City Architect	2.0	2.0	5.0
Health	205.9	192.9	198.4
Administration			
Administration	18.0	18.8	20.4
Health & Medical Records	12.0	12.0	12.0
Family Health Services			
Family Health Services	32.3	23.6	24.8
Lead Paint Poisoning Prevention	12.5	14.5	11.4
Food Protection			
Food Protection Services	26.4	25.5	25.8
Public Health			
Air Quality	8.0	3.0	3.0
Communicable Disease	27.0	27.4	24.2
Public Health Information	18.2	19.2	17.2
Public Health Inspection	8.1	8.6	7.6
Rodent Control	1.0	1.0	1.0
Aim4Peace	11.0	8.0	22.0
STD Prevention and Control			
AIDS Prevention & Control	20.0	21.3	18.4
Sexually Transmitted Diseases	11.4	10.0	10.6
Health and Medical Care	0.7	0.9	0.9
Health and Medical Care			
Health Centers	0.7	0.9	0.9

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Human Relations	11.8	10.8	12.0
Human Relations			
Civil Rights	6.0	7.0	7.0
Economic Development	2.2	-	-
Human Relations Administration	2.0	3.0	3.0
MBE/WBE Program	1.6	0.8	2.0
Human Resources	36.0	36.0	36.0
Human Resources			
Benefits	3.0	3.0	3.0
Compensation	6.0	6.0	6.0
Education and Training	3.0	3.0	3.0
Human Resources Administration	6.0	6.0	6.0
Labor & Employee Relations	6.0	6.0	6.0
Recruitment and Selections	7.0	7.0	7.0
Retirement	5.0	5.0	5.0
Law	46.9	47.7	47.0
Law			
Domestic Violence Court Program	10.0	10.0	5.5
Legal Services	20.9	19.7	25.5
Municipal Court Prosecution	16.0	18.0	16.0
Municipal Court	74.3	75.3	70.3
Correctional Services			
Correctional Services	15.0	15.0	23.0
Court Operations			
Municipal Court	59.3	60.3	47.3
Neighborhood and Housing Services	205.3	184.8	171.2
Administration			
Administration	11.0	11.0	10.0
Correctional Services	4.0	-	-
Social Services Administration	21.6	17.6	12.7
Housing and Community Development			
Housing Development	12.0	-	-
Housing Rehabilitation	3.0	3.0	3.0
Neighborhood Preservation			
Nuisance & Property Code Inspections	34.0	30.0	25.0
Nuisance Code Abatement	46.0	44.0	43.0

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Neighborhood Services			
Abandoned Vehicle Towing	18.0	17.0	16.0
Animal Control	25.0	28.0	28.0
Homeless Initiatives	2.8	1.8	0.8
Neighborhood Capacity Building	4.0	9.5	12.8
Regulated Industries	21.0	20.0	19.0
Senior Adult Services	2.0	2.0	-
Youth Services	0.9	0.9	0.9
Office Of City Manager	88.0	85.4	84.0
Office Of City Manager			
Action Center	33.0	33.0	26.0
Channel 2	4.0	3.0	4.0
City Manager	12.0	9.4	10.0
Economic Development	5.0	5.0	5.0
Emergency Management	4.0	4.0	4.0
Emergency Medical Services-Oversight	2.0	2.0	2.0
Environmental Quality and Compliance	13.0	13.0	12.0
Internal Auditor	1.0	1.0	1.0
Office of Performance Management	3.0	3.0	3.0
Special Projects	4.0	5.0	7.0
City Communications	7.0	7.0	10.0
Offices of Mayor and Council	47.0	41.0	45.0
Offices of Mayor and Council			
City Council	30.0	26.0	30.0
Mayor	17.0	15.0	15.0
Parks and Recreation	350.7	346.5	335.6
Administration			
Administration	25.0	25.0	25.2
Community Services			
Aquatics	6.2	6.2	5.2
Athletics	5.1	7.1	8.8
Community Centers	98.0	96.4	89.9
Cultural Facilities & Activities	9.0	9.0	9.3
Youth Services	7.5	7.5	5.0
Golf			
Golf Operations	2.5	1.0	1.0

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Natural Resources			
Boulevard Maintenance	2.0	2.0	2.0
Lakeside Nature Center	6.8	6.8	7.8
Park Maintenance Services	158.6	155.5	153.2
Street Trees and Mowing	20.0	22.0	21.0
Planning and Design			
Park Planning & Design Service	8.0	8.0	6.2
Capital Improvements			
Street Trees and Mowing	2.0	-	1.0
Police	2,151.0	2,132.0	2,145.0
Administration Bureau			
Human Resources	29.0	29.0	29.0
Information & Technology	40.0	71.0	72.0
Executive Services Bureau			
Communications	129.0	129.0	128.0
Detention Services	55.0	56.0	56.0
Facilities Maintenance	49.0	50.0	50.0
Fiscal	45.0	44.0	47.0
Fleet Management	44.0	44.0	44.0
Records Management	68.0	44.0	43.0
Investigations Bureau			
Crime Lab	81.0	81.0	83.0
Investigations	7.0	11.0	18.0
Narcotics and Vice	97.0	106.0	101.0
Violent Crimes	144.7	141.7	144.4
Management Bureau			
Administration	34.0	35.0	34.0
Community Access	7.0	8.0	8.0
Homeland Security	33.0	48.0	58.0
Internal Affairs	15.0	15.0	15.0
Patrol Bureau			
Helicopter Unit	10.0	10.0	10.0
Mounted Patrol	10.0	10.0	10.0
Patrol and Patrol Administration	984.3	957.3	940.8
Tactical Operations	53.0	55.0	54.0
Traffic	97.0	92.0	101.8
Professional Development and Research Bureau			
Planning and Research	23.0	22.0	21.0
Training	79.0	57.0	57.0
Youth Outreach	17.0	16.0	20.0

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Public Works	302.1	359.5	309.5
Administration			
Administration	21.0	17.9	15.9
Solid Waste			
Bulky Item	11.0	11.0	11.0
Illegal Dumping Abatement	20.0	20.0	21.0
Recycling	9.0	9.0	7.0
Solid Waste	35.0	36.0	27.0
Street and Traffic Operations			
Street Lighting	10.0	10.0	9.0
Street Maintenance	62.2	138.2	115.0
Street Markings	6.0	6.0	5.0
Street Signs	18.0	18.0	16.0
Traffic Permits	19.0	19.0	19.0
Traffic Signals	18.5	14.0	13.0
Transportation Engineering and Planning	23.0	24.0	24.0
Capital Improvements			
Bridge Maintenance	11.2	13.8	12.0
Capital Improvements - Special Projects - CW	-	1.0	-
Capital Improvements Roadway Improvements	1.0	3.0	0.3
Street Maintenance	6.0	-	6.0
Street Preservation	18.7	8.1	7.3
Parking			
Parking Control	12.5	10.5	1.0
Aviation	523.2	526.2	507.2
Administration			
Administration	45.2	43.2	46.2
Information Services	11.0	9.0	12.0
Marketing Services	15.0	15.0	14.0
Airport Operations			
Airport Management	20.0	20.0	20.0
Building Maintenance	124.0	124.0	124.0
Downtown Airport	18.0	19.0	21.0
Field Maintenance	84.0	86.0	86.0
Parking And Bus Service	86.0	86.0	64.0
Safety	120.0	124.0	120.0

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Water Services	991.1	989.1	1,001.2
Administration			
Administration	54.0	49.0	50.0
Office of the Director	21.6	22.1	21.1
Business Operations			
Business Operations	35.1	38.6	44.5
Customer Services	75.4	70.4	63.6
Reading & Service	88.0	88.0	89.0
Engineering			
Engineering Services	66.0	87.0	87.0
Wastewater Services			
Household Hazardous Waste	2.0	3.0	2.0
Overflow Control	6.0	6.0	6.0
Sewer Line Maintenance	160.0	159.0	161.0
Stormwater Line Maintenance	80.0	75.0	78.0
Stormwater Services	19.0	17.0	21.0
Wastewater Treatment	128.0	126.0	123.0
Water Services			
Water Line Maintenance	107.0	111.0	111.0
Water Quality Assurance	35.0	35.0	34.0
Water Treatment and Supply	106.0	102.0	102.0
Capital Improvements			
Overflow Control	8.0	-	8.0

FY 2014-15 Full-time Equivalent Positions

	FY 2012-13 Actual	FY 2013-14 Budget	FY 2014-15 Submitted
Interfund	201.8	187.4	178.8
General Services	107.0	108.5	103.0
Administration and City-Wide			
Fleet Management	81.0	81.0	81.0
Risk Management-Worker Safety	11.0	10.0	6.0
Information Technology			
Enterprise System Maintenance	10.0	10.5	11.0
Facilities Services			
Facilities Management	1.0	1.0	1.0
Security	4.0	4.0	4.0
City Architect	-	2.0	-
Human Resources	1.0	1.0	1.0
Human Resources			
Benefits	1.0	1.0	1.0
Law	23.2	25.0	18.9
Law			
Internal Services	18.3	18.4	18.9
Legal Services	4.9	6.6	-
Public Works	70.6	52.9	55.9
Administration			
Administration	9.0	-	5.0
Capital Improvements			
Capital Improvements - Curbs and Sidewalks	38.4	35.0	30.0
Capital Improvements - Special Projects - CW	3.1	-	2.0
Engineering Services	20.1	17.9	18.9
Grand Total	7,042.6	7,024.1	6,899.1

Glossary of Terms

American Recovery and Reinvestment Act (ARRA)

A fund established in FY 2009-10 to track all Federal funding from the American Recovery and Reinvestment Act of 2009.

Appropriation

The act of a legislative body (the City Council in this case) authorizing the expenditure of funds for a specified purpose.

Appropriation Unit

The level of budgetary detail used to differentiate the types of expenditures. Appropriation Unit titles include Personal Services, Contractual Services, Pass Through Payments, Commodities, Capital Outlay, Contingent and Debt Service. Accounting and budget records track expenditures by object code within each appropriation unit.

Arterial Street Impact Fee Fund

This fund was established in FY 2002-03 to record and expense development fees that are collected for arterial streets construction and expansion within the eight development impact districts of the City.

Bond

A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called maturity date(s), together with periodic interest at a specified rate. A bond differs from a note in two respects. A bond is issued for a longer period of time and requires greater legal formality. The City sells bonds to fund costly projects. The City repays this debt to its lender over a prolonged period of time similar to the way a homeowner repays a mortgage.

Boulevard Maintenance

The use of this Fund is restricted to Parks and Recreation purposes. A special assessment of \$1 per front foot is levied on all property on or abutting boulevards or parkways. Historically, a contribution has been made to this fund from the General Fund.

Budget

An estimate of revenues and expenditures anticipated during the fiscal year and a statement of how those revenues and expenditures are planned to be used.

Capital Improvement Program

A statement of the City's long- and short-term capital improvement plans. The short-term element is stated in each year's adopted budget. The long-term portion is presented in the City's five-year capital improvements plan.

Capital Improvement Project

A permanent addition to the City's assets of major importance and cost. This includes the construction of a new structure, the reconstruction of an existing structure, or the renovation of a structure that extends its useful life. The cost of land acquisition, construction, renovation, demolition, equipment, and studies are all included when calculating capital expenditures.

Capital Lease

A lease that transfers substantially all the benefits and risks incident to ownership of the property to the lessee.

Capital Outlay

An item of non-expendable nature with a value greater than \$150.00 and with an anticipated life of over one year under normal use.

Citizen Advisory Committee on Housing

A group of citizens established by Council ordinance to review funding recommendations for Community Development Funds (including CDBG, HOME, ESG, and HOPWA funds) and make recommendations to the Housing Committee. This group is also required to make an annual report to the Council on the implementation of the City's Housing Policy.

Commodity

An expendable item used by operating activities. Examples include office supplies, repair and replacement parts for equipment, restroom supplies, and gasoline and oil.

Community Infrastructure Committee

A group of citizens and City staff who performed a comprehensive review of the City's Capital Improvements Program policies and procedures. Their recommendations were incorporated into the City's program in order to increase citizen participation and confidence in the program.

Community Oriented Policing - Making Officer Redeployment Effective (COPS MORE) Grant

A federal grant program designed to allow officers the opportunity to practice neighborhood policing through the funding of technology, equipment, and support personnel.

Contingent Appropriation

The City Charter requires that an amount of not less than 1% nor more than 3% of the estimated General Fund revenues be set aside as a contingency.

Contractual Services

A cost related to a contractual agreement. Examples include insurance, utility costs, printing services, and temporary employees.

COPS Universal Grant

A federal grant program designed to provide funding directly to local, state, and tribal jurisdictions for salaries and benefits of officers engaged in community policing to assist law enforcement agencies in partnering with their communities, and to provide funding for the hiring of additional community policing officers.

Customer Facility Charge

This fee, usually used to pay for capital projects, is charged by the airport and passed on to consumers. Kansas City charges \$3 a day to finance a planned multimillion-dollar garage for the car rental agencies.

Debt Service

Payment of principal and interest due on long-term debt.

Deferred Maintenance

The aggregation of unfunded routine maintenance, repair, and replacement not performed in a timely manner due to a lack of available funding, low priority, management decisions to use maintenance funds for other purposes, or other recognized delaying factors.

Downtown Arena Project

The Downtown Arena Project fund is used to account for the construction of an indoor sports and entertainment arena. The financing sources came from the issuance of variable rate demand revenue bonds by the Industrial Development Authority of Kansas City, Missouri.

Economic Activity Taxes

Taxes stipulated in state statutes to be earmarked for the payment of tax increment debt. Economic activity taxes apply to earnings, sales, utility, and restaurant taxes.

Efficiency

Reflects the relationship between work performed and the resources required to perform it. Typically, efficiency measures are presented as unit costs but can take other forms as well.

Encumbrance

Obligations in the form of purchase orders, contracts, or salary commitments which are attributable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise liquidated.

Enterprise Resource Planning (ERP)

A management system that integrates all facets of government with a set of software applications. These applications automate procedures to streamline planning and business processes, aid in the dissemination of information, and provide for connectivity between systems such as payroll, human resources, and finance/accounting. The software applications often share one or more common databases.

Fire Sales Tax

A one-quarter percent sales tax for 15 years was approved by the qualified voters of Kansas City, Missouri, for the purpose of providing \$84.2 million in capital improvements, construction of a new CAD system, and 135 additional fire fighters.

Fiscal Year

A twelve month period to which the annual operating budget applies and at the end of which the City determines its financial position and the results of its operations. For the City of Kansas City, Missouri, the fiscal year begins May 1 and ends the following April 30.

Full-Time Equivalent Position

The conversion of hours worked to a decimal equivalent, based on full-time employment of 2,080 hours per year. This measurement applies to full-time, part-time, and seasonal positions. For example, a summer lifeguard working full-time for 17 weeks, or approximately 690 hours, would be equivalent to .3 full-time positions.

Fund Balance

The difference between a fund's revenue and expenditures equals the fund balance.

GAAP (Generally Accepted Accounting Principles) Basis

The common set of accounting principles, standards, and procedures. GAAP is a combination of authoritative standards (set by policy boards) and the accepted ways of doing accounting.

General Obligation Bond (GO Bond)

For the issuance of GO Bonds, the full faith and credit of the City's taxing power is pledged for the payment of principal and interest.

Goal

A statement conveying the direction or desired outcome of a department or program.

Golf and Tennis

The predominant use of this fund is for the operation and maintenance of the City's golf courses. Revenues are primarily derived from the collection of greens fees and related concessions.

Hazardous Materials

Includes accounts for the operations of the City's Hazardous Materials Response Team. As a function of the Fire Department, the team is designed to respond to all situations involving hazardous materials. Revenues for this fund are received from a stated portion of the City's cigarette tax.

Housing Policy for the 21st Century

A proposed housing policy organized around the mandate that the City of Kansas City, Missouri and its housing partners promote and direct investments in Kansas City's housing for all income levels and needs.

Infrastructure

A permanent addition of major importance and cost to the City's assets. This includes the construction of a new structure, the reconstruction of an existing structure, or the renovation of a structure that extends its useful life. The costs of land acquisition, construction, renovation, demolition, equipment, and studies are all included when calculating capital expenditures.

Inter-Fund Transfer

A transfer of revenues from one fund to another fund.

KCATA Sales Tax

This fund accounts for a 3/8% sales tax dedicated to the fund the Kansas City Area Transit Authority operations.

KCMAC

The Kansas City Municipal Assistance Corporation (KCMAC) is a nonprofit corporation. The City has entered into a series of lease arrangements with KCMAC in order to finance certain equipment purchases, capital improvements, and facility expansions. The City leases the equipment, improvements, and facilities from KCMAC for payments equal to the debt service requirements of the bond issues. The leases are renewable annually at the option of the City.

Liberty Memorial Endowment Fund

A fund established for the long-term maintenance of the restored Liberty Memorial and its museums. Revenues received in this fund come primarily from the half-cent sales tax collected from April 1, 1999 to September 30, 2000 for restoration and maintenance, and from outside donations.

Local Law Enforcement Block Grant Program (LLEBG)

A fund for the purpose of reducing crime. LLEBG funds may be used to support law enforcement, enhance security measures, establish or support drug courts, enhance the adjudication of cases involving violent offenders, establish multi-jurisdictional task forces, establish crime prevention programs, and defray the cost of indemnification insurance for law enforcement officers.

Local Use Tax

A fund established in 1999 for revenue from taxes that are applied on transactions that individuals and businesses conduct with out-of state vendors, including catalog and direct market sales. The established tax rate is to be equal to the City's sales tax.

Long-Term Lease Obligations

Obligations entered into by the City for purchasing important capital equipment or financing improvement projects for which financing costs can be paid from existing non-general fund revenues; new, earmarked revenues approved by the voters; or incremental existing general fund revenues.

Neighborhood Improvement District GO Bond

Used to account for the payment of principal and interest on the City's general obligation debt issued for neighborhood improvements districts.

Operating Funds

Those funds that finance the majority of the City's operations. For the most part, revenues deposited into these funds are raised by the taxing and fee-collecting authority of the City.

Grants and contributions from governments and other entities comprise the other major sources of revenues for these funds.

Outcome

Depicts the degree to which performance objectives are achieved or otherwise reflect the quality of local government performance.

Output

Indicates the amount of work performed or the amount of service received.

Pass Through Payments

Tax proceeds collected and distributed directly to non-profit or other governmental agencies.

Passenger Facility Charge (PFC)

This fund accounts for the PFC Program which allows the collection of PFC fees up to \$4.50 for every enplaned passenger at the KCI airport. The airports use these fees to fund FAA-approved projects that enhance safety, security, or capacity at the airport.

Performance Measures

Numeric values assigned to a department or program which measure the status of a department or program in meeting a goal.

Performing Arts Center Garage Fund

A fund used to account for operations, maintenance, and debt service on the city parking garage located adjacent to the Kaufmann Center for the Performing Arts.

Personal Services

All costs related to compensating employees, including employee benefit costs; for example, the City's contribution for retirement, social security, and health and life insurance.

PIAC

The Public Improvements Advisory Committee (PIAC) is a committee consisting of thirteen individuals, two from each council district and a chairperson, appointed by the Mayor. The group was created in 1983 and overhauled by Resolution 971326, which reestablished the committee and adopted the Community Infrastructure Committee's recommendations. PIAC's primary function is to solicit input and make recommendations regarding the appropriation of general municipal funds for capital improvements.

Program

An activity which provides a particular service to the citizens of Kansas City.

Proprietary Funds

Both Enterprise Funds and Internal Service Funds are Proprietary Fund types. They use the economic resources measurement focus and the accrual basis of accounting.

Public Safety Sales Tax

A quarter-cent sales tax provides funds for facility and equipment needs of the Kansas City Police and Fire Departments.

Revenue

The yield of taxes and other sources of income that the City collects and receives into its treasury for public use.

Revenue Bonds

The earnings of an Enterprise Fund are used exclusively for the payment of the bond's principal and interest.

Sewer Special Assessment

This fund is used to account for the payment of debt service on the City's special assessment debt. The primary source of revenue arises from special assessment collections.

Special Assessment

A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

Special Assessment Bond

A bond payable from the proceeds of special assessments.

Tax Increment Financing

An economic development program to encourage real estate development and redevelopment. Tax Increment Financing (TIF) provides financial incentives to spur private investment that otherwise would not occur. These incentives include property tax abatement on the increased assessed valuation generated by the project and reimbursement of 50 percent of new economic activity taxes to the project developer. Super Tax Increment Financing (Super TIF) allows for reimbursement of 100 percent of new economic activity taxes to the developer, in addition to the property tax abatement.

Financial Policies

Budget Transfer

After passage of the annual appropriation ordinance, upon recommendation of the Director of Finance, the Council may by ordinance authorize the transfer of unencumbered balances appropriated for one department to any other department. An unencumbered balance appropriated for one purpose may be transferred to another purpose within a department upon the approval of the department head and subject to the certification of available funds by the Director of Finance. Additionally, an unencumbered balance appropriated to a department for a specific purpose may be transferred to any other department for the same purpose within the same fund upon approval of the respective department heads and subject to the certification of available funds by the Director of Finance. The Director of Finance shall make public a report listing the dates, amounts and purposes of such transfers and the departments in which they were made during the preceding month within twenty (20) days after the end of each month. Neighborhood funds within the Capital Improvements Sales Tax Fund shall be transferred as set out in Section 68.446.

City of Kansas City, Missouri Code of Ordinances Chapter 2, Article XIV, Sec. 2.1992 (Committee Substitute Ordinance No. 121020, adopted 1-31-2013 and Ord. No. 090234, § 1, 4-23-09)

Contingent Appropriation Policy

- (a) The annual budget ordinance shall contain an appropriation of not less than one percent or more than three percent of the estimated general fund revenues as a contingent appropriation.
- (b) In case of an emergency or unbudgeted expenses:
 - (1) The head of any department may make a written request for a transfer from the contingent appropriation, stating the facts constituting the emergency and needs in detail or describing the unbudgeted expense and the justification for funding. The request shall be presented to the City Manager for approval. The City Manager may also amend the request.
 - (2) The City Manager may also initiate request for transfers from the contingent appropriation.
 - (3) The City Manager shall forward his or her own requests or approved requests from any department head to the City Council for approval.
 - (4) The City Council may transfer amounts from the contingent appropriation, not in excess of the amounts recommended by the City Manager, to departments for such emergency needs or unbudgeted expenses.

The full text of the contingent appropriation policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-1951. (Ordinance No.090129 adopted 3-5-2009)

Debt Policy

- (a) Policy.
 - (1) It is the policy of the City to appropriately and advantageously issue public debt in response to the ongoing capital needs of the City and its agencies. All debt will be issued in accordance with all applicable federal, state, City Charter, and City Code of Ordinances requirements governing the issuance of public debt.
 - (2) The City's debt policy is the guideline for city staff to use in issuing debt. The policy shall be reviewed on an annual basis by the Director of Finance. Any substantive modifications made to the policy must be approved by the City Council.

(b) Scope.

- (1) The debt policy applies to debt issued directly by the City and debt issued on behalf of the City by its agencies. The use of the term “City” in the policy shall include the City and its agencies solely when debt is secured by the general credit of the City.
- (2) The debt policy shall be all-inclusive of debt issued by the City to include, but not limited to: general obligation debt, governmental purpose revenue debt for public enterprises, water, sewer, storm water and airports, special assessment debt, sales tax and hospitality tax debt, economic development related debt, lease obligations, certificates of participation, debt derivatives and all forms of debt having an annual appropriation of city revenues. Additionally, this policy governs the use of any swap transactions used in conjunction with the city’s debt program.

(c) Objectives.

- (1) To preserve the public trust and ensure current decisions positively impact future citizens. The City shall achieve this objective by:
 - a. Providing ongoing information to elected officials, senior management and the public on the status of the city’s debt program;
 - b. Evaluating each debt issue in accordance with the policy, as to its individual and cumulative impact;
 - c. Adhering to federal laws, state statutes and regulatory enactments, City Charter and City Code of Ordinances.
- (2) To minimize borrowing costs by:
 - a. Working with spending authorities to ensure that the tax-exempt status of bonds issued on that basis are maintained;
 - b. Striving to obtain the highest credit ratings possible within the overall objectives of the City;
 - c. Ensuring that the type of debt and debt structure selected employ criteria that ensure the advantageous marketing of each issue.
- (3) The City shall preserve access to the capital markets by:
 - a. Providing information to the general municipal market and its agents including regular continuing disclosure to its investors;
 - b. Maintaining future debt capacity.
- (4) The City shall ensure financial flexibility by:
 - a. Maintaining debt levels within manageable ranges to ensure both legal and financial margins exist;
 - b. Negotiating all bond-related contracts, which provide for flexibility meeting future capital requirements;
 - c. Using cost/benefit analysis to set optional prepayment provisions, which ensure proactive management of outstanding obligations.

The full text of the debt policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-1990. (Ordinance No. 090129 adopted 3-5-09; Ordinance No. 110333 adopted 4-28-11)

Fund Balance and Reserve Policy

(a) Policy.

- (1) It is the policy of the City to maintain its various fund balances and financial reserves at levels sufficient to pay obligations when due, address emergencies, cover temporary revenue shortfalls, provide stability throughout economic cycles and to protect the city's creditworthiness in accordance with applicable federal, state and local laws, and established best governmental practices.
- (2) The city's fund balance and reserve policy is the city's official guideline for use by city staff in conjunction with the city's budgeting and financial planning efforts. The policy shall be reviewed on an annual basis by the Director of Finance and any modifications made there to must be approved by the City Council.

(b) Objectives.

- (1) To establish appropriate fund balance and/or reserve levels for each fund or fund type, after accounting for the "nonspendable" portions of the respective funds.
- (2) To set guidelines for each fund or fund type's fund balance and/or reserve levels.
- (3) To determine procedures for replenishment of fund balances or reserves if drawn below recommended levels, if necessary.
- (4) To establish financial reporting guidelines for amounts designated as fund balances and/or reserves.

The full text of the fund balance and reserve policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-1954 (Ordinance No. 110183 adopted 3-31-2011)

Investment Policy

(a) Policy.

- (1) It is the policy of the City to invest public funds in a manner which will provide maximum security with the highest investment return while meeting the daily operating cash flow requirements of the City and conforming to all Missouri Statutes, City Charter, City Administrative Code, and the City Code of Ordinances governing the investment of public funds.
- (2) The city's investment policy shall be adopted by resolution of the city Investment Committee. The Policy shall be reviewed on an annual basis by the Director of Finance and any modifications made thereto must be approved by the Investment Committee.

(b) Scope.

- (1) This policy applies to all city monies identified as idle, surplus, and reserve as defined in Article IV, Division E, Section 407 of the City Charter, Chapter 2, Article XI, Section 2-1612 of the City Code of Ordinances, and in written legal opinions by the City Attorney or designee.
- (2) Funds included in the investment policy are accounted for in the city's comprehensive annual financial report and include (but are not limited to):
 - a. General Fund,
 - b. Special revenue funds,
 - c. Debt service funds,
 - d. Capital projects funds,
 - e. Internal service funds,
 - f. Trust and agency funds, and
 - g. Enterprise funds.

- (3) Funds of other agencies who act as conduit issuers for bonds secured by the city's annual appropriation pledge are subject to this policy.
- (4) Pension and retirement funds are directed by investment policies implemented by the employee retirement pension system board of trustees and the firefighters' pension system board of trustees are therefore not included in the scope of this policy.
- (c) Objectives of Investment Activities.
- (1) *Legality.* The Director of Finance and those authorized by him or her will invest the city's excess funds only within the legal guidelines set forth by the Constitution and Statutes of the State of Missouri, City Charter and the City Code of Ordinances. Any investment alternative outside these guidelines is not permissible. Furthermore, the City seeks to promote and support the objectives of U.S. foreign policy regarding terrorism. Accordingly, investments in companies or their subsidiaries or affiliated entities that are known to sponsor terrorism or aid the government in countries that are known to sponsor terrorism are prohibited.
- (2) *Safety.* Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.
- a. *Credit risk.* The City will minimize credit risk, the risk of loss due to the failure of the security issuer or backer, by:
1. Establishing a pre-approved list of financial institutions and companies to which the City will be restricted when purchasing commercial paper.
 2. Conducting regular credit monitoring and due diligence of these issuers
 3. Pre-qualifying the financial institutions and broker/dealer with which the City will do business for broker services and repurchase agreements
 4. Diversifying the portfolio with respect to maturity, issuer, and security type so that potential losses on individual securities will be minimized.
- b. *Interest rate risk.* The City will minimize the risk that the market value of securities in the portfolio will materially fall due to changes in general interest rates, by:
1. Targeting an effective duration of less than 1.5 years and an effective weighted average maturity of less than 2.5 years.
 2. Holding at least 30 percent of the portfolio's total market value in securities with a maturity of 12 months or less.
- c. *Liquidity.* The city's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with anticipated cash needs. Furthermore, since all possible cash demands cannot be anticipated, the portfolio should consist largely of securities with active secondary or resale markets.
- d. *Return on investment.* The city's investment portfolio shall be designed with the objectives of attaining a market rate of return throughout budgetary and economic cycles, taking into account the city's investment risk constraints and liquidity needs. The city's investment strategy is active. The benchmark basis used by the City Treasurer to determine whether market yields are being achieved shall be the Bank of America Merrill Lynch 1-3 year index, or any successor index.

The full text of the Investment Policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-1950. (Ordinance No. 090129 adopted 3-5-2009 and Ordinance No. 120643 adopted 7-26-2012)

Revenue Policy

- (a) Policy. It is the policy of the City to maintain a revenue system that meets the city's immediate and long-term service delivery needs, protects the city's creditworthiness, and follows best practices for administration and collection. The city's revenue policy is the official guideline to be used by the City Council and city management in conjunction with the city's budgeting and financial planning efforts.
- (b) Scope. The revenue policy shall be inclusive of all revenue sources of the City. The policy incorporates recommended best practices of the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting.
- (c) Objectives.
 - (1) To establish policies for reviewing existing and potential revenue streams.
 - (2) To maintain a revenue structure that meets the operational and capital requirement of the City.
 - (3) To set basic guidelines for revenue sources other than taxes and fees.
 - (4) To establish review processes that provide early warning signals regarding revenue fluctuations.
 - (5) To create a structure that is fair, equitable and sufficiently attractive for business and residents.

The full text of the Revenue Policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-1970. (Ordinance No. 121017 adopted 12-20-2012)

Street Maintenance Fund Policy

- (a) Policy.
 - (1) It is the policy of the City to utilize the motor fuel tax fund as its dedicated street maintenance fund.
 - (2) It is the desire of the City to increase the level of street maintenance above the amount budgeted for that purpose in the fiscal 2012-13 budget.
 - (3) The City Council will budget, appropriate and transfer to the street maintenance fund each year an amount no less than 7.5 percent of the net annual earnings tax receipts. Any amount transferred will be restricted exclusively for construction, reconstruction, maintenance, repair, policing, signing, lighting and cleaning roads and streets.

The full text of the Street Maintenance Fund Policy is codified in the City of Kansas City, Missouri Code of Ordinances, Chapter 2, Article XIV, Sec. 2-2000. (Ord. No. 120458, adopted 5-24-2012 and approved by the voters on 8-7-2012)

Schedule I

All Funds Comparison of Expenditures by Purpose and Program

	<u>Actual FY 2011-12</u>	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Estimated FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Expenditures by Purpose					
Operating Expenses	\$819,872,507	\$859,668,043	\$902,078,408	\$973,052,910	\$922,676,047
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Pass Through Payments	83,267,984	86,803,943	86,866,103	91,892,272	87,722,242
Debt Service	210,258,386	224,802,012	253,266,493	280,832,525	236,863,741
Capital Improvements	202,857,154	159,911,221	138,251,155	352,955,243	170,566,238
Grand Total	\$1,316,256,031	\$1,331,185,219	\$1,385,262,159	\$1,698,732,950	\$1,422,628,268

Expenditures by Major Fund Type

General Fund	\$406,452,870	\$429,833,381	\$429,104,962	\$441,994,933	\$438,727,489
Operating Expenses	391,123,714	407,667,320	408,039,150	425,025,941	420,711,677
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Debt Service	14,465,760	18,814,947	16,265,812	16,265,812	13,215,812
Capital Improvements	863,396	3,351,114	-	703,180	-
Special Revenue Funds	346,952,973	334,686,769	316,692,031	379,016,961	308,161,283
Operating Expenses	192,358,163	204,182,566	204,350,145	231,066,388	197,558,418
Pass Through Payments	82,217,984	85,753,943	85,816,103	90,842,272	86,672,242
Debt Service	14,330,720	14,555,461	13,975,989	14,218,116	16,779,322
Capital Improvements	58,046,106	30,194,799	12,549,794	42,890,185	7,151,301
Capital Improvements Funds	110,949,585	88,642,506	67,905,523	210,520,319	53,919,717
Operating Expenses	9,463,667	1,532,136	1,665,286	6,967,286	1,252,687
Debt Service	4,122,450	4,387,001	5,181,376	5,181,376	6,549,997
Capital Improvements	97,363,468	82,723,369	61,058,861	198,371,657	46,117,033
Debt Funds	101,266,748	102,784,971	119,383,651	119,730,638	115,256,848
Operating Expenses	7,632,881	5,564,012	5,795,811	5,927,261	5,257,260
Pass Through Payments	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Debt Service	91,108,858	95,250,917	112,537,840	112,543,794	108,949,588
Capital Improvements	1,475,009	920,042	-	209,583	-
Business-Type Activities Funds	350,633,855	375,237,592	452,175,992	547,470,099	506,562,931
Operating Expenses	219,294,082	240,722,009	282,228,016	304,066,034	297,896,005
Debt Service	86,230,598	91,793,686	105,305,476	132,623,427	91,369,022
Capital Improvements	45,109,175	42,721,897	64,642,500	110,780,638	117,297,904
Grand Total	\$1,316,256,031	\$1,331,185,219	\$1,385,262,159	\$1,698,732,950	\$1,422,628,268

Schedule II
All Funds
Comparison of Expenditures by Appropriation Unit and Major Fund Type

	Actual FY 2011-12	Actual FY 2012-13	Budget FY 2013-14	Estimated FY 2013-14	Submitted FY 2014-15
Expenditures by Appropriation					
Operating Expenses	\$819,872,507	\$859,668,043	\$902,078,408	\$973,052,910	\$922,676,047
Personal Services	473,411,119	501,505,798	532,137,131	523,213,208	545,130,753
Contractual Services	290,110,411	294,435,212	303,930,314	374,011,936	313,403,087
Commodities	42,228,050	45,797,290	49,918,004	55,080,553	49,557,503
Capital Outlay	14,122,927	17,929,743	16,092,959	20,747,213	14,584,704
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Pass Through Payments	83,267,984	86,803,943	86,866,103	91,892,272	87,722,242
Debt Service	210,258,386	224,802,012	253,266,493	280,832,525	236,863,741
Capital Improvements	202,857,154	159,911,221	138,251,155	352,955,243	170,566,238
Grand Total	\$1,316,256,031	\$1,331,185,219	\$1,385,262,159	\$1,698,732,950	\$1,422,628,268

Expenditures by Major Fund Type

Governmental Activities Funds

General Fund	\$406,452,870	\$429,833,381	\$429,104,962	\$441,994,933	\$438,727,489
Operating Expenses	391,123,714	407,667,320	408,039,150	425,025,941	420,711,677
Personal Services	293,137,576	312,515,759	318,201,920	323,953,516	331,468,644
Contractual Services	83,691,649	80,905,843	78,636,998	87,584,981	78,837,773
Commodities	12,400,960	13,070,665	10,487,808	11,542,554	10,247,336
Capital Outlay	1,893,529	1,175,053	712,424	1,944,890	157,924
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Debt Service	14,465,760	18,814,947	16,265,812	16,265,812	13,215,812
Capital Improvements	863,396	3,351,114	-	703,180	-
Special Revenue Funds	346,952,973	334,686,769	316,692,031	379,016,961	308,161,283
Operating Expenses	192,358,163	204,182,566	204,350,145	231,066,388	197,558,418
Personal Services	95,853,402	100,925,990	110,819,508	110,918,345	109,510,231
Contractual Services	78,174,814	85,934,186	78,050,638	100,241,483	75,444,120
Commodities	9,974,659	9,844,089	10,767,147	14,318,963	9,891,067
Capital Outlay	8,355,288	7,478,301	4,712,852	5,587,597	2,713,000
Pass Through Payments	82,217,984	85,753,943	85,816,103	90,842,272	86,672,242
Debt Service	14,330,720	14,555,461	13,975,989	14,218,116	16,779,322
Capital Improvements	58,046,106	30,194,799	12,549,794	42,890,185	7,151,301
Capital Improvements Funds	110,949,585	88,642,506	67,905,523	210,520,319	53,919,717
Operating Expenses	9,463,667	1,532,136	1,665,286	6,967,286	1,252,687
Personal Services	5,409,209	1,469,772	1,366,386	1,449,936	878,562
Contractual Services	4,051,905	47,602	296,900	5,515,350	369,125
Commodities	2,553	14,762	2,000	2,000	5,000
Debt Service	4,122,450	4,387,001	5,181,376	5,181,376	6,549,997
Capital Improvements	97,363,468	82,723,369	61,058,861	198,371,657	46,117,033
Debt Funds	101,266,748	102,784,971	119,383,651	119,730,638	115,256,848
Operating Expenses	7,632,881	5,564,012	5,795,811	5,927,261	5,257,260
Personal Services	-	26,445	-	-	-
Contractual Services	7,632,881	5,537,567	5,795,811	5,927,261	5,257,260
Pass Through Payments	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Debt Service	91,108,858	95,250,917	112,537,840	112,543,794	108,949,588
Capital Improvements	1,475,009	920,042	-	209,583	-
Grand Total	\$965,622,176	\$955,947,627	\$933,086,167	\$1,151,262,851	\$916,065,337

Schedule II
All Funds
Comparison of Expenditures by Appropriation Unit and Major Fund Type

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Business-Type Activities Funds					
Operating Expenses	\$219,294,082	\$240,722,009	\$282,228,016	\$304,066,034	\$297,896,005
Personal Services	79,010,932	86,567,832	101,749,317	86,891,411	103,273,316
Contractual Services	116,559,162	122,010,014	141,149,967	174,742,861	153,494,809
Commodities	19,849,878	22,867,774	28,661,049	29,217,036	29,414,100
Capital Outlay	3,874,110	9,276,389	10,667,683	13,214,726	11,713,780
Debt Service	86,230,598	91,793,686	105,305,476	132,623,427	91,369,022
Capital Improvements	45,109,175	42,721,897	64,642,500	110,780,638	117,297,904
Grand Total	\$350,633,855	\$375,237,592	\$452,175,992	\$547,470,099	\$506,562,931
Total All Funds	<u>\$1,316,256,031</u>	<u>\$1,331,185,219</u>	<u>\$1,385,262,159</u>	<u>\$1,698,732,950</u>	<u>\$1,422,628,268</u>

Schedule III

All Funds Comparison of Expenditures by Fund

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
General Fund					
Grand Total	\$406,452,870	\$429,833,381	\$429,104,962	\$441,994,933	\$438,727,489
Special Revenue Funds					
Ambulance Services	\$29,211,479	\$29,338,422	\$28,128,925	\$28,128,926	\$28,165,782
ARRA Stimulus Fund	27,851,618	18,206,958	369,302	23,823,393	-
Arterial Street Impact Fee	941,977	1,545,258	63,000	1,980,742	63,000
Boulevard Maintenance	1,958,166	990,586	-	877,942	-
Brownfields Revolving Fund	312,114	926,405	-	374,817	-
CID/NID Revolving Loan Fund	563	57,437	-	9,000	-
Community Centers	6,372,634	4,437,361	-	132,670	-
Community Development Funds	10,737,401	13,959,654	7,490,636	11,052,792	7,943,656
Convention And Tourism	23,116,715	25,897,106	24,355,291	26,748,313	25,516,952
Development Services Fund	8,418,828	8,414,539	9,880,325	9,250,923	9,929,739
Domestic Violence Shelter Oper	709,298	777,988	760,133	871,453	514,996
Econ Dev Initiative-HUD Grant	2,724,922	426,608	-	39,861	-
Fire Sales Tax	23,393,804	20,419,738	20,793,903	22,026,506	19,263,550
Golf Operations	5,479,614	5,455,365	5,967,680	5,967,680	5,928,943
Governmental Grants Fund	5,021,865	4,602,706	5,219,155	5,300,431	5,171,284
Health Levy	43,219,038	44,121,203	44,299,930	44,923,376	43,297,789
Home Investment Fund	3,914,665	3,662,316	5,181,567	6,988,621	2,436,000
Housing Oppor for Persons With Aids	1,234,108	1,316,589	1,124,142	1,264,181	1,065,635
HUD Lead-Based Paint Grant	1,235,587	744,985	1,014,221	1,431,267	406,139
Infrastructure & Maintenance	116,574	15,375	-	-	-
Inmate Security Fund	199,437	175,000	173,063	173,063	100,435
KCATA Sales Tax	21,256,200	22,583,721	23,077,700	25,561,669	23,374,100
Land Bank	-	22,232	2,397,000	2,381,550	2,298,525
Liberty Memorial Trust Fund	1,046,708	1,880,796	146,790	244,641	77,825
Local Law Enforcement Grants	547,748	623,124	-	1,071,149	-
Museum Fund	1,367,495	1,524,365	1,622,543	1,680,774	1,478,330
Neighborhood Stabilization Grant2	655,303	1,787,162	-	1,595,166	-
Neighborhood Tourist Develop	1,420,669	1,660,638	1,700,870	3,638,832	1,133,170
Parking Garage	8,464,412	5,250,965	8,977,576	9,029,210	8,546,784
Parks & Recreation Fund	17,002,545	16,541,493	33,555,675	34,313,520	33,067,794
Performing Arts Center Garage	2,198,010	3,565,424	706,614	706,614	737,148
Police Drug Enforcement	1,988,667	2,116,038	2,367,382	2,638,655	2,360,753
Police Grant Fund	7,327,899	8,311,015	8,087,605	11,306,501	8,645,154
Public Art Fund	362,167	321,927	-	333,723	350,000
Public Mass Transportation	26,997,248	28,916,644	29,457,868	32,716,956	27,057,601
Public Safety Sales Tax	31,208,535	21,550,621	5,075,000	13,208,725	3,762,938
Ryan White HIV/AIDS	4,146,394	4,440,703	4,818,544	5,578,276	4,320,417
Sp Housing Rehabilitation Loan	1,050,285	2,559,246	-	1,097,936	45,000
Street Car Fund	-	-	6,074,000	6,074,000	6,701,000
Street Maintenance	20,240,984	22,105,883	33,655,591	34,316,560	34,250,844
Trafficway Maintenance	3,235,230	3,393,221	-	-	-
Youth Employment Fund	266,067	39,952	150,000	156,547	150,000
Grand Total	\$346,952,973	\$334,686,769	\$316,692,031	\$379,016,961	\$308,161,283

Schedule III

All Funds Comparison of Expenditures by Fund

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Capital Improvements Funds					
Capital Improvements Fund	\$110,715,791	\$88,288,101	\$66,395,523	\$208,917,137	\$52,409,717
Revolving Public Improvement	233,794	354,405	1,510,000	1,603,182	1,510,000
Grand Total	\$110,949,585	\$88,642,506	\$67,905,523	\$210,520,319	\$53,919,717
Debt Service Funds					
General Debt And Interest	\$24,443,124	\$25,243,635	\$35,715,812	\$35,715,812	\$35,739,485
G.O. Recovery Zone Bonds	527,401	527,526	531,508	531,508	527,570
N.I.D. Go Bond Fund	43,912	45,725	46,300	46,300	44,800
Streetlight Debt Fund	6,618,670	6,448,655	9,409,150	9,409,150	9,427,900
Convention And Sports Complex	18,910,570	19,019,693	20,560,118	20,560,118	21,734,043
Downtown Arena Project Fund	18,151,695	15,977,633	15,207,639	15,423,793	15,323,445
KC DwnTwn Redev Dist Debt Fnd	16,805,639	18,243,324	19,668,432	19,668,432	14,048,432
Sewer Special Assessment	759,280	31,459	30,000	30,000	30,000
STIF Brush Ck-Blu Pkwy Twm Ctr	1,012,725	1,146,825	1,154,838	1,154,838	1,075,300
STIF East Village	2,243,512	2,409,571	2,676,370	2,676,370	3,035,398
STIF HOK Sport Garage	697,344	709,463	721,100	721,100	729,594
STIF Tower-909 Walnut	424,036	429,583	625,097	625,097	654,971
T I F Special Allocation Fund	-	1,705,204	2,087,336	2,087,336	2,125,335
STIF 12th & Wyandotte	3,582,526	3,578,841	3,640,742	3,640,742	3,279,692
STIF Midtown Fund	5,555,190	5,734,981	5,254,307	5,385,140	5,311,782
STIF Uptown Fund	381,332	385,616	399,119	399,119	411,844
STIF Valentine	321,730	316,515	314,533	314,533	350,653
STIF Hotel President	788,062	830,722	1,341,250	1,341,250	1,406,604
Grand Total	\$101,266,748	\$102,784,971	\$119,383,651	\$119,730,638	\$115,256,848
Business-Type Activities Funds					
Customer Facility Charges	\$10,480,388	\$10,798,664	\$11,122,400	\$12,507,283	\$10,566,160
DEA Drug Forfeiture	40,192	8,147	50,000	50,000	50,000
KC Airports	121,269,370	117,122,752	116,925,500	177,790,370	129,988,017
KCI Passenger Facility Charge	21,772,790	16,063,632	16,054,500	20,637,012	14,245,875
Richards Gebaur KC Southern Railway	18,292	5,000	-	-	-
Sewer	80,907,290	101,944,487	147,484,982	159,580,382	175,135,945
Stormwater Fund	12,626,897	12,500,143	15,291,791	16,451,313	19,056,642
Water	103,518,636	116,794,767	145,246,819	160,453,739	157,520,292
Grand Total	\$350,633,855	\$375,237,592	\$452,175,992	\$547,470,099	\$506,562,931
Total All Funds	<u>\$1,316,256,031</u>	<u>\$1,331,185,219</u>	<u>\$1,385,262,159</u>	<u>\$1,698,732,950</u>	<u>\$1,422,628,268</u>

Schedule IV

All Funds Comparison of Expenditures by Department

	Actual	Actual	Budget	Estimated	Submitted
	<u>FY 2011-12</u>	<u>FY 2012-13</u>	<u>FY 2013-14</u>	<u>FY 2013-14</u>	<u>FY 2014-15</u>
Aviation	\$153,581,032	\$143,998,195	\$144,152,400	\$210,984,665	\$154,850,052
Boards of Election Comrs	1,662,994	2,915,431	1,676,000	1,676,000	3,822,500
City Auditor's Office	1,245,878	1,271,446	1,393,714	1,317,060	1,312,003
City Clerk's Office	445,291	430,417	460,760	460,760	484,193
City Development	16,015,481	17,323,683	19,632,801	22,823,057	18,583,707
Contingent Appropriation	795	-	4,800,000	8,695	4,800,000
Convention and Entertainment Ctr	38,934,930	37,168,955	37,217,709	39,075,731	37,825,627
Convention and Tourism	24,586,444	25,563,382	25,655,909	27,599,825	25,571,615
Economic Incentives	30,137,096	36,485,978	38,108,124	38,108,124	32,264,648
Finance	11,379,882	11,947,566	13,083,406	13,242,089	13,131,902
Fire	136,546,624	144,166,868	135,527,915	139,765,179	140,555,601
General Services	38,393,704	42,774,939	43,971,695	51,844,392	39,549,486
Health	21,769,307	21,504,550	23,256,288	24,925,730	21,795,872
Health and Medical Care	31,688,820	31,899,054	31,453,577	31,453,577	30,824,992
Human Relations	1,622,684	2,331,451	1,289,228	1,740,740	1,774,177
Human Resources	3,540,781	7,388,779	3,671,777	3,718,908	3,751,626
KC-Area Transit Authority	43,324,624	46,250,477	46,543,456	51,511,394	49,101,905
Law	4,074,487	3,774,568	5,042,009	4,787,063	5,063,715
Municipal Court	13,951,233	13,132,228	13,135,399	13,850,322	15,747,724
Neighborhood and Housing Services	44,638,474	47,217,657	37,682,628	50,106,285	34,452,614
Office Of City Manager	17,131,799	20,379,266	9,641,766	17,362,339	9,441,456
Offices of Mayor and Council	3,641,618	4,249,435	5,012,760	5,418,906	5,026,854
Parks and Recreation	65,774,726	61,140,634	60,207,585	82,338,120	47,599,096
Police	198,544,558	211,528,652	220,646,532	222,081,831	228,096,470
Public Works	216,569,946	165,102,211	153,975,129	306,046,724	145,487,554
Water Services	197,052,823	231,239,397	308,023,592	336,485,434	351,712,879
Grand Total	\$1,316,256,031	\$1,331,185,219	\$1,385,262,159	\$1,698,732,950	\$1,422,628,268

Schedule V

All Funds

Comparison of Expenditures by Major Fund Type Department

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Governmental Activities	\$965,622,176	\$955,947,627	\$933,086,167	\$1,151,262,851	\$916,065,337
Operating Expenses	600,578,425	618,946,034	619,850,392	668,986,876	624,780,042
Boards of Election Comrs	1,662,994	2,915,431	1,676,000	1,676,000	3,822,500
City Auditor's Office	1,245,878	1,271,446	1,393,714	1,317,060	1,312,003
City Clerk's Office	445,291	430,417	460,760	460,760	484,193
City Development	12,377,237	14,213,771	15,689,225	15,592,074	14,743,798
Contingent Appropriation	795	-	-	8,695	-
Convention and Entertainment Ctr	19,391,169	17,500,585	18,160,122	18,395,474	17,703,408
Convention and Tourism	3,418,464	4,013,309	3,865,870	5,803,832	3,298,170
Economic Incentives	916,828	786,097	481,520	481,520	518,977
Finance	11,379,882	11,947,566	13,083,406	13,242,089	13,131,902
Fire	131,644,875	141,023,613	132,694,537	136,931,801	138,577,587
General Services	25,805,460	27,593,913	28,990,916	31,979,180	25,690,517
Health	21,769,307	21,504,550	23,256,288	24,925,730	21,795,872
Health and Medical Care	76,568	76,566	76,775	76,775	106,775
Human Relations	1,622,684	2,331,451	1,289,228	1,740,740	1,774,177
Human Resources	3,540,781	7,388,779	3,671,777	3,718,908	3,751,626
KC-Area Transit Authority	201,000	201,000	-	-	-
Law	4,074,487	3,774,568	5,042,009	4,787,063	5,063,715
Municipal Court	13,451,733	12,635,260	12,462,336	13,177,259	15,074,661
Neighborhood and Housing Services	41,432,879	39,040,428	34,815,435	46,522,853	32,299,409
Office Of City Manager	16,308,202	19,199,714	9,155,438	15,425,166	8,850,922
Offices of Mayor and Council	3,641,618	4,249,435	5,012,760	5,418,906	5,026,854
Parks and Recreation	33,946,413	29,902,058	41,382,992	43,131,888	40,527,630
Police	195,418,986	201,283,722	208,808,119	219,164,569	215,172,247
Public Works	56,804,894	55,662,355	58,381,165	65,008,534	56,053,099
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Pass Through Payments	83,267,984	86,803,943	86,866,103	91,892,272	87,722,242
Convention and Tourism	7,350,750	7,609,260	7,712,400	7,712,400	8,070,000
Health and Medical Care	31,446,310	31,652,758	31,210,247	31,210,247	30,550,337
KC-Area Transit Authority	43,123,624	46,049,477	46,543,456	51,511,394	49,101,905
Parks and Recreation	1,347,300	1,492,448	1,400,000	1,458,231	-
Debt Service	124,027,788	133,008,326	147,961,017	148,209,098	145,494,719
City Development	423,414	2,113,921	3,295,576	1,817,276	3,839,909
Convention and Entertainment Ctr	18,110,208	18,300,053	19,057,587	19,057,587	19,772,219
Convention and Tourism	13,817,230	13,940,813	14,077,639	14,083,593	14,203,445
Economic Incentives	29,220,268	35,699,881	37,626,604	37,626,604	31,745,671
Fire	3,265,973	3,143,255	2,833,378	2,833,378	1,978,014
General Services	7,920,510	8,574,496	8,655,779	8,655,779	9,233,969
Health and Medical Care	165,942	169,730	166,555	166,555	167,880
Municipal Court	499,500	496,968	673,063	673,063	673,063
Neighborhood and Housing Services	2,930,739	7,824,672	1,924,931	2,167,058	2,153,205
Office Of City Manager	777,227	775,958	186,328	186,328	390,534
Parks and Recreation	3,764,023	5,184,468	2,451,227	1,552,033	2,452,100
Police	466,499	5,457,877	11,338,413	-	12,924,223
Public Works	42,666,255	31,326,234	45,673,937	59,389,844	45,960,487

Schedule V
All Funds
Comparison of Expenditures by Major Fund Type Department

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Capital Improvements	157,747,979	117,189,324	73,608,655	242,174,605	53,268,334
City Development	3,214,830	995,991	648,000	5,413,707	-
Convention and Entertainment Ctr	1,433,553	1,368,317	-	1,622,670	350,000
Fire	1,635,776	-	-	-	-
General Services	4,667,734	6,606,530	6,325,000	11,209,433	4,625,000
Neighborhood and Housing Services	274,856	352,557	942,262	1,416,374	-
Office Of City Manager	46,370	403,594	300,000	1,750,845	200,000
Parks and Recreation	26,716,990	24,561,660	14,973,366	36,195,968	4,619,366
Police	2,659,073	4,787,053	500,000	2,917,262	-
Public Works	117,098,797	78,113,622	49,920,027	181,648,346	43,473,968
Business-Type Activities	350,633,855	375,237,592	452,175,992	547,470,099	506,562,931
Operating Expenses	219,294,082	240,722,009	282,228,016	304,066,034	297,896,005
Aviation	76,348,540	80,449,331	87,344,000	97,172,518	88,088,149
Water Services	142,945,542	160,272,678	194,884,016	206,893,516	209,807,856
Debt Service	86,230,598	91,793,686	105,305,476	132,623,427	91,369,022
Aviation	34,752,660	34,481,050	38,415,900	65,733,851	23,761,903
Water Services	51,477,938	57,312,636	66,889,576	66,889,576	67,607,119
Capital Improvements	45,109,175	42,721,897	64,642,500	110,780,638	117,297,904
Aviation	42,479,832	29,067,814	18,392,500	48,078,296	43,000,000
Water Services	2,629,343	13,654,083	46,250,000	62,702,342	74,297,904
Grand Total	\$1,316,256,031	\$1,331,185,219	\$1,385,262,159	\$1,698,732,950	\$1,422,628,268

Schedule VI

All Funds Comparison of Revenues by Major Sources and Major Fund Type

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Revenues by Major Source					
Property Taxes	\$123,574,643	\$127,153,321	\$114,443,448	\$114,552,194	\$114,828,018
Property Taxes Pilots	3,151,518	2,075,624	2,600,000	2,600,000	2,000,000
Sales Tax	162,440,307	165,350,051	199,250,000	197,200,000	200,100,000
Sales Tax - Redirections	(15,266,712)	(15,432,483)	(19,758,700)	(19,758,700)	(21,371,790)
Local Use Tax	26,765,138	31,611,800	35,850,000	33,800,000	34,300,000
Local Use Tax Redirections	(1,007,142)	(506,930)	(418,900)	(418,900)	(543,200)
Earnings Tax	207,332,280	213,191,787	212,900,000	214,700,000	220,100,000
Earnings Tax Redirections	(21,526,568)	(15,549,176)	(18,854,400)	(18,854,400)	(18,056,400)
Convention & Tourism Taxes	38,294,286	40,035,281	41,560,000	41,670,000	42,370,000
Convention & Tourism Taxes - Redirections	(2,118,660)	(2,449,249)	(2,302,100)	(2,302,100)	(3,053,300)
Utility Taxes	93,902,508	93,133,638	99,215,000	96,315,000	98,490,000
Utility Taxes - Redirections	(2,255,136)	(1,880,793)	(2,126,500)	(2,126,500)	(2,020,500)
Other Taxes	2,608,930	2,836,313	5,382,940	5,382,940	5,692,000
Gaming Revenues	16,907,680	15,436,611	15,875,000	14,535,000	14,535,000
Licenses & Permits	46,195,077	44,406,855	43,792,954	44,459,402	45,065,755
Fines & Forfeitures	15,640,258	13,496,093	18,928,000	14,900,199	14,740,490
Interest and Rental Income	25,496,441	32,355,333	26,816,573	27,630,102	22,672,951
Service Charges	62,721,517	56,229,140	68,181,697	69,132,670	68,204,494
Service Charges-Enterprise Funds	366,930,720	406,451,118	417,460,810	417,460,810	460,181,544
Grants	157,385,310	116,920,602	78,035,337	172,815,018	77,538,721
All Other	21,069,670	27,187,135	22,122,589	23,647,849	20,909,839
Grand Total	\$1,328,242,065	\$1,352,052,071	\$1,358,953,748	\$1,447,340,584	\$1,396,683,622

Revenues by Fund Type Governmental Activity Funds

General Fund	\$444,441,781	\$467,581,707	\$476,234,001	\$469,920,165	\$476,505,783
Property Taxes	52,487,705	54,892,483	53,867,689	53,735,596	54,200,000
Property Taxes Pilots	1,312,595	925,552	1,159,395	1,159,395	895,556
Local Use Tax	23,172,869	28,365,385	32,700,000	30,850,000	31,350,000
Local Use Tax Redirections	(1,016,819)	(508,290)	(428,800)	(428,800)	(552,800)
Earnings Tax	207,332,280	213,191,787	212,900,000	214,700,000	220,100,000
Earnings Tax Redirections	(22,162,346)	(16,508,779)	(19,704,900)	(19,704,900)	(19,050,000)
Gaming Revenues	16,907,680	15,436,611	15,875,000	14,535,000	14,535,000
Licenses & Permits	24,930,038	26,272,587	26,388,200	26,804,648	27,210,500
Convention & Tourism Taxes	139,652	235,436	160,000	220,000	220,000
Utility Taxes	93,902,508	93,133,638	99,215,000	96,315,000	98,490,000
Utility Taxes - Redirections	(2,550,477)	(2,213,489)	(2,418,000)	(2,418,000)	(2,336,400)
Fines & Forfeitures	15,107,003	12,966,796	18,333,000	14,150,199	14,169,000
Interest and Rental Income	2,473,891	3,885,711	3,112,376	2,706,149	3,389,398
Service Charges	23,667,072	21,435,636	26,695,559	26,425,193	26,616,711
Grants	8,141,052	8,888,067	6,114,793	8,519,155	5,994,390
All Other	597,078	7,182,576	2,264,689	2,351,530	1,274,428

Schedule VI

All Funds Comparison of Revenues by Major Sources and Major Fund Type

	Actual <u>FY 2011-12</u>	Actual <u>FY 2012-13</u>	Budget <u>FY 2013-14</u>	Estimated <u>FY 2013-14</u>	Submitted <u>FY 2014-15</u>
Special Revenue Funds	\$333,792,758	\$327,487,158	\$331,906,909	\$378,147,882	\$321,368,496
Property Taxes	60,952,841	61,996,171	50,603,155	50,915,981	50,758,944
Property Taxes Pilots	1,416,524	967,006	1,211,314	1,211,314	928,697
Sales Tax	92,824,938	96,353,956	128,700,000	127,150,000	129,200,000
Sales Tax - Redirections	(9,908,276)	(10,082,639)	(14,353,900)	(14,353,900)	(15,439,490)
Local Use Tax	3,592,269	3,246,415	3,150,000	2,950,000	2,950,000
Licenses & Permits	7,936,591	4,680,948	3,804,754	4,004,754	4,055,255
Convention & Tourism Taxes	38,154,634	39,799,845	41,400,000	41,450,000	42,150,000
Convention & Tourism Taxes - Redirections	(3,612,831)	(4,055,963)	(3,809,800)	(3,809,800)	(4,722,000)
Other Taxes	-	-	3,447,640	3,447,640	3,580,000
Fines & Forfeitures	533,255	529,297	595,000	750,000	571,490
Interest and Rental Income	12,476,491	19,745,050	16,716,355	17,726,111	12,668,474
Service Charges	39,004,802	34,793,504	40,993,238	41,284,096	41,393,283
Grants	89,763,264	79,006,855	55,566,785	101,472,026	49,376,141
All Other	658,256	506,713	3,882,368	3,949,660	3,897,702
Capital Improvements Funds	106,317,522	73,137,623	64,051,729	105,437,000	63,170,963
Sales Tax	69,615,369	68,996,095	70,550,000	70,050,000	70,900,000
Sales Tax - Redirections	(8,069,023)	(8,235,187)	(8,925,400)	(8,925,400)	(9,688,900)
Other Taxes	469,168	472,058	-	-	-
Interest and Rental Income	1,792,087	50,861	37,129	37,129	43,473
Service Charges	25,000	-	300,000	1,230,481	-
Grants	37,370,264	9,642,055	1,175,000	40,758,663	1,361,390
All Other	5,114,657	2,211,741	915,000	2,286,127	555,000
Debt Funds	45,713,143	50,305,689	49,970,356	50,158,369	50,917,864
Property Taxes	10,134,097	10,264,667	9,972,604	9,900,617	9,869,074
Property Taxes Pilots	422,399	183,066	229,291	229,291	175,747
Sales Tax - Redirections	2,710,587	2,885,343	3,520,600	3,520,600	3,756,600
Local Use Tax Redirections	9,677	1,360	9,900	9,900	9,600
Earnings Tax Redirections	635,778	959,603	850,500	850,500	993,600
Licenses & Permits	13,328,448	13,453,320	13,600,000	13,650,000	13,800,000
Convention & Tourism Taxes - Redirections	1,494,171	1,606,714	1,507,700	1,507,700	1,668,700
Utility Taxes - Redirections	295,341	332,696	291,500	291,500	315,900
Other Taxes	2,139,762	2,364,255	1,935,300	1,935,300	2,112,000
Interest and Rental Income	2,174,873	2,379,498	1,923,552	2,133,552	1,543,593
Service Charges	24,643	-	192,900	192,900	194,500
Grants	4,435,644	6,245,583	5,308,759	5,308,759	5,494,800
All Other	7,907,723	9,629,584	10,627,750	10,627,750	10,983,750
Grand Total	\$930,265,204	\$918,512,177	\$922,162,995	\$1,003,663,416	\$911,963,106
Business-Type Activities Funds					
Service Charges-Enterprise Func	\$366,930,720	\$406,451,118	\$417,460,810	\$417,460,810	\$460,181,544
Grants	17,675,086	13,138,042	9,870,000	16,756,415	15,312,000
Interest and Rental Income	6,579,099	6,294,213	5,027,161	5,027,161	5,028,013
All Other	6,791,956	7,656,521	4,432,782	4,432,782	4,198,959
Grand Total	\$397,976,861	\$433,539,894	\$436,790,753	\$443,677,168	\$484,720,516

Schedule VII

All Funds Comparison of Revenues by Fund

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
General Fund	\$444,441,781	\$467,581,707	\$476,234,001	\$469,920,165	\$476,505,783
Special Revenue Funds	333,792,758	327,487,158	331,906,909	378,147,882	321,368,496
Ambulance Services	17,864,628	14,554,864	17,880,617	17,880,617	17,577,890
ARRA Stimulus Fund	28,535,201	18,830,939	365,773	27,721,667	999
Arterial Street Impact Fee	256,129	304,584	34,398	766,698	245,091
Boulevard Maintenance	566,201	626,449	-	-	-
Brownfields Revolving Fund	310,239	977,851	-	2,205,673	-
CID/NID Revolving Loan Fund	80,000	-	-	-	-
Community Centers	3,749,764	1,111,624	-	100,000	-
Community Development Funds	14,369,264	12,436,743	7,664,578	11,701,024	7,994,000
Convention And Tourism	43,306,953	45,474,889	46,169,812	46,791,395	45,024,187
Development Services Fund	8,950,175	8,692,451	9,846,614	9,198,746	10,234,927
Domestic Violence Shelter Oper	492,445	551,162	549,260	1,373,365	326,432
Econ Dev Initiative-HUD Grant	2,218,849	422,015	100,000	650,528	-
Fire Sales Tax	19,063,078	20,251,137	21,030,547	21,445,062	19,749,374
Golf Operations	5,577,681	5,467,371	5,966,000	5,966,000	5,936,000
Governmental Grants Fund	4,651,577	4,500,078	5,180,838	6,293,225	5,171,284
Health Levy	53,790,567	54,336,114	53,607,904	53,239,916	53,604,243
Home Investment Fund	2,753,200	5,470,100	6,936,546	6,352,590	2,436,000
Housing Oppor for Persons With Aids	1,102,052	1,314,328	1,123,443	1,496,799	1,065,635
HUD Lead-Based Paint Grant	1,353,142	680,260	1,009,094	1,842,519	406,139
Inmate Security Fund	123,371	113,366	125,000	125,000	125,000
KCATA Sales Tax	22,999,877	22,626,175	23,377,700	23,094,120	23,374,100
Land Bank	-	225	164,000	164,000	218,750
Liberty Memorial Trust Fund	362,480	216,410	163,101	163,101	172,946
Local Law Enforcement Grants	1,026,810	515,148	-	368,382	6,167
Museum Fund	1,448,865	1,503,908	1,478,091	1,481,565	1,470,538
Neighborhood Stabilization Grant	1,232,489	2,131,839	-	2,068,177	0
Parking Garage	4,548,488	3,719,187	4,849,554	4,849,554	4,918,691
Parks & Recreation Fund	9,132,310	13,460,994	33,341,630	33,841,785	33,385,085
Performing Arts Center Garage	1,156,280	1,719,205	820,760	820,760	748,000
Police Drug Enforcement	1,890,360	1,911,109	2,355,998	2,805,097	2,371,187
Police Grant Fund	7,105,729	9,386,438	8,064,126	10,165,165	8,645,154
Public Mass Transportation	29,404,866	29,208,264	29,741,600	29,573,540	29,794,110
Public Safety Sales Tax	16,346,005	15,127,006	15,594,200	15,413,490	15,596,100
Ryan White HIV/AIDS	3,940,450	4,311,316	4,815,089	6,370,893	4,320,417
Sp Housing Rehabilitation Loan	909,965	3,095,319	-	2,434,996	-
Street Car Fund	-	-	10,138,536	10,138,536	7,156,000
Street Maintenance	19,931,877	19,233,345	19,412,100	19,243,897	19,294,050
Trafficway Maintenance	3,235,229	3,204,945	-	-	-
Youth Employment Fund	6,162	-	-	-	-
Capital Improvements Funds	106,317,522	73,137,623	64,051,729	105,437,000	63,170,963
Capital Improvements Fund	105,307,511	72,551,876	63,099,600	104,484,871	62,572,490
Revolving Public Improvement	1,010,011	585,747	952,129	952,129	598,473

Schedule VII

All Funds Comparison of Revenues by Fund

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Debt Funds	45,713,143	50,305,689	49,970,356	50,158,369	50,917,864
Convention And Sports Complex	2,232,806	2,036,900	2,030,167	2,030,167	2,028,636
Downtown Arena Project Fund	14,475,409	14,826,890	14,850,000	14,900,000	15,050,000
G.O. Recovery Zone Bonds	237,328	276,819	2,334	212,334	202,199
General Debt And Interest	11,158,433	11,262,163	10,777,415	10,705,428	10,044,821
KC DwnTwn Redev Dist Debt Fnd	4,493,774	5,300,078	5,390,700	5,390,700	5,804,200
N.I.D. Go Bond Fund	49,647	53,619	50,282	50,282	50,364
Sewer Special Assessment	619,542	651,306	476,913	476,913	498,433
STIF 12th & Wyandotte	2,434,965	2,763,864	2,530,700	2,530,700	2,885,100
STIF Brush Ck-Blu Pkwy Twm Ctr	670,895	669,629	716,800	716,800	760,600
STIF East Village	1,811,913	1,810,366	1,837,900	1,837,900	1,889,600
STIF HOK Sport Garage	257,686	305,227	230,822	230,822	315,100
STIF Hotel President	1,405,760	1,388,136	1,452,300	1,452,300	1,485,000
STIF Midtown Fund	5,130,382	6,650,630	6,734,184	6,734,184	7,043,942
STIF Tower-909 Walnut	392,628	447,714	624,639	624,639	460,369
STIF Uptown Fund	341,908	432,560	338,800	338,800	434,800
STIF Valentine	-	10	-	-	-
Streetlight Debt Fund	67	-	-	-	-
T I F Special Allocation Fund	-	1,429,778	1,926,400	1,926,400	1,964,700
Business-Type Activities Funds	397,976,861	433,539,894	436,790,753	443,677,168	484,720,516
Customer Facility Charges	10,960,145	10,980,206	11,122,400	11,122,400	11,234,700
DEA Drug Forfeiture	54,867	75,871	50,000	50,000	50,000
KC Airports	121,822,443	114,298,815	117,042,617	123,921,623	129,988,017
KCI Passenger Facility Charge	22,434,325	20,087,123	23,074,000	23,074,000	14,164,000
Richards Gebaur KC Southern Railway	(1,119,132)	6,225	-	-	-
Sewer	105,069,032	123,071,623	136,744,445	136,751,854	157,748,784
Special Facilities Bnd Fnd	83,333	-	-	-	-
Stormwater Fund	12,302,701	13,690,023	12,441,450	12,441,450	13,570,354
Water	126,369,147	151,330,008	136,315,841	136,315,841	157,964,661
Grand Total	\$1,328,242,065	\$1,352,052,071	\$1,358,953,748	\$1,447,340,584	\$1,396,683,622

Schedule VIII

General Fund Comparison of Revenues by Source

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Property Taxes	\$52,487,705	\$54,892,483	\$53,867,689	\$53,735,596	\$54,200,000
Real Estate - Current	33,932,502	35,248,106	35,275,922	35,058,053	35,185,676
Personal Property	9,443,186	10,205,901	9,434,429	9,434,429	9,744,671
Delinquent Taxes & Penalties	3,526,684	3,967,642	3,847,251	3,933,027	3,841,973
Financial Institution Taxes	243,916	138,526	182,937	182,937	162,018
Bus Replacement	5,341,417	5,332,308	5,127,150	5,127,150	5,265,662
Property Taxes Pilots	1,312,595	925,552	1,159,395	1,159,395	895,556
Local Use Tax	23,172,869	28,365,385	32,700,000	30,850,000	31,350,000
Local Use Tax Redirections	(1,016,819)	(508,290)	(428,800)	(428,800)	(552,800)
Earnings Tax	207,332,280	213,191,787	212,900,000	214,700,000	220,100,000
Withholding	163,254,296	167,914,165	166,350,000	167,500,000	170,000,000
Business Profits	40,837,347	39,413,496	38,100,000	39,000,000	40,550,000
Wage Earner	3,240,637	5,864,126	8,450,000	8,200,000	9,550,000
Earnings Tax Redirections	(22,162,346)	(16,508,779)	(19,704,900)	(19,704,900)	(19,050,000)
Convention & Tourism Taxes	139,652	235,436	160,000	220,000	220,000
Hotel/Motel Tax	19,569	48,109	80,000	110,000	110,000
Restaurant Tax	120,083	187,327	80,000	110,000	110,000
Utility Taxes	93,902,508	93,133,638	99,215,000	96,315,000	98,490,000
Power And Light Companies	53,179,749	54,243,771	58,900,000	56,300,000	57,900,000
Natural Gas Companies	12,392,180	12,096,956	12,280,000	13,275,000	13,500,000
Telephone Companies	9,232,327	8,747,103	9,400,000	8,800,000	9,000,000
Wireless Telephone Companies	12,688,551	12,490,871	13,250,000	12,400,000	12,700,000
Cable Television Companies	6,034,373	5,168,661	5,000,000	5,150,000	5,000,000
Steam Companies	375,328	386,276	385,000	390,000	390,000
Utility Taxes - Redirections	(2,550,477)	(2,213,489)	(2,418,000)	(2,418,000)	(2,336,400)
Gaming Revenues	16,907,680	15,436,611	15,875,000	14,535,000	14,535,000
Admissions	10,167,251	9,264,122	9,525,000	8,625,000	8,625,000
Gross Receipts	6,740,429	6,172,489	6,350,000	5,910,000	5,910,000
Licenses & Permits	24,930,038	26,272,587	26,388,200	26,804,648	27,210,500
Business Licenses	20,374,156	21,585,893	21,550,000	22,200,000	22,700,000
Cigarette Stamp Tax	2,781,636	2,513,074	2,800,700	2,650,700	2,650,000
Alcoholic Beverage Licenses	918,818	1,309,639	968,000	976,000	936,000
Commercial Vehicle Regulation	252,080	237,274	262,000	262,000	262,000
Pet Licenses	269,044	254,408	300,000	300,000	270,000
Other Licenses	334,304	372,299	507,500	415,948	392,500
Fines & Forfeitures	15,107,003	12,966,796	18,333,000	14,150,199	14,169,000
Fines & Forfeitures	120,661	225,438	185,000	250,000	250,000
Municipal Court	2,306,657	5,445,845	6,178,000	7,000,000	1,433,000
Traffic Camera Fines	3,532,523	2,206,098	3,225,000	1,800,000	-
Traffic Violations Bureau	9,147,162	5,089,415	8,745,000	5,100,199	12,486,000
Interest and Rental Income	2,473,891	3,885,711	3,112,376	2,706,149	3,389,398
Interest	1,486,467	2,683,365	1,961,197	1,961,197	2,101,251
Other Rentals	472,511	470,615	651,179	268,880	638,147
Rentals - Convention Centers	514,913	731,731	500,000	476,072	650,000

Schedule VIII

General Fund Comparison of Revenues by Source

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Service Charges	23,667,072	21,435,636	26,695,559	26,425,193	26,616,711
Enterprise Charges	12,819,517	10,854,957	14,445,417	14,445,417	14,471,405
Service Charges-General Gov't	6,068,811	5,650,864	5,657,591	5,586,766	5,839,306
Service Charges-Parks & Rec	12,279	59,942	109,750	13,000	13,000
Service Charges-Public Safety	4,766,465	4,869,873	6,482,801	6,380,010	6,293,000
Grants	8,141,052	8,888,067	6,114,793	8,519,155	5,994,390
Federal Grants	4,424,067	4,190,242	3,025,725	4,322,367	3,079,719
Other Contributions	3,484,969	4,570,412	2,939,068	3,971,788	2,764,671
State Grants	232,016	127,413	150,000	225,000	150,000
All Other	597,078	7,182,576	2,264,689	2,351,530	1,274,428
Miscellaneous Revenues	541,485	7,129,393	2,184,689	2,271,530	1,224,428
Special Assessments	55,593	53,183	80,000	80,000	50,000
Grand Total	\$444,441,781	\$467,581,707	\$476,234,001	\$469,920,165	\$476,505,783

Schedule IX

General Fund Comparison of Expenditures by Purpose and Department

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Operating Expenses	\$391,123,714	\$407,667,320	\$408,039,150	\$425,025,941	\$420,711,677
Boards of Election Comrs	1,662,994	2,660,499	1,676,000	1,676,000	3,822,500
City Auditor's Office	1,245,878	1,271,446	1,393,714	1,317,060	1,312,003
City Clerk's Office	445,291	430,417	460,760	460,760	484,193
City Development	3,211,992	3,513,673	4,670,900	4,838,501	3,780,879
Contingent Appropriation	795	-	-	8,695	-
Finance	9,915,387	10,232,860	10,958,898	11,098,487	10,995,310
Fire	84,591,049	93,451,084	86,802,516	90,344,314	94,104,751
General Services	24,717,546	26,466,035	27,241,288	29,663,242	24,351,894
Health	54,116	10,054	-	-	-
Human Relations	1,091,558	1,465,413	1,289,228	1,616,313	1,591,174
Human Resources	3,540,781	7,388,779	3,671,777	3,718,908	3,751,626
Law	3,453,566	3,226,297	4,158,526	3,897,567	4,363,644
Municipal Court	13,252,296	12,460,260	12,462,336	13,177,259	15,074,661
Neighborhood and Housing Services	18,924,029	19,684,173	19,658,273	22,040,824	20,005,613
Office Of City Manager	9,016,293	8,795,169	7,289,467	8,114,776	6,642,741
Offices of Mayor and Council	3,641,618	4,149,435	4,687,760	5,087,359	4,726,854
Parks and Recreation	6,382,359	3,246,301	2,491,529	2,649,440	1,780,987
Police	181,956,423	186,249,506	195,214,132	201,101,331	201,745,264
Public Works	24,019,743	22,965,919	23,912,046	24,215,105	22,177,583
Debt Service	14,465,760	18,814,947	16,265,812	16,265,812	13,215,812
Capital Improvements	863,396	3,351,114	-	703,180	-
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Grand Total	\$406,452,870	\$429,833,381	\$429,104,962	\$441,994,933	\$438,727,489

Schedule X

General Fund

Comparison of Revenues, Expenditures and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$39,002,623	\$37,324,033	\$38,632,540	\$38,743,140	\$41,197,318
<i>Reserve for Encumbrances</i>	-	-	-	16,915,546	-
<i>Prior Year Adjustments</i>	3,723,663	(2,525,460)	-	3,733,708	-
Revenues	\$444,441,781	\$467,581,707	\$476,234,001	\$469,920,165	\$476,505,783
Property Taxes	52,487,705	54,892,483	53,867,689	53,735,596	54,200,000
Property Taxes Pilots	1,312,595	925,552	1,159,395	1,159,395	895,556
Earnings Tax	207,332,280	213,191,787	212,900,000	214,700,000	220,100,000
Earnings Tax Redirections	(22,162,346)	(16,508,779)	(19,704,900)	(19,704,900)	(19,050,000)
Local Use Tax	23,172,869	28,365,385	32,700,000	30,850,000	31,350,000
Local Use Tax Redirections	(1,016,819)	(508,290)	(428,800)	(428,800)	(552,800)
Utility Taxes	93,902,508	93,133,638	99,215,000	96,315,000	98,490,000
Utility Taxes - Redirections	(2,550,477)	(2,213,489)	(2,418,000)	(2,418,000)	(2,336,400)
Convention & Tourism Taxes	139,652	235,436	160,000	220,000	220,000
Gaming Revenues	16,907,680	15,436,611	15,875,000	14,535,000	14,535,000
Licenses & Permits	24,930,038	26,272,587	26,388,200	26,804,648	27,210,500
Fines & Forfeitures	15,107,003	12,966,796	18,333,000	14,150,199	14,169,000
Interest and Rental Income	2,473,891	3,885,711	3,112,376	2,706,149	3,389,398
Service Charges	23,667,072	21,435,636	26,695,559	26,425,193	26,616,711
Grants	8,141,052	8,888,067	6,114,793	8,519,155	5,994,390
All Other	597,078	7,182,576	2,264,689	2,351,530	1,274,428
Grand Total	\$444,441,781	\$467,581,707	\$476,234,001	\$469,920,165	\$476,505,783
Transfers In	\$3,837,208	\$5,896,096	\$4,347,365	\$4,347,365	\$3,312,788
Tfr fr 2012B Spec Ob Taxable	-	1,310,969	-	-	-
Tfr Fr Capital Imp Fund	-	163,000	-	-	-
Tfr fr Equip Ls Cap Aquisition	11,946	27,861	-	-	-
Tfr fr Equipmnt Ls Dbt Service	1,500,000	553,373	-	-	-
Tfr fr MIDB Loan - River Market	-	62,766	-	-	-
Tfr Fr Pub Mass Trans	420,000	452,480	595,000	595,000	658,000
Tfr fr STIF Midtown	1,500,000	1,750,000	1,750,000	1,750,000	1,350,000
Transfer Fr Performing Art Garage	-	-	116,396	116,396	-
Trfr fr Revolving Public Improv	-	-	1,560,000	1,560,000	1,000,000
Trsfr fr 1997 GO Bond Ref	-	553	-	-	-
Tfr fr PIEA Taxable Kemper Gar	-	89,806	-	-	-
Tfr fr 2012A Spec Ob Bond	-	488,203	-	-	-
Tfr fr Pub Safety Bnd 95 Fire	-	55,356	-	-	-
Tfr fr KCMAC Serie C1-ZonaRosa	-	124	-	-	-
Tfr fr KCMAC Truman Rf Bond98B	-	5,728	-	-	-
Tfr fr KCMAC Lsehld Hodge 98A	-	143,777	-	-	-
Tfr fr Street Maintenance Fund	-	550,000	-	-	-
Tfr Fr PILOTS Fund	405,262	242,100	325,969	325,969	304,788
Grand Total	\$3,837,208	\$5,896,096	\$4,347,365	\$4,347,365	\$3,312,788

Schedule X

General Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Transfers Out	\$47,228,372	\$39,699,855	\$50,467,673	\$50,467,673	\$40,834,591
Tfr to 2008B Spec Obligation	-	729,000	-	-	-
Tfr to Ambulance Services	1,109,703	3,934,291	-	-	-
Tfr to Blvd Maintenance Fund	1,038,743	437,604	-	-	-
Tfr to General Debt & Interest	5,830,140	-	3,831,130	3,831,130	-
Tfr to Golf and Tennis Fund	-	52,958	-	-	-
Tfr to HOK Parking Garage Bnd	-	13,677	-	-	-
Tfr to HOK Sport Garage Debt	439,658	404,236	490,278	490,278	420,000
Tfr to HOPWA	54,655	-	-	-	-
Tfr to KC Airports	2,049,784	-	-	-	-
Tfr to KC DwnTwn Redev Dist	11,357,623	12,898,222	14,277,732	14,277,732	8,244,232
Tfr to KCMAC 04B - Prospect N.	-	4,819	-	-	-
Tfr to KCMAC Truman Ref 1998B	-	92,156	-	-	-
Tfr to Park Maintenance Fund	7,708,989	6,226,576	-	-	-
Tfr to Parking Garage	4,780,476	1,531,779	4,151,574	4,151,574	3,628,093
Tfr to Performing Arts Grge	-	1,846,220	-	-	-
Tfr to Ryan White HIV/AIDS	4,524	-	-	-	-
Tfr to STIF Brush Creek	234,624	477,173	438,038	438,038	314,700
Tfr to STIF East Village Fund	486,525	60,219	545,000	545,000	1,145,860
Tfr to STIF Valentine	-	137,961	315,000	315,000	350,900
Tfr to Street Maintenance Fund	-	4,952,206	14,437,133	14,437,133	15,034,567
Tfr to Streetlight Debt Fund	6,618,602	5,491,979	9,409,150	9,409,150	9,427,900
Tfr to Trafficway Maintenance	-	142,423	-	-	-
Tfr to Youth Employment	2,923	-	-	-	-
Transfer to Land Bank Fund	-	-	2,233,000	2,233,000	2,079,775
Trf to City Legal Expense Fund	2,044,186	244,724	-	-	-
Trf to Community Centers	2,740,320	-	-	-	-
Trf to Domestic Violence Shelt	503,397	-	116,138	116,138	188,564
Trf to PILOTS Fund	223,500	-	223,500	223,500	-
Trf toLCRA 95ALs RevBnd Muelba	-	21,632	-	-	-
Grand Total	\$47,228,372	\$39,699,855	\$50,467,673	\$50,467,673	\$40,834,591
Expenditures					
Personal Services	\$293,137,576	\$312,515,759	\$318,201,920	\$323,953,516	\$331,468,644
Contractual Services	83,691,649	80,905,843	78,636,998	87,584,981	78,837,773
Commodities	12,400,960	13,070,665	10,487,808	11,542,554	10,247,336
Capital Outlay	1,893,529	1,175,053	712,424	1,944,890	157,924
Contingent Appropriation	-	-	4,800,000	-	4,800,000
Debt Service	14,465,760	18,814,947	16,265,812	16,265,812	13,215,812
Capital Improvements	863,396	3,351,114	-	703,180	-
Grand Total	\$406,452,870	\$429,833,381	\$429,104,962	\$441,994,933	\$438,727,489
Ending Fund Balance	\$37,324,033	\$38,743,140	\$39,641,271	\$41,197,318	\$41,453,809

Schedule XI
SPECIAL REVENUE FUNDS
Ambulance Services Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$2,509,889)	(\$3,400,000)	(\$2,444,029)	(\$3,754,530)	(\$3,763,000)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(177,056)	254,898	-	-	-
Revenues					
Service Charges	\$17,617,089	\$14,350,145	\$17,643,617	\$17,643,617	\$17,367,600
Grants	225,420	184,923	219,000	219,000	192,000
Fines & Forfeitures	1,010	-	-	-	1,490
Interest and Rental Income	2,052	973	2,000	2,000	1,200
All Other	19,057	18,823	16,000	16,000	15,600
Grand Total	\$17,864,628	\$14,554,864	\$17,880,617	\$17,880,617	\$17,577,890
Transfers In					
Tfr Fr General Fund	\$1,109,703	\$3,934,291	\$0	\$0	\$0
Tfr Fr Health Levy	9,524,093	10,239,839	10,239,839	10,239,839	10,589,839
Grand Total	\$10,633,796	\$14,174,130	\$10,239,839	\$10,239,839	\$10,589,839
Expenditures					
Operating Expenses	\$28,571,829	\$28,695,572	\$27,482,475	\$27,482,476	\$28,165,782
Personal Services	24,487,023	24,331,134	23,853,671	23,386,252	23,378,976
Contractual Services	2,149,537	2,163,795	1,775,182	1,955,400	3,078,491
Commodities	1,934,754	2,199,426	1,853,622	2,139,560	1,708,315
Capital Outlay	515	1,217	-	1,264	-
Debt Service	639,650	642,850	646,450	646,450	-
Grand Total	\$29,211,479	\$29,338,422	\$28,128,925	\$28,128,926	\$28,165,782
Ending Fund Balance	(\$3,400,000)	(\$3,754,530)	(\$2,452,498)	(\$3,763,000)	(\$3,761,053)

Schedule XI
SPECIAL REVENUE FUNDS
ARRA Stimulus Grant Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$21,307,387)	(\$15,548,233)	(\$805,623)	(\$19,164,001)	(\$327,290)
<i>Reserve for Encumbrances</i>	-	-	-	14,938,437	-
<i>Prior Year Adjustments</i>	5,075,571	(4,239,749)	-	-	-
Revenues					
Grants	\$28,479,425	\$18,827,193	\$365,773	\$27,721,667	\$0
Interest and Rental Income	55,776	3,746	-	-	999
Grand Total	\$28,535,201	\$18,830,939	\$365,773	\$27,721,667	\$999
Expenditures					
Operating Expenses	\$13,817,356	\$11,042,955	\$369,302	\$6,266,036	\$0
Personal Services	1,618,023	409,843	369,302	577,656	-
Contractual Services	12,160,641	10,615,720	-	5,668,311	-
Commodities	37,588	17,392	-	19,224	-
Capital Outlay	1,104	-	-	845	-
Capital Improvements	14,034,262	7,164,003	-	17,557,357	-
Grand Total	\$27,851,618	\$18,206,958	\$369,302	\$23,823,393	\$0
Ending Fund Balance	(\$15,548,233)	(\$19,164,001)	(\$809,152)	(\$327,290)	(\$326,291)

Schedule XI
SPECIAL REVENUE FUNDS
Arterial Street Impact Fee Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$3,216,499	\$3,675,002	\$1,030,636	\$1,867,741	\$1,423,161
<i>Reserve for Encumbrances</i>	-	-	-	769,464	-
<i>Prior Year Adjustments</i>	1,144,351	(566,587)	-	-	-
Revenues					
Interest and Rental Income	\$87,041	\$46,558	\$34,398	\$34,398	\$36,184
Service Charges	155,561	238,769	-	672,300	184,670
All Other	13,527	19,257	-	60,000	24,237
Grand Total	\$256,129	\$304,584	\$34,398	\$766,698	\$245,091
Expenditures					
Operating Expenses	\$63,000	\$0	\$63,000	\$63,000	\$63,000
Personal Services	63,000	-	63,000	63,000	63,000
Capital Improvements	878,977	1,545,258	-	1,917,742	-
Grand Total	\$941,977	\$1,545,258	\$63,000	\$1,980,742	\$63,000
 Ending Fund Balance	 \$3,675,002	 \$1,867,741	 \$1,002,034	 \$1,423,161	 \$1,605,252

**Schedule XI
SPECIAL REVENUE FUNDS
Boulevard Maintenance Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	\$0	-\$1
<i>Reserve for Encumbrances</i>	-	-	-	877,941	-
<i>Prior Year Adjustments</i>	353,222	(73,467)	-	-	-
Revenues					
Property Taxes	\$566,201	\$626,449	\$0	\$0	\$0
Boulevard Tax-East	172,133	223,272	-	-	-
Boulevard Tax-Prior	67,724	72,683	-	-	-
Boulevard Tax-West	308,904	312,800	-	-	-
Tax Penalties, Interest & Fees	17,440	17,694	-	-	-
Grand Total	\$566,201	\$626,449	\$0	\$0	\$0
Transfers In					
Tfr Fr General Fund	\$1,038,743	\$437,604	\$0	\$0	\$0
Grand Total	\$1,038,743	\$437,604	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$1,134,178	\$990,586	\$0	\$756,940	\$0
Personal Services	121,000	133,572	-	-	-
Contractual Services	979,141	839,056	-	756,940	-
Commodities	34,037	17,958	-	-	-
Capital Improvements	823,988	-	-	121,002	-
Grand Total	\$1,958,166	\$990,586	\$0	\$877,942	\$0
Ending Fund Balance	\$0	\$0	\$0	-\$1	-\$1

Schedule XI
SPECIAL REVENUE FUNDS
Brownfield Revolving Loan Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$198,974)	(\$424,756)	\$202	(\$155,103)	\$1,881,453
<i>Reserve for Encumbrances</i>	-	-	-	205,700	-
<i>Prior Year Adjustments</i>	(223,907)	218,207	-	-	-
Revenues					
Grants	\$310,239	\$977,851	\$0	\$2,205,673	\$0
Grand Total	\$310,239	\$977,851	\$0	\$2,205,673	\$0
Expenditures					
Operating Expenses	\$312,114	\$926,405	\$0	\$374,817	\$0
Personal Services	26,683	29,146	-	-	-
Contractual Services	285,431	892,733	-	374,817	-
Commodities	-	4,526	-	-	-
Grand Total	\$312,114	\$926,405	\$0	\$374,817	\$0
Ending Fund Balance	(\$424,756)	(\$155,103)	\$202	\$1,881,453	\$1,881,453

**Schedule XI
SPECIAL REVENUE FUNDS
CID/NID Revolving Loan Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$20,437)	\$59,000	\$0	\$13,000	\$13,000
<i>Reserve for Encumbrances</i>	-	-	-	9,000	-
<i>Prior Year Adjustments</i>	-	11,437	-	-	-
Revenues					
All Other	\$80,000	\$0	\$0	\$0	\$0
Grand Total	\$80,000	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$563	\$57,437	\$0	\$9,000	\$0
Contractual Services	563	57,437	-	9,000	-
Grand Total	\$563	\$57,437	\$0	\$9,000	\$0
Ending Fund Balance	\$59,000	\$13,000	\$0	\$13,000	\$13,000

**Schedule XI
SPECIAL REVENUE FUNDS
Community Center Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual FY 2011-12</u>	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Estimated FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	(\$85,071)	\$14,929
<i>Reserve for Encumbrances</i>	-	-	-	132,670	-
<i>Prior Year Adjustments</i>	(117,450)	150,423	-	-	-
Revenues					
Licenses & Permits	\$2,400,284	\$0	\$0	\$0	\$0
Service Charges	1,208,190	1,109,109	-	-	-
Interest and Rental Income	1,275	2,514	-	-	-
All Other	15	1	-	-	-
Grants	140,000	-	-	100,000	-
Grand Total	\$3,749,764	\$1,111,624	\$0	\$100,000	\$0
Transfers In					
Tfr Fr General Fund	\$2,740,320	\$0	\$0	\$0	\$0
Tfr Fr Park Maintenance Fnd	-	3,438,005	-	-	-
Grand Total	\$2,740,320	\$3,438,005	\$0	\$0	\$0
Transfers Out					
Tfr to Park Maintenance Fund	\$0	\$347,762	\$0	\$0	\$0
Grand Total	\$0	\$347,762	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$4,116,995	\$4,135,133	\$0	\$95,294	\$0
Personal Services	2,743,181	2,923,064	-	-	-
Contractual Services	1,177,131	1,031,706	-	89,399	-
Commodities	196,683	180,363	-	-	-
Capital Outlay	-	-	-	5,895	-
Debt Service	1,859,379	-	-	-	-
Capital Improvements	396,260	302,228	-	37,376	-
Grand Total	\$6,372,634	\$4,437,361	\$0	\$132,670	\$0
Ending Fund Balance	\$0	(\$85,071)	\$0	\$14,929	\$14,929

Schedule XI
SPECIAL REVENUE FUNDS
Community Development Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$4,221,288)	(\$1,898,162)	\$102,783	(\$2,714,395)	(\$1,148,416)
<i>Reserve for Encumbrances</i>	(1,308,737)	706,678	-	917,747	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Grants	\$14,335,934	\$5,495,470	\$7,500,000	\$11,457,024	\$7,850,000
Interest and Rental Income	33,300	6,941,273	164,578	244,000	144,000
All Other	30	-	-	-	-
Grand Total	\$14,369,264	\$12,436,743	\$7,664,578	\$11,701,024	\$7,994,000
Expenditures					
Operating Expenses	\$9,325,753	\$7,734,297	\$7,182,353	\$10,502,382	\$7,412,274
Personal Services	2,336,061	1,939,458	1,468,892	3,458,861	1,992,082
Contractual Services	4,654,679	5,145,282	5,702,439	7,026,521	5,414,832
Commodities	9,897	4,700	11,022	17,000	5,360
Capital Outlay	2,325,116	644,857	-	-	-
Debt Service	1,411,648	6,225,357	308,283	550,410	531,382
Grand Total	\$10,737,401	\$13,959,654	\$7,490,636	\$11,052,792	\$7,943,656
Ending Fund Balance	(\$1,898,162)	(\$2,714,395)	\$276,725	(\$1,148,416)	(\$1,098,072)

**Schedule XI
SPECIAL REVENUE FUNDS
Convention and Tourism Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$4,419,720	\$5,095,212	\$2,306,527	\$2,237,087	\$2,534,908
<i>Reserve for Encumbrances</i>	-	-	-	1,636,869	-
<i>Prior Year Adjustments</i>	2,764	(1,407,803)	-	-	-
Revenues					
Convention & Tourism Taxes	\$38,154,634	\$39,799,845	\$41,400,000	\$41,450,000	\$42,150,000
Convention & Tourism Taxes - Redirections	(3,612,831)	(4,055,963)	(3,809,800)	(3,809,800)	(4,722,000)
Interest and Rental Income	6,923,523	7,429,723	6,637,464	7,567,464	7,407,987
Service Charges	49,832	40,197	-	13,373	-
All Other	163,266	323,413	142,148	142,148	150,000
Grants	1,628,529	1,937,674	1,800,000	1,428,210	38,200
Grand Total	\$43,306,953	\$45,474,889	\$46,169,812	\$46,791,395	\$45,024,187
Transfers In					
Tfr Fr Convention and Sports Complex	\$400,000	\$400,000	\$650,000	\$650,000	\$0
Tfr fr KCMAC 06B Refunding Revenue	-	30,531	-	-	-
Tfr fr KCMAC Leashld 2001-B2	-	4,294	-	-	-
Grand Total	\$400,000	\$434,825	\$650,000	\$650,000	\$0
Transfers Out					
Tfr to Convention & Sports Complex	\$17,093,259	\$17,578,221	\$19,147,900	\$19,147,900	\$19,096,300
Tfr to Capital Improvement Fnd	-	120,000	-	-	-
Tfr to Neighborhood Tourist Develop	1,820,387	1,890,749	1,769,230	1,769,230	1,133,170
Tfr to STIF 12th & Wyandotte	1,003,864	993,993	1,115,000	1,115,000	394,592
Tfr to Bartle Hall Series 04B	-	133,213	-	-	-
Tfr to LCRA Aud Plaza Garage	-	3,650	-	-	-
Tfr to KCMAC Leashld Imp 01B1	-	180,679	-	-	-
Tfr KCMAC Leasehold 1992B	-	309,631	-	-	-
Tfr KCMAC Refunding Bartl	-	46,028	-	-	-
Tfr to KCMAC Kemp ArenaMA Bond	-	206,766	-	-	-
Grand Total	\$19,917,510	\$21,462,930	\$22,032,130	\$22,032,130	\$20,624,062
Expenditures					
Operating Expenses	\$15,521,721	\$18,110,220	\$17,192,891	\$17,503,243	\$17,776,920
Personal Services	4,825,579	5,399,985	6,236,730	5,420,496	6,389,837
Contractual Services	10,395,074	12,173,536	10,328,776	11,366,255	10,898,375
Commodities	301,068	523,826	623,385	653,492	484,708
Capital Outlay	-	12,873	4,000	63,000	4,000
Pass Through Payments	6,300,750	6,559,260	6,662,400	6,662,400	7,020,000
Debt Service	-	-	500,000	500,000	370,032
Capital Improvements	1,294,244	1,227,626	-	2,082,670	350,000
Grand Total	\$23,116,715	\$25,897,106	\$24,355,291	\$26,748,313	\$25,516,952
Ending Fund Balance	\$5,095,212	\$2,237,087	\$2,738,918	\$2,534,908	\$1,418,081

Schedule XI
SPECIAL REVENUE FUNDS
Development Services Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$535,768	\$222,330	\$909,478	\$857,301
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	4,421	95,798	-	-	-
Revenues					
Service Charges	\$8,864,840	\$8,576,084	\$9,772,219	\$9,121,150	\$10,137,681
Licenses & Permits	84,088	94,656	74,395	74,395	94,656
All Other	1,247	21,711	-	3,201	2,590
Grand Total	\$8,950,175	\$8,692,451	\$9,846,614	\$9,198,746	\$10,234,927
Expenditures					
Operating Expenses	\$8,418,828	\$8,414,539	\$9,880,325	\$9,250,923	\$9,724,919
Personal Services	7,776,416	7,604,476	9,014,462	8,204,460	8,791,787
Contractual Services	530,469	632,429	712,760	893,360	826,457
Commodities	111,943	120,136	153,103	153,103	106,675
Capital Outlay	-	57,498	-	-	-
Debt Service	-	-	-	-	204,820
Grand Total	\$8,418,828	\$8,414,539	\$9,880,325	\$9,250,923	\$9,929,739
Ending Fund Balance	\$535,768	\$909,478	\$188,619	\$857,301	\$1,162,489

Schedule XI
SPECIAL REVENUE FUNDS
Domestic Violence Shelter Operations Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$721,165	(\$31,196)	\$748,403
<i>Reserve for Encumbrances</i>	-	-	-	161,549	-
<i>Prior Year Adjustments</i>	(286,544)	195,630	-	-	-
Revenues					
Fines & Forfeitures	\$244,072	\$199,806	\$230,000	\$230,000	\$200,000
Grants	248,373	351,356	319,260	1,143,365	126,432
Grand Total	\$492,445	\$551,162	\$549,260	\$1,373,365	\$326,432
Transfers In					
Tfr Fr General Fund	\$503,397	\$0	\$116,138	\$116,138	\$188,564
Grand Total	\$503,397	\$0	\$116,138	\$116,138	\$188,564
Expenditures					
Operating Expenses	\$709,298	\$777,988	\$760,133	\$871,453	\$514,996
Personal Services	284,769	207,133	405,133	341,404	307,591
Contractual Services	421,191	569,992	351,500	526,549	203,905
Commodities	3,338	863	3,500	3,500	3,500
Grand Total	\$709,298	\$777,988	\$760,133	\$871,453	\$514,996
Ending Fund Balance	\$0	(\$31,196)	\$626,430	\$748,403	\$748,403

Schedule XI
SPECIAL REVENUE FUNDS
Economic Development Initiative - HUD
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$2,348,470)	(\$991,418)	(\$485,345)	(\$571,407)	\$79,120
<i>Reserve for Encumbrances</i>	-	-	-	39,860	-
<i>Prior Year Adjustments</i>	1,863,125	424,604	-	-	-
Revenues					
Grants	\$2,218,849	\$422,015	\$100,000	\$650,528	\$0
Grand Total	\$2,218,849	\$422,015	\$100,000	\$650,528	\$0
Expenditures					
Operating Expenses	\$284,953	\$366,577	\$0	\$39,861	\$0
Contractual Services	284,953	366,577	-	39,861	-
Capital Improvements	2,439,969	60,031	-	-	-
Grand Total	\$2,724,922	\$426,608	\$0	\$39,861	\$0
Ending Fund Balance	(\$991,418)	(\$571,407)	(\$385,345)	\$79,120	\$79,120

**Schedule XI
SPECIAL REVENUE FUNDS
Fire Sales Tax Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$2,725,007	\$153,223	(\$3,359,709)	\$195,666	(\$158,985)
<i>Reserve for Encumbrances</i>	-	-	-	226,793	-
<i>Prior Year Adjustments</i>	2,122,708	211,044	-	-	-
Revenues					
Sales Tax	\$17,323,733	\$17,053,197	\$17,675,000	\$17,450,000	\$17,800,000
Sales Tax - Redirections	(2,017,256)	(2,058,797)	(2,080,800)	(2,080,800)	(2,250,500)
Local Use Tax	2,779,169	3,246,415	3,150,000	2,950,000	2,950,000
Service Charges	1	-	1	1	1
All Other	2,461	-	-	-	-
Grants	974,970	2,010,322	2,286,346	3,125,861	1,249,873
Grand Total	\$19,063,078	\$20,251,137	\$21,030,547	\$21,445,062	\$19,749,374
Transfers Out					
Tfr to Public Art Fund	\$363,766	\$0	\$0	\$0	\$0
Grand Total	\$363,766	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$17,958,024	\$17,417,775	\$18,106,975	\$19,330,008	\$16,751,399
Personal Services	13,665,825	14,030,709	14,640,440	15,046,348	13,366,049
Contractual Services	1,615,885	2,483,561	1,430,000	1,664,729	1,332,000
Commodities	2,092,152	851,598	1,886,535	2,459,471	1,928,350
Capital Outlay	584,162	51,907	150,000	159,460	125,000
Debt Service	2,626,323	2,500,405	2,186,928	2,186,928	2,012,151
Capital Improvements	2,809,457	501,558	500,000	509,570	500,000
Grand Total	\$23,393,804	\$20,419,738	\$20,793,903	\$22,026,506	\$19,263,550
Ending Fund Balance	\$153,223	\$195,666	(\$3,123,065)	(\$158,985)	\$326,839

**Schedule XI
SPECIAL REVENUE FUNDS
Golf Operations Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$126,418	\$225,246	\$347,053	\$0	(\$1,680)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	761	(290,210)	-	-	-
Revenues					
Service Charges	\$5,560,169	\$5,449,721	\$5,948,500	\$5,948,500	\$5,918,500
Interest and Rental Income	17,050	17,650	17,500	17,500	17,500
All Other	462	-	-	-	-
Grand Total	\$5,577,681	\$5,467,371	\$5,966,000	\$5,966,000	\$5,936,000
Transfers In					
Tfr Fr General Fund	\$0	\$52,958	\$0	\$0	\$0
Grand Total	\$0	\$52,958	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$4,897,976	\$4,904,100	\$5,179,950	\$5,179,950	\$5,140,488
Personal Services	60,388	40,604	63,599	63,599	65,833
Contractual Services	4,671,000	4,862,723	4,856,851	4,856,851	4,893,155
Commodities	770	773	1,500	1,500	1,500
Capital Outlay	165,818	-	258,000	258,000	180,000
Debt Service	570,000	551,265	537,730	537,730	538,455
Capital Improvements	11,638	-	250,000	250,000	250,000
Grand Total	\$5,479,614	\$5,455,365	\$5,967,680	\$5,967,680	\$5,928,943
Ending Fund Balance	\$225,246	\$0	\$345,373	(\$1,680)	\$5,377

**Schedule XI
SPECIAL REVENUE FUNDS
Governmental Grant Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$247,116	\$876,343	\$2,284,210	\$1,260,282	\$2,686,549
<i>Reserve for Encumbrances</i>	-	-	-	433,473	-
<i>Prior Year Adjustments</i>	999,515	486,567	-	-	-
Revenues					
Grants	\$4,651,577	\$4,500,078	\$5,180,838	\$6,293,225	\$5,171,284
Grand Total	\$4,651,577	\$4,500,078	\$5,180,838	\$6,293,225	\$5,171,284
Expenditures					
Operating Expenses	\$5,021,865	\$4,602,706	\$5,219,155	\$5,300,431	\$5,171,284
Personal Services	2,840,685	2,716,006	3,054,854	2,557,999	3,093,942
Contractual Services	1,567,942	1,559,600	2,092,887	2,430,675	2,030,034
Commodities	363,238	273,014	71,414	275,100	47,308
Capital Outlay	250,000	54,086	-	36,657	-
Grand Total	\$5,021,865	\$4,602,706	\$5,219,155	\$5,300,431	\$5,171,284
Ending Fund Balance	\$876,343	\$1,260,282	\$2,245,893	\$2,686,549	\$2,686,549

**Schedule XI
SPECIAL REVENUE FUNDS
Health Levy Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$56,451	\$1,447,717	\$1,838,800	\$1,666,149	\$370,374
<i>Reserve for Encumbrances</i>	-	-	-	323,446	-
<i>Prior Year Adjustments</i>	(5,675)	(6,748)	-	-	-
Revenues					
Property Taxes	\$49,157,204	\$50,107,716	\$49,157,165	\$48,786,945	\$49,200,000
Property Taxes Pilots	1,380,165	941,372	1,179,213	1,179,213	903,841
Interest and Rental Income	32,986	-	-	-	-
Service Charges	3,212,908	3,286,269	3,271,526	3,272,594	3,500,402
All Other	7,304	757	-	1,164	-
Grand Total	\$53,790,567	\$54,336,114	\$53,607,904	\$53,239,916	\$53,604,243
Transfers In					
Tfr Fr PILOTS Fund	\$349,505	\$250,108	\$304,078	\$304,078	\$283,385
Grand Total	\$349,505	\$250,108	\$304,078	\$304,078	\$283,385
Transfers Out					
Tfr to Ambulance Services	\$9,524,093	\$10,239,839	\$10,239,839	\$10,239,839	\$10,589,839
Grand Total	\$9,524,093	\$10,239,839	\$10,239,839	\$10,239,839	\$10,589,839
Expenditures					
Operating Expenses	\$11,606,786	\$12,298,715	\$12,923,128	\$13,246,574	\$12,545,436
Personal Services	7,646,937	8,177,697	8,957,944	8,961,940	8,706,313
Contractual Services	3,225,989	3,504,229	3,407,759	3,733,481	3,351,889
Commodities	733,860	511,964	557,425	515,730	487,234
Capital Outlay	-	104,825	-	35,423	-
Pass Through Payments	31,446,310	31,652,758	31,210,247	31,210,247	30,550,337
Debt Service	165,942	169,730	166,555	166,555	202,016
Capital Improvements	-	-	-	300,000	-
Grand Total	\$43,219,038	\$44,121,203	\$44,299,930	\$44,923,376	\$43,297,789
Ending Fund Balance	\$1,447,717	\$1,666,149	\$1,211,013	\$370,374	\$370,374

**Schedule XI
SPECIAL REVENUE FUNDS
Home Investment Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$3,301,448)	(\$5,322,579)	(\$4,208,272)	(\$5,399,488)	(\$1,828,919)
<i>Reserve for Encumbrances</i>	-	-	-	4,206,600	-
<i>Prior Year Adjustments</i>	(859,666)	(1,884,693)	-	-	-
Revenues					
Grants	\$2,750,700	\$5,212,425	\$5,136,546	\$4,552,590	\$2,400,000
Interest and Rental Income	2,500	257,675	1,800,000	1,800,000	36,000
Grand Total	\$2,753,200	\$5,470,100	\$6,936,546	\$6,352,590	\$2,436,000
Expenditures					
Operating Expenses	\$3,914,665	\$3,662,316	\$5,181,567	\$6,988,621	\$2,436,000
Personal Services	419,204	278,922	642,541	56,030	290,785
Contractual Services	3,495,461	3,383,394	4,539,026	6,932,591	2,145,215
Grand Total	\$3,914,665	\$3,662,316	\$5,181,567	\$6,988,621	\$2,436,000
 Ending Fund Balance	 (\$5,322,579)	 (\$5,399,488)	 (\$2,453,293)	 (\$1,828,919)	 (\$1,828,919)

Schedule XI
SPECIAL REVENUE FUNDS
Housing Opportunities for Persons with AIDS
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$735,428)	(\$572,426)	\$0	(\$373,139)	(\$699)
<i>Reserve for Encumbrances</i>	-	-	-	139,822	-
<i>Prior Year Adjustments</i>	240,403	201,548	-	-	-
Revenues					
Grants	\$1,102,052	\$1,314,328	\$1,123,443	\$1,496,799	\$1,065,635
Grand Total	\$1,102,052	\$1,314,328	\$1,123,443	\$1,496,799	\$1,065,635
Transfers In					
Tfr Fr General Fund	\$54,655	\$0	\$0	\$0	\$0
Grand Total	\$54,655	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$1,234,108	\$1,316,589	\$1,124,142	\$1,264,181	\$1,065,635
Personal Services	37,182	33,008	42,341	72,963	27,635
Contractual Services	1,196,926	1,283,581	1,081,801	1,191,218	1,038,000
Grand Total	\$1,234,108	\$1,316,589	\$1,124,142	\$1,264,181	\$1,065,635
Ending Fund Balance	(\$572,426)	(\$373,139)	(\$699)	(\$699)	(\$699)

Schedule XI
SPECIAL REVENUE FUNDS
HUD Lead-Based Paint Grant
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$281,875)	\$34,656	\$46,833	(\$454,836)	\$381,183
<i>Reserve for Encumbrances</i>	-	-	-	424,767	-
<i>Prior Year Adjustments</i>	198,976	(424,767)	-	-	-
Revenues					
Grants	\$1,353,142	\$680,260	\$1,009,094	\$1,842,519	\$406,139
Grand Total	\$1,353,142	\$680,260	\$1,009,094	\$1,842,519	\$406,139
Expenditures					
Operating Expenses	\$1,235,587	\$744,985	\$1,014,221	\$1,431,267	\$406,139
Personal Services	257,354	248,322	279,721	272,000	312,229
Contractual Services	912,233	483,580	730,000	1,141,767	93,910
Commodities	27,757	13,083	4,500	17,500	-
Capital Outlay	38,243	-	-	-	-
Grand Total	\$1,235,587	\$744,985	\$1,014,221	\$1,431,267	\$406,139
Ending Fund Balance	\$34,656	(\$454,836)	\$41,706	\$381,183	\$381,183

Schedule XI
SPECIAL REVENUE FUNDS
Infrastructure and Maintenance Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$148,371)	\$34,629	\$34,629	\$34,629	\$34,629
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	299,574	15,375	-	-	-
Revenues					
Expenditures					
Capital Improvements	\$116,574	\$15,375	\$0	\$0	\$0
Grand Total	\$116,574	\$15,375	\$0	\$0	\$0
Ending Fund Balance	\$34,629	\$34,629	\$34,629	\$34,629	\$34,629

**Schedule XI
SPECIAL REVENUE FUNDS
Inmate Security Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$158,723	\$85,132	\$85,132	\$23,498	-\$24,565
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	2,475	-	-	-	-
Revenues					
Service Charges	\$123,371	\$113,366	\$125,000	\$125,000	\$125,000
Grand Total	\$123,371	\$113,366	\$125,000	\$125,000	\$125,000
Expenditures					
Operating Expenses	\$199,437	\$175,000	\$0	\$0	\$0
Contractual Services	196,962	175,000	-	-	-
Capital Outlay	2,475	-	-	-	-
Debt Service	-	-	173,063	173,063	100,435
Grand Total	\$199,437	\$175,000	\$173,063	\$173,063	\$100,435
Ending Fund Balance	\$85,132	\$23,498	\$37,069	(\$24,565)	\$0

**Schedule XI
SPECIAL REVENUE FUNDS
Justice Assistance Grant
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$791,688)	(\$175,433)	(\$348,604)	\$219,437	\$201,886
<i>Reserve for Encumbrances</i>	-	-	-	685,216	-
<i>Prior Year Adjustments</i>	137,193	502,846	-	-	-
Revenues					
Grants	\$1,027,791	\$512,264	\$0	\$368,382	\$0
Interest and Rental Income	(981)	2,884	-	-	6,167
Grand Total	\$1,026,810	\$515,148	\$0	\$368,382	\$6,167

Expenditures					
Operating Expenses	\$547,748	\$623,124	\$0	\$1,071,149	\$0
Personal Services	291,783	208,316	-	-	-
Contractual Services	146,491	302,467	-	691,894	-
Commodities	3,232	6,750	-	24,474	-
Capital Outlay	106,242	105,591	-	354,781	-
Grand Total	\$547,748	\$623,124	\$0	\$1,071,149	\$0

Ending Fund Balance	(\$175,433)	\$219,437	(\$348,604)	\$201,886	\$208,053
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Schedule XI
SPECIAL REVENUE FUNDS
Kansas City Area Transportation Authority Sales Tax Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$606,418	\$2,350,095	(\$300,000)	\$2,392,549	(\$75,000)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Sales Tax	\$25,980,807	\$25,561,630	\$26,500,000	\$26,150,000	\$26,650,000
Sales Tax - Redirections	(3,025,884)	(3,088,195)	(3,122,300)	(3,122,300)	(3,345,790)
Grants	44,954	152,740	-	66,420	69,890
Grand Total	\$22,999,877	\$22,626,175	\$23,377,700	\$23,094,120	\$23,374,100
Expenditures					
Pass Through Payments	\$21,256,200	\$22,583,721	\$23,077,700	\$25,561,669	\$23,374,100
Grand Total	\$21,256,200	\$22,583,721	\$23,077,700	\$25,561,669	\$23,374,100
Ending Fund Balance	\$2,350,095	\$2,392,549	\$0	(\$75,000)	(\$75,000)

**Schedule XI
SPECIAL REVENUE FUNDS
Land Bank Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	(\$22,007)	\$0
<i>Reserve for Encumbrances</i>	-	-	-	6,557	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Service Charges	\$0	\$225	\$0	\$0	\$0
All Other	-	-	\$164,000	\$164,000	\$218,750
Grand Total	\$0	\$225	\$164,000	\$164,000	\$218,750
Transfers In					
Tfr Fr General Fund	\$0	\$0	\$2,233,000	\$2,233,000	\$2,079,775
Grand Total	\$0	\$0	\$2,233,000	\$2,233,000	\$2,079,775
Expenditures					
Operating Expenses	\$0	\$22,232	\$2,397,000	\$2,381,550	\$2,298,525
Personal Services	-	-	357,955	845,816	645,989
Contractual Services	-	21,516	1,989,045	1,519,234	1,608,536
Commodities	-	716	50,000	16,500	44,000
Grand Total	\$0	\$22,232	\$2,397,000	\$2,381,550	\$2,298,525
Ending Fund Balance	\$0	(\$22,007)	\$0	\$0	\$0

Schedule XI
SPECIAL REVENUE FUNDS
Liberty Memorial Trust Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$17,032,572	\$14,617,558	\$14,617,558	\$11,942,218	\$14,590,824
<i>Reserve for Encumbrances</i>	-	-	-	2,730,146	-
<i>Prior Year Adjustments</i>	(1,730,786)	(1,010,954)	-	-	-
Revenues					
Interest and Rental Income	\$362,480	\$216,410	\$163,101	\$163,101	\$172,946
Grand Total	\$362,480	\$216,410	\$163,101	\$163,101	\$172,946
Expenditures					
Operating Expenses	\$122,050	\$205,200	\$146,790	\$146,790	\$77,825
Contractual Services	122,050	205,200	146,790	146,790	77,825
Capital Improvements	924,658	1,675,596	-	97,851	-
Grand Total	\$1,046,708	\$1,880,796	\$146,790	\$244,641	\$77,825
 Ending Fund Balance	 \$14,617,558	 \$11,942,218	 \$14,633,869	 \$14,590,824	 \$14,685,945

Schedule XI
SPECIAL REVENUE FUNDS
Museum Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$165,906	\$168,397	\$356,479	\$284,498	\$151,798
<i>Reserve for Encumbrances</i>	-	-	-	58,231	-
<i>Prior Year Adjustments</i>	(88,325)	129,851	-	-	-
Revenues					
Property Taxes	\$1,412,506	\$1,478,274	\$1,445,990	\$1,449,464	\$1,445,682
Property Taxes Pilots	36,359	25,634	32,101	32,101	24,856
Grand Total	\$1,448,865	\$1,503,908	\$1,478,091	\$1,481,565	\$1,470,538
Transfers In					
Tfr Fr PILOTS Fund	\$9,446	\$6,707	\$8,278	\$8,278	\$7,792
Grand Total	\$9,446	\$6,707	\$8,278	\$8,278	\$7,792
Expenditures					
Operating Expenses	\$20,195	\$31,917	\$32,543	\$32,543	\$1,078,330
Contractual Services	20,195	31,917	32,543	32,543	1,078,330
Pass Through Payments	1,347,300	1,492,448	1,400,000	1,458,231	-
Capital Improvements	-	-	190,000	190,000	400,000
Grand Total	\$1,367,495	\$1,524,365	\$1,622,543	\$1,680,774	\$1,478,330
Ending Fund Balance	\$168,397	\$284,498	\$220,305	\$151,798	\$151,798

Schedule XI
SPECIAL REVENUE FUNDS
Neighborhood Stabilization Grant Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$3,407,499)	(\$3,891,929)	\$70,956	(\$1,857,236)	\$210,941
<i>Reserve for Encumbrances</i>	-	-	-	1,595,166	-
<i>Prior Year Adjustments</i>	(1,061,616)	1,690,016	-	-	-
Revenues					
Grants	\$1,232,489	\$2,131,839	\$0	\$2,068,177	\$0
Grand Total	\$1,232,489	\$2,131,839	\$0	\$2,068,177	\$0
Expenditures					
Operating Expenses	\$655,303	\$1,787,162	\$0	\$1,595,166	\$0
Personal Services	104,269	33,917	-	-	-
Contractual Services	551,034	1,753,245	-	1,595,166	-
Grand Total	\$655,303	\$1,787,162	\$0	\$1,595,166	\$0
Ending Fund Balance	(\$3,891,929)	(\$1,857,236)	\$70,956	\$210,941	\$210,941

Schedule XI
SPECIAL REVENUE FUNDS
Neighborhood Tourist Development Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$860,213	\$1,173,060	\$1,096,422	\$1,389,607	\$156,093
<i>Reserve for Encumbrances</i>	-	-	-	636,088	-
<i>Prior Year Adjustments</i>	(86,871)	(13,564)	-	-	-
Transfers In					
Tfr Fr Convention and Tourism	\$1,820,387	\$1,890,749	\$1,769,230	\$1,769,230	\$1,133,170
Grand Total	\$1,820,387	\$1,890,749	\$1,769,230	\$1,769,230	\$1,133,170
Expenditures					
Operating Expenses	\$1,420,669	\$1,660,638	\$1,700,870	\$3,638,832	\$1,133,170
Personal Services	-	-	75,000	75,000	75,000
Contractual Services	1,420,669	1,660,638	1,625,870	3,563,832	1,058,170
Grand Total	\$1,420,669	\$1,660,638	\$1,700,870	\$3,638,832	\$1,133,170
Ending Fund Balance	\$1,173,060	\$1,389,607	\$1,164,782	\$156,093	\$156,093

Schedule XI
SPECIAL REVENUE FUNDS
Parks and Recreation Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$497,990	\$0	\$88,054
<i>Reserve for Encumbrances</i>	-	-	-	559,789	-
<i>Prior Year Adjustments</i>	52,590	(147,542)	-	-	-
Revenues					
Property Taxes	\$6,581,701	\$6,578,787	\$0	\$679,572	\$113,262
Sales Tax	-	4,778,857	34,200,000	33,700,000	34,150,000
Sales Tax - Redirections	-	-	(4,161,600)	(4,161,600)	(4,500,600)
Fines & Forfeitures	-	-	365,000	370,000	370,000
Licenses & Permits	1,515,259	889,548	25,000	225,000	63,333
Interest and Rental Income	21,460	20,589	21,000	21,334	31,500
Service Charges	929,883	1,160,497	2,878,230	2,903,769	2,849,380
Grants	78,429	26,142	12,000	100,580	306,210
All Other	5,578	6,574	2,000	3,130	2,000
Grand Total	\$9,132,310	\$13,460,994	\$33,341,630	\$33,841,785	\$33,385,085
Transfers In					
Tfr Fr General Fund	\$7,708,989	\$6,226,576	\$0	\$0	\$0
Tfr Fr Community Centers	-	347,762	-	-	-
Tfr Fr PILOTS Fund	108,656	91,708	-	-	-
Grand Total	\$7,817,645	\$6,666,046	\$0	\$0	\$0
Transfers Out					
Tfr to Community Centers	\$0	\$3,438,005	\$0	\$0	\$0
Grand Total	\$0	\$3,438,005	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$17,002,545	\$16,541,493	\$33,555,675	\$34,313,520	\$32,053,491
Personal Services	10,664,908	10,047,882	17,867,291	16,046,251	17,850,379
Contractual Services	5,313,426	5,478,379	13,970,131	14,533,251	12,581,171
Commodities	1,024,211	1,015,232	1,700,253	3,716,018	1,621,941
Capital Outlay	-	-	18,000	18,000	-
Debt Service	-	-	-	-	1,014,303
Grand Total	\$17,002,545	\$16,541,493	\$33,555,675	\$34,313,520	\$33,067,794
Ending Fund Balance	\$0	\$0	\$283,945	\$88,054	\$405,345

Schedule XI
SPECIAL REVENUE FUNDS
Parking Garage Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	(\$226,817)	\$0	(\$28,082)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	176,610	(1)	-	-	-
Revenues					
Interest and Rental Income	\$3,781,749	\$3,085,850	\$4,079,554	\$4,079,554	\$4,065,991
Other Taxes	-	-	-	-	80,000
Licenses & Permits	574,287	460,615	570,000	570,000	570,000
Service Charges	78,564	52,430	100,000	100,000	102,700
All Other	-	347	-	-	-
Grants	113,888	119,945	100,000	100,000	100,000
Grand Total	\$4,548,488	\$3,719,187	\$4,849,554	\$4,849,554	\$4,918,691
Transfers In					
Tfr Fr General Fund	\$4,780,476	\$1,531,779	\$4,151,574	\$4,151,574	\$3,628,093
Grand Total	\$4,780,476	\$1,531,779	\$4,151,574	\$4,151,574	\$3,628,093
Transfers Out					
Tfr to Equip Debt Service	(\$568)	\$0	\$0	\$0	\$0
Tfr to Performing Arts Grge	1,041,730	-	-	-	-
Grand Total	\$1,041,162	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$3,816,633	\$3,893,836	\$4,644,796	\$4,696,430	\$4,204,619
Personal Services	666,691	657,349	746,865	489,328	486,510
Contractual Services	3,076,704	3,118,663	3,534,211	3,823,738	3,447,408
Commodities	40,180	29,974	14,358	32,112	701
Capital Outlay	33,058	87,850	349,362	351,252	270,000
Debt Service	4,647,779	1,357,129	4,332,780	4,332,780	4,342,165
Grand Total	\$8,464,412	\$5,250,965	\$8,977,576	\$9,029,210	\$8,546,784
Ending Fund Balance	\$0	\$0	(\$203,265)	(\$28,082)	(\$28,082)

Schedule XI
SPECIAL REVENUE FUNDS
Performing Arts Center Garage Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$2,250	\$1	(\$2,246)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Interest and Rental Income	\$1,156,280	\$1,719,205	\$820,760	\$820,760	\$748,000
Grand Total	\$1,156,280	\$1,719,205	\$820,760	\$820,760	\$748,000
Transfers In					
Tfr Fr 11th & Oak Garage	\$1,041,730	\$0	\$0	\$0	\$0
Tfr Fr General Fund	-	1,846,220	-	-	-
Grand Total	\$1,041,730	\$1,846,220	\$0	\$0	\$0
Transfers Out					
Tfr to General Fund	\$0	\$0	\$116,393	\$116,393	\$0
Grand Total	\$0	\$0	\$116,393	\$116,393	\$0
Expenditures					
Operating Expenses	\$254,510	\$456,699	\$556,414	\$556,414	\$604,448
Contractual Services	254,510	456,699	556,414	556,414	604,448
Debt Service	1,943,500	3,108,725	150,200	150,200	132,700
Grand Total	\$2,198,010	\$3,565,424	\$706,614	\$706,614	\$737,148
Ending Fund Balance	\$0	\$1	\$3	(\$2,246)	\$8,606

Schedule XI
SPECIAL REVENUE FUNDS
Police Drug Enforcement Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$920,699)	(\$1,019,008)	(\$1,049,971)	(\$1,223,937)	(\$1,057,495)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(2)	-	-	-	-
Revenues					
Grants	\$1,890,360	\$1,911,109	\$2,355,998	\$2,805,097	\$2,371,187
Grand Total	\$1,890,360	\$1,911,109	\$2,355,998	\$2,805,097	\$2,371,187
Expenditures					
Operating Expenses	\$1,988,667	\$2,116,038	\$2,367,382	\$2,638,655	\$2,360,753
Personal Services	1,674,292	1,645,888	2,143,578	2,332,694	2,138,977
Contractual Services	142,952	135,815	188,804	202,418	188,276
Commodities	60,564	205,156	35,000	101,722	33,500
Capital Outlay	110,859	129,179	-	1,821	-
Grand Total	\$1,988,667	\$2,116,038	\$2,367,382	\$2,638,655	\$2,360,753
Ending Fund Balance	(\$1,019,008)	(\$1,223,937)	(\$1,061,355)	(\$1,057,495)	(\$1,047,061)

**Schedule XI
SPECIAL REVENUE FUNDS
Police Grant Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$1,707,248	\$1,485,076	\$1,664,227	\$2,560,504	\$1,419,168
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(2)	5	-	-	-
Revenues					
Grants	\$5,645,410	\$8,461,094	\$6,523,398	\$8,394,790	\$6,726,064
Service Charges	778,475	199,340	731,845	961,492	711,049
Licenses & Permits	629,417	664,493	746,559	746,559	1,136,516
All Other	52,427	61,511	62,324	62,324	71,525
Grand Total	\$7,105,729	\$9,386,438	\$8,064,126	\$10,165,165	\$8,645,154
Expenditures					
Operating Expenses	\$7,327,899	\$8,311,015	\$8,087,605	\$11,306,501	\$8,645,154
Personal Services	5,257,323	5,210,587	6,098,620	7,394,266	6,700,099
Contractual Services	1,222,454	703,975	1,150,885	2,396,314	1,149,325
Commodities	180,652	142,939	252,600	375,648	337,730
Capital Outlay	667,470	2,253,514	585,500	1,140,273	458,000
Grand Total	\$7,327,899	\$8,311,015	\$8,087,605	\$11,306,501	\$8,645,154
Ending Fund Balance	\$1,485,076	\$2,560,504	\$1,640,748	\$1,419,168	\$1,419,168

**Schedule XI
SPECIAL REVENUE FUNDS
Public Art Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$438,970	\$690,569	\$0	\$401,842	\$393,119
<i>Reserve for Encumbrances</i>	-	-	-	325,000	-
<i>Prior Year Adjustments</i>	-	33,200	-	-	-
Transfers In					
Tfr Fr Capital Imp Fund	\$0	\$0	\$0	\$0	\$350,000
Tfr Fr Fire Sales Tax	363,766	-	-	-	-
Tfr Fr Public Safety Sales †	250,000	-	-	-	-
Grand Total	\$613,766	\$0	\$0	\$0	\$350,000
Expenditures					
Operating Expenses	\$208,986	\$178,115	\$0	\$0	\$350,000
Personal Services	-	-	-	-	206,295
Contractual Services	208,986	178,050	-	-	143,705
Commodities	-	65	-	-	-
Capital Improvements	153,181	143,812	-	333,723	-
Grand Total	\$362,167	\$321,927	\$0	\$333,723	\$350,000
Ending Fund Balance	\$690,569	\$401,842	\$0	\$393,119	\$393,119

Schedule XI
SPECIAL REVENUE FUNDS
Public Mass Transportation Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$2,708,387	\$5,015,085	\$4,146,325	\$4,084,802	(\$697,028)
<i>Reserve for Encumbrances</i>	-	-	-	995,586	-
<i>Prior Year Adjustments</i>	319,080	(769,423)	-	-	-
Revenues					
Sales Tax	\$32,197,287	\$31,910,796	\$32,650,000	\$32,400,000	\$32,800,000
Sales Tax - Redirections	(2,847,880)	(2,876,850)	(2,908,400)	(2,908,400)	(3,092,100)
All Other	15	117	-	-	-
Grants	55,444	174,201	-	81,940	86,210
Grand Total	\$29,404,866	\$29,208,264	\$29,741,600	\$29,573,540	\$29,794,110
Transfers Out					
Tfr to General Fund	\$420,000	\$452,480	\$595,000	\$595,000	\$658,000
Tfr to Street Car Fund	-	-	2,039,000	2,039,000	2,068,000
Grand Total	\$420,000	\$452,480	\$2,634,000	\$2,634,000	\$2,726,000
Expenditures					
Operating Expenses	\$4,893,870	\$5,450,888	\$992,112	\$1,767,231	\$1,329,796
Personal Services	2,786,760	2,934,513	820,411	599,944	883,533
Contractual Services	1,740,154	2,162,543	152,523	1,151,729	435,166
Commodities	331,835	353,832	19,178	15,558	11,097
Capital Outlay	35,121	-	-	-	-
Pass Through Payments	21,867,424	23,465,756	23,465,756	25,949,725	25,727,805
Capital Improvements	235,954	-	5,000,000	5,000,000	-
Grand Total	\$26,997,248	\$28,916,644	\$29,457,868	\$32,716,956	\$27,057,601
Ending Fund Balance	\$5,015,085	\$4,084,802	\$1,796,057	(\$697,028)	(\$686,519)

Schedule XI
SPECIAL REVENUE FUNDS
Public Safety Sales Tax Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$12,304,999	\$13,743,359	\$1,784,920	\$7,200,350	\$347,453
<i>Reserve for Encumbrances</i>	-	-	-	2,810,106	-
<i>Prior Year Adjustments</i>	19,098,692	7,641,635	-	-	-
Revenues					
Sales Tax	\$17,323,111	\$17,049,476	\$17,675,000	\$17,450,000	\$17,800,000
Sales Tax - Redirections	(2,017,256)	(2,058,797)	(2,080,800)	(2,080,800)	(2,250,500)
Local Use Tax	813,100	-	-	-	-
All Other	197,080	34,500	-	-	-
Grants	29,970	101,827	-	44,290	46,600
Grand Total	\$16,346,005	\$15,127,006	\$15,594,200	\$15,413,490	\$15,596,100
Transfers Out					
Tfr to General Debt & Inter	\$2,257,610	\$7,510,441	\$11,338,713	\$11,338,713	\$11,488,013
Tfr to GO Recovery Zone E	290,192	250,588	529,055	529,055	326,000
Tfr to Public Art Fund	250,000	-	-	-	-
Grand Total	\$2,797,802	\$7,761,029	\$11,867,768	\$11,867,768	\$11,814,013
Expenditures					
Operating Expenses	\$4,999,050	\$6,114,532	\$4,275,000	\$4,730,884	\$2,050,000
Personal Services	-	-	-	115,314	-
Contractual Services	1,234,845	780,356	1,025,000	1,289,156	500,000
Commodities	52,106	1,461,781	-	263,478	-
Capital Outlay	3,712,099	3,872,395	3,250,000	3,062,936	1,550,000
Debt Service	466,499	-	-	-	1,512,938
Capital Improvements	25,742,986	15,436,089	800,000	8,477,841	200,000
Grand Total	\$31,208,535	\$21,550,621	\$5,075,000	\$13,208,725	\$3,762,938
Ending Fund Balance	\$13,743,359	\$7,200,350	\$436,352	\$347,453	\$366,602

Schedule XI
SPECIAL REVENUE FUNDS
Ryan White HIV/AIDS Grant Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$1,343,448)	(\$1,811,989)	\$1,357	(\$1,289,803)	\$457,290
<i>Reserve for Encumbrances</i>	-	-	-	954,476	-
<i>Prior Year Adjustments</i>	(267,121)	651,573	-	-	-
Revenues					
Grants	\$3,940,450	\$4,311,316	\$4,815,089	\$6,370,893	\$4,320,417
Grand Total	\$3,940,450	\$4,311,316	\$4,815,089	\$6,370,893	\$4,320,417
Transfers In					
Tfr Fr General Fund	\$4,524	\$0	\$0	\$0	\$0
Grand Total	\$4,524	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$4,146,394	\$4,440,703	\$4,818,544	\$5,578,276	\$4,320,417
Personal Services	416,574	434,655	500,968	569,500	563,432
Contractual Services	3,718,141	3,996,317	4,306,576	4,994,670	3,745,985
Commodities	11,679	9,731	11,000	14,106	11,000
Grand Total	\$4,146,394	\$4,440,703	\$4,818,544	\$5,578,276	\$4,320,417
Ending Fund Balance	(\$1,811,989)	(\$1,289,803)	(\$2,098)	\$457,290	\$457,290

Schedule XI
SPECIAL REVENUE FUNDS
Special Housing Rehabilitation Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$488,085)	(\$1,413,828)	\$46,313	\$170,836	\$1,507,896
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(785,423)	1,048,591	-	-	-
Revenues					
Grants	\$621,792	\$2,765,828	\$0	\$2,284,996	\$0
Fines & Forfeitures	288,173	329,491	-	150,000	-
Grand Total	\$909,965	\$3,095,319	\$0	\$2,434,996	\$0
Expenditures					
Operating Expenses	\$1,050,285	\$2,559,246	\$0	\$1,097,936	\$45,000
Personal Services	49,940	456,434	-	388,401	45,000
Contractual Services	999,400	2,090,307	-	709,535	-
Commodities	945	12,505	-	-	-
Grand Total	\$1,050,285	\$2,559,246	\$0	\$1,097,936	\$45,000
Ending Fund Balance	(\$1,413,828)	\$170,836	\$46,313	\$1,507,896	\$1,462,896

**Schedule XI
SPECIAL REVENUE FUNDS
Street Car Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$6,103,536
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Other Taxes	\$0	\$0	\$3,447,640	\$3,447,640	\$3,500,000
Interest and Rental Income	-	-	2,976,000	2,976,000	-
Service Charges	-	-	219,000	219,000	243,000
All Other	-	-	3,495,896	3,495,896	3,413,000
Grand Total	\$0	\$0	\$10,138,536	\$10,138,536	\$7,156,000
Transfers In					
Tfr Fr Pub Mass Trans	\$0	\$0	\$2,039,000	\$2,039,000	\$2,068,000
Grand Total	\$0	\$0	\$2,039,000	\$2,039,000	\$2,068,000
Expenditures					
Operating Expenses	\$0	\$0	\$1,100,000	\$1,100,000	\$1,100,000
Contractual Services	-	-	1,100,000	1,100,000	1,100,000
Debt Service	-	-	4,974,000	4,974,000	5,601,000
Grand Total	\$0	\$0	\$6,074,000	\$6,074,000	\$6,701,000
Ending Fund Balance	\$0	\$0	\$6,103,536	\$6,103,536	\$8,626,536

Schedule XI
SPECIAL REVENUE FUNDS
Street Maintenance (Motor Fuel Tax) Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$189	\$40	\$0	\$25,437
<i>Reserve for Encumbrances</i>	-	-	-	660,967	-
<i>Prior Year Adjustments</i>	309,296	(573,181)	-	-	-
Revenues					
Licenses & Permits	\$2,733,256	\$2,571,636	\$2,388,800	\$2,388,800	\$2,190,750
Service Charges	425,919	217,352	303,300	303,300	253,300
All Other	109,625	19,702	-	1,797	-
Grants	16,663,077	16,424,655	16,720,000	16,550,000	16,850,000
Grand Total	\$19,931,877	\$19,233,345	\$19,412,100	\$19,243,897	\$19,294,050
Transfers In					
Tfr Fr General Fund	\$0	\$4,952,206	\$14,437,133	\$14,437,133	\$15,034,567
Grand Total	\$0	\$4,952,206	\$14,437,133	\$14,437,133	\$15,034,567
Transfers Out					
Tfr to General Fund	\$0	\$550,000	\$0	\$0	\$0
Tfr to Streetlight Debt Func	-	956,676	-	-	-
Grand Total	\$0	\$1,506,676	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$15,250,295	\$19,982,660	\$27,845,797	\$28,301,507	\$28,582,618
Personal Services	4,480,210	7,453,812	12,966,190	13,422,276	12,978,958
Contractual Services	8,024,909	10,540,553	11,262,865	11,277,074	12,419,512
Commodities	2,422,170	1,885,786	3,518,752	3,504,167	3,058,148
Capital Outlay	323,006	102,509	97,990	97,990	126,000
Debt Service	-	-	-	-	216,925
Capital Improvements	4,990,689	2,123,223	5,809,794	6,015,053	5,451,301
Grand Total	\$20,240,984	\$22,105,883	\$33,655,591	\$34,316,560	\$34,250,844
Ending Fund Balance	\$189	\$0	\$193,682	\$25,437	\$103,210

Schedule XI
SPECIAL REVENUE FUNDS
Trafficway Maintenance Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	1	(1)	-	-	-
Revenues					
Property Taxes	\$3,235,229	\$3,204,945	\$0	\$0	\$0
Grand Total	\$3,235,229	\$3,204,945	\$0	\$0	\$0
Transfers In					
Tfr Fr General Fund	\$0	\$142,423	\$0	\$0	\$0
Tfr Fr PILOTS Fund	-	45,854	-	-	-
Grand Total	\$0	\$188,277	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$41,961	\$3,393,221	\$0	\$0	\$0
Personal Services	-	3,339,558	-	-	-
Contractual Services	41,961	53,663	-	-	-
Capital Improvements	3,193,269	-	-	-	-
Grand Total	\$3,235,230	\$3,393,221	\$0	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0

**Schedule XI
SPECIAL REVENUE FUNDS
Youth Employment Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$94,790	\$0	\$0	\$138,800	\$132,253
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	162,192	28,752	-	-	-
Revenues					
All Other	\$6,162	\$0	\$0	\$0	\$0
Grand Total	\$6,162	\$0	\$0	\$0	\$0
Transfers In					
Tfr Fr Capital Imp Fund	\$0	\$150,000	\$150,000	\$150,000	\$150,000
Tfr Fr General Fund	2,923	-	-	-	-
Grand Total	\$2,923	\$150,000	\$150,000	\$150,000	\$150,000
Expenditures					
Operating Expenses	\$266,067	\$39,952	\$150,000	\$156,547	\$150,000
Personal Services	251,342	-	150,000	156,547	150,000
Contractual Services	14,725	39,952	-	-	-
Grand Total	\$266,067	\$39,952	\$150,000	\$156,547	\$150,000
Ending Fund Balance	\$0	\$138,800	\$0	\$132,253	\$132,253

Schedule XII
CAPITAL IMPROVEMENTS FUNDS
Capital Improvements Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	Actual <u>FY 2011-12</u>	Actual <u>FY 2012-13</u>	Budget <u>FY 2013-14</u>	Estimated <u>FY 2013-14</u>	Submitted <u>FY 2014-15</u>
Beginning Fund Balance	\$72,789,001	\$72,826,209	\$11,893,290	\$59,794,263	\$3,541,411
<i>Reserve for Encumbrances</i>	-	(2,832,000)	-	58,717,006	-
<i>Prior Year Adjustments</i>	10,911,520	7,366,449	-	-	-
Revenues					
Sales Tax	\$69,615,369	\$68,996,095	\$70,550,000	\$70,050,000	\$70,900,000
Sales Tax - Redirections	(8,069,023)	(8,235,187)	(8,925,400)	(8,925,400)	(9,688,900)
Other Taxes	469,168	472,058	-	-	-
Interest and Rental Income	1,732,916	-	-	-	-
Service Charges	25,000	-	300,000	1,230,481	-
Grants	37,370,264	9,642,055	1,175,000	40,758,663	1,361,390
All Other	4,163,817	1,676,855	-	1,371,127	-
Grand Total	\$105,307,511	\$72,551,876	\$63,099,600	\$104,484,871	\$62,572,490
Transfers In					
Tfr Fr Convention and Tourism	\$0	\$120,000	\$0	\$0	\$0
Tfr fr Downtown Arena Debt Fnd	39,934	-	-	-	-
Tfr fr Equipmnt Ls Dbt Service	-	710,814	-	-	-
Tfr fr Westport Spec Bus Dist	9,500	-	-	-	-
Trfr from 2008B KCMO Spec Obl	-	228,978	-	-	-
Grand Total	\$49,434	\$1,059,792	-	\$0	-
Transfers Out					
Tfr to Equip Debt Service	(\$141)	\$0	\$0	\$0	\$0
Tfr to General Debt & Interest	5,204,809	2,227,884	7,887,592	7,887,592	13,204,184
Tfr to General Fund	-	163,000	-	-	-
Tfr to Public Art Fund	-	-	-	-	350,000
Tfr to Youth Employment	-	150,000	150,000	150,000	150,000
Trf to City Legal Expense Fund	-	-	-	2,500,000	-
Trf to PILOTS Fund	310,798	349,078	-	-	-
Grand Total	\$5,515,466	\$2,889,962	\$8,037,592	\$10,537,592	\$13,704,184
Expenditures					
Operating Expenses	\$9,458,190	\$1,517,722	\$1,655,286	\$6,957,286	\$1,242,687
Personal Services	5,409,209	1,469,772	1,366,386	1,449,936	878,562
Contractual Services	4,046,428	33,188	286,900	5,505,350	359,125
Commodities	2,553	14,762	2,000	2,000	5,000
Debt Service	4,122,450	4,387,001	5,181,376	5,181,376	6,549,997
Capital Improvements	97,135,151	82,383,378	59,558,861	196,778,475	44,617,033
Grand Total	\$110,715,791	\$88,288,101	\$66,395,523	\$208,917,137	\$52,409,717
Ending Fund Balance	\$72,826,209	\$59,794,263	\$559,775	\$3,541,411	\$0

Schedule XII
CAPITAL IMPROVEMENTS FUNDS
Revolving Public Improvement Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$2,975,872	\$3,651,527	\$2,621,204	\$3,946,564	\$1,828,693
<i>Reserve for Encumbrances</i>	-	-	-	93,182	-
<i>Prior Year Adjustments</i>	(100,562)	63,695	-	-	-
Revenues					
All Other	\$950,840	\$534,886	\$915,000	\$915,000	\$555,000
Collections From					
Assessments	892,479	476,562	860,000	860,000	500,000
Interest On Special					
Assessment	58,361	58,324	55,000	55,000	55,000
Interest and Rental Income	59,171	50,861	37,129	37,129	43,473
Grand Total	\$1,010,011	\$585,747	\$952,129	\$952,129	\$598,473
Transfers Out					
Tfr to General Fund	\$0	\$0	\$1,560,000	\$1,560,000	\$1,000,000
Grand Total	\$0	\$0	\$1,560,000	\$1,560,000	\$1,000,000
Expenditures					
Operating Expenses	\$5,477	\$14,414	\$10,000	\$10,000	\$10,000
Contractual Services	5,477	14,414	10,000	10,000	10,000
Capital Improvements	228,317	339,991	1,500,000	1,593,182	1,500,000
Grand Total	\$233,794	\$354,405	\$1,510,000	\$1,603,182	\$1,510,000
Ending Fund Balance	\$3,651,527	\$3,946,564	\$503,333	\$1,828,693	(\$82,834)

Schedule XIII
DEBT SERVICE FUNDS
Convention and Sports Complex Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$646,839	\$662,334	\$511,540	\$860,097	\$828,046
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(1)	-	-	-	-
Revenues					
Interest and Rental Income	\$66,137	\$36,900	\$30,167	\$30,167	\$28,636
All Other	2	-	-	-	-
Grants	2,166,667	2,000,000	2,000,000	2,000,000	2,000,000
Grand Total	\$2,232,806	\$2,036,900	\$2,030,167	\$2,030,167	\$2,028,636
Transfers In					
Tfr Fr Convention and Tourism	\$17,093,259	\$17,578,221	\$19,147,900	\$19,147,900	\$19,096,300
Tfr fr Prospect North	1	2,333	-	-	-
Tfr fr 06A Music Hall/Aud Grg	-	2	-	-	-
Grand Total	\$17,093,260	\$17,580,556	\$19,147,900	\$19,147,900	\$19,096,300
Transfers Out					
Tfr to Convention and Tourism	\$400,000	\$400,000	\$650,000	\$650,000	\$0
Grand Total	\$400,000	\$400,000	\$650,000	\$650,000	\$0
Expenditures					
Operating Expenses	\$3,069,664	\$2,984,240	\$3,767,231	\$3,767,231	\$3,200,000
Contractual Services	3,069,664	2,984,240	3,767,231	3,767,231	3,200,000
Debt Service	15,840,906	16,035,453	16,792,887	16,792,887	18,534,043
Grand Total	\$18,910,570	\$19,019,693	\$20,560,118	\$20,560,118	\$21,734,043
Ending Fund Balance	\$662,334	\$860,097	\$479,489	\$828,046	\$218,939

Schedule XIII
DEBT SERVICE FUNDS
Downtown Arena Project Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$19,529,550	\$15,241,323	\$14,419,977	\$14,465,261	\$14,145,292
<i>Reserve for Encumbrances</i>	-	-	-	203,824	-
<i>Prior Year Adjustments</i>	(572,007)	374,681	-	-	-
Revenues					
Licenses & Permits	\$13,328,448	\$13,453,320	\$13,600,000	\$13,650,000	\$13,800,000
Interest and Rental Income	1,023,208	1,182,068	1,250,000	1,250,000	1,250,000
Grants	123,753	191,502	-	-	-
Grand Total	\$14,475,409	\$14,826,890	\$14,850,000	\$14,900,000	\$15,050,000
Transfers Out					
Tfr to Capital Improvement Fnd	\$39,934	\$0	\$0	\$0	\$0
Grand Total	\$39,934	\$0	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$3,059,456	\$66,778	\$80,000	\$80,617	\$70,000
Contractual Services	3,059,456	66,778	80,000	80,617	70,000
Pass Through Payments	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Debt Service	13,817,230	13,940,813	14,077,639	14,083,593	14,203,445
Capital Improvements	225,009	920,042	-	209,583	-
Grand Total	\$18,151,695	\$15,977,633	\$15,207,639	\$15,423,793	\$15,323,445
Ending Fund Balance	\$15,241,323	\$14,465,261	\$14,062,338	\$14,145,292	\$13,871,847

Schedule XIII
DEBT SERVICE FUNDS
General Debt and Interest Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$996,275	\$1,000,000	\$1,074,890	\$1,000,000	\$54,329
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(74,890)	(1)	-	-	-
Revenues					
Property Taxes	\$10,134,097	\$10,264,667	\$9,972,604	\$9,900,617	\$9,869,074
Property Taxes Pilots	270,826	183,048	229,291	229,291	175,747
Interest and Rental Income	753,510	814,448	575,520	575,520	-
Grand Total	\$11,158,433	\$11,262,163	\$10,777,415	\$10,705,428	\$10,044,821
Transfers In					
Tfr fr 2012A GO Bond Fund	\$0	\$3,728,300	\$0	\$0	\$0
Tfr Fr Capital Imp Fund	5,204,809	2,227,884	7,887,592	7,887,592	13,204,184
Tfr Fr General Fund	5,830,140	-	3,831,130	3,831,130	-
Tfr Fr Public Safety Sales Tax	2,257,610	7,510,441	11,338,713	11,338,713	11,488,013
Tfr fr Sewer Special Assessmnt	-	465,998	965,998	965,998	965,998
Tfr Fr PILOTS Fund	70,747	48,850	41,280	41,280	36,469
Grand Total	\$13,363,306	\$13,981,473	\$24,064,713	\$24,064,713	\$25,694,664
Expenditures					
Operating Expenses	\$153,903	\$190,771	\$162,060	\$162,060	\$163,283
Contractual Services	153,903	190,771	162,060	162,060	163,283
Debt Service	24,289,221	25,052,864	35,553,752	35,553,752	35,576,202
Grand Total	\$24,443,124	\$25,243,635	\$35,715,812	\$35,715,812	\$35,739,485
 Ending Fund Balance	 \$1,000,000	 \$1,000,000	 \$201,206	 \$54,329	 \$54,329

Schedule XIII
DEBT SERVICE FUNDS
G.O. Recovery Zone Bond Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$119	\$119	\$0	\$826
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Interest and Rental Income	\$237,328	\$276,819	\$2,334	\$212,334	\$202,199
Grand Total	\$237,328	\$276,819	\$2,334	\$212,334	\$202,199
Transfers In					
Tfr Fr Public Safety Sales					
Tax	\$290,192	\$250,588	\$529,055	\$320,000	\$326,000
Grand Total	\$290,192	\$250,588	\$529,055	\$320,000	\$326,000
Expenditures					
Debt Service	\$527,401	\$527,526	\$531,508	\$531,508	\$527,570
Grand Total	\$527,401	\$527,526	\$531,508	\$531,508	\$527,570
Ending Fund Balance	\$119	\$0	\$0	\$826	\$1,455

Schedule XIII
DEBT SERVICE FUNDS
KC Downtown Redevelopment District Debt
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$954,221	\$0	\$0	\$0	\$0
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	3	-	-	-
Revenues					
Sales Tax - Redirections	\$644,737	\$638,890	\$839,000	\$839,000	\$874,700
Convention & Tourism Taxes - Redirections	358,646	366,162	369,500	369,500	347,100
Earnings Tax Redirections	(84,423)	110,949	111,600	111,600	107,700
Local Use Tax Redirections	1,132	(568)	1,100	1,100	1,300
Utility Taxes - Redirections	72,493	100,187	64,000	64,000	68,700
Other Taxes	989,518	1,025,741	1,063,700	1,063,700	1,113,200
Interest and Rental Income	107	109	-	-	-
All Other	1,671,530	1,916,285	2,076,400	2,076,400	2,103,100
Grants	840,034	1,142,323	865,400	865,400	1,188,400
Grand Total	\$4,493,774	\$5,300,078	\$5,390,700	\$5,390,700	\$5,804,200
Transfers In					
Tfr Fr General Fund	\$11,357,623	\$12,898,222	\$14,277,732	\$14,277,732	\$8,244,232
Tfr fr Refunding Bond Fund	21	45,021	-	-	-
Grand Total	\$11,357,644	\$12,943,243	\$14,277,732	\$14,277,732	\$8,244,232
Expenditures					
Operating Expenses	\$543,464	\$0	\$0	\$0	\$0
Contractual Services	543,464	-	-	-	-
Debt Service	16,262,175	18,243,324	19,668,432	19,668,432	14,048,432
Grand Total	\$16,805,639	\$18,243,324	\$19,668,432	\$19,668,432	\$14,048,432
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0

Schedule XIII
DEBT SERVICE FUNDS
N.I.D. GO Bond Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$28,142	\$33,877	\$39,830	\$41,772	\$45,754
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	1	-	-	-
Revenues					
Interest and Rental Income	\$751	\$427	\$282	\$282	\$364
All Other	48,896	53,192	50,000	50,000	50,000
Grand Total	\$49,647	\$53,619	\$50,282	\$50,282	\$50,364
Expenditures					
Debt Service	\$43,912	\$45,725	\$46,300	\$46,300	\$44,800
Grand Total	\$43,912	\$45,725	\$46,300	\$46,300	\$44,800
Ending Fund Balance	\$33,877	\$41,772	\$43,812	\$45,754	\$51,318

Schedule XIII
DEBT SERVICE FUNDS
Sewer Special Assessment Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$1,213,849	\$1,082,141	\$1,072,651	\$1,237,451	\$718,366
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	8,030	1,461	-	-	-
Revenues					
Interest and Rental Income	\$93,023	\$53,281	\$56,913	\$56,913	\$48,433
All Other	526,519	598,025	420,000	420,000	450,000
Grand Total	\$619,542	\$651,306	\$476,913	\$476,913	\$498,433
Transfers Out					
Tfr to General Debt & Interest	\$0	\$465,998	\$965,998	\$965,998	\$965,998
Grand Total	\$0	\$465,998	\$965,998	\$965,998	\$965,998
Expenditures					
Operating Expenses	\$8,030	\$31,459	\$30,000	\$30,000	\$30,000
Contractual Services	8,030	31,459	30,000	30,000	30,000
Debt Service	751,250	-	-	-	-
Grand Total	\$759,280	\$31,459	\$30,000	\$30,000	\$30,000
Ending Fund Balance	\$1,082,141	\$1,237,451	\$553,566	\$718,366	\$220,801

Schedule XIII
DEBT SERVICE FUNDS
STIF 909 Walnut
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$31,866	\$458	\$458	\$43,911	\$43,453
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	1	219,959	-	-
Revenues					
Sales Tax - Redirections	\$109	\$871	\$100	\$100	\$1,100
Earnings Tax Redirections	102,118	119,430	105,100	105,100	122,600
Local Use Tax Redirections	71	897	100	100	900
Utility Taxes - Redirections	532	7,729	500	500	8,100
Other Taxes	860	-	900	900	400
Service Charges	-	-	192,900	192,900	194,500
Interest and Rental Income	(1,141)	(951)	(720)	(720)	(331)
All Other	102,875	272,527	105,800	105,800	133,100
Grants	187,204	47,211	219,959	219,959	-
Grand Total	\$392,628	\$447,714	\$624,639	\$624,639	\$460,369
Transfers In					
Tfr fr STIF Midtown	\$0	\$25,321	\$0	\$0	\$155,000
Grand Total	\$0	\$25,321	\$0	\$0	\$155,000
Expenditures					
Operating Expenses	\$107,863	\$77,687	\$71,017	\$71,017	\$67,171
Contractual Services	107,863	77,687	71,017	71,017	67,171
Debt Service	316,173	351,896	554,080	554,080	587,800
Grand Total	\$424,036	\$429,583	\$625,097	\$625,097	\$654,971
Ending Fund Balance	\$458	\$43,911	\$219,959	\$43,453	\$3,851

Schedule XIII
DEBT SERVICE FUNDS
STIF 12th & Wyandotte
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$30	(\$143,667)	(\$143,677)	\$35,015	\$39,973
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	(334)	-	-	-
Revenues					
Sales Tax - Redirections	\$438,228	\$500,891	\$575,200	\$575,200	\$664,900
Local Use Tax Redirections	872	1,969	900	900	2,000
Earnings Tax Redirections	77,661	79,500	80,000	80,000	83,800
Convention & Tourism Taxes - Redirections	767,199	892,202	790,300	790,300	928,200
Utility Taxes - Redirections	124,685	130,322	129,400	129,400	135,900
Other Taxes	10,736	797	13,800	13,800	4,100
Interest and Rental Income	400	386	-	-	-
All Other	1,015,184	1,157,797	941,100	941,100	1,066,200
Grand Total	\$2,434,965	\$2,763,864	\$2,530,700	\$2,530,700	\$2,885,100
Transfers In					
Tfr Fr Convention and Tourism	\$1,003,864	\$993,993	\$1,115,000	\$1,115,000	\$394,592
Grand Total	\$1,003,864	\$993,993	\$1,115,000	\$1,115,000	\$394,592
Expenditures					
Debt Service	\$3,582,526	\$3,578,841	\$3,640,742	\$3,640,742	\$3,279,692
Grand Total	\$3,582,526	\$3,578,841	\$3,640,742	\$3,640,742	\$3,279,692
Ending Fund Balance	(\$143,667)	\$35,015	(\$138,719)	\$39,973	\$39,973

Schedule XIII
DEBT SERVICE FUNDS
S T I F Brush Creek
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$107,206	\$0	\$0	\$0	\$40
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	23	-	-	-
Revenues					
Sales Tax - Redirections	\$116,319	\$103,236	\$135,000	\$135,000	\$135,900
Property Taxes Pilots	-	18	-	-	-
Local Use Tax Redirections	-	1	-	-	-
Earnings Tax Redirections	22,676	28,789	22,400	22,400	32,400
Convention & Tourism Taxes - Redirections	19,891	18,199	20,500	20,500	19,000
Utility Taxes - Redirections	25,453	15,545	24,300	24,300	15,600
Other Taxes	71,091	108,872	80,400	80,400	120,400
Interest and Rental Income	171	176	-	-	-
All Other	415,294	394,793	434,200	434,200	437,300
Grand Total	\$670,895	\$669,629	\$716,800	\$716,800	\$760,600
Transfers In					
Tfr Fr General Fund	\$234,624	\$477,173	\$438,078	\$438,078	\$314,700
Grand Total	\$234,624	\$477,173	\$438,078	\$438,078	\$314,700
Expenditures					
Debt Service	\$1,012,725	\$1,146,825	\$1,154,838	\$1,154,838	\$1,075,300
Grand Total	\$1,012,725	\$1,146,825	\$1,154,838	\$1,154,838	\$1,075,300
Ending Fund Balance	\$0	\$0	\$40	\$40	\$40

Schedule XIII
DEBT SERVICE FUNDS
S T I F East Village
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$483,976	\$538,944	\$470,982	\$0	(\$293,470)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Sales Tax - Redirections	\$1,150	\$3,000	\$1,600	\$1,600	\$3,800
Local Use Tax Redirections	3,209	1,813	3,200	3,200	1,800
Earnings Tax Redirections	295,052	284,767	304,000	304,000	301,700
Utility Taxes - Redirections	6,874	18,147	7,000	7,000	18,700
Other Taxes	-	-	200	200	200
Service Charges	24,643	-	-	-	-
Interest and Rental Income	57	58	-	-	-
All Other	583,550	586,767	597,300	597,300	610,600
Grants	897,378	915,814	924,600	924,600	952,800
Grand Total	\$1,811,913	\$1,810,366	\$1,837,900	\$1,837,900	\$1,889,600
Transfers In					
Tfr Fr General Fund	\$486,525	\$60,219	\$545,000	\$545,000	\$1,145,860
Trfr from 2008B KCMO Spec Obli	42	42	-	-	-
Grand Total	\$486,567	\$60,261	\$545,000	\$545,000	\$1,145,860
Expenditures					
Operating Expenses	\$0	\$0	\$25,000	\$25,000	\$25,000
Contractual Services	-	-	25,000	25,000	25,000
Debt Service	2,243,512	2,409,571	2,651,370	2,651,370	3,010,398
Grand Total	\$2,243,512	\$2,409,571	\$2,676,370	\$2,676,370	\$3,035,398
Ending Fund Balance	\$538,944	\$0	\$177,512	(\$293,470)	(\$293,408)

Schedule XIII
DEBT SERVICE FUNDS
S T I F HOK Sports Garage
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Sales Tax - Redirections	\$3	\$66	\$0	\$0	\$0
Earnings Tax Redirections	102,590	182,773	105,700	105,700	190,200
Utility Taxes - Redirections	-	288	-	-	200
Interest and Rental Income	(5,291)	(2,888)	(1,128)	(1,128)	(1,550)
All Other	160,384	124,988	126,250	126,250	126,250
Grand Total	\$257,686	\$305,227	\$230,822	\$230,822	\$315,100
Transfers In					
Tfr Fr General Fund	\$439,658	\$404,236	\$490,278	\$490,278	\$420,000
Grand Total	\$439,658	\$404,236	\$490,278	\$490,278	\$420,000
Expenditures					
Debt Service	\$697,344	\$709,463	\$721,100	\$721,100	\$729,594
Grand Total	\$697,344	\$709,463	\$721,100	\$721,100	\$729,594
Ending Fund Balance	\$0	\$0	\$0	\$0	\$5,506

Schedule XIII
DEBT SERVICE FUNDS
S T I F Hotel President
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$1,647,700	\$2,265,399	\$2,284,566	\$2,822,813	\$2,933,863
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	1	-	-	-	-
Revenues					
Sales Tax - Redirections	\$165,087	\$164,097	\$215,100	\$215,100	\$216,200
Local Use Tax Redirections	-	(6,687)	-	-	-
Earnings Tax Redirections	21,100	14,785	21,700	21,700	15,400
Convention & Tourism Taxes - Redirections	279,558	314,171	288,100	288,100	326,800
Utility Taxes - Redirections	19,084	20,117	19,600	19,600	20,900
Other Taxes	151,566	12,629	15,900	15,900	16,500
Interest and Rental Income	208	253	-	-	-
All Other	617,584	868,771	891,900	891,900	889,200
Property Taxes Pilots	151,573	-	-	-	-
Grand Total	\$1,405,760	\$1,388,136	\$1,452,300	\$1,452,300	\$1,485,000
Expenditures					
Operating Expenses	\$265,501	\$256,300	\$251,119	\$251,119	\$280,147
Contractual Services	265,501	256,300	251,119	251,119	280,147
Debt Service	522,561	574,422	1,090,131	1,090,131	1,126,457
Grand Total	\$788,062	\$830,722	\$1,341,250	\$1,341,250	\$1,406,604
Ending Fund Balance	\$2,265,399	\$2,822,813	\$2,395,616	\$2,933,863	\$3,012,259

Schedule XIII
DEBT SERVICE FUNDS
STIF Midtown
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$10,045,804	\$7,871,979	\$6,467,409	\$7,033,792	\$6,763,669
<i>Reserve for Encumbrances</i>	-	-	-	130,833	-
<i>Prior Year Adjustments</i>	(220,000)	89,164	-	-	-
Revenues					
Sales Tax - Redirections	\$1,322,639	\$1,405,138	\$1,725,500	\$1,725,500	\$1,818,400
Local Use Tax Redirections	4,393	3,615	4,600	4,600	3,600
Earnings Tax Redirections	89,050	130,768	91,600	91,600	128,900
Convention & Tourism Taxes - Redirections	32,827	5,158	33,800	33,800	36,400
Utility Taxes - Redirections	38,104	33,352	38,400	38,400	41,100
Other Taxes	915,991	523,632	600,900	600,900	611,800
All Other	2,500,432	2,582,024	2,930,400	2,930,400	3,034,300
Interest and Rental Income	6,338	18,210	10,184	10,184	15,842
Grants	220,608	1,948,733	1,298,800	1,298,800	1,353,600
Grand Total	\$5,130,382	\$6,650,630	\$6,734,184	\$6,734,184	\$7,043,942
Transfers Out					
Tfr to General Fund	\$1,500,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,350,000
Tfr to STIF Uptown	29,017	17,874	-	-	-
Tfr to MDFB Midtown Bond Fund	-	49,805	-	-	-
Tfr to STIF Tower-909 Walnut	-	25,321	-	-	155,000
Grand Total	\$1,529,017	\$1,843,000	\$1,750,000	\$1,750,000	\$1,505,000
Expenditures					
Operating Expenses	\$425,000	\$1,789,167	\$1,250,000	\$1,380,833	\$1,250,000
Personal Services	-	26,445	-	-	-
Contractual Services	425,000	1,762,722	1,250,000	1,380,833	1,250,000
Debt Service	3,880,190	3,945,814	4,004,307	4,004,307	4,061,782
Capital Improvements	1,250,000	-	-	-	-
Grand Total	\$5,555,190	\$5,734,981	\$5,254,307	\$5,385,140	\$5,311,782
 Ending Fund Balance	 \$7,871,979	 \$7,033,792	 \$6,197,286	 \$6,763,669	 \$6,990,829

Schedule XIII
DEBT SERVICE FUNDS
STIF Uptown
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$652,247	\$319,409	\$73,050	\$206,420	\$146,101
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	2	-	-	-
Revenues					
Sales Tax - Redirections	\$22,315	\$69,154	\$29,100	\$29,100	\$41,600
Local Use Tax Redirections	-	320	-	-	-
Earnings Tax Redirections	9,954	7,842	8,400	8,400	10,900
Convention & Tourism Taxes - Redirections	36,050	10,822	5,500	5,500	11,200
Utility Taxes - Redirections	8,116	7,009	8,300	8,300	6,700
Other Taxes	-	-	41,600	41,600	35,100
All Other	265,473	337,413	245,900	245,900	329,300
Grand Total	\$341,908	\$432,560	\$338,800	\$338,800	\$434,800
Transfers In					
Tfr fr STIF Midtown	\$29,017	\$17,874	\$0	\$0	\$0
Tfr fr IDA Bonds Midtown/Uptown	-	5	-	-	-
Grand Total	\$29,017	\$17,879	\$0	\$0	\$0
Transfers Out					
Tfr to STIF Valentine	\$322,431	\$177,814	\$0	\$0	\$0
Grand Total	\$322,431	\$177,814	\$0	\$0	\$0
Expenditures					
Debt Service	381,332	385,616	399,119	399,119	411,844
Grand Total	\$381,332	\$385,616	\$399,119	\$399,119	\$411,844
Ending Fund Balance	\$319,409	\$206,420	\$12,731	\$146,101	\$169,057

Schedule XIII
DEBT SERVICE FUNDS
STIF Valentine
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$711	\$720	\$0	\$467
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Interest and Rental Income	\$0	\$10	\$0	\$0	\$0
Grand Total	\$0	\$10	\$0	\$0	\$0
Transfers In					
Tfr Fr General Fund	\$0	\$137,961	\$315,000	\$315,000	\$350,900
Tfr fr Refunding Bond Fund	10	19	-	-	-
Tfr fr STIF Uptown	322,431	177,814	-	-	-
Grand Total	\$322,441	\$315,794	\$315,000	\$315,000	\$350,900
Expenditures					
Debt Service	\$321,730	\$316,515	\$314,533	\$314,533	\$350,653
Grand Total	\$321,730	\$316,515	\$314,533	\$314,533	\$350,653
Ending Fund Balance	\$711	\$0	\$1,187	\$467	\$714

Schedule XIII
DEBT SERVICE FUNDS
Streetlight Debt Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$1)	(\$2)	(\$2)	\$0	\$0
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	2	-	-	-
Revenues					
Interest and Rental Income	\$67	\$0	\$0	\$0	\$0
Grand Total	\$67	\$0	\$0	\$0	\$0
Transfers In					
Tfr Fr General Fund	\$6,618,602	\$5,491,979	\$9,409,150	\$9,409,150	\$9,427,900
Tfr fr Street Maintenance Fur	-	956,676	-	-	-
Grand Total	\$6,618,602	\$6,448,655	\$9,409,150	\$9,409,150	\$9,427,900
Expenditures					
Debt Service	\$6,618,670	\$6,448,655	\$9,409,150	\$9,409,150	\$9,427,900
Grand Total	\$6,618,670	\$6,448,655	\$9,409,150	\$9,409,150	\$9,427,900
Ending Fund Balance	(\$2)	\$0	(\$2)	\$0	\$0

Schedule XIII
DEBT SERVICE FUNDS
T I F Special Allocation Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$0	\$3,850,259	\$4,868,286	\$4,707,350
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Other Taxes	\$0	\$692,584	\$117,900	\$117,900	\$210,300
Interest and Rental Income	-	192	-	-	-
All Other	-	737,002	1,808,500	1,808,500	1,754,400
Grand Total	\$0	\$1,429,778	\$1,926,400	\$1,926,400	\$1,964,700
Transfers In					
Tfr fr Equipmnt Ls Dbt Service	\$0	\$5,143,712	\$0	\$0	\$0
Grand Total	\$0	\$5,143,712	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$0	\$167,610	\$159,384	\$159,384	\$171,659
Contractual Services	-	167,610	159,384	159,384	171,659
Debt Service	-	1,537,594	1,927,952	1,927,952	1,953,676
Grand Total	\$0	\$1,705,204	\$2,087,336	\$2,087,336	\$2,125,335
Ending Fund Balance	\$0	\$4,868,286	\$3,689,323	\$4,707,350	\$4,546,715

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Customer Facility Charge Operating Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$2,353,640	\$3,602,662	\$781,898	\$3,285,751	\$3,285,752
<i>Reserve for Encumbrances</i>	-	-	-	1,384,884	-
<i>Prior Year Adjustments</i>	769,265	(498,453)	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$10,764,336	\$10,811,575	\$11,001,600	\$11,001,600	\$11,143,600
Interest and Rental Income	118,316	91,131	120,800	120,800	91,100
All Other	77,493	77,500	-	-	-
Grand Total	\$10,960,145	\$10,980,206	\$11,122,400	\$11,122,400	\$11,234,700
Expenditures					
Operating Expenses	\$4,524,838	\$4,092,251	\$4,889,600	\$4,904,293	\$4,906,500
Contractual Services	4,524,838	4,092,251	4,889,600	4,904,293	4,906,500
Debt Service	5,709,885	5,688,385	5,670,300	5,670,300	5,659,660
Capital Improvements	245,665	1,018,028	562,500	1,932,690	-
Grand Total	\$10,480,388	\$10,798,664	\$11,122,400	\$12,507,283	\$10,566,160
Ending Fund Balance	\$3,602,662	\$3,285,751	\$781,898	\$3,285,752	\$3,954,292

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
DEA Drug Forfeiture
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$43,926	\$58,601	\$58,601	\$126,325	\$126,325
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$53,702	\$74,796	\$48,400	\$48,400	\$48,900
Interest and Rental Income	1,165	1,075	1,600	1,600	1,100
Grand Total	\$54,867	\$75,871	\$50,000	\$50,000	\$50,000
Expenditures					
Operating Expenses	\$40,192	\$8,147	\$50,000	\$50,000	\$50,000
Commodities	19,827	8,147	25,000	25,000	25,000
Capital Outlay	20,365	-	25,000	25,000	25,000
Grand Total	\$40,192	\$8,147	\$50,000	\$50,000	\$50,000
Ending Fund Balance	\$58,601	\$126,325	\$58,601	\$126,325	\$126,325

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Kansas City Airports Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$25,473,804	\$23,877,148	\$32,355,561	\$51,790,356	\$34,531,029
<i>Reserve for Encumbrances</i>	-	-	-	30,862,740	-
<i>Prior Year Adjustments</i>	(4,199,513)	28,237,145	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$101,502,985	\$100,100,599	\$104,690,217	\$104,690,217	\$112,768,617
Grants	17,434,453	12,807,746	9,870,000	16,749,006	15,312,000
Interest and Rental Income	1,551,390	1,173,825	1,360,400	1,360,400	1,367,400
All Other	1,333,615	216,645	1,122,000	1,122,000	540,000
Grand Total	\$121,822,443	\$114,298,815	\$117,042,617	\$123,921,623	\$129,988,017
Transfers In					
Tfr Fr General Fund	\$2,049,784	\$2,500,000	\$0	\$0	\$0
Tfr Fr Genrl Impr Arprt Rv Bnd	-	-	-	10,875,003	-
Grand Total	\$2,049,784	\$2,500,000	\$0	\$10,875,003	\$0
Transfers Out					
Tfr to General Impv Arprt Rev	\$0	\$0	\$0	\$5,128,323	\$0
Grand Total	\$0	\$0	\$0	\$5,128,323	\$0
Expenditures					
Operating Expenses	\$71,767,647	\$76,343,933	\$82,404,400	\$92,218,225	\$83,131,649
Personal Services	27,788,723	28,739,653	32,240,400	29,172,715	32,966,299
Contractual Services	38,486,909	38,685,758	43,037,650	55,281,252	42,170,250
Commodities	4,322,184	4,678,424	5,316,850	5,626,458	5,497,000
Capital Outlay	1,169,831	4,240,098	1,809,500	2,137,800	2,498,100
Debt Service	18,975,980	18,754,620	22,731,100	45,466,539	8,856,368
Capital Improvements	30,525,743	22,024,199	11,790,000	40,105,606	38,000,000
Grand Total	\$121,269,370	\$117,122,752	\$116,925,500	\$177,790,370	\$129,988,017
Ending Fund Balance	\$23,877,148	\$51,790,356	\$32,472,678	\$34,531,029	\$34,531,029

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Passenger Facility Charge Operating Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$41,153,870	\$41,817,681	\$27,048,208	\$25,861,328	\$22,880,828
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	2,276	(19,979,844)	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$21,581,593	\$19,426,762	\$22,250,400	\$22,250,400	\$13,503,600
Interest and Rental Income	852,732	660,361	823,600	823,600	660,400
Grand Total	\$22,434,325	\$20,087,123	\$23,074,000	\$23,074,000	\$14,164,000
Transfers In					
Tfr Fr Genrl Impr Arprt Rv Bnd	\$0	\$0	\$0	\$7,920,015	\$0
Grand Total	\$0	\$0	\$0	\$7,920,015	\$0
Transfers Out					
Tfr to General Impv Arprt Rev	\$0	\$0	\$0	\$13,337,503	\$0
Grand Total	\$0	\$0	\$0	\$13,337,503	\$0
Expenditures					
Debt Service	\$10,066,795	\$10,038,045	\$10,014,500	\$14,597,012	\$9,245,875
Capital Improvements	11,705,995	6,025,587	6,040,000	6,040,000	5,000,000
Grand Total	\$21,772,790	\$16,063,632	\$16,054,500	\$20,637,012	\$14,245,875
Ending Fund Balance	\$41,817,681	\$25,861,328	\$34,067,708	\$22,880,828	\$22,798,953

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Richards Gebaur KC Southern Railway
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$697,499	\$0	(\$434,142)	\$16,570	\$16,570
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	439,925	15,345	-	-	-
Revenues					
Interest and Rental Income	\$25,216	\$6,225	\$0	\$0	\$0
All Other	(1,144,348)	-	-	-	-
Grand Total	(\$1,119,132)	\$6,225	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$15,863	\$5,000	\$0	\$0	\$0
Capital Outlay	15,863	5,000	-	-	-
Capital Improvements	2,429	-	-	-	-
Grand Total	\$18,292	\$5,000	\$0	\$0	\$0
Ending Fund Balance	\$0	\$16,570	(\$434,142)	\$16,570	\$16,570

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Sewer Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$26,443,978	\$46,457,129	\$34,671,702	\$50,173,227	\$48,547,238
<i>Reserve for Encumbrances</i>	-	-	-	21,202,539	-
<i>Prior Year Adjustments</i>	(4,148,591)	(17,181,038)	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$102,256,296	\$120,033,155	\$135,179,762	\$135,179,762	\$156,186,682
Interest and Rental Income	2,251,560	2,605,905	1,454,683	1,454,683	1,452,102
Grants	114,188	-	-	7,409	-
All Other	446,988	432,563	110,000	110,000	110,000
Grand Total	\$105,069,032	\$123,071,623	\$136,744,445	\$136,751,854	\$157,748,784
Transfers Out					
Tfr to Sewer Rev Bonds 2012A	\$0	\$230,000	\$0	\$0	\$0
Grand Total	\$0	\$230,000	\$0	\$0	\$0
Expenditures					
Operating Expenses	\$57,104,342	\$65,492,987	\$84,326,345	\$80,807,391	\$88,840,628
Personal Services	19,440,472	22,409,066	27,053,448	22,604,970	26,996,303
Contractual Services	32,245,751	35,810,470	46,849,474	46,775,512	51,425,204
Commodities	4,210,927	4,833,381	7,402,067	7,474,597	7,590,771
Capital Outlay	1,207,192	2,440,070	3,021,356	3,952,312	2,828,350
Debt Service	23,022,266	27,434,114	33,456,137	33,456,137	32,560,430
Capital Improvements	780,682	9,017,386	29,702,500	45,316,854	53,734,887
Grand Total	\$80,907,290	\$101,944,487	\$147,484,982	\$159,580,382	\$175,135,945
Ending Fund Balance	\$46,457,129	\$50,173,227	\$23,931,165	\$48,547,238	\$31,160,077

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Special Facilities Bond Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$0	\$83,333	\$83,333	\$83,333	\$83,333
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$83,333	\$0	\$0	\$0	\$0
Grand Total	\$83,333	\$0	\$0	\$0	\$0
Ending Fund Balance	\$83,333	\$83,333	\$83,333	\$83,333	\$83,333

**Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Stormwater Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$12,899,901	\$14,102,503	(\$496,614)	\$14,886,694	\$13,440,651
<i>Reserve for Encumbrances</i>	-	-	-	2,563,820	-
<i>Prior Year Adjustments</i>	1,526,798	(405,689)	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$11,947,078	\$12,913,913	\$12,280,000	\$12,280,000	\$13,380,000
Interest and Rental Income	274,508	222,286	151,450	151,450	180,354
Grants	73,115	-	-	-	-
All Other	8,000	553,824	10,000	10,000	10,000
Grand Total	\$12,302,701	\$13,690,023	\$12,441,450	\$12,441,450	\$13,570,354
Expenditures					
Operating Expenses	\$10,830,706	\$11,716,487	\$14,074,699	\$14,212,513	\$17,226,874
Personal Services	5,077,015	5,582,192	7,359,026	5,954,727	8,446,721
Contractual Services	4,422,959	3,762,625	4,782,717	6,016,103	6,173,923
Commodities	796,036	982,339	999,256	1,017,375	1,370,230
Capital Outlay	534,696	1,389,331	933,700	1,224,308	1,236,000
Debt Service	476,483	481,754	472,092	472,092	479,768
Capital Improvements	1,319,708	301,902	745,000	1,766,708	1,350,000
Grand Total	\$12,626,897	\$12,500,143	\$15,291,791	\$16,451,313	\$19,056,642
Ending Fund Balance	\$14,102,503	\$14,886,694	(\$3,346,955)	\$13,440,651	\$7,954,363

Schedule XIV
BUSINESS-TYPE ACTIVITIES FUNDS
Water Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$25,097,593	\$47,022,159	\$49,922,582	\$73,581,819	\$58,163,283
<i>Reserve for Encumbrances</i>	-	-	-	8,719,362	-
<i>Prior Year Adjustments</i>	(925,945)	(7,975,581)	-	-	-
Revenues					
Service Charges-Enterprise Funds	\$118,741,397	\$143,090,318	\$132,010,431	\$132,010,431	\$153,150,145
Interest and Rental Income	1,504,212	1,533,405	1,114,628	1,114,628	1,275,557
Grants	53,330	330,296	-	-	-
All Other	6,070,208	6,375,989	3,190,782	3,190,782	3,538,959
Grand Total	\$126,369,147	\$151,330,008	\$136,315,841	\$136,315,841	\$157,964,661
Expenditures					
Operating Expenses	\$75,010,494	\$83,063,204	\$96,482,972	\$111,873,612	\$103,740,354
Personal Services	26,704,722	29,836,921	35,096,443	29,158,999	34,863,993
Contractual Services	36,878,705	39,658,910	41,590,526	61,765,701	48,818,932
Commodities	10,500,904	12,365,483	14,917,876	15,073,606	14,931,099
Capital Outlay	926,163	1,201,890	4,878,127	5,875,306	5,126,330
Debt Service	27,979,189	29,396,768	32,961,347	32,961,347	34,566,921
Capital Improvements	528,953	4,334,795	15,802,500	15,618,780	19,213,017
Grand Total	\$103,518,636	\$116,794,767	\$145,246,819	\$160,453,739	\$157,520,292
Ending Fund Balance	\$47,022,159	\$73,581,819	\$40,991,604	\$58,163,283	\$58,607,652

Schedule XV

General Budget Summary
Fiscal Year 2014-15

	Special Revenue Funds									
	General Fund	Ambulance Services	ARRA Stimulus Fund	Arterial Street Impact Fee	Community Development Funds	Convention And Tourism	Development Services Fund	Domestic Violence Shelter Oper	Fire Sales Tax	Golf Operations
Revenues										
Property Taxes	\$54,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	895,556	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-	17,800,000	-
Sales Tax - Redirections	-	-	-	-	-	-	-	-	(2,250,500)	-
Local Use Tax	31,350,000	-	-	-	-	-	-	-	2,950,000	-
Local Use Tax Redirections	(552,800)	-	-	-	-	-	-	-	-	-
Earnings Tax	220,100,000	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	(19,050,000)	-	-	-	-	-	-	-	-	-
Gaming Revenues	14,535,000	-	-	-	-	-	-	-	-	-
Licenses & Permits	27,210,500	-	-	-	-	94,656	-	-	-	-
Convention & Tourism Taxes	220,000	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	42,150,000	-	-	-	-
Utility Taxes	98,490,000	-	-	-	-	(4,722,000)	-	-	-	-
Utility Taxes - Redirections	(2,336,400)	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	14,169,000	1,490	-	-	-	-	-	-	-	-
Interest and Rental Income	3,389,398	1,200	999	36,184	144,000	7,407,987	200,000	-	-	17,500
Service Charges	26,616,711	17,367,600	-	184,670	-	-	10,137,681	-	1	5,918,500
Service Charges-Enterprise Funds	-	-	-	-	-	-	-	-	-	-
Grants	5,994,390	192,000	-	-	7,850,000	38,200	-	126,432	1,249,873	-
All Other	1,274,428	15,600	-	24,237	-	150,000	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Revenues Total	\$476,505,783	\$17,577,890	\$999	\$245,091	\$7,994,000	\$45,024,187	\$10,234,927	\$326,432	\$19,749,374	\$5,936,000
Transfers In	3,312,788	10,589,839	-	-	-	-	-	188,564	-	-
Transfers Out	40,834,591	-	-	-	-	20,624,062	-	-	-	-
Expenses										
Operating Expenses										
Personal Services	331,468,644	23,378,976	-	63,000	1,992,082	6,389,837	8,791,787	307,591	13,366,049	65,833
Contractual Services	78,837,773	3,078,491	-	-	5,414,832	10,898,375	826,457	203,905	1,332,000	4,893,155
Commodities	10,247,336	1,708,315	-	-	5,360	484,708	106,675	3,500	1,928,350	1,500
Capital Outlay	157,924	-	-	-	-	4,000	-	-	125,000	180,000
Capital Improvements	-	-	-	-	-	350,000	-	-	500,000	250,000
Contingent Appropriation	4,800,000	-	-	-	-	-	-	-	-	-
Debt Service	13,215,812	-	-	-	531,382	370,032	204,820	-	2,012,151	538,455
Pass Through Payments	-	-	-	-	-	7,020,000	-	-	-	-
Expenses Total	\$438,727,489	\$28,165,782	\$0	\$63,000	\$7,943,656	\$25,516,952	\$9,929,799	\$514,996	\$19,263,550	\$5,928,943

Schedule XV

General Budget Summary
Fiscal Year 2014-15

Special Revenue Funds										
	Governmental Grants Fund	Health Levy	Home Investment Fund	Housing Oppor for Persons With Aids	HUD Lead-Based Paint Grant	Inmate Security Fund	KCATA Sales Tax	Land Bank	Liberty Memorial Trust Fund	Local Law Enforcement Grants
Revenues										
Property Taxes	\$0	\$49,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	-	903,841	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	26,650,000	-	-	-
Sales Tax - Redirections	-	-	-	-	-	-	(3,345,790)	-	-	-
Local Use Tax	-	-	-	-	-	-	-	-	-	-
Local Use Tax Redirections	-	-	-	-	-	-	-	-	-	-
Earnings Tax	-	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	-	-	-	-	-	-	-	-	-	-
Gaming Revenues	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	-	-	-	-	-
Utility Taxes	-	-	-	-	-	-	-	-	-	-
Utility Taxes - Redirections	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-
Interest and Rental Income	-	-	36,000	-	-	-	-	-	-	-
Service Charges	-	3,500,402	-	-	-	125,000	-	-	172,946	6,167
Service Charges-Enterprise Funds	-	-	-	-	-	-	-	-	-	-
Grants	5,171,284	-	2,400,000	1,065,635	406,139	-	69,890	218,750	-	-
All Other	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Revenues Total	\$5,171,284	\$53,604,243	\$2,436,000	\$1,065,635	\$406,139	\$125,000	\$23,374,100	\$218,750	\$172,946	6,167
Transfers In	-	283,385	-	-	-	-	-	2,079,775	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Expenses										
Operating Expenses										
Personal Services	3,093,942	8,706,313	290,785	27,635	312,229	-	-	645,989	-	-
Contractual Services	2,030,034	3,351,889	2,145,215	1,038,000	93,910	-	-	1,608,536	77,825	-
Commodities	47,308	487,234	-	-	-	-	-	44,000	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-	-	-	-
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-
Debt Service	-	202,016	-	-	-	100,435	-	-	-	-
Pass Through Payments	-	30,550,337	-	-	-	-	23,374,100	-	-	-
Expenses Total	\$5,171,284	\$43,297,789	\$2,436,000	\$1,065,635	\$406,139	\$100,435	\$23,374,100	\$2,298,525	\$77,825	\$0

Schedule XV

General Budget Summary
Fiscal Year 2014-15

Special Revenue Funds											
	Museum Fund	Neighborhood Tourist Develop	Parking Garage	Recreation Fund	Parks & Center Garage	Performing Arts Center Garage	Police Drug Enforcement	Police Grant Fund	Public Art Fund	Public Mass Transportation	Public Safety Sales Tax
Revenues											
Property Taxes	\$1,445,682	\$0	\$0	\$113,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	24,856	-	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	34,150,000	-	-	-	-	-	32,800,000	17,800,000
Sales Tax - Redirections	-	-	-	(4,500,600)	-	-	-	-	-	(3,092,100)	(2,250,500)
Local Use Tax	-	-	-	-	-	-	-	-	-	-	-
Local Use Tax Redirections	-	-	-	-	-	-	-	-	-	-	-
Earnings Tax	-	-	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	-	-	-	-	-	-	-	-	-	-	-
Gaming Revenues	-	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	570,000	-	-	-	1,136,516	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	-	-	-	-	-	-
Utility Taxes	-	-	-	-	-	-	-	-	-	-	-
Utility Taxes - Redirections	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	370,000	-	-	-	-	-	-
Interest and Rental Income	-	-	-	4,065,991	31,500	748,000	-	-	-	-	-
Service Charges	-	-	-	102,700	2,849,380	-	-	711,049	-	-	-
Service Charges-Enterprise Funds	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	100,000	306,210	-	2,371,187	6,726,064	-	86,210	46,600
All Other	-	-	-	80,000	2,000	-	-	71,525	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
Revenues Total	\$1,470,538	\$0	\$4,918,691	\$33,385,085	\$748,000	\$748,000	\$2,371,187	\$8,645,154	\$550,000	\$29,794,110	\$15,596,100
Transfers In	7,792	1,133,170	3,628,093	-	-	-	-	-	-	2,726,000	11,814,013
Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Expenses											
Operating Expenses											
Personal Services	-	75,000	486,510	17,850,379	-	-	2,138,977	6,700,099	206,295	883,533	-
Contractual Services	1,078,330	1,058,170	3,447,408	12,581,171	604,448	-	188,276	1,149,325	143,705	435,166	500,000
Commodities	-	-	701	1,621,941	-	-	33,500	337,730	-	11,097	-
Capital Outlay	-	-	270,000	-	-	-	-	458,000	-	-	1,550,000
Capital Improvements	400,000	-	-	-	-	-	-	-	-	-	200,000
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	4,342,165	1,014,303	132,700	-	-	-	-	-	1,512,938
Pass Through Payments	-	-	-	-	-	-	-	-	-	25,727,805	-
Expenses Total	\$1,478,330	\$1,133,170	\$8,546,784	\$33,067,794	\$737,148	\$737,148	\$2,360,753	\$8,645,154	\$350,000	\$27,057,601	\$3,762,938

Schedule XV

General Budget Summary
Fiscal Year 2014-15

	Special Revenue Funds					Special Revenue Funds Total	Capital Improvements Funds		Capital Improvements Funds Total	Debt Funds
	Ryan White HIV/AIDS	Street Car Fund	Street Maintenance	Sp Housing Rehabilitation Loan	Youth Employment Fund		Capital Improvements Fund	Revolving Public Improvement		
Revenues										
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$50,758,944	\$0	\$0	\$0	\$9,869,074
Property Taxes Pilots	-	-	-	-	-	928,697	-	-	-	175,747
Sales Tax	-	-	-	-	-	129,200,000	70,900,000	-	70,900,000	-
Sales Tax - Redirections	-	-	-	-	-	(15,439,490)	(9,688,900)	-	(9,688,900)	-
Local Use Tax	-	-	-	-	-	2,950,000	-	-	-	-
Local Use Tax Redirections	-	-	-	-	-	-	-	-	-	-
Earnings Tax	-	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	-	-	-	-	-	-	-	-	-	-
Gaming Revenues	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	2,190,750	-	-	4,055,255	-	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	42,150,000	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	(4,722,000)	-	-	-	-
Utility Taxes	-	-	-	-	-	-	-	-	-	-
Utility Taxes - Redirections	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	571,490	-	-	-	-
Interest and Rental Income	-	-	-	-	-	12,668,474	-	43,473	43,473	-
Service Charges	-	243,000	253,300	-	-	41,393,283	-	-	-	-
Service Charges-Enterprise Funds	-	-	-	-	-	-	-	-	-	-
Grants	4,320,417	-	16,850,000	-	-	49,376,141	1,361,390	-	1,361,390	-
All Other	-	3,413,000	-	-	-	3,897,702	-	555,000	555,000	-
Other Taxes	-	3,500,000	-	-	-	3,580,000	-	-	-	-
Revenues Total	\$4,320,417	\$7,156,000	\$19,294,050	\$0	\$0	\$321,368,496	\$62,572,490	\$598,473	\$63,170,963	\$10,044,821
Transfers In	-	2,068,000	15,034,567	-	150,000	35,513,185	-	-	-	25,694,664
Transfers Out	-	-	-	-	-	45,753,914	13,704,184	1,000,000	14,704,184	-
Expenses										
Operating Expenses										
Personal Services	563,432	-	12,978,958	45,000	150,000	109,510,231	878,562	-	878,562	-
Contractual Services	3,745,985	1,400,000	12,419,512	-	-	75,444,120	359,125	10,000	369,125	163,283
Commodities	11,000	-	3,058,148	-	-	9,891,067	5,000	-	5,000	-
Capital Outlay	-	-	126,000	-	-	2,713,000	-	-	-	-
Capital Improvements	-	-	5,451,301	-	-	7,151,301	44,617,033	1,500,000	46,117,033	-
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-
Debt Service	-	5,601,000	216,925	-	-	16,779,322	6,549,997	-	6,549,997	35,576,202
Pass Through Payments	-	-	-	-	-	86,672,242	-	-	-	-
Expenses Total	\$4,320,417	\$6,701,000	\$34,250,844	\$45,000	\$150,000	\$308,161,283	\$52,409,717	\$1,510,000	\$53,919,717	\$35,739,485

Schedule XV

General Budget Summary
Fiscal Year 2014-15

Debt Funds												
	G.O. Recovery Zone Bonds	N.I.D. Go Bond Fund	Streetsight Debt Fund	Convention And Sports Complex	Downtown Arena Project Fund	KC DwnTwn Redev Dist Debt Fnd	Sewer Special Assessment	STIF Brush Ck- Blu Pkwy Twn Ctr	STIF East Village	STIF HOK Sport Garage		
Revenues												
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	-	-	-	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-	-	-	-	-
Sales Tax - Redirections	-	-	-	-	-	874,700	-	135,900	3,800	-	-	-
Local Use Tax	-	-	-	-	-	-	-	-	-	-	-	-
Local Use Tax Redirections	-	-	-	-	-	1,300	-	-	1,800	-	-	-
Earnings Tax	-	-	-	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	-	-	-	-	-	107,700	-	32,400	301,700	190,200	-	-
Gaming Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	13,800,000	-	-	-	-	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	347,100	-	19,000	-	-	-	-
Utility Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Utility Taxes - Redirections	-	-	-	-	-	68,700	-	15,600	18,700	200	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Rental Income	202,199	364	-	28,636	1,250,000	-	48,433	-	-	(1,550)	-	-
Service Charges	-	-	-	-	-	-	-	-	-	-	-	-
Service Charges-Enterprise Funds	-	-	-	2,000,000	-	1,188,400	-	-	952,800	-	-	-
Grants	-	-	-	-	-	2,103,100	450,000	437,300	610,600	126,250	-	-
All Other	-	50,000	-	-	-	1,113,200	-	120,400	200	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Revenues Total	\$202,199	\$50,364	\$0	\$2,028,636	\$15,050,000	\$5,804,200	\$498,433	\$760,600	\$1,889,600	\$315,100		
Transfers In	326,000		9,427,900	19,096,300		8,244,232		314,700	1,145,860	420,000		
Transfers Out												
Expenses												
Operating Expenses												
Personal Services	-	-	-	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	3,200,000	70,000	-	30,000	-	25,000	-	-	-
Commodities	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-
Capital Improvements												
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-	-	-
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service	527,570	44,800	9,427,900	18,534,043	14,203,445	14,048,432	-	1,075,300	3,010,398	729,594	-	-
Pass Through Payments	-	-	-	-	1,050,000	-	-	-	-	-	-	-
Expenses Total	\$527,570	\$44,800	\$9,427,900	\$21,734,043	\$15,323,445	\$14,048,432	\$30,000	\$1,075,300	\$3,035,398	\$729,594		

Schedule XV

General Budget Summary
Fiscal Year 2014-15

Business-Type Activities Ft

	otte										Debt Funds Total	Customer Facility Charges	DEA Drug Forfeiture	
	Debt Funds	STIF Tower-909 Walnut	T I F Special Allocation Fund	STIF 12th & Wyand	Midtown Fun	Uptown Fun	STIF Hotel President	STIF Valentine	STIF	STIF				
Revenues														
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sales Tax - Redirections	1,100	-	-	664,900	1,818,400	41,600	216,200	-	-	-	-	-	-	-
Local Use Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Local Use Tax Redirections	900	-	-	2,000	3,600	-	-	-	-	-	-	-	-	-
Earnings Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Earnings Tax Redirections	122,600	-	-	83,800	128,900	10,900	15,400	-	-	-	-	-	-	-
Gaming Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	928,200	36,400	11,200	326,800	-	-	-	-	-	-	-
Utility Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Utility Taxes - Redirections	8,100	-	-	135,900	41,100	6,700	20,900	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Rental Income	(331)	-	-	-	15,842	-	-	-	-	-	-	-	-	1,100
Service Charges	194,500	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Charges-Enterprise Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	1,353,600	-	-	-	-	-	-	-	-	-
All Other	133,100	1,754,400	1,066,200	3,034,300	329,300	889,200	889,200	-	-	-	-	-	-	-
Other Taxes	400	210,300	4,100	611,800	35,100	16,500	16,500	-	-	-	-	-	-	-
Revenues Total	\$460,369	\$1,964,700	\$2,885,100	\$7,043,942	\$434,800	\$0	\$1,485,000	\$0	\$1,485,000	\$50,917,864	\$11,234,700	\$50,000		
Transfers In	155,000	-	394,592	-	-	-	-	350,900	-	65,570,148	-	-	-	-
Transfers Out	-	-	-	1,505,000	-	-	-	-	-	2,470,998	-	-	-	-
Expenses														
Operating Expenses														
Personal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contractual Services	67,171	171,659	-	1,250,000	-	-	280,147	-	-	5,257,260	4,906,500	-	-	25,000
Commodities	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contingent Appropriation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service	587,800	1,953,676	3,279,692	4,061,782	411,844	350,653	1,126,457	-	-	108,949,588	5,659,660	-	-	-
Pass Through Payments	-	-	-	-	-	-	-	-	-	1,050,000	-	-	-	-
Expenses Total	\$654,971	\$2,125,335	\$3,279,692	\$5,311,782	\$411,844	\$350,653	\$1,406,604	\$0	\$1,406,604	\$115,256,848	\$10,566,160	\$50,000		

Schedule XV

General Budget Summary
Fiscal Year 2014-15

	Business-Type Activities Funds					Business-Type Activities Funds Total
	KC Airports	KCI Passenger Facility Charge	Stormwater Fund	Sewer	Water	
Revenues						
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes Pilots	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-
Sales Tax - Redirections	-	-	-	-	-	-
Local Use Tax	-	-	-	-	-	-
Local Use Tax Redirections	-	-	-	-	-	-
Earnings Tax	-	-	-	-	-	-
Earnings Tax Redirections	-	-	-	-	-	-
Gaming Revenues	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Convention & Tourism Taxes	-	-	-	-	-	-
Convention & Tourism Taxes - Redirections	-	-	-	-	-	-
Utility Taxes	-	-	-	-	-	-
Utility Taxes - Redirections	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Interest and Rental Income	1,367,400	660,400	180,354	1,452,102	1,275,557	5,028,013
Service Charges	-	-	-	-	-	-
Service Charges-Enterprise Funds	112,768,617	13,503,600	13,380,000	156,186,682	153,150,145	460,181,544
Grants	15,312,000	-	-	-	-	15,312,000
All Other	540,000	-	10,000	110,000	3,538,959	4,198,959
Other Taxes	-	-	-	-	-	-
Revenues Total	\$129,988,017	\$14,164,000	\$13,570,354	\$157,748,784	\$157,964,661	\$484,720,516
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Expenses						
Operating Expenses						
Personal Services	32,966,299	-	8,446,721	26,996,303	34,863,993	103,273,316
Contractual Services	42,170,250	-	6,173,923	51,425,204	48,818,932	153,494,809
Commodities	5,497,000	-	1,370,230	7,590,771	14,931,099	29,414,100
Capital Outlay	2,498,100	-	1,236,000	2,828,350	5,126,330	11,713,780
Capital Improvements	38,000,000	5,000,000	1,350,000	53,734,887	19,213,017	117,297,904
Contingent Appropriation	-	-	-	-	-	-
Debt Service	8,856,368	9,245,875	479,768	32,560,430	34,566,921	91,369,022
Pass Through Payments	-	-	-	-	-	-
Expenses Total	\$129,988,017	\$14,245,875	\$19,056,642	\$175,135,945	\$157,520,292	\$506,562,931

Schedule XVI
All Funds
Summary of Inter-Fund Transfers

	<u>Actual</u> <u>FY 2011 - 2012</u>	<u>Actual</u> <u>FY 2012-2013</u>	<u>Budget</u> <u>FY 2013-2014</u>	<u>Estimated</u> <u>FY 2013-2014</u>	<u>Submitted</u> <u>FY 2014-2015</u>
Transfers In	\$93,165,953	\$106,359,996	\$111,001,041	\$132,087,004	\$104,396,121
Transfers Out	93,145,410	98,019,943	111,001,006	132,447,203	104,396,121
Net Interfund Transfers: Off-Budget Funds	\$20,543	\$8,340,053	\$35	(\$360,199)	\$0
General Fund					
Transfers In					
Tfr fr 2012B Spec Ob Taxable	-	1,310,969	-	-	-
Tfr Fr Capital Imp Fund	-	163,000	-	-	-
Tfr fr Equip Ls Cap Aquisition	11,946	27,861	-	-	-
Tfr fr Equipmnt Ls Dbt Service	1,500,000	553,373	-	-	-
Tfr fr MIDB Loan - River Market	-	62,766	-	-	-
Tfr Fr Pub Mass Trans	420,000	452,480	595,000	595,000	658,000
Tfr fr STIF Midtown	1,500,000	1,750,000	1,750,000	1,750,000	1,350,000
Transfer Fr Performing Art Garage	-	-	116,396	116,396	-
Trfr fr Revolving Public Improv	-	-	1,560,000	1,560,000	1,000,000
Trsfr fr 1997 GO Bond Ref	-	553	-	-	-
Tfr fr PIEA Taxable Kemper Gar	-	89,806	-	-	-
Tfr fr 2012A Spec Ob Bond	-	488,203	-	-	-
Tfr fr Pub Safety Bnd 95 Fire	-	55,356	-	-	-
Tfr fr KCMAC Serie C1-ZonaRosa	-	124	-	-	-
Tfr fr KCMAC Truman Rf Bond98B	-	5,728	-	-	-
Tfr fr KCMAC Lsehld Hodge 98A	-	143,777	-	-	-
Tfr fr Street Maintenance Fund	-	550,000	-	-	-
Tfr Fr PILOTS Fund	405,262	242,100	325,969	325,969	304,788
Transfers In Total	\$3,837,208	\$5,896,096	\$4,347,365	\$4,347,365	\$3,312,788
Transfers Out					
Tfr to 2008B Spec Obligation	-	729,000	-	-	-
Tfr to Ambulance Services	1,109,703	3,934,291	-	-	-
Tfr to Blvd Maintenance Fund	1,038,743	437,604	-	-	-
Tfr to General Debt & Interest	5,830,140	-	3,831,130	3,831,130	-
Tfr to HOK Sport Garage Debt	439,658	404,236	490,278	490,278	420,000
Tfr to HOPWA	54,655	-	-	-	-
Tfr to KC Airports	2,049,784	-	-	-	-
Tfr to KC DwnTwn Redev Dist	11,357,623	12,898,222	14,277,732	14,277,732	8,244,232
Tfr to Park Maintenance Fund	7,708,989	6,226,576	-	-	-
Tfr to Parking Garage	4,780,476	1,531,779	4,151,574	4,151,574	3,628,093
Tfr to Performing Arts Grge	-	1,846,220	-	-	-
Tfr to Ryan White HIV/AIDS	4,524	-	-	-	-
Tfr to STIF Brush Creek	234,624	477,173	438,038	438,038	314,700
Tfr to STIF Valentine	-	137,961	315,000	315,000	350,900
Tfr to Street Maintenance Fund	-	4,952,206	14,437,133	14,437,133	15,034,567
Tfr to Streetlight Debt Fund	6,618,602	5,491,979	9,409,150	9,409,150	9,427,900
Tfr to Trafficway Maintenance	-	142,423	-	-	-
Tfr to Youth Employment	2,923	-	-	-	-
Transfer to Land Bank Fund	-	-	2,233,000	2,233,000	2,079,775
Trf to City Legal Expense Fund	2,044,186	244,724	-	-	-
Trf to Community Centers	2,740,320	-	-	-	-
Trf to Domestic Violence Shelt	503,397	-	116,138	116,138	188,564
Tfr to Golf and Tennis Fund	-	52,958	-	-	-
Tfr to KCMAC 04B - Prospect N.	-	4,819	-	-	-
Tfr to HOK Parking Garage Bnd	-	13,677	-	-	-

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

	<u>Actual</u> FY 2011 - 2012	<u>Actual</u> FY 2012-2013	<u>Budget</u> FY 2013-2014	<u>Estimated</u> FY 2013-2014	<u>Submitted</u> FY 2014-2015
Trf to LCRA 95ALs RevBnd Muelba	-	21,632	-	-	-
Tfr to KCMAC Truman Ref 1998B	-	92,156	-	-	-
Tfr to STIF East Village Fund	486,525	60,219	545,000	545,000	1,145,860
Trf to PILOTS Fund	223,500	-	223,500	223,500	-
Transfers Out Total	\$47,228,372	\$39,699,855	\$50,467,673	\$50,467,673	\$40,834,591
Ambulance Services					
Transfers In					
Tfr Fr General Fund	1,109,703	3,934,291	-	-	-
Tfr Fr Health Levy	9,524,093	10,239,839	10,239,839	10,239,839	10,589,839
Transfers In Total	\$10,633,796	\$14,174,130	\$10,239,839	\$10,239,839	\$10,589,839
Boulevard Maintenance					
Transfers In					
Tfr Fr General Fund	1,038,743	437,604	-	-	-
Transfers In Total	\$1,038,743	\$437,604	\$0	\$0	\$0
Capital Improvements Fund					
Transfers In					
Tfr Fr Convention and Tourism	-	120,000	-	-	-
Tfr fr Downtown Arena Debt Fnd	39,934	-	-	-	-
Tfr fr Equipmnt Ls Dbt Service	-	710,814	-	-	-
Tfr fr Westport Spec Bus Dist	9,500	-	-	-	-
Trfr from 2008B KCMO Spec Obli	-	228,978	-	-	-
Transfers In Total	\$49,434	\$1,059,792	\$0	\$0	\$0
Transfers Out					
Tfr to Equip Debt Service	(141)	-	-	-	-
Tfr to General Debt & Interest	5,204,809	2,227,884	7,887,592	7,887,592	13,204,184
Tfr to General Fund	-	163,000	-	-	-
Tfr to Public Art Fund	-	-	-	-	350,000
Tfr to Youth Employment	-	150,000	150,000	150,000	150,000
Trf to City Legal Expense Fund	-	-	-	2,500,000	-
Trf to PILOTS Fund	310,798	349,078	-	-	-
Transfers Out Total	\$5,515,466	\$2,889,962	\$8,037,592	\$10,537,592	\$13,704,184
City Legal Expense					
Transfers In					
Tfr fr 2012B Spec Ob Taxable	-	100,000	-	-	-
Tfr Fr Capital Imp Fund	-	-	-	2,500,000	-
Tfr Fr General Fund	2,044,186	244,724	-	-	-
Transfers In Total	\$2,044,186	\$344,724	\$0	\$2,500,000	\$0
Community Centers					
Transfers In					
Tfr Fr General Fund	2,740,320	-	-	-	-
Tfr Fr Park Maintenance Fnd	-	3,438,005	-	-	-
Transfers In Total	\$2,740,320	\$3,438,005	\$0	\$0	\$0
Transfers Out					
Tfr to Park Maintenance Fund	-	347,762	-	-	-
Transfers Out Total	\$0	\$347,762	\$0	\$0	\$0
Convention And Sports Complex					
Transfers In					
Tfr Fr Convention and Tourism	17,093,259	17,578,221	19,147,900	19,147,900	19,096,300
Tfr fr Prospect North	1	2,333	-	-	-
Tfr fr 06A Music Hall/Aud Grg	-	2	-	-	-
Transfers In Total	\$17,093,260	\$17,580,556	\$19,147,900	\$19,147,900	\$19,096,300

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

	<u>Actual</u> <u>FY 2011 - 2012</u>	<u>Actual</u> <u>FY 2012-2013</u>	<u>Budget</u> <u>FY 2013-2014</u>	<u>Estimated</u> <u>FY 2013-2014</u>	<u>Submitted</u> <u>FY 2014-2015</u>
Transfers Out					
Tfr to Convention and Tourism	400,000	400,000	650,000	650,000	-
Transfers Out Total	\$400,000	\$400,000	\$650,000	\$650,000	\$0
Convention And Tourism					
Transfers In					
Tfr Fr Convention and Sports Complex	400,000	400,000	650,000	650,000	-
Tfr fr KCMAC 06B Refunding Revenue	-	30,531	-	-	-
Tfr fr KCMAC Leashld 2001-B2	-	4,294	-	-	-
Transfers In Total	\$400,000	\$434,825	\$650,000	\$650,000	\$0
Transfers Out					
Tfr to Capital Improvement Fnd	-	120,000	-	-	-
Tfr to Convention & Sports Complex	17,093,259	17,578,221	19,147,900	19,147,900	19,096,300
Tfr to Neighborhood Tourist Develop	1,820,387	1,890,749	1,769,230	1,769,230	1,133,170
Tfr to STIF 12th & Wyandotte	1,003,864	993,993	1,115,000	1,115,000	394,592
Tfr to Bartle Hall Series 04B	-	133,213	-	-	-
Tfr to LCRA Aud Plaza Garage	-	3,650	-	-	-
Tfr to KCMAC Leashld Imp 01B1	-	180,679	-	-	-
Tfr KCMAC Leasehold 1992B	-	309,631	-	-	-
Tfr KCMAC Refunding Bartl	-	46,028	-	-	-
Trf to KCMAC Kemp ArenaMA Bond	-	206,766	-	-	-
Transfers Out Total	\$19,917,510	\$21,462,930	\$22,032,130	\$22,032,130	\$20,624,062
Domestic Violence Shelter Oper					
Transfers In					
Tfr Fr General Fund	503,397	-	116,138	116,138	188,564
Transfers In Total	\$503,397	\$0	\$116,138	\$116,138	\$188,564
Downtown Arena Project Fund					
Transfers Out					
Tfr to Capital Improvement Fnd	39,934	-	-	-	-
Transfers Out Total	\$39,934	\$0	\$0	\$0	\$0
Equip Ls Capital Acquisition					
Transfers Out					
Tfr to Equip Debt Service	45,295	-	-	-	-
Tfr to General Fund	11,946	27,861	-	-	-
Transfers Out Total	\$57,241	\$27,861	\$0	\$0	\$0
Equipment Lease Debt Service					
Transfers In					
Tfr fr Equip Ls Cap Aquisition	45,295	-	-	-	-
Tfr Fr General Fund	1,555,260	1,547,548	-	-	-
Tfr fr Refunding Bond Fund	-	34	-	-	-
Tfr fr Spec Oblig Bonds 2009E	-	4	-	-	-
Tfr fr KCMAC Series C3-ERP Prj	-	222	-	-	-
Transfers In Total	\$1,600,555	\$1,547,808	\$0	\$0	\$0
Transfers Out					
Tfr to Capital Improvement Fnd	-	710,814	-	-	-
Tfr to General Fund	1,500,000	553,373	-	-	-
Tfr to TIF Special Allocation	-	5,037,412	-	-	-
Tfr to KCMAC Series C3 (Erp Proj)	-	-	-	480,371	-
Transfers Out Total	\$1,500,000	\$6,301,599	\$0	\$480,371	\$0

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

	<u>Actual</u> <u>FY 2011 - 2012</u>	<u>Actual</u> <u>FY 2012-2013</u>	<u>Budget</u> <u>FY 2013-2014</u>	<u>Estimated</u> <u>FY 2013-2014</u>	<u>Submitted</u> <u>FY 2014-2015</u>
Fire Sales Tax					
Transfers Out					
Tfr to Public Art Fund	363,766	-	-	-	-
Transfers Out Total	\$363,766	\$0	\$0	\$0	\$0
G.O. Recovery Zone Bonds					
Transfers In					
Tfr Fr Public Safety Sales Tax	290,192	250,588	529,055	320,000	326,000
Transfers In Total	\$290,192	\$250,588	\$529,055	\$320,000	\$326,000
General Debt And Interest					
Transfers In					
Tfr fr 2012A GO Bond Fund	-	3,728,300	-	-	-
Tfr Fr Capital Imp Fund	5,204,809	2,227,884	7,887,592	7,887,592	13,204,184
Tfr Fr General Fund	5,830,140	-	3,831,130	3,831,130	-
Tfr Fr Public Safety Sales Tax	2,257,610	7,510,441	11,338,713	11,338,713	11,488,013
Tfr fr Sewer Special Assessmnt	-	465,998	965,998	965,998	965,998
Tfr Fr PILOTS Fund	70,747	48,850	41,280	41,280	36,469
Transfers In Total	\$13,363,306	\$13,981,473	\$24,064,713	\$24,064,713	\$25,694,664
Golf Operations					
Transfers In					
Tfr Fr General Fund	-	52,958	-	-	-
Transfers In Total	\$0	\$52,958	\$0	\$0	\$0
Health Levy					
Transfers In					
Tfr Fr PILOTS Fund	349,505	250,108	304,078	304,078	283,385
Transfers In Total	\$349,505	\$250,108	\$304,078	\$304,078	\$283,385
Transfers Out					
Tfr to Ambulance Services	9,524,093	10,239,839	10,239,839	10,239,839	10,589,839
Transfers Out Total	\$9,524,093	\$10,239,839	\$10,239,839	\$10,239,839	\$10,589,839
Housing Oppor for Persons With Aids					
Transfers In					
Tfr Fr General Fund	54,655	-	-	-	-
Transfers In Total	\$54,655	\$0	\$0	\$0	\$0
KC Airports					
Transfers In					
Tfr Fr General Fund	2,049,784	2,500,000	-	-	-
Tfr Fr Genrl Impr Arprt Rv Bnd	-	-	-	10,875,003	-
Transfers In Total	\$2,049,784	\$2,500,000	\$0	\$10,875,003	\$0
Transfers Out					
Tfr to General Impv Arprt Rev	-	-	-	5,128,323	-
Transfers Out Total	\$0	\$0	\$0	\$5,128,323	\$0

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

	<u>Actual</u> <u>FY 2011 - 2012</u>	<u>Actual</u> <u>FY 2012-2013</u>	<u>Budget</u> <u>FY 2013-2014</u>	<u>Estimated</u> <u>FY 2013-2014</u>	<u>Submitted</u> <u>FY 2014-2015</u>
KC DwnTwn Redev Dist Debt Fnd					
Transfers In					
Tfr Fr General Fund	11,357,623	12,898,222	14,277,732	14,277,732	8,244,232
Tfr fr Refunding Bond Fund	21	45,021	-	-	-
Transfers In Total	\$11,357,644	\$12,943,243	\$14,277,732	\$14,277,732	\$8,244,232
KCI Passenger Facility Charge					
Transfers In					
Tfr Fr Genrl Impr Arprt Rv Bnd	-	-	-	7,920,015	-
Transfers In Total	\$0	\$0	\$0	\$7,920,015	\$0
Transfers Out					
Tfr to General Impv Arprt Rev	-	-	-	13,337,503	-
Transfers Out Total	\$0	\$0	\$0	\$13,337,503	\$0
Land Bank					
Transfers In					
Tfr Fr General Fund	-	-	2,233,000	2,233,000	2,079,775
Transfers In Total	\$0	\$0	\$2,233,000	\$2,233,000	\$2,079,775
Museum Fund					
Transfers In					
Tfr Fr PILOTS Fund	9,446	6,707	8,278	8,278	7,792
Transfers In Total	\$9,446	\$6,707	\$8,278	\$8,278	\$7,792
Neighborhood Tourist Develop					
Transfers In					
Tfr Fr Convention and Tourism	1,820,387	1,890,749	1,769,230	1,769,230	1,133,170
Transfers In Total	\$1,820,387	\$1,890,749	\$1,769,230	\$1,769,230	\$1,133,170
Parking Garage					
Transfers In					
Tfr Fr General Fund	4,780,476	1,531,779	4,151,574	4,151,574	3,628,093
Transfers In Total	\$4,780,476	\$1,531,779	\$4,151,574	\$4,151,574	\$3,628,093
Transfers Out					
Tfr to Equip Debt Service	(568)	-	-	-	-
Tfr to Performing Arts Grge	1,041,730	-	-	-	-
Transfers Out Total	\$1,041,162	\$0	\$0	\$0	\$0
Payments in Lieu of Taxes					
Transfers In					
Tfr Fr Capital Imp Fund	310,798	349,078	-	-	-
Tfr Fr General Fund	223,500	-	223,500	223,500	-
Transfers In Total	\$534,298	\$349,078	\$223,500	\$223,500	\$0
Transfers Out					
Tfr to General Debt & Interest	70,747	48,850	41,288	41,288	36,469
Tfr to General Fund	405,262	242,100	325,969	325,969	304,788
Tfr to Health Levy	349,505	250,108	304,078	304,078	283,385
Tfr to Museum Fund	9,446	6,707	8,278	8,278	7,792
Tfr to Park Maintenance Fund	108,656	91,708	-	-	-
Tfr to Trafficway Maintenance	-	45,854	-	-	-
Transfers Out Total	\$943,616	\$685,327	\$679,613	\$679,613	\$632,434
Performing Arts Center Garage					
Transfers In					
Tfr Fr 11th & Oak Garage	1,041,730	-	-	-	-
Tfr Fr General Fund	-	1,846,220	-	-	-
Transfers In Total	\$1,041,730	\$1,846,220	\$0	\$0	\$0

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

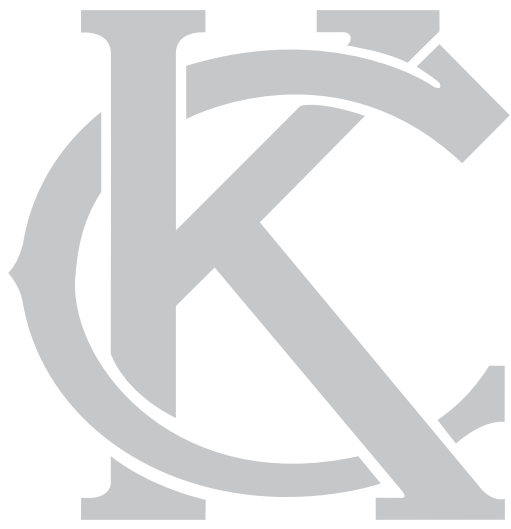
	Actual <u>FY 2011 - 2012</u>	Actual <u>FY 2012-2013</u>	Budget <u>FY 2013-2014</u>	Estimated <u>FY 2013-2014</u>	Submitted <u>FY 2014-2015</u>
Transfers Out					
Tfr to General Fund	-	-	116,393	116,393	-
Transfers Out Total	\$0	\$0	\$116,393	\$116,393	\$0
PIEA Taxable Kemper Garage					
Transfers Out					
Tfr to 2012B Spec Ob Taxable	1,545,000	-	-	-	-
Tfr to General Fund	-	89,806	-	-	-
Transfers Out Total	\$1,545,000	\$89,806	\$0	\$0	\$0
Public Art Fund					
Transfers In					
Tfr Fr Capital Imp Fund	-	-	-	-	350,000
Tfr Fr Fire Sales Tax	363,766	-	-	-	-
Tfr Fr Public Safety Sales Tax	250,000	-	-	-	-
Transfers In Total	\$613,766	\$0	\$0	\$0	\$350,000
Public Mass Transportation					
Transfers Out					
Tfr to General Fund	420,000	452,480	595,000	595,000	658,000
Tfr to Street Car Fund	-	-	2,039,000	2,039,000	2,068,000
Transfers Out Total	\$420,000	\$452,480	\$2,634,000	\$2,634,000	\$2,726,000
Public Safety Sales Tax					
Transfers Out					
Tfr to General Debt & Interest	2,257,610	7,510,441	11,338,713	11,338,713	11,488,013
Tfr to GO Recovery Zone Bonds	290,192	250,588	529,055	529,055	326,000
Tfr to Public Art Fund	250,000	-	-	-	-
Transfers Out Total	\$2,797,802	\$7,761,029	\$11,867,768	\$11,867,768	\$11,814,013
Revolving Public Improvement					
Transfers Out					
Tfr to General Fund	-	-	1,560,000	1,560,000	1,000,000
Transfers Out Total	\$0	\$0	\$1,560,000	\$1,560,000	\$1,000,000
Ryan White HIV/AIDS					
Transfers In					
Tfr Fr General Fund	4,524	-	-	-	-
Transfers In Total	\$4,524	\$0	\$0	\$0	\$0
Sewer					
Transfers Out					
Tfr to Sewer Rev Bonds 2012A	-	230,000	-	-	-
Transfers Out Total	\$0	\$230,000	\$0	\$0	\$0
Sewer Special Assessment					
Transfers Out					
Tfr to General Debt & Interest	-	465,998	965,998	965,998	965,998
Transfers Out Total	\$0	\$465,998	\$965,998	\$965,998	\$965,998
STIF Brush Ck-Blu Pkwy Twn Ctr					
Transfers In					
Tfr Fr General Fund	234,624	477,173	438,078	438,078	314,700
Transfers In Total	\$234,624	\$477,173	\$438,078	\$438,078	\$314,700

Schedule XVI
All Funds
Summary of Inter-Fund Transfers

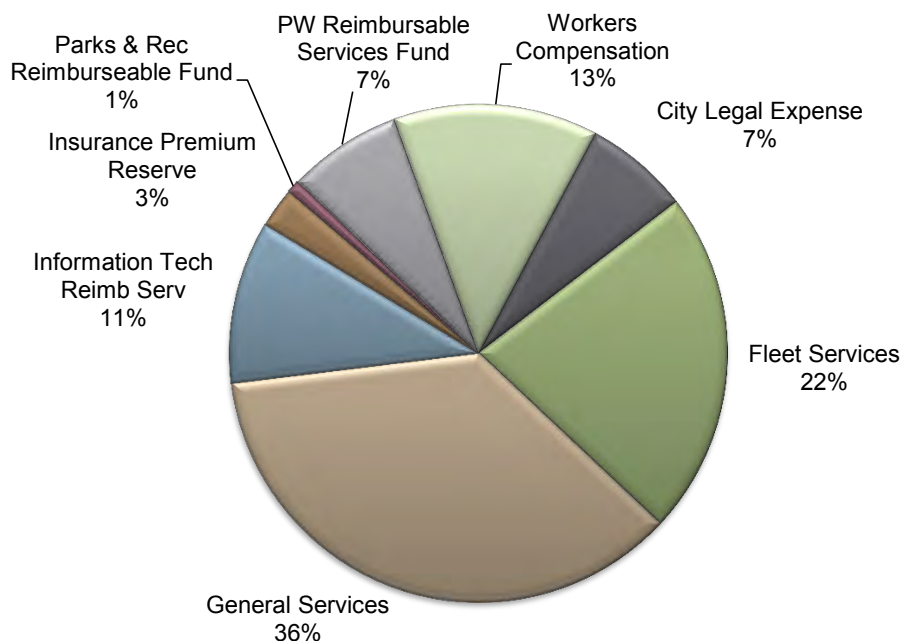
	<u>Actual</u> <u>FY 2011 - 2012</u>	<u>Actual</u> <u>FY 2012-2013</u>	<u>Budget</u> <u>FY 2013-2014</u>	<u>Estimated</u> <u>FY 2013-2014</u>	<u>Submitted</u> <u>FY 2014-2015</u>
STIF East Village					
Transfers In					
Tfr Fr General Fund	486,525	60,219	545,000	545,000	1,145,860
Tfr from 2008B KCMO Spec Obli	42	42	-	-	-
Transfers In Total	\$486,567	\$60,261	\$545,000	\$545,000	\$1,145,860
STIF HOK Sport Garage					
Transfers In					
Tfr Fr General Fund	439,658	404,236	490,278	490,278	420,000
Transfers In Total	\$439,658	\$404,236	\$490,278	\$490,278	\$420,000
STIF Tower-909 Walnut					
Transfers In					
Tfr fr STIF Midtown	-	25,321	-	-	155,000
Transfers In Total	\$0	\$25,321	\$0	\$0	\$155,000
Street Car Fund					
Transfers In					
Tfr Fr Pub Mass Trans	-	-	2,039,000	2,039,000	2,068,000
Transfers In Total	\$0	\$0	\$2,039,000	\$2,039,000	\$2,068,000
Street Maintenance					
Transfers In					
Tfr Fr General Fund	-	4,952,206	14,437,133	14,437,133	15,034,567
Transfers In Total	\$0	\$4,952,206	14,437,133	14,437,133	15,034,567
Transfers Out					
Tfr to General Fund	-	550,000	-	-	-
Tfr to Streetlight Debt Fund	-	956,676	-	-	-
Transfers Out Total	-	1,506,676	-	-	-
Streetlight Debt Fund					
Transfers In					
Tfr Fr General Fund	6,618,602	5,491,979	9,409,150	9,409,150	9,427,900
Tfr fr Street Maintenance Fund	-	956,676	-	-	-
Transfers In Total	\$6,618,602	\$6,448,655	\$9,409,150	\$9,409,150	\$9,427,900
T I F Special Allocation Fund					
Transfers In					
Tfr fr Equipmnt Ls Dbt Service	-	5,143,712	-	-	-
Transfers In Total	\$0	\$5,143,712	\$0	\$0	\$0
Trafficway Maintenance					
Transfers In					
Tfr Fr General Fund	-	142,423	-	-	-
Tfr Fr PILOTS Fund	-	45,854	-	-	-
Transfers In Total	\$0	\$188,277	\$0	\$0	\$0
Youth Employment Fund					
Transfers In					
Tfr Fr Capital Imp Fund	-	150,000	150,000	150,000	150,000
Tfr Fr General Fund	2,923	-	-	-	-
Transfers In Total	\$2,923	\$150,000	\$150,000	\$150,000	\$150,000
Parks & Recreation Fund					
Transfers In					
Tfr Fr General Fund	7,708,989	6,226,576	-	-	-
Tfr Fr Community Centers	-	347,762	-	-	-
Tfr Fr PILOTS Fund	108,656	91,708	-	-	-
Transfers In Total	\$7,817,645	\$6,666,046	\$0	\$0	\$0

**Schedule XVI
All Funds
Summary of Inter-Fund Transfers**

	Actual <u>FY 2011 - 2012</u>	Actual <u>FY 2012-2013</u>	Budget <u>FY 2013-2014</u>	Estimated <u>FY 2013-2014</u>	Submitted <u>FY 2014-2015</u>
Transfers Out					
Trf to Community Centers	-	3,438,005	-	-	-
Transfers Out Total	\$0	\$3,438,005	\$0	\$0	\$0
STIF 12th & Wyandotte					
Transfers In					
Tfr Fr Convention and Tourism	1,003,864	993,993	1,115,000	1,115,000	394,592
Transfers In Total	\$1,003,864	\$993,993	\$1,115,000	\$1,115,000	\$394,592
STIF Midtown Fund					
Transfers Out					
Tfr to General Fund	1,500,000	1,750,000	1,750,000	1,750,000	1,350,000
Tfr to STIF Uptown	29,017	17,874	-	-	-
Tfr to MDFB Midtown Bond Fund	-	49,805	-	-	-
Tfr to STIF Tower-909 Walnut	-	25,321	-	-	155,000
Transfers Out Total	\$1,529,017	\$1,843,000	\$1,750,000	\$1,750,000	\$1,505,000
STIF Uptown Fund					
Transfers In					
Tfr fr STIF Midtown	29,017	17,874	-	-	-
Tfr fr IDA Bonds Midtown/Uptown	-	5	-	-	-
Transfers In Total	\$29,017	\$17,879	\$0	\$0	\$0
Transfers Out					
Tfr to STIF Valentine	322,431	177,814	-	-	-
Transfers Out Total	\$322,431	\$177,814	\$0	\$0	\$0
STIF Valentine					
Transfers In					
Tfr Fr General Fund	-	137,961	315,000	315,000	350,900
Tfr fr Refunding Bond Fund	10	19	-	-	-
Tfr fr STIF Uptown	322,431	177,814	-	-	-
Transfers In Total	\$322,441	\$315,794	\$315,000	\$315,000	\$350,900



Consolidated Funds \$98.3 million



Fund	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
City Legal Expense	\$6,191,183	\$6,706,027	\$514,844	8.3%
Fleet Services	22,149,552	21,984,678	(164,874)	-0.7%
General Services	35,191,612	35,479,824	288,212	0.8%
Information Tech Reimb Serv	8,751,371	10,372,046	1,620,675	18.5%
Insurance Premium Reserve	2,999,790	2,578,203	(421,587)	-14.1%
Parks & Rec Reimbursable Fund	800,000	850,000	50,000	6.3%
PW Reimbursable Services Fund	7,863,103	7,258,387	(604,716)	-7.7%
Workers Compensation	12,117,171	13,055,692	938,521	7.7%
Grand Total	\$96,063,782	\$98,284,857	\$2,221,075	2.3%

Consolidated funds provide goods or services to departments on a cost reimbursement basis. A consolidated fund allows the City to take advantage of economies of scale, to avoid duplication of effort and to accurately identify costs of specific governmental services. Rates are set to recover the full cost of provision and are allocated to departmental operating budgets.

FY 2014-15 expenditures for consolidated funds are \$98.6 million and are projected to increase over the FY 2013-14 Adopted Budget by \$2.5 million or 2.6%. General Services and Fleet Services comprise over half of the consolidated funds' budgets. The majority of increase from FY 2013-14 occurs in the Information Technology fund, due to transfer of all enterprise software into the fund and in Workers Compensation.

Consolidated Funds \$98.3 million

	FY 2013-14 Budget	FY 2014-15 Submitted	Increase (Decrease)	% Change
Expenditures by Appropriation Unit				
Personal Services	\$16,827,696	\$16,059,393	(\$768,303)	-4.6%
Contractual Services	62,984,363	66,254,090	3,269,727	5.2%
Commodities	15,012,672	14,934,925	(77,747)	-0.5%
Capital Outlay	1,073,839	1,036,449	(37,390)	-3.5%
Capital Improvements	59,696	-	(59,696)	-100.0%
Debt Service	105,516	-	(105,516)	-100.0%
Grand Total	\$96,063,782	\$98,284,857	\$2,221,075	2.3%

Expenditures by Program				
Fleet Services	\$22,149,552	\$21,984,678	(\$164,874)	(0.7%)
Fleet - Fuel	7,946,449	8,006,402	59,953	0.8%
Fleet - Operations	14,203,103	13,978,276	(224,827)	(1.6%)
General Services	35,191,612	35,479,824	288,212	0.8%
Building Maintenance	77,489	-	(77,489)	(100.0%)
Century Towers Management	1,426,000	1,602,212	176,212	12.4%
City Architect	230,628	-	(230,628)	(100.0%)
Duplicating Services	764,109	754,395	(9,714)	(1.3%)
Fixed Plant Operations	59,696	-	(59,696)	(100.0%)
Mail and Storeroom Services	1,000,040	1,000,040	-	0.0%
Office Copier Reimb	585,801	585,801	-	0.0%
Reimb Facility Cabling	800,000	800,000	-	0.0%
Reimbursable Power and Light	27,500,000	27,500,000	-	0.0%
Security	2,747,849	3,237,376	489,527	17.8%
Information Tech Reimb Serv	8,751,371	10,372,046	1,620,675	18.5%
Backup Data Center Lease	105,516	-	(105,516)	(100.0%)
Customer Technology Support	63,903	-	(63,903)	(100.0%)
Reimbursable - Maintenance	2,878,815	4,360,064	1,481,249	51.5%
Reimbursable - Wireless	988,400	868,400	(120,000)	(12.1%)
Reimbursable Technology	4,714,737	5,143,582	428,845	9.1%
City Legal Expense	6,191,183	6,706,027	514,844	8.3%
Insurance Premium Reserve	2,999,790	2,578,203	(421,587)	(14.1%)
Parks & Rec Reimbursable Fund	800,000	850,000	50,000	6.3%
PW Reimbursable Services Fund	7,863,103	7,258,387	(604,716)	(7.7%)
Workers Compensation	12,117,171	13,055,692	938,521	7.7%
Grand Total	\$96,063,782	\$98,284,857	\$2,221,075	2.3%

Full-Time Equivalent Employees				
Administration and Finance	26.0	19.9	(6.1)	-23.5%
General Services	108.5	103.0	(5.5)	-5.1%
Public Works	52.9	55.9	3.0	5.7%
Grand Total	187.4	178.8	(8.6)	-4.6%

**Schedule XVII
CONSOLIDATED FUNDS
City Legal Expense
Comparison of Revenues, Expenditures
and Change in Fund Balance**

	<u>Actual FY 2011-12</u>	<u>Actual FY 2012-13</u>	<u>Budget FY 2013-14</u>	<u>Estimated FY 2013-14</u>	<u>Submitted FY 2014-15</u>
Beginning Fund Balance	\$1,511,800	\$0	\$108,040	\$0	(\$222,626)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(1,000,000)	1,000,000	-	-	-
Revenues					
All Other	5,177,448	4,587,177	6,177,893	6,177,893	6,706,027
Grand Total	\$5,177,448	\$4,587,177	\$6,177,893	\$6,177,893	\$6,706,027
Transfers In					
Tfr Fr General Fund	\$2,044,186	\$244,724	\$0	\$0	\$0
Tfr fr 2012B Spec Ob Taxable	-	100,000	-	-	-
Tfr Fr Capital Imp Fund	-	-	-	2,500,000	-
Grand Total	\$2,044,186	\$344,724	\$0	\$2,500,000	\$0
Expenditures by Category					
Operating Expenses	\$7,733,434	\$5,931,901	\$6,191,183	\$8,900,519	\$6,706,027
Personal Services	941,340	1,292,994	1,509,379	1,718,715	1,464,851
Contractual Services	6,787,106	4,609,436	4,666,804	7,166,804	5,226,176
Commodities	4,988	29,471	15,000	15,000	15,000
Grand Total	\$7,733,434	\$5,931,901	\$6,191,183	\$8,900,519	\$6,706,027
Ending Fund Balance	\$0	\$0	\$94,750	(\$222,626)	(\$222,626)

EXHIBIT: Expenditures by Program

Auto Liability Claims	\$281,343	\$303,131	\$700,000	\$550,000	\$325,000
City Wide Training	-	-	100,000	100,000	-
General Liability Claims	3,633,339	3,902,868	3,000,000	4,105,000	1,465,992
Legal Serv-Cumulative Claim	1,181,531	1,210,119	1,362,323	1,494,367	1,731,027
Litigation	-	351,191	528,860	606,152	-
Property Insurance Premiums	235,948	(27,408)	250,000	250,000	250,000
Public Off Liability Claims	2,401,273	192,000	250,000	150,000	200,000
Water General Liability Claims	-	-	-	975,000	1,887,939
Sewer General Liability Claims	-	-	-	670,000	846,069
Grand Total	\$7,733,434	\$5,931,901	\$6,191,183	\$8,900,519	\$6,706,027
Full-Time Equivalent Positions	16.3	23.2	25.0	25.0	18.9

Schedule XVII
CONSOLIDATED FUNDS
Engineering Services
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$294,704	\$341,186	\$2,162,574	\$351,939	\$351,939
<i>Reserve for Encumbrances</i>	-	-	-	506,180	-
<i>Prior Year Adjustments</i>	(957,790)	464,973	-	-	-
Revenues					
All Other	4,351,965	9,753	-	-	-
Grand Total	\$4,351,965	\$9,753	\$0	\$0	\$0
Expenditures by Category					
Operating Expenses	\$3,347,693	\$463,973	\$0	\$506,180	\$0
Personal Services	3,018,454	-	-	-	-
Contractual Services	275,535	463,973	-	506,180	-
Commodities	44,732	-	-	-	-
Capital Outlay	8,972	-	-	-	-
Grand Total	\$3,347,693	\$463,973	\$0	\$506,180	\$0
Ending Fund Balance	\$341,186	\$351,939	\$2,162,574	\$351,939	\$351,939

EXHIBIT: Expenditures by Program

Administration	\$869,146	\$0	\$0	\$0	\$0
Budget & Finance	147,435	-	-	-	-
Buildings Project Management	218,501	-	-	-	-
Construction Management	630,600	-	-	-	-
Contract Administration	557,149	-	-	-	-
E-Builder	-	463,973	-	506,180	-
Project Controls	167,188	-	-	-	-
Right Of Way	219,863	-	-	-	-
Transportation Project Management	537,811	-	-	-	-
Grand Total	\$3,347,693	\$463,973	\$0	\$506,180	\$0

Full-Time Equivalent Positions	39.0	-	-	-	-
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Schedule XVII
CONSOLIDATED FUNDS
Fleet Services
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$165,514	\$3,107,856	\$2,735,228	\$3,801,201	\$4,341,249
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	2,205,477	53,855	-	-	-
Revenues					
Grants	\$0	\$216,251	\$0	\$355,741	\$0
Interest and Rental Income	3,391,143	28,235	3,100,000	3,740,000	-
All Other	18,945,965	19,121,670	19,013,280	19,013,280	21,984,678
Grand Total	\$22,337,108	\$19,366,156	\$22,113,280	\$23,109,021	\$21,984,678
Expenditures by Category					
Operating Expenses	\$21,600,243	\$18,726,666	\$22,149,552	\$22,568,973	\$21,984,678
Personal Services	5,214,405	5,460,506	5,755,184	5,673,273	5,954,115
Contractual Services	2,120,981	1,545,210	2,593,655	2,755,987	2,245,693
Commodities	11,108,316	11,466,814	13,747,559	13,747,559	13,731,716
Capital Outlay	3,156,541	254,136	53,154	392,154	53,154
Grand Total	\$21,600,243	\$18,726,666	\$22,149,552	\$22,568,973	\$21,984,678
Ending Fund Balance	\$3,107,856	\$3,801,201	\$2,698,956	\$4,341,249	\$4,341,249

EXHIBIT: Expenditures by Program

Fleet - Operations	\$11,538,557	\$11,490,025	\$14,203,103	\$14,183,870	\$13,978,276
Fleet - Fuel	6,245,402	6,366,896	7,946,449	8,060,103	8,006,402
Departmental Fleet Upgrade	3,250,099	-	-	-	-
Fleet Management	665,185	653,477	-	-	-
MARC Fuel Operated Htrs	-	16,251	-	-	-
MO S&T Elec. Veh	(99,000)	200,000	-	325,000	-
Police Facilities	-	17	-	-	-
Grand Total	\$21,600,243	\$18,726,666	\$22,149,552	\$22,568,973	\$21,984,678

Full-Time Equivalent Positions	81.0	81.0	81.0	81.0	81.0
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Schedule XVII
CONSOLIDATED FUNDS
General Services
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$119,436)	(\$120,161)	\$106,225	(\$381,330)	(\$544,536)
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	13,304	11,533	-	-	-
Revenues					
Service Charges	\$150	\$210	\$0	\$0	\$0
All Other	26,702,133	29,484,100	34,955,697	34,955,697	35,479,824
Grand Total	\$26,702,283	\$29,484,310	\$34,955,697	\$34,955,697	\$35,479,824
Expenditures by Category					
Operating Expenses	\$26,662,496	\$29,757,012	\$35,131,916	\$35,118,903	\$35,479,824
Personal Services	941,987	739,066	626,466	637,710	332,560
Contractual Services	25,672,574	28,367,970	34,374,989	34,349,232	35,016,803
Commodities	47,529	601,364	30,011	31,511	30,011
Capital Outlay	406	48,612	100,450	100,450	100,450
Capital Improvements	53,816	-	59,696	-	-
Grand Total	\$26,716,312	\$29,757,012	\$35,191,612	\$35,118,903	\$35,479,824
Ending Fund Balance	(\$120,161)	(\$381,330)	(\$129,690)	(\$544,536)	(\$544,536)

EXHIBIT: Expenditures by Program

Building Maintenance	\$0	\$0	\$77,489	\$45,111	\$0
Century Towers Management	1,390,091	1,437,713	1,426,000	1,641,282	1,602,212
City Architect	-	-	230,628	230,628	-
Duplicating Services	559,128	641,705	764,109	764,109	754,395
Employee Safety	146,801	118,057	-	66,654	-
Fixed Plant Operations	53,816	-	59,696	-	-
Fleet - Fuel	-	241,806	-	-	-
Fleet - Operations	-	954,068	-	-	-
Mail and Storeroom Services	815,107	761,503	1,000,040	1,000,040	1,000,040
Office Copier Reimb	447,510	520,942	585,801	585,801	585,801
Reimb Facility Cabling	32,782	-	800,000	584,718	800,000
Reimbursable Power and Light	20,232,699	22,197,909	27,500,000	27,459,696	27,500,000
Reimbursement - Wireless	-	229,254	-	-	-
Security	3,038,378	2,654,055	2,747,849	2,740,864	3,237,376
Grand Total	\$26,716,312	\$29,757,012	\$35,191,612	\$35,118,903	\$35,479,824
Full-Time Equivalent Positions	20.0	16.0	17.0	17.0	11.0

Schedule XVII
CONSOLIDATED FUNDS
Information Tech Reimb Serv
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	(\$55,138)	\$16,114	\$903,611	\$503,936	\$393,431
<i>Reserve for Encumbrances</i>	-	-	-	834,586	-
<i>Prior Year Adjustments</i>	367,327	598,834	-	-	-
Revenues					
Interest and Rental Income	\$13,556	\$0	\$0	\$0	\$0
All Other	8,722,481	8,953,396	8,721,479	8,721,479	10,372,046
Grand Total	\$8,736,037	\$8,953,396	\$8,721,479	\$8,721,479	\$10,372,046

Expenditures by Category					
Operating Expenses	\$8,559,481	\$8,592,565	\$8,645,855	\$9,561,054	\$10,372,046
Personal Services	1,005,260	1,030,147	1,102,587	1,102,440	1,184,410
Contractual Services	6,630,532	6,536,731	6,653,747	7,566,558	8,298,115
Commodities	11,614	10,375	14,521	14,521	14,521
Capital Outlay	912,075	1,015,312	875,000	877,535	875,000
Debt Service	472,631	471,843	105,516	105,516	-
Grand Total	\$9,032,112	\$9,064,408	\$8,751,371	\$9,666,570	\$10,372,046

Ending Fund Balance	\$16,114	\$503,936	\$873,719	\$393,431	\$393,431
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EXHIBIT: Expenditures by Program

Backup Data Center Lease	\$472,631	\$471,843	\$105,516	\$105,516	\$0
Customer Technology Support	-	-	63,903	63,903	-
Network Management	6,053,364	4,604,472	-	21,616	-
Reimbursable - Maintenance	-	-	2,878,815	2,959,575	4,360,064
Reimbursable - Wireless	-	-	988,400	988,400	868,400
Reimbursable Technology	-	186,448	4,714,737	4,714,590	5,143,582
Reimbursement - Maintenance	1,454,228	2,882,326	-	812,970	-
Reimbursement - Wireless	1,051,889	919,319	-	-	-
Grand Total	\$9,032,112	\$9,064,408	\$8,751,371	\$9,666,570	\$10,372,046

Full-Time Equivalent Positions	11.0	10.0	10.5	10.5	10.0
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Schedule XVII
CONSOLIDATED FUNDS
Insurance Premium Reserve
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$542,021	\$605,772	\$1,047,302	\$684,195	\$819,025
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	-	-	-	-	-
Revenues					
All Other	\$2,527,462	\$2,549,248	\$2,999,290	\$2,999,290	\$2,579,673
Grand Total	\$2,527,462	\$2,549,248	\$2,999,290	\$2,999,290	\$2,579,673
Expenditures by Category					
Operating Expenses	\$2,463,711	\$2,470,825	\$2,999,790	\$2,864,460	\$2,578,203
Personal Services	94,254	185,784	286,129	150,799	91,530
Contractual Services	2,369,457	2,285,041	2,713,661	2,713,661	2,486,673
Grand Total	\$2,463,711	\$2,470,825	\$2,999,790	\$2,864,460	\$2,578,203
Ending Fund Balance	\$605,772	\$684,195	\$1,046,802	\$819,025	\$820,495

EXHIBIT: Expenditures by Program

Misc Insurance Premiums	\$391,138	\$451,000	\$451,000	\$451,000	\$459,700
Property Insurance Premiums	1,483,333	1,499,732	1,500,000	1,500,000	1,600,000
Risk Management	172,496	166,988	357,260	221,930	162,973
Unemployment Compensation	416,744	353,105	691,530	691,530	355,530
Grand Total	\$2,463,711	\$2,470,825	\$2,999,790	\$2,864,460	\$2,578,203

Full-Time Equivalent Positions	1.0	1.0	1.0	1.0	1.0
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Schedule XVII
CONSOLIDATED FUNDS
Parks & Rec Reimbursable Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$680	\$812	\$1,218,794	\$2,659	\$2,659
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(1,754)	1,755	-	-	-
Revenues					
All Other	\$651,013	\$624,762	\$800,000	\$800,000	\$850,000
Grand Total	\$651,013	\$624,762	\$800,000	\$800,000	\$850,000
Expenditures by Category					
Operating Expenses	\$649,127	\$624,670	\$800,000	\$800,000	\$850,000
Contractual Services	95,360	127,615	175,000	175,000	225,000
Commodities	553,767	497,055	625,000	625,000	625,000
Grand Total	\$649,127	\$624,670	\$800,000	\$800,000	\$850,000
Ending Fund Balance	\$812	\$2,659	\$1,218,794	\$2,659	\$2,659

EXHIBIT: Expenditures by Program

Stores Purchases	649,127	624,670	800,000	800,000	850,000
Grand Total	\$649,127	\$624,670	\$800,000	\$800,000	\$850,000
Full-Time Equivalent Positions	17.0	17.0	14.0	14.0	-

Schedule XVII
CONSOLIDATED FUNDS
Public Works Reimbursable Services Fund
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$1,169	(\$3,385)	\$287,142	(\$206,408)	\$1,553,667
<i>Reserve for Encumbrances</i>	-	-	-	203,565	-
<i>Prior Year Adjustments</i>	-	(203,565)	-	-	-
Revenues					
All Other	\$3,073,846	\$6,322,998	\$7,863,103	\$9,208,944	\$7,258,387
Grand Total	\$3,073,846	\$6,322,998	\$7,863,103	\$9,208,944	\$7,258,387
Expenditures by Category					
Operating Expenses	\$3,078,400	\$6,322,456	\$7,863,103	\$7,652,185	\$7,258,387
Personal Services	2,307,289	4,693,924	6,520,518	4,756,623	6,078,209
Contractual Services	685,237	1,518,975	720,105	2,273,713	656,992
Commodities	85,874	109,557	577,245	570,769	515,341
Capital Outlay	-	-	45,235	51,080	7,845
Capital Improvements	-	-	-	249	-
Grand Total	\$3,078,400	\$6,322,456	\$7,863,103	\$7,652,434	\$7,258,387
Ending Fund Balance	(\$3,385)	(\$206,408)	\$287,142	\$1,553,667	\$1,553,667

EXHIBIT: Expenditures by Program

Capital Inspections	\$0	\$539,622	\$622,598	\$592,381	\$692,884
Capital Project Administration	-	714,354	1,319,518	738,645	640,521
Major Capital Project Management	-	799,724	326,897	687,684	829,767
Materials Lab	776,564	652,242	933,235	718,723	810,862
Neighborhood Project Design & Plan	-	386,787	808,504	634,588	577,480
Public Inspections	1,347,557	1,302,589	1,457,661	1,499,413	1,484,280
Reimb Serv-Water Cut Repairs	-	-	505,693	355,693	500,000
Reimbursable Services	683,670	1,033,046	1,050,000	1,799,406	1,050,000
Reimbursable Surveying	270,609	278,493	331,995	323,737	207,017
Right Of Way	-	466,320	507,002	301,915	465,576
Roadways NC6	-	-	-	249	-
Architectural Services	-	149,279	-	-	-
Grand Total	\$3,078,400	\$6,322,456	\$7,863,103	\$7,652,434	\$7,258,387

Full-Time Equivalent Positions	30.9	61.6	52.9	52.9	50.9
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Schedule XVII
CONSOLIDATED FUNDS
Workers Compensation
Comparison of Revenues, Expenditures
and Change in Fund Balance

	<u>Actual</u> <u>FY 2011-12</u>	<u>Actual</u> <u>FY 2012-13</u>	<u>Budget</u> <u>FY 2013-14</u>	<u>Estimated</u> <u>FY 2013-14</u>	<u>Submitted</u> <u>FY 2014-15</u>
Beginning Fund Balance	\$2,084,563	\$39,281	(\$15,980)	\$25,065	\$1,238,116
<i>Reserve for Encumbrances</i>	-	-	-	-	-
<i>Prior Year Adjustments</i>	(3,161,058)	701,934	-	-	-
Revenues					
Interest and Rental Income	\$4,371	\$14,838	\$0	\$0	\$0
All Other	12,377,964	11,140,436	13,343,541	13,343,541	13,055,692
Grand Total	\$12,382,335	\$11,155,274	\$13,343,541	\$13,343,541	\$13,055,692
Expenditures by Category					
Operating Expenses	\$11,266,559	\$11,871,424	\$12,117,171	\$12,130,490	\$13,055,692
Personal Services	627,678	652,489	1,027,433	1,015,687	953,718
Contractual Services	10,636,410	11,208,666	11,086,402	11,110,467	12,098,638
Commodities	2,471	10,269	3,336	4,336	3,336
Grand Total	\$11,266,559	\$11,871,424	\$12,117,171	\$12,130,490	\$13,055,692
Ending Fund Balance	\$39,281	\$25,065	\$1,210,390	\$1,238,116	\$1,238,116

EXHIBIT: Expenditures by Program

Employee Safety	\$0	\$26,903	\$1,278,626	\$1,282,304	\$1,985,189
Legal Serv-Cumulative Claim	173,322	222,124	264,977	253,121	353,131
Risk Management	88,208	74,069	1,111	-	-
Risk Mgmt - Workers Comp	807,575	705,432	2,457	-	-
Workers Comp Payments	6,264,198	6,255,471	6,350,000	6,350,000	6,100,372
Workmens Compensation Claims	2,213,674	2,225,719	2,220,000	2,245,065	2,217,000
Workmen's Compensation Claims	1,719,582	2,361,706	2,000,000	2,000,000	2,400,000
Grand Total	\$11,266,559	\$11,871,424	\$12,117,171	\$12,130,490	\$13,055,692

Full-Time Equivalent Positions	9.0	11.0	10.0	10.0	6.0
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