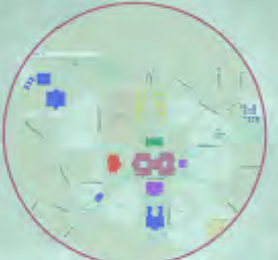


**Administrative Service Center**



- C-Culinary Arts and Related Sciences
- C-Travel and Tourism
- C-Cosmetology
- C-Hospitality

**Valle Verde Campus**



- C-Advanced Technology
- C-Automotive Technology
- C-Architecture, Design and Drafting
- C-Fire Technology
- C-Electrical Technology
- C-Electrical Technology
- C-Machining
- C-HVAC
- A-Dance
- A-Theater
- S-Kinesiology
- S-Anthropology
- H-Pharmacy Technology

**Northwest Campus**



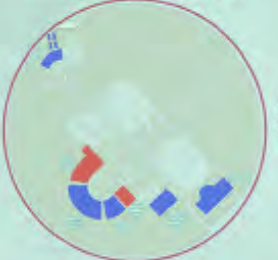
- C-Court Reporting
- A-Theater

**Transmountain Campus**



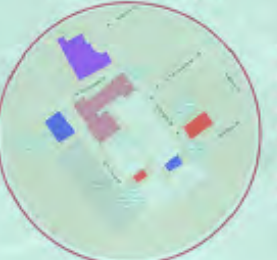
- C-Fashion Technology
- C-Interior Design Technology
- S-Kinesiology

**Mission del Paso Campus**



- C-Emergency Medical Services
- C-Allied Community Health

**Rio Grande Campus**



- H-Dental
- H-Medical
- H-Nursing
- H-Physical Therapy
- H-Radiation
- H-Surgical Technology
- H-Health Information Technology
- H-Pharmacy Technology
- H-Medical Assisting Technology

**Career Training Center**



**Public Transportation**

- DOSSIGN
- SOUTH CENTRAL
- EXETER
- MISSION VALLEY
- WESTSIDE
- SOUTH CENTRAL
- ACORNBLAKE
- FRYBEE
- MISSION VALLEY
- BUS TERMINAL
- BUS STOP

**Program by Campus**

- Career and Technical
- Art
- Science
- Health

**Building Use**

- Academic
- Academic Support
- Auxiliary
- Residence Life
- Recreation/Arts
- Mixed-use

Northwest Campus  
1,204

Transmountain Campus  
4,732

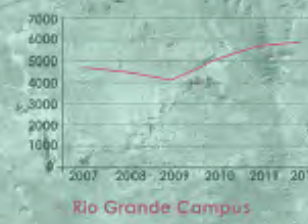
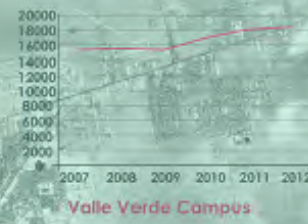
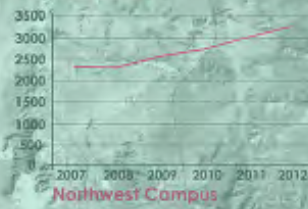
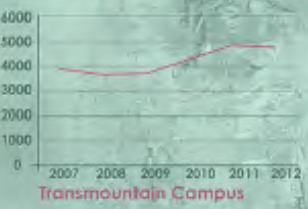
Ft. Bliss Campus

Rio Grande Campus  
5,885

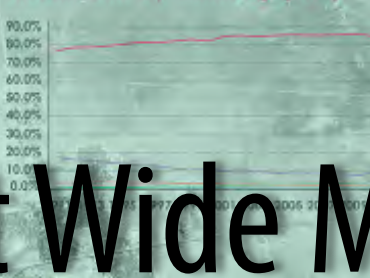
Administrative Service Center  
332

Mission del Paso Campus  
18,474

**Enrollment for EPCC Student by Site (Fall)**



**Enrollment by Ethnicity (Fall)**



**Enrollment by Gender (Fall)**



**Enrollment for ALL EPCC Student (Fall)**



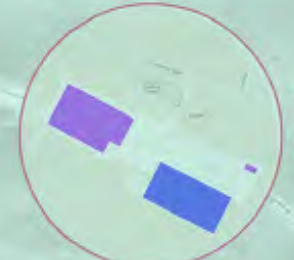
# District Wide Master Plan & Ft. Bliss Campus Design

DISCOVERY VISIT SUMMARY

May 9, 2014

\*Note: Unduplicated enrollment indicates once, even if the site attends more than one program.

Administrative Service Center



- C-Culinary Arts and Related Sciences
- C-Travel and Tourism
- C-Cosmetology
- C-Hospitality

Valle Verde Campus



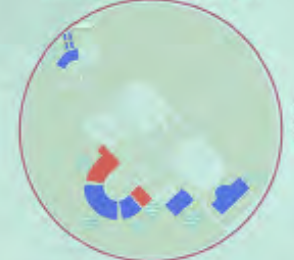
- C-Advanced Technology
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- C-Fire Technology
- C-Electrical Technology
- C-Electrical Technology
- C-Machining
- C-HVAC
- A-Dance
- A-Theater
- S-Kinesiology
- S-Anthropology
- H-Pharmacy Technology

Northwest Campus



- C-Court Reporting
- A-Theater

Mission del Paso Campus



- C-Emergency Medical Services
- C-Allied Community Health

Transmountain Campus



- C-Computer Technology
- C-Computer Technology
- S-Resolutions

Rio Grande Campus



- H-Dental
- H-Medical
- H-Nursing
- H-Physical Therapy
- H-Radiation
- H-Surgical Technology
- H-Health Information Technology
- H-Pharmacy Technology
- H-Medical Assisting Technology



Public Transportation

- GREENWAY
- SOUTH CENTRAL
- EXPRESS
- MISSION MARKET
- WESTSIDE
- SOUTH CENTRAL
- NORTHWEST
- FRONTIER TOWNE
- BUS TERMINAL (BUSMART CENTER)

Program by Campus

- C-Career and Technical
- A-Art
- S-Science
- H-Health

Building Use

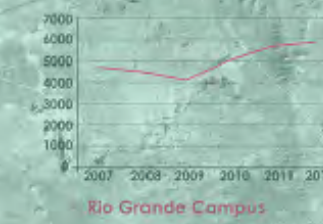
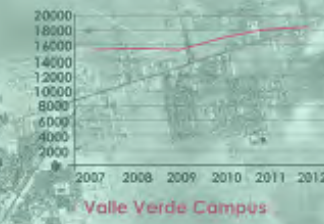
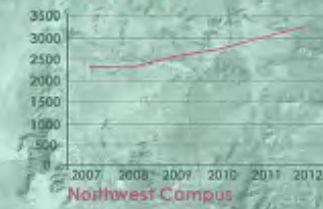
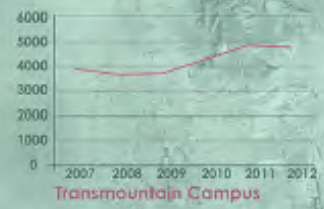
- Academic
- Academic Support
- Auxiliary
- Residence Life
- Recreation/Arbiters
- Mixed-use

# 1 Review + Debrief

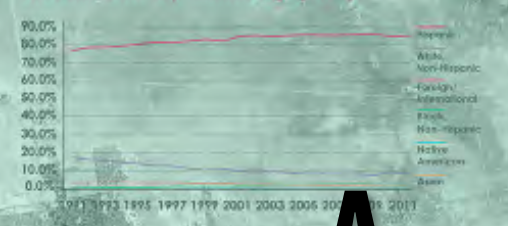
# 2 Strategic Principle Development

# 3 Master Plan Schedule

Enrollment for EPCC Student by Site (Fall)



Enrollment by Ethnicity (Fall)



Enrollment by Gender (Fall)



# Agenda

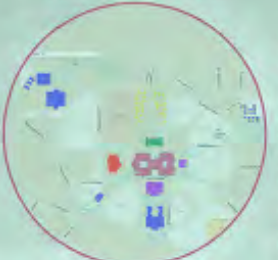
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**Northwest Campus**



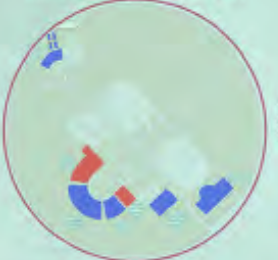
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- A-Theater

**Transmountain Campus**



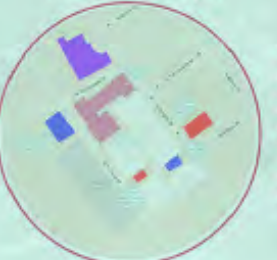
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**Mission del Paso Campus**



- C-Emergency Medical Services
- C-Allied Community Health

**Rio Grande Campus**



- H-Dental
- H-Medical
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- H-Physical Therapy
- H-Radiation
- H-Surgical Technology
- H-Health Information Technology
- H-Pharmacy Technology
- H-Medical Assisting Technology

**Career Training Center**



**Public Transportation**

- GREENWAY
- SOUTH CENTRAL
- EXPOSURE
- MISSION MARKET
- WESTSIDE
- NORTH CENTRAL
- NORTHWEST
- FRYBITE TOWNE
- BUS TERMINAL (MEXICAN CENTER)

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Northwest Campus  
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Transmountain Campus  
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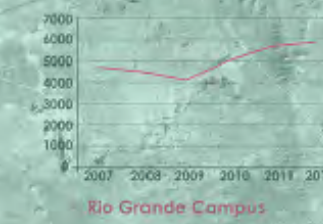
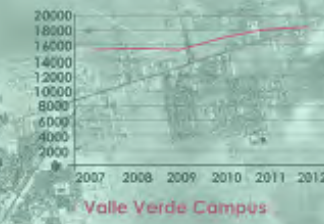
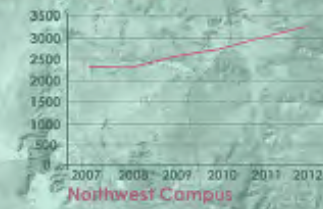
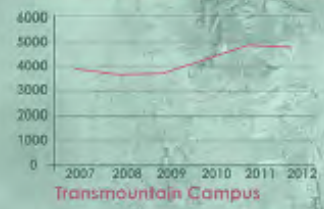
Valle Verde Campus

Administrative Service Center  
332

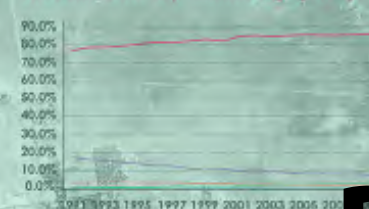
Mission del Paso Campus  
18,474

Rio Grande Campus  
5,885

**Enrollment for EPCC Student by Site (Fall)**



**Enrollment by Ethnicity (Fall)**



**Enrollment by Gender (Fall)**



# 1 | Review + Debrief

\*Note: Unduplicated enrollment indicates that each student is counted only once, even if he/she attends more than one semester in an academic year.

# It's been a busy 2 days!

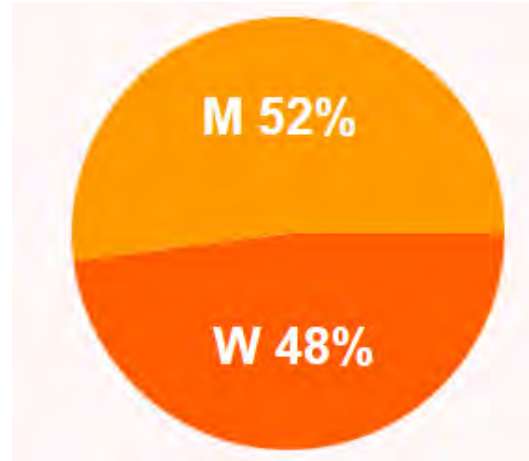
- **13 Total Meetings**
  - **Advisory committees at each campus**
  - **6 open houses (one on each campus)**
  - **2 community meetings**
  - **Fort Bliss advisory committee**
- **+/-500 Open House Visitors**
- **1,500 Cookies**
- **Countless glasses of Lemonade**
- **150 Subway sandwiches**
- **450 bags of popcorn**
- **1 Garrison Commander**
- **and**
- **1 mariachi band**

WEDNESDAY 05.07.14				
7:00 - 8:00am	Travel to Northwest Campus	6701 South Desert Road	--	SGJJR, Mijares-Mora, FP&C
8:00 - 9:00am	Northwest Campus - Campus Advisory Meeting	NW Campus, Library L114	Northwest Campus Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
9:00 - 10:00am	Northwest Campus - Open House	NW Campus, Dean's Lobby	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
10:00 - 11:00am	Travel to Transmountain Campus	9570 Gateway Boulevard North	--	SGJJR, Mijares-Mora, FP&C
11:00 - 12:00pm	Transmountain Campus - Campus Advisory Meeting	TM Campus, Room 1005	Transmountain Campus Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
12:00 - 1:00pm	Transmountain Campus - Open House	TM Campus, Foyer	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
1:00 - 1:30pm	Lunch	TM Campus	--	SGJJR, Mijares-Mora, FP&C
1:30 - 2:30pm	Travel to Rio Grande Campus	100 West Rio Grande Avenue	--	SGJJR, Mijares-Mora, FP&C
2:30 - 3:30pm	Rio Grande Campus - Campus Advisory Meeting	RG Campus, Room A119-A121	Rio Grande Campus Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
3:30 - 4:30pm	Rio Grande Campus - Open House	RG Campus, Cafeteria	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
4:30 - 6:00pm	Travel to Admin. Services Center	9050 Viscount Boulevard	--	SGJJR, Mijares-Mora, FP&C
6:00 - 7:00pm	Community Open House	ASC, Board Room	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
7:30pm -	Dinner	Location - TBD	--	SGJJR, Mijares-Mora, FP&C
THURSDAY 05.08.14				
8:00 - 9:00am	Travel to Fort Bliss	1741 Marshall Road	--	SGJJR, Mijares-Mora, FP&C
9:00 - 10:00am	Fort Bliss - Advisory Committee Meeting	Fort Bliss, Garrison Commander's Office	Fort Bliss Advisory Comm. Members, Dr. Roberts, Ruben Gallardo	SGJJR, Mijares-Mora, FP&C
10:00 - 11:00am	Travel to Valle Verde Campus	919 Hunter	--	SGJJR, Mijares-Mora, FP&C
11:00 - 12:00pm	Valle Verde Campus - Campus Advisory Meeting	VV Campus, Room B240	Valle Verde Campus Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
12:00 - 1:00pm	Valle Verde Campus - Open House	VV Campus, Cafeteria Annex	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
1:00 - 1:30pm	Lunch	VV Campus	--	SGJJR, Mijares-Mora, FP&C
1:30 - 2:30pm	Travel to Mission del Paso Campus	10700 Gateway East	--	SGJJR, Mijares-Mora, FP&C
2:30 - 3:30pm	Mission del Paso - Campus Advisory Meeting	MdP Campus, Room A134 Lunchroom	Mission del Paso Campus Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
3:30 - 4:30pm	Mission del Paso - Open House	MdP Campus, Cafeteria	All Constituents Welcome	SGJJR, Mijares-Mora, FP&C
4:30 - 5:30pm	Travel to Admin. Services Center	9050 Viscount Boulevard	--	SGJJR, Mijares-Mora, FP&C
5:30 - 6:30pm	Community Advisory Meeting	ASC, Board Room	Community Advisory Committee Members	SGJJR, Mijares-Mora, FP&C
7:00pm -	Dinner	Location - TBD	--	SGJJR, Mijares-Mora, FP&C

**LET YOUR VOICE BE HEARD!**



Average Age **36.2**

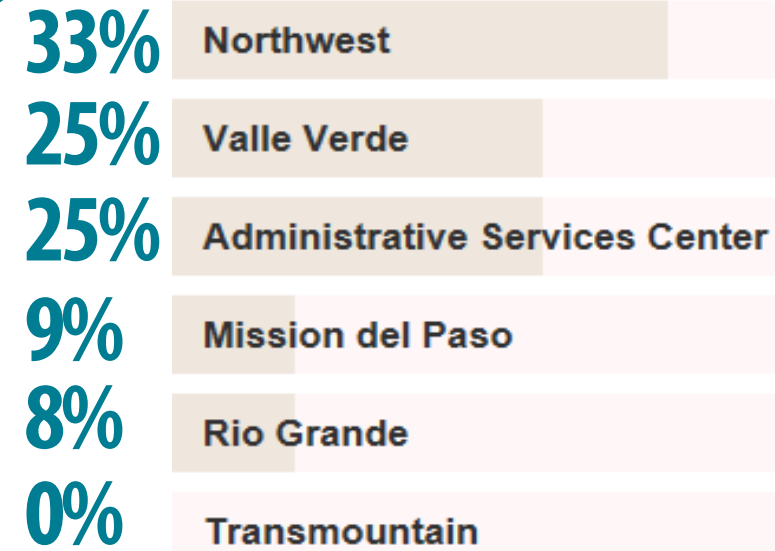


Total Visitors.

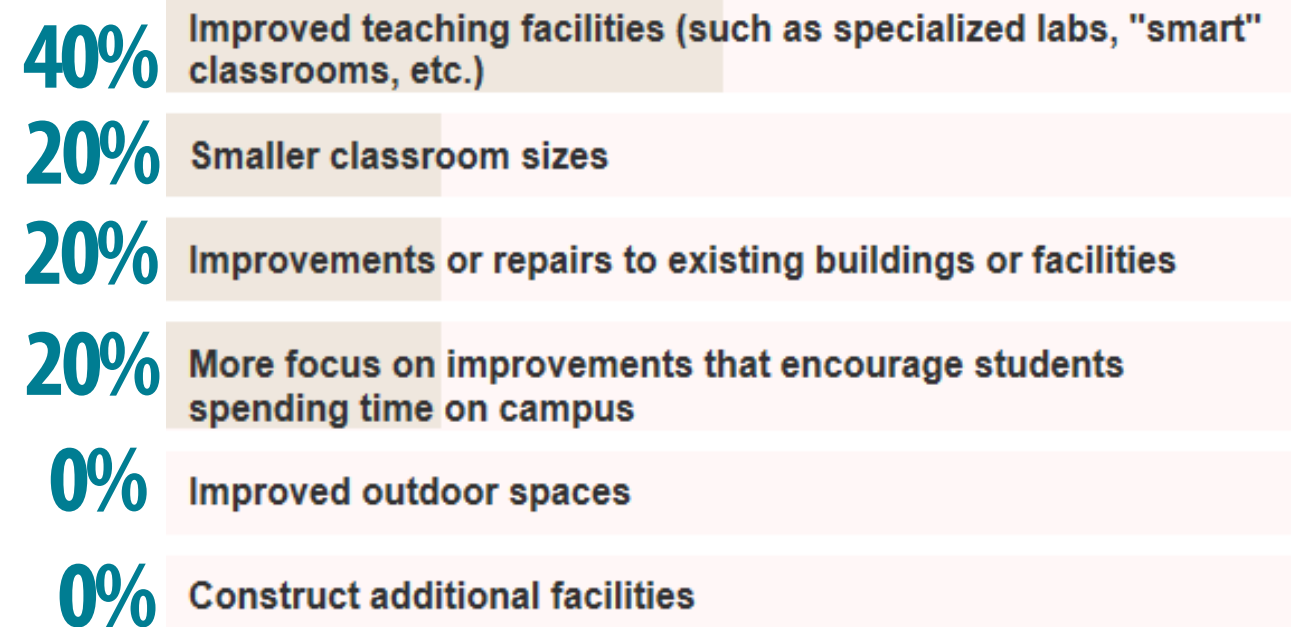
Unique Visitors



Page Views



**Help us prioritize. What "facilities" improvement do you think the school should tackle first?**

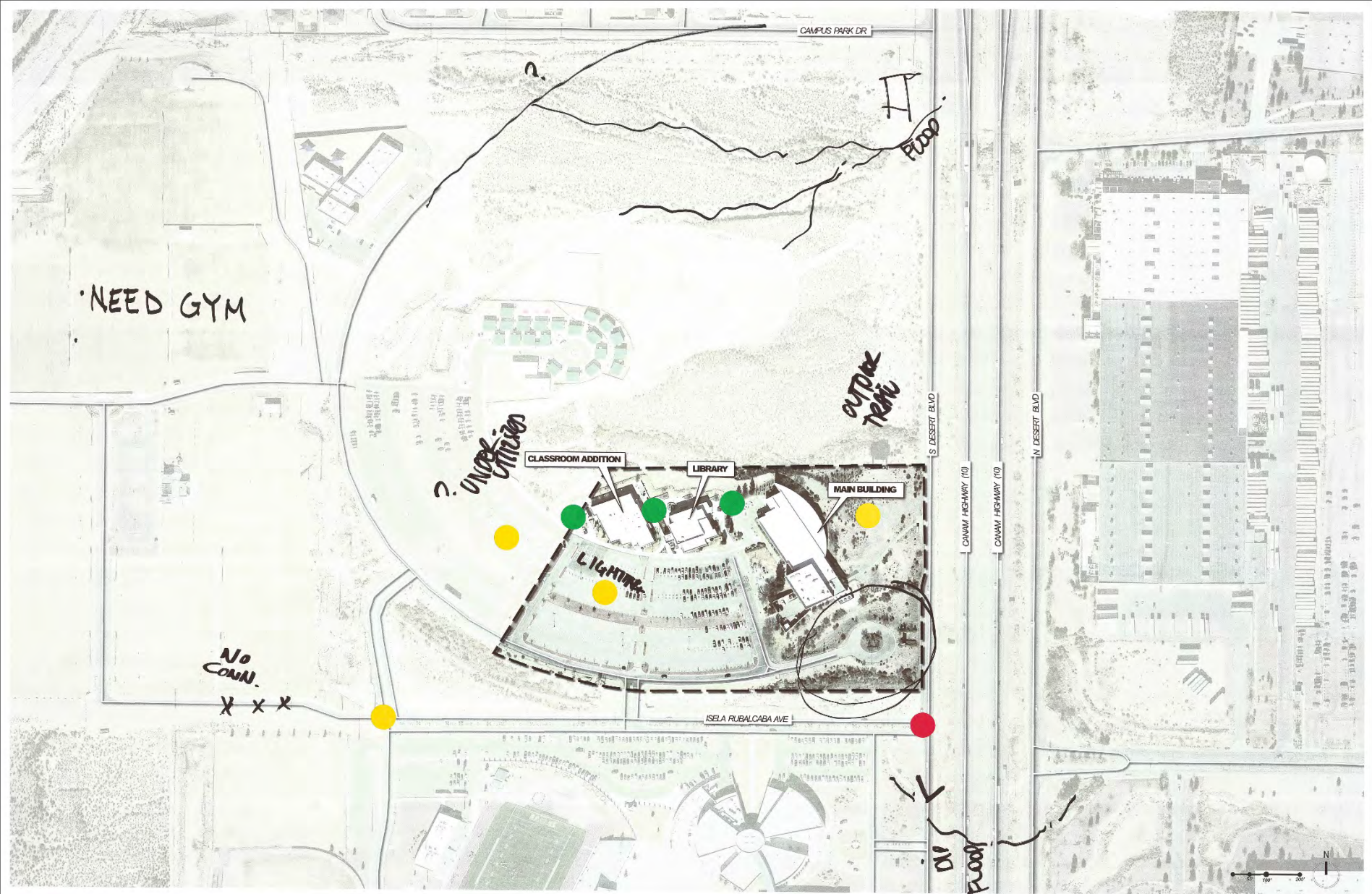


# Northwest Campus



# Northwest Campus

- **Preserve**  
*campus assets that should be preserved*
  
- **Enhance**  
*areas of campus could use improvement*
  
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*

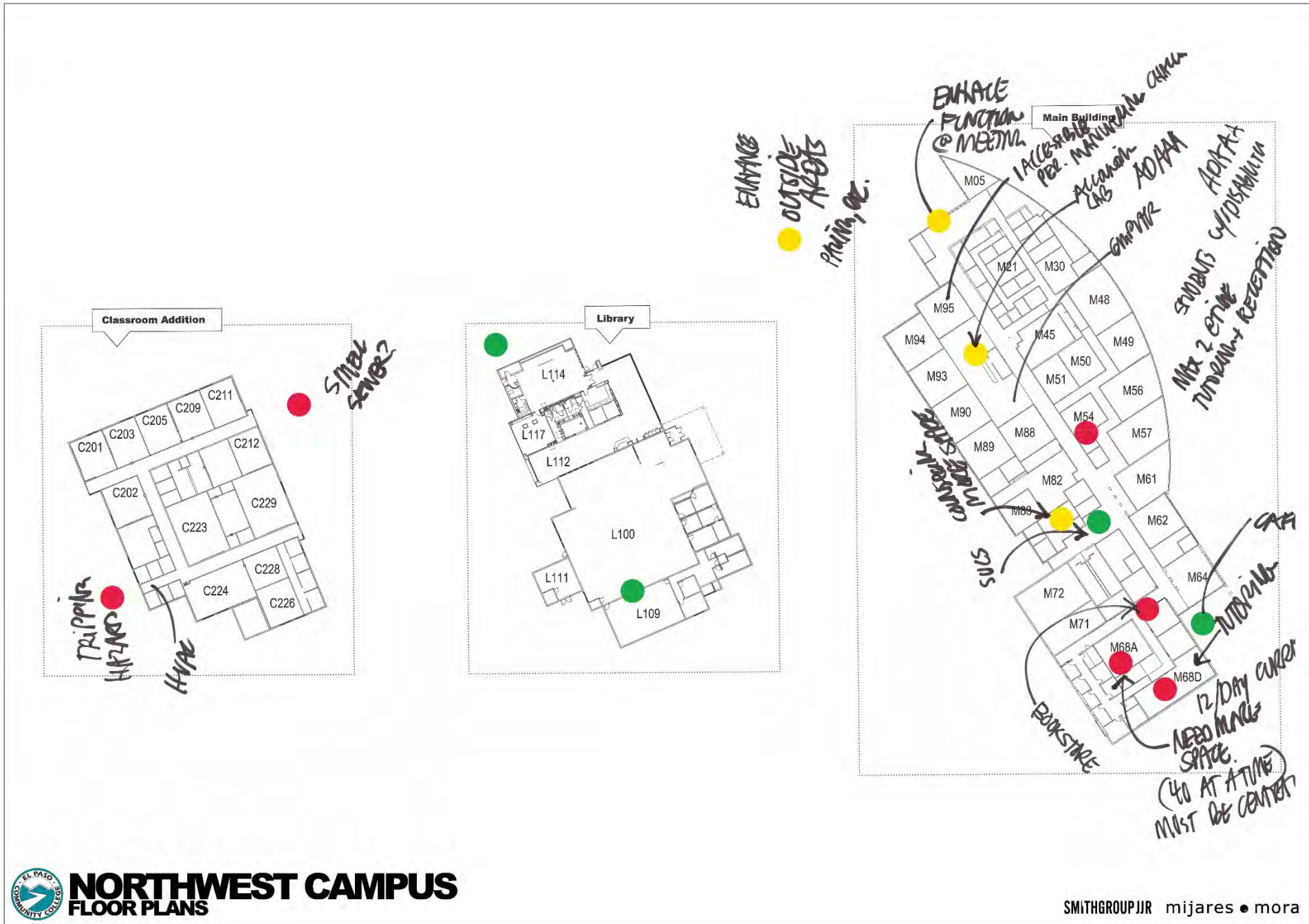


**NORTHWEST CAMPUS**  
 CAMPUS MAP

SMITHGROUPJJR mijares • mora

# Northwest Campus

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
*areas of campus could use improvement*
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*





# Northwest Campus

---

## **This Master Plan will be successful if...**

- **It is visionary not reactionary**
- **It is flexible to future academic change**

## **What defines the unique culture of the Northwest Campus?**

- **Open and welcoming to our unique community**
- **Students and student success are the #1 priority of the campus**

## **How can we better foster student success on this campus?**

- **Enhance the campus experience to keep students on campus after class**
- **Facilitate learning outside of classroom**
- **Create student commons/gathering spaces and group study spaces**
- **Enhance technology**
- **Increase lab and classroom space**
- **Increase staff/faculty**
- **Enhance outdoor space and a create a walking trail**

# Transmountain Campus



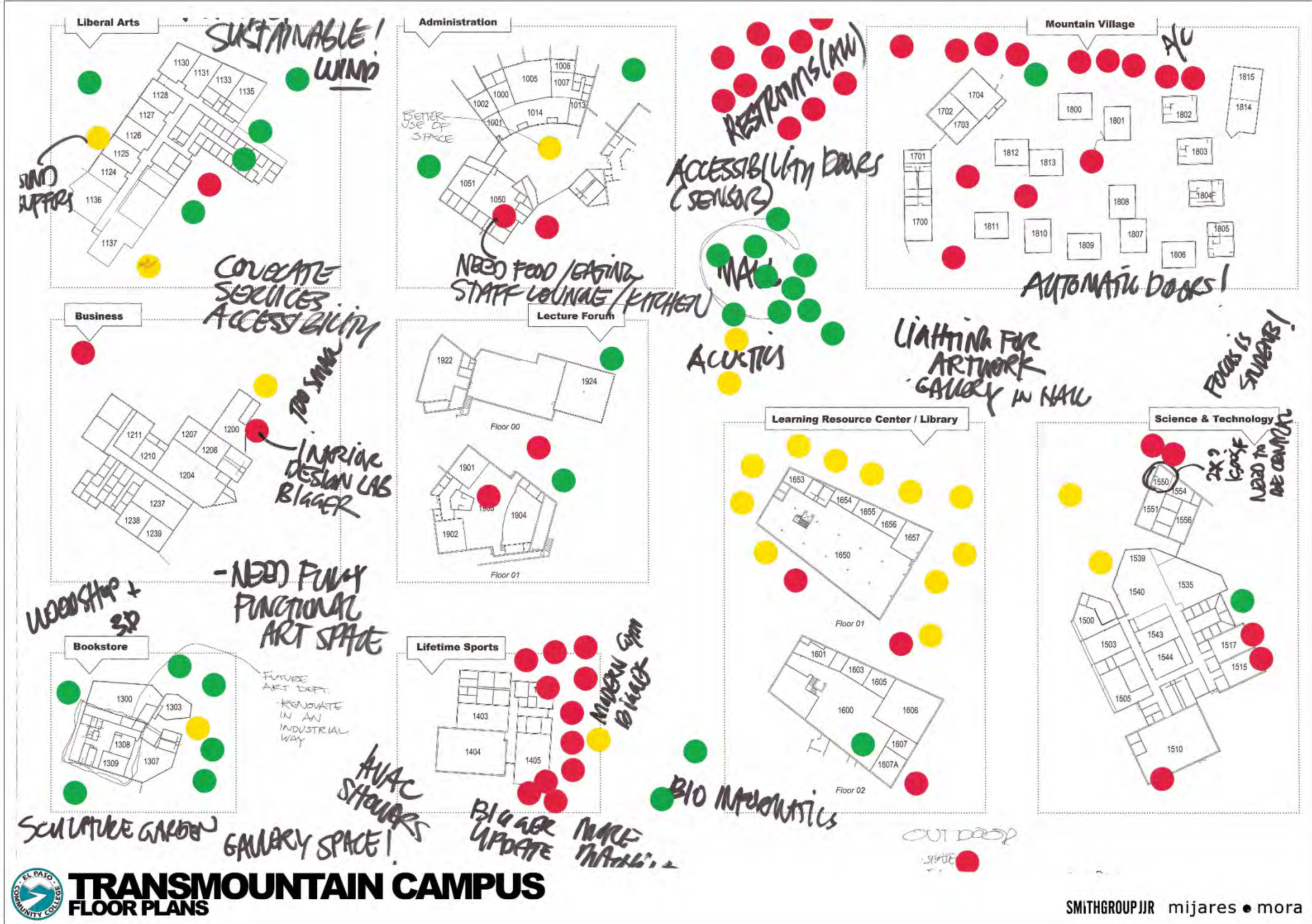
# Transmountain Campus

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
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- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*



# Transmountain Campus

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
*areas of campus could use improvement*
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*



# Transmountain Campus

---

## **This Master Plan will be successful if...**

- **It is functional and inspirational**
- **Addresses the accessibility needs of the student population**
- **Embraces a strong veteran population**

## **What defines the unique culture of Transmountain Campus?**

- **The People. Like a Family! Small town feel.**
- **A neighborhood of collegiality, cluster by discipline – one on one interface between student and faculty**
- **Have a fantastic library and resources**
- **Identity – Linked to the Franklin Mountains**

## **How can we better foster student success on this campus?**

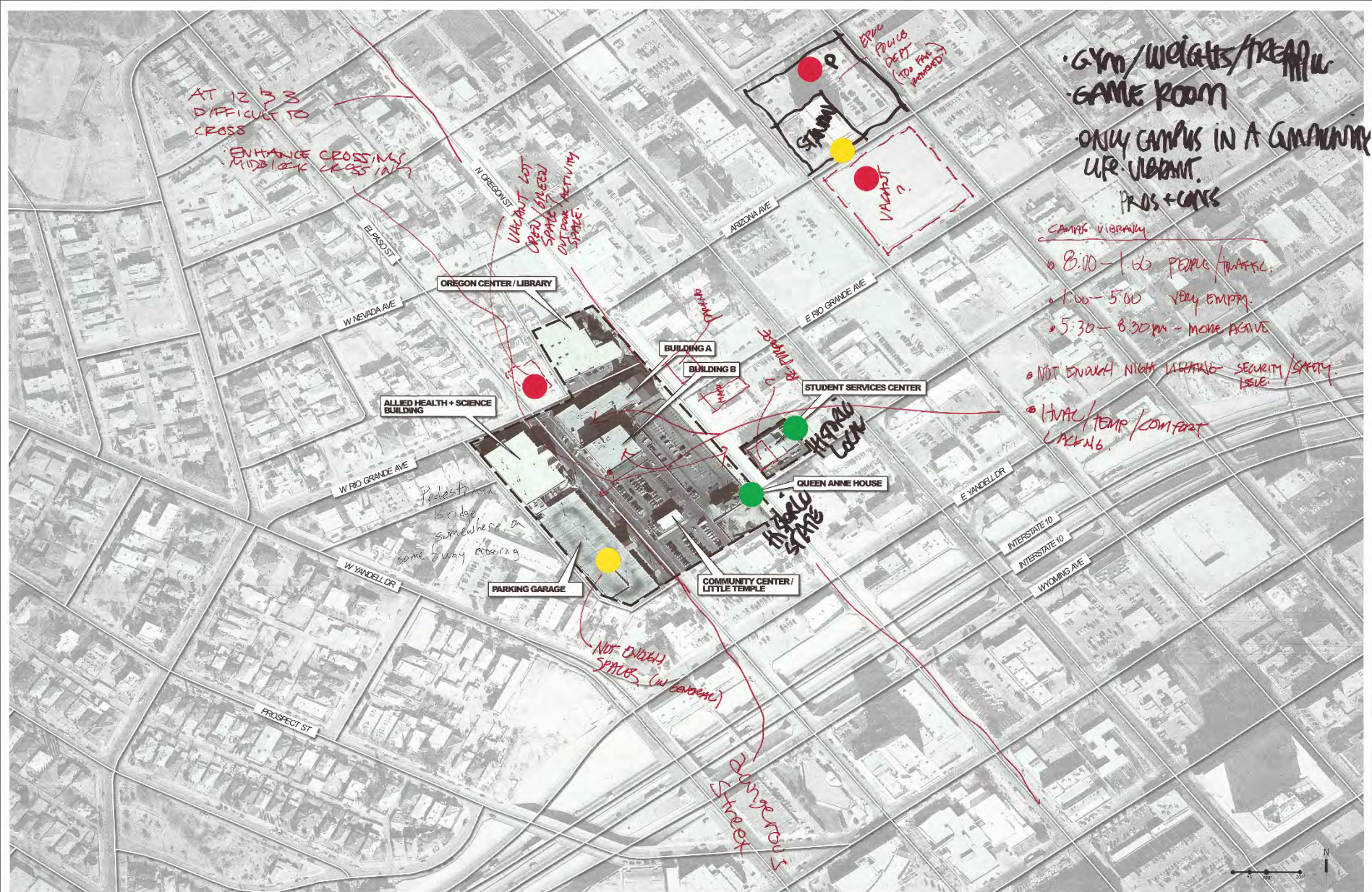
- **Grow the Arts – New Theatre?**
- **MORE SHADE!!! – Enhance the college experience, create outdoor student spaces and paths around the campus**
- **Embrace technology (better WiFi, access to, new equipment)**
- **More family bathrooms**

# Rio Grande Campus



# Rio Grande Campus

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
*areas of campus could use improvement*
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*

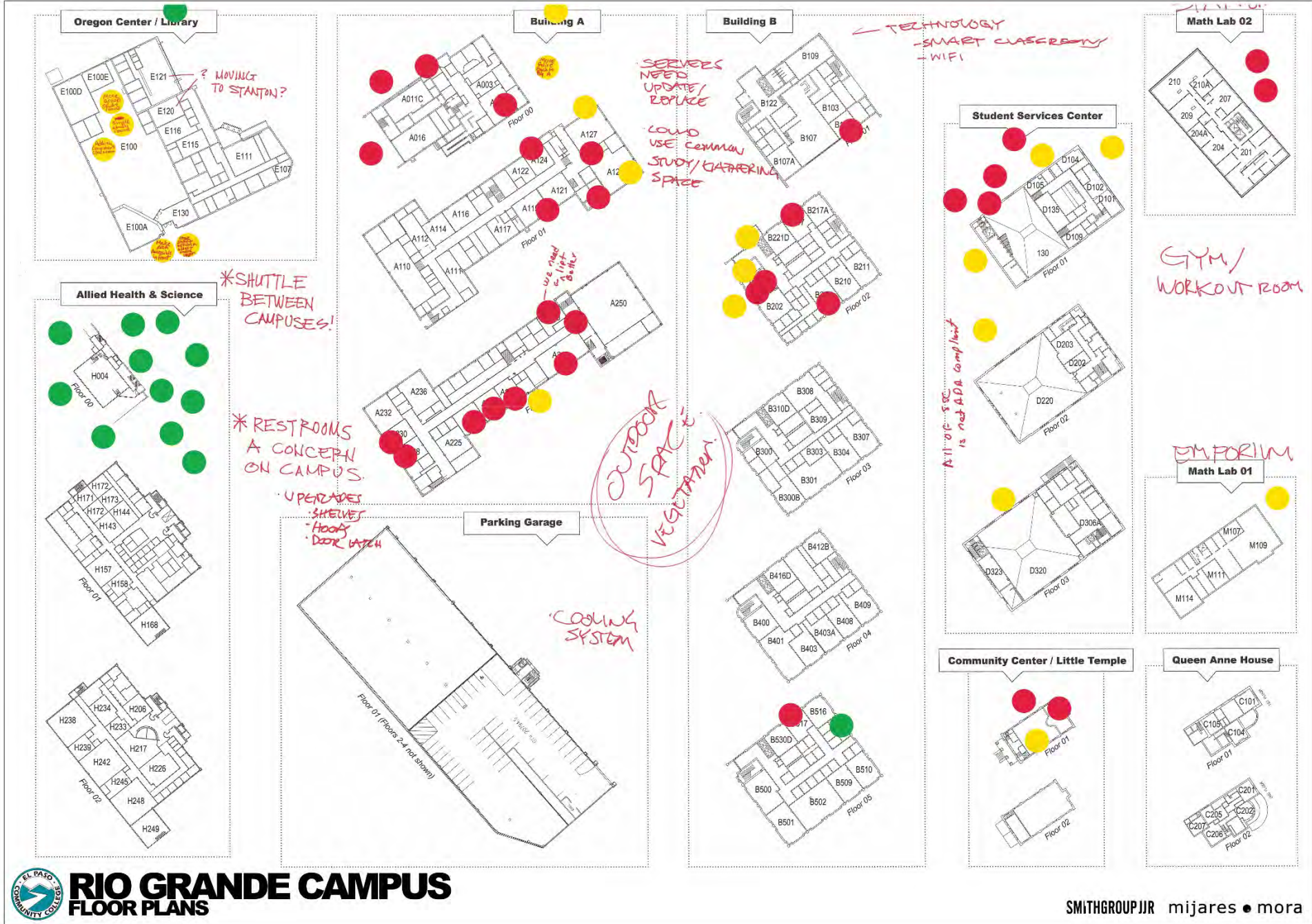


 **RIO GRANDE CAMPUS**  
CAMPUS MAP

SMITHGROUPJJR mijares • mora

# Rio Grande Campus

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
*areas of campus could use improvement*
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*





## **This Master Plan will be successful if...**

- **Master Plan must be implementable and realistic**
- **El Paso community is engaged in develop of plan and it aligns with goals for region**

## **What defines the unique culture of Rio Grande Campus?**

- **Sense of pride as only downtown location and EPCC's hub for health sciences**
- **Older infrastructure and historical buildings present many unique challenges**
- **Strong sense of family across campus with many first generation students**

## **How can we better foster student success on this campus?**

- **Safety...Safety...Safety!**
- **Enhance technology across campus and provide smart classrooms**
- **Unify campus from both an architectural and pedestrian connectivity perspective**
- **Provide a large meeting space and indoor/outdoor spaces for students to gather**
- **Improve ADA accessibility across campus**

## **This Master Plan will be successful if...**

- **We serve Fort Bliss (military and families) and the surrounding community**
- **We create multi-use facilities**
- **Ease of access (multi-modal transportation options. Transit, Bike, etc.)**
- **Connection to growing East El Paso Community**
- **Respond to young, mobile, tech saavy demographics**

## **What is your vision for the Fort Bliss Campus? 5yrs...10yrs...20yrs?**

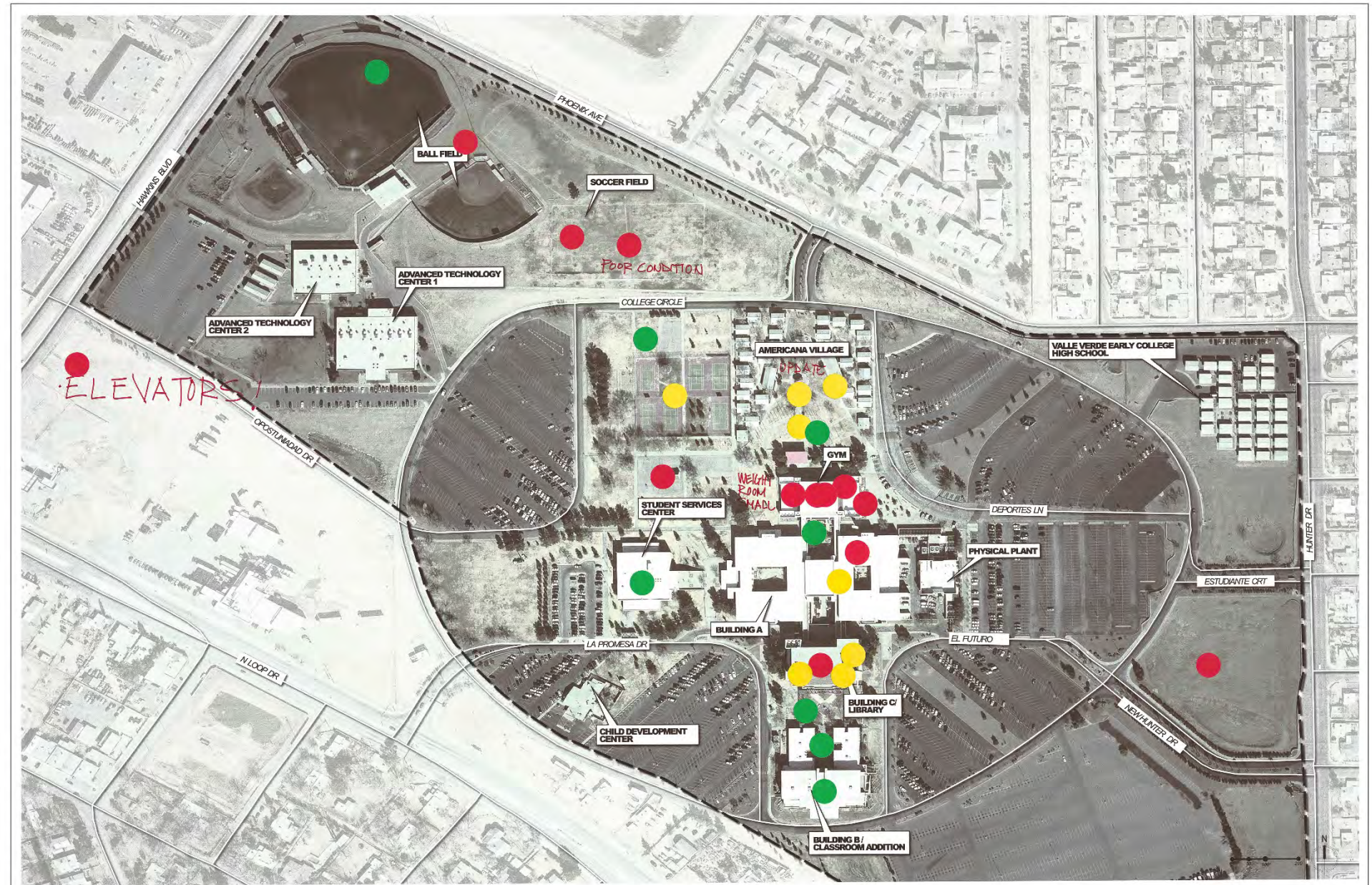
- **Classrooms, administrative areas, language lab, shared library to serve soldiers, families + community**
- **Computer labs**
- **Sports facilities (Co-use?)**
- **Net zero. Sustainability.**
- **General education and trades (Where are the jobs?). Allied Health, Fire, EMT**
- **Early College High School.**
- **Balance past Calvary traditions, current initiatives and future goals.**

# Valle Verde Campus



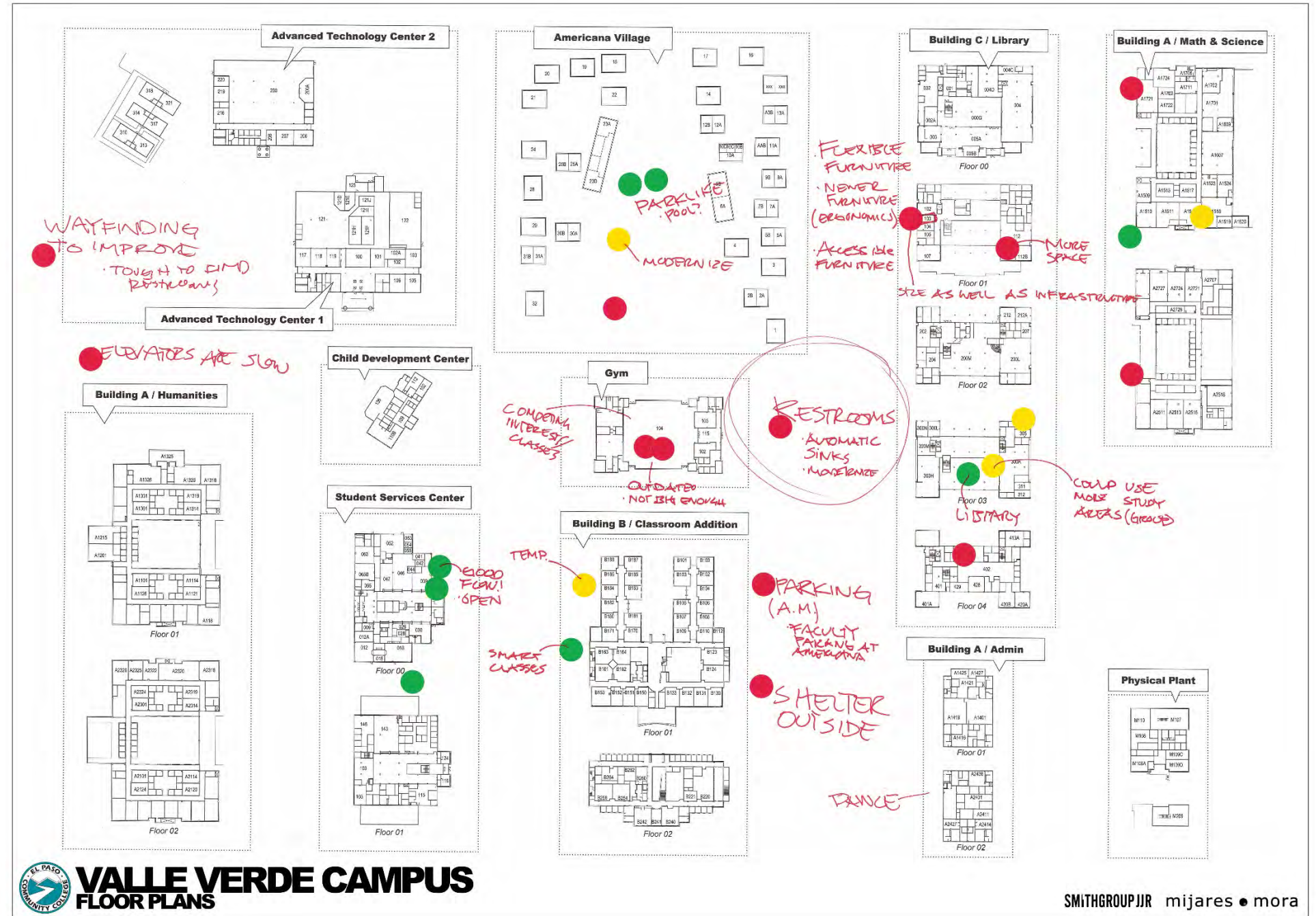
# Valle Verde Campus

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# Valle Verde Campus

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# Valle Verde Campus

---

## **This Master Plan will be successful if...**

- **New Fort Bliss Campus and proposed campus expansions can take pressure off of Valle Verde Campus**
- **Evaluate job opportunities and trends to target future initiatives**
- **Consider program migrations between campuses to create synergies and encourage partnerships**

## **What defines the unique culture of Valle Verde Campus?**

- **Vitality across campus - always “teeming with life”**
- **Valle Verde Campus provides the most traditional college experience for students**
- **Opportunity to complete a degree on this campus**
- **Sense of collaboration between disciplines / faculty-staff-students**

## **How can we better foster student success on this campus?**

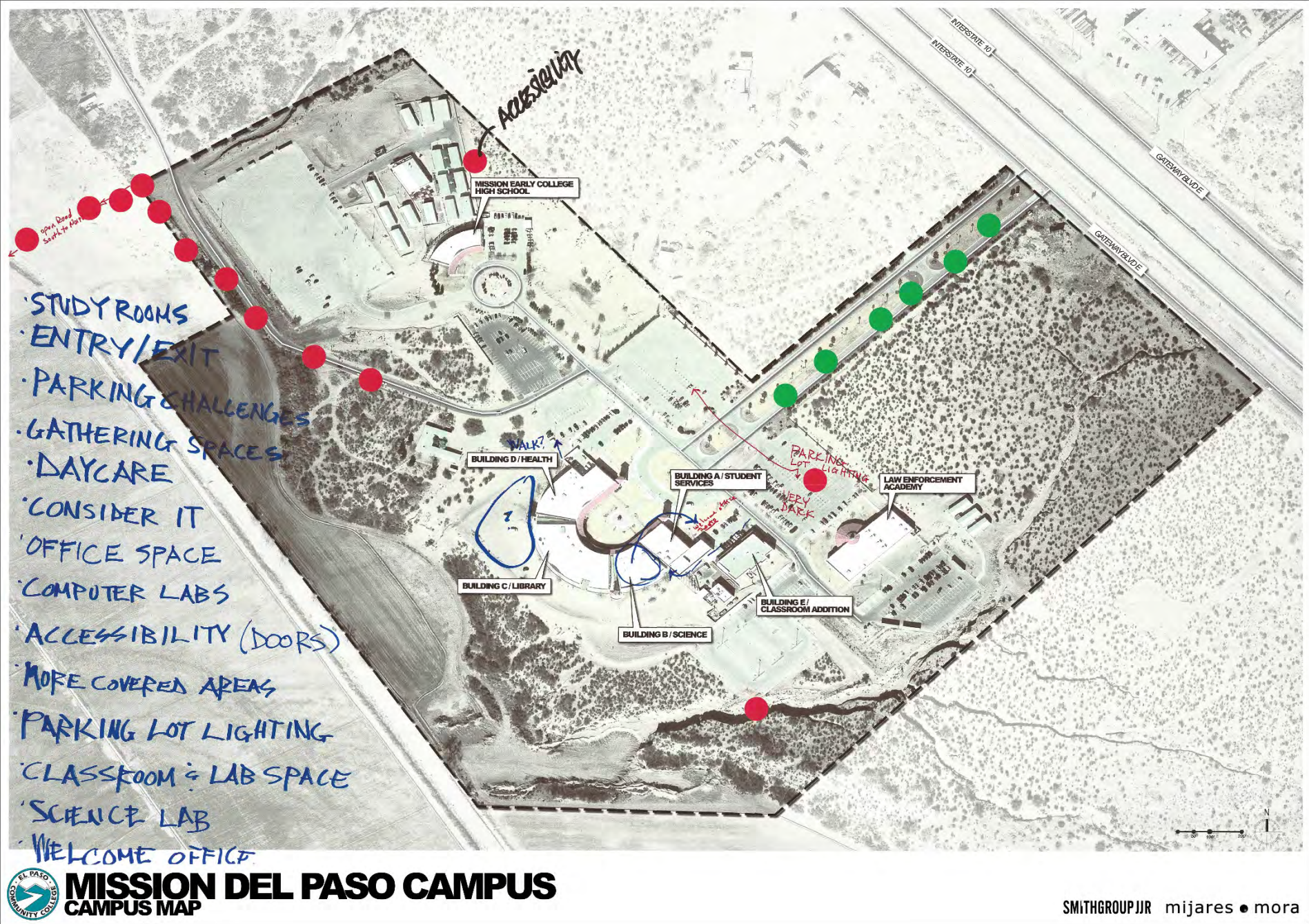
- **Many reasons to stay on campus after class, but could be even more – lectures, recreation, gathering spaces**
- **Improve access to technology both in classrooms and throughout gathering spaces**
- **Better connect with early college high schools and dual credit programs to minimize barriers to higher ed.**

# Mission del Paso Campus



# Mission Del Paso Campus

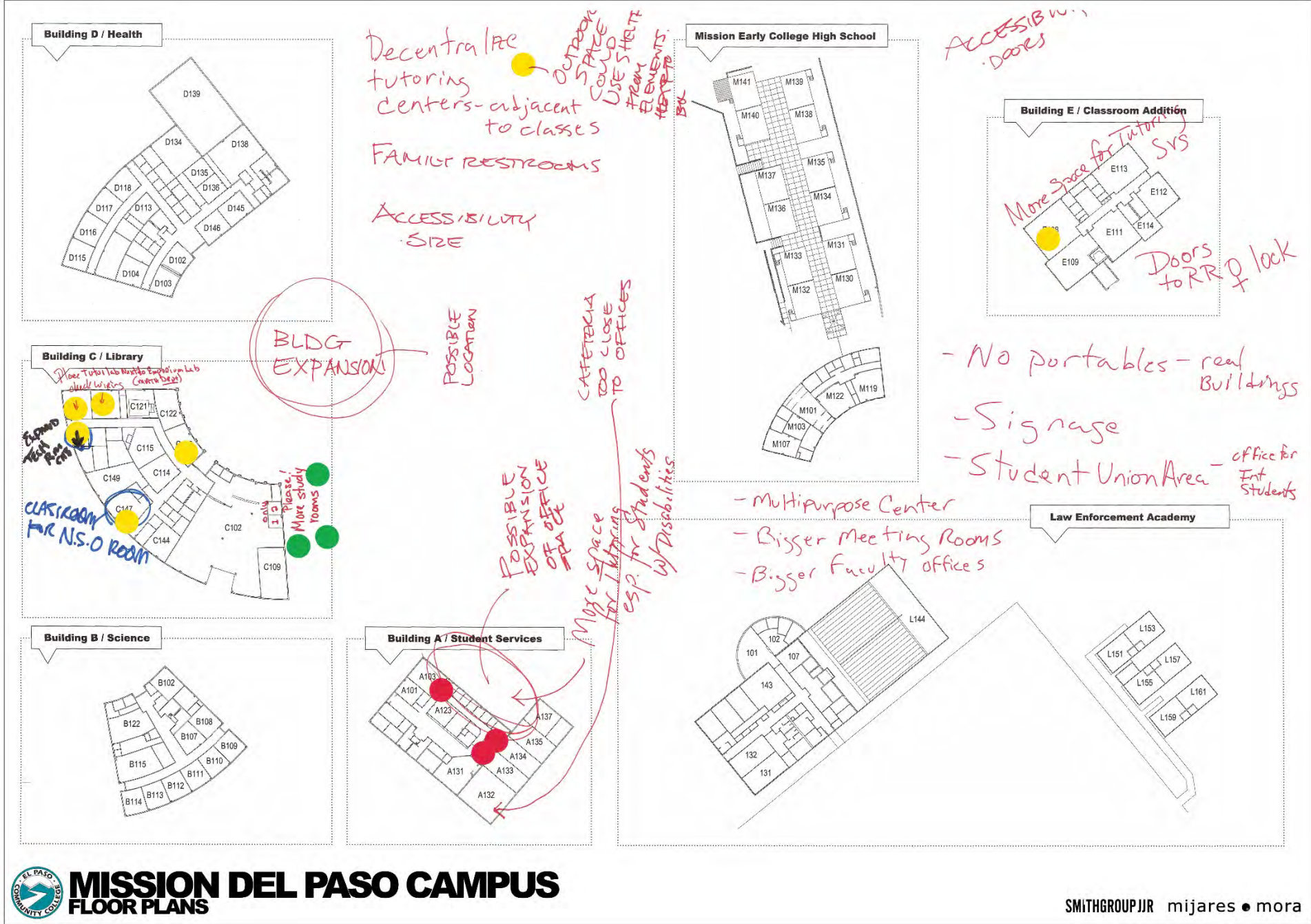
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# Mission Del Paso Campus

- **Preserve**  
campus assets that should be preserved
- **Enhance**  
areas of campus could use improvement
- **Transform**  
areas of campus that need to be reconsidered or redeveloped



# Mission del Paso Campus

---

## **This Master Plan will be successful if...**

- Put personal agendas aside to consider what is best for EPCC
- Ensure that Mission del Paso's needs are not overlooked in the excitement of a new campus
- Establish link between Fort Bliss campus and Mission del Paso campus
- Provide full service experience – tutoring, counseling, food, daycare, etc.

## **What defines the unique culture of Mission del Paso Campus?**

- Sense of isolation due to location leads to unique sense of community
- Student is different and requires “complete services” compared to other EPCC students
- Campus facilities and access to technology are extremely important

## **How can we better foster student success on this campus?**

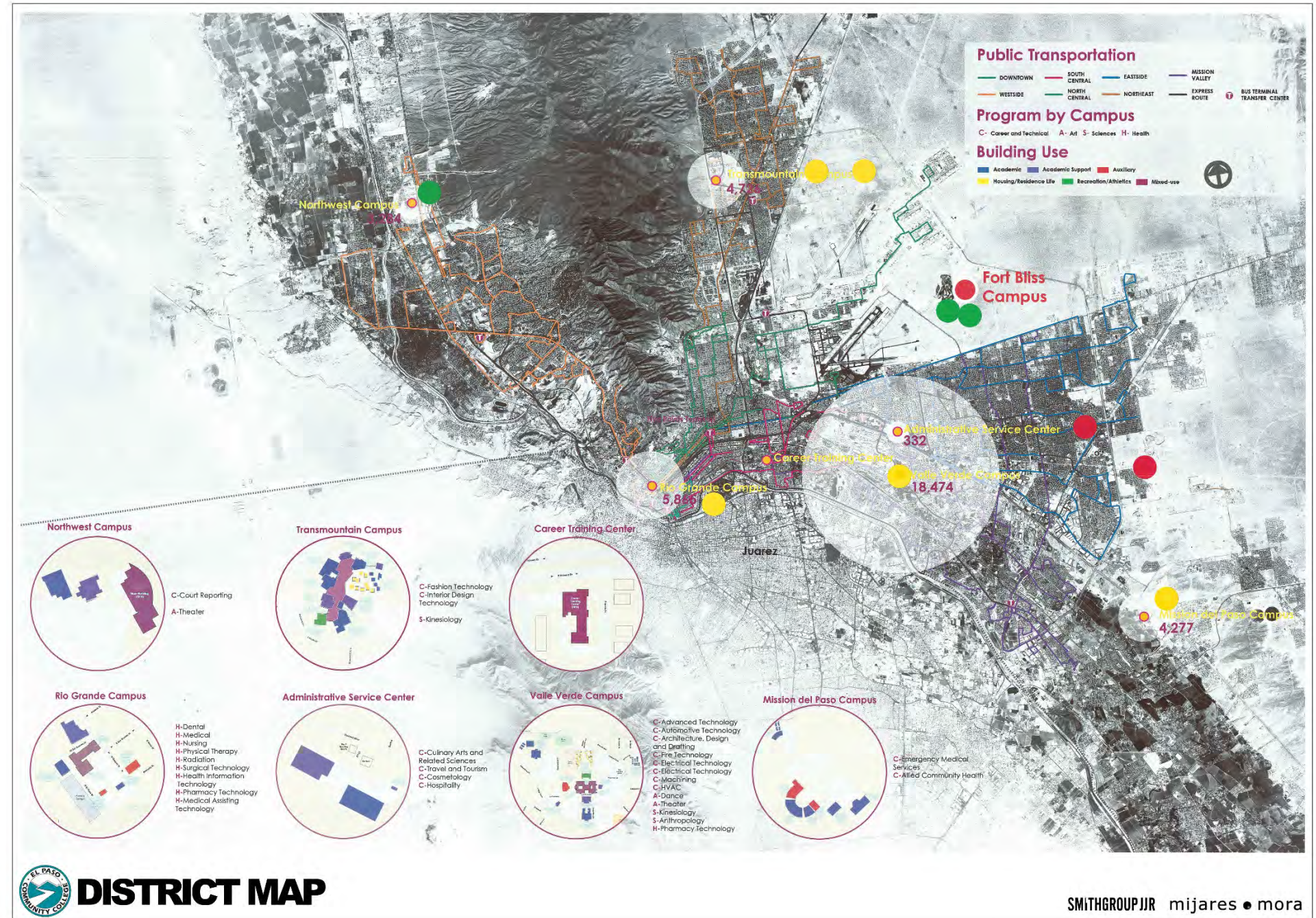
- Provide opportunities for students to complete all core courses on one campus
- Safety must be a first priority to ensure a quality education
- Students need diverse places on campus – group study rooms, quiet study spaces, gathering areas

# Community Advisors



# Community Input

- **Preserve**  
*campus assets that should be preserved*
- **Enhance**  
*areas of campus could use improvement*
- **Transform**  
*areas of campus that need to be reconsidered or redeveloped*



## **This Master Plan will be successful if...**

- **Strengthens the relationship with Fort Bliss**
- **Can grow to serve the needs of 15,000 to 20,000 soldiers in 10 years**
- **Expand its out reach to the greater community**
- **Contributes to the business and financial “literacy” of its students and constituents**
- **Addresses child care for families (multi-generational society)**
- **Complements the development initiatives of both the City and County**
- **Continues to embrace Dual Enrollment and Early College Education**
- **Offer programs that meet the specific needs of the surrounding communities where the campus resides**
- **Continues the legacy of taking the fear out of attending college**

# District Wide Common Themes

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## **This Master Plan will be successful if...**

- **Visionary – ensures long range thinking**
- **Implementable**
- **Considers the unique culture of each campus**

## **What defines the unique culture of EPCC?**

- **Reflective of El Paso. ‘Big city, small town feel’**
- **Family**
- **Strong engagement with El Paso community**
- **Focus on the Student**

## **How can we better foster student success at EPCC?**

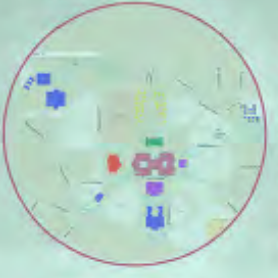
- **Improve technology in the classroom**
- **Enhance the collegiate environment with more student commons/gathering spaces and group study spaces**
- **Enhance support services**
- **Accessibility**

**Administrative Service Center**



- C-Culinary Arts and Related Sciences
- C-Travel and Tourism
- C-Cosmetology
- C-Hospitality

**Valle Verde Campus**



- C-Advanced Technology
- C-Automotive Technology
- C-Architecture, Design and Drafting
- C-Fire Technology
- C-Electrical Technology
- C-Electrical Technology
- C-Machining
- C-HVAC
- A-Dance
- A-Theater
- S-Kinesiology
- S-Anthropology
- H-Pharmacy Technology

**Northwest Campus**



- C-Court Reporting

**Mission del Paso Campus**



- C-Emergency Medical Services
- C-Allied Community Health

**Transmountain Campus**



- C-Fashion Technology
- C-Interior Design Technology
- S-Guest Services

**Gran Campus**



- H-Dental
- H-Medical
- H-Nursing
- H-Physical Therapy
- H-Radiation
- H-Surgical Technology
- H-Health Information Technology
- H-Pharmacy Technology
- H-Medical Assisting Technology



**Public Transportation**

- GRANDVIEW
- SOUTH CENTRAL
- EXPOSURE
- MISSION KIKUT
- WESTSIDE
- SOUTH CENTRAL
- NORTHWEST
- FRYBEE
- MISSION DEL PASO
- MISSION DEL PASO CENTER

**Program by Campus**

- C-Career and Technical
- A-Art
- S-Science
- H-Health

**Building Use**

- Academic
- Academic Support
- Auxiliary
- Residence Life
- Recreation/Arts
- Mixed-use

Northwest Campus  
1,204

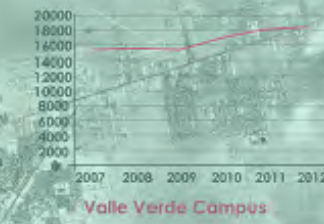
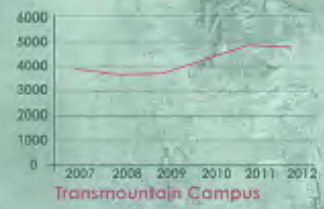
Transmountain Campus  
4,732

Rio Grande Campus  
5,885

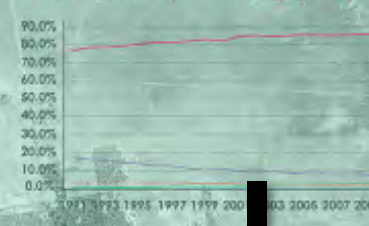
Administrative Service Center  
332

Valle Verde Campus  
18,474

**Enrollment for EPCC Student by Site (Fall)**



**Enrollment by Ethnicity (Fall)**



**Enrollment by Gender (Fall)**



**Enrollment for ALL EPCC Student (Fall)**



\*Note: Unduplicated enrollment indicates that each student is counted only once, even if he/she attends more than one semester in an academic year.

# 2 | Strategic Principle Development

# Mission Statement

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## Mission

**The mission of El Paso County Community College District is to provide educational opportunities and support services that prepare individuals to improve their personal quality of life and to contribute to their economically and culturally diverse community.**

## Vision

**The El Paso County Community College District will be the progressive leader in high-quality, innovative, educational opportunities in response to our border community.**

## Strategic Goals

- **Provide Quality Education**
- **Provide Quality Student Services**
- **Demonstrate Continuous Improvement**
- **Strengthen Institutional Resources**
- **Increase Technological Capability**
- **Enhance the Image of the College**
- **Provide Personal Enrichment**
- **Promote Economic Development Initiatives**



## “This Master Plan Will Be Successful If...”

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- Achieve and accomplish student success
- Broad input from all the stake holders (student and parents)
- Involve community at all levels
- Priorities are realistic
- Think long term
- Support education and growing college culture
- Embrace technology
- Maximize learning within budgets
- A living document that drives decision making
- A plan everyone can follow
- Flexible and adaptive
- Listen to determine needs
- All of the faculty are included in the conversation

# Master Plan Principles

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Principle ('prinsəpəl/)

*noun*

a fundamental truth or proposition that serves as the foundation for a system of belief or behavior

- **Extension of College's Mission Statement**
- **Provides a basis for decision making and assessing recommendations**
- **Value driven**
- **Encourages alignment and focus**
- **Allow for flexible framework for change**
- **Assume understanding of plan drivers**
- **Live beyond physical planning recommendations**

# Elements of Principle Development

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## Output

- What do we provide?

## Stakeholder requirements

- How can we measure our output?

## Stakeholders

- Who receives our output?

## Values

- What do we want to be known for?
- What do we stand for?

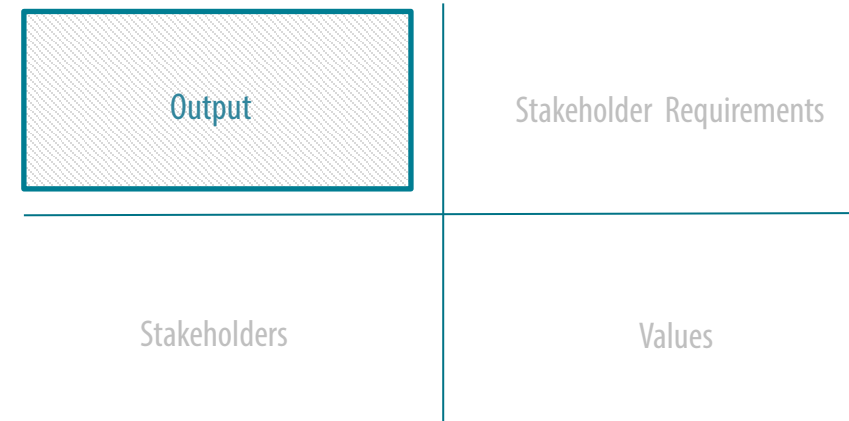
# Elements of Principle Development

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## Output

*What do we provide?*

- **Timeline**
- **Budget**
- **Education**
- **Skilled workforce**
- **Transfer opportunities**
- **Lifelong learning**
- **Student Support**
- **Value**



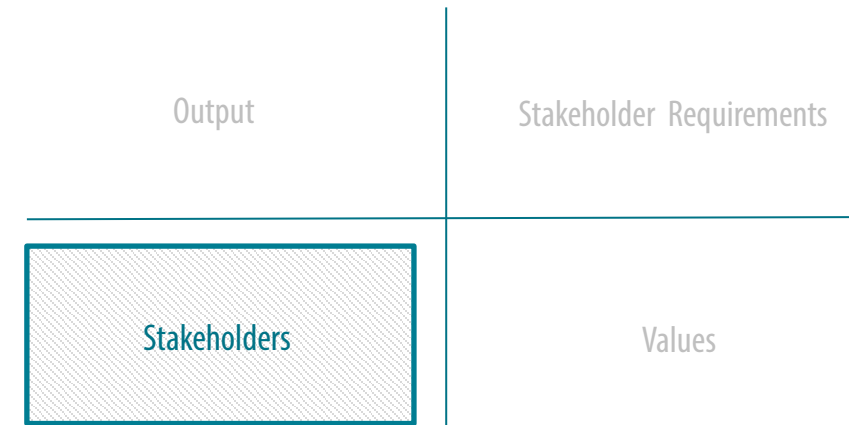
# Elements of Principle Development

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## Stakeholders

*Who receives our output?*

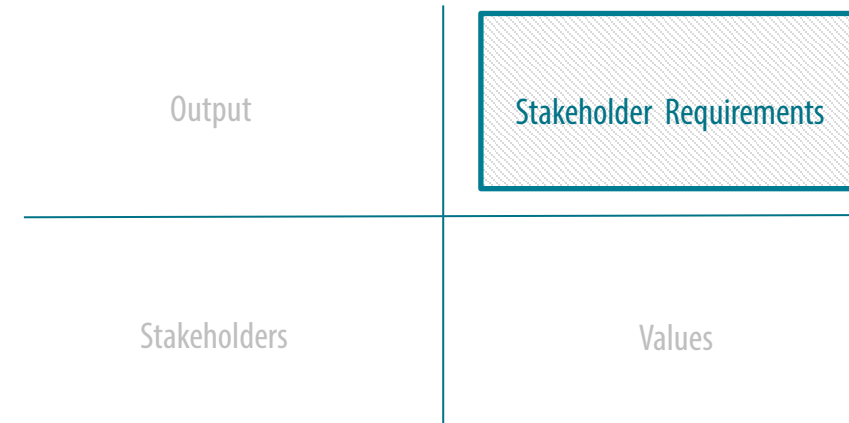
- **Students**
- **Workforce**
- **Businesses**
- **Community**
- **UTEP**
- **Staff/Faculty**
- **Parents**
- **City/County**
- **International students**



## Stakeholder Requirements

*How can we measure our Output?*

- Graduation rate
- Enrollment
- Student success
- Job placement
- Retention
- Returning
- Quantity of graduates
- Meeting needs of current financial situation



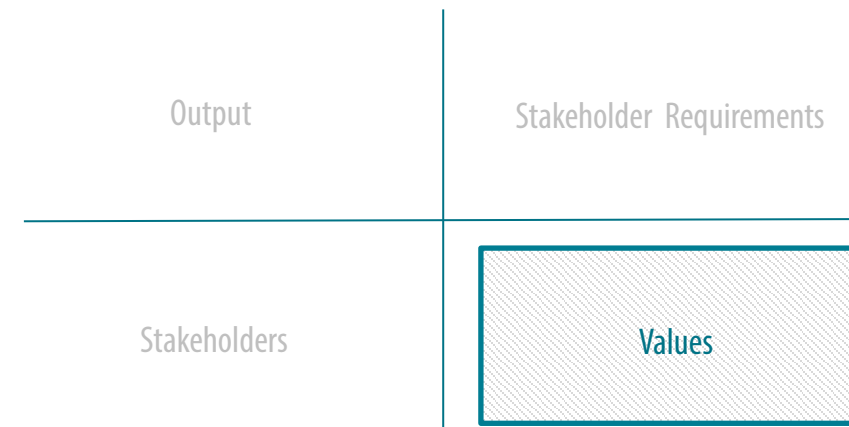
# Elements of Principle Development

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## Values

*What do we want to be known for? What do we stand for?*

- **Student success**
- **Quality**
- **Value**
- **Flexibility**
- **Affordability**
- **Meet expectations**
- **Service**

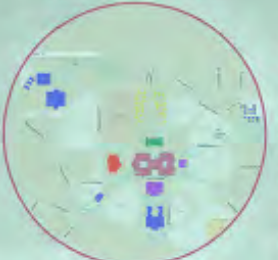


**Administrative Service Center**



- C-Culinary Arts and Related Sciences
- C-Travel and Tourism
- C-Cosmetology
- C-Hospitality

**Valle Verde Campus**



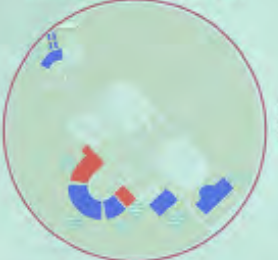
- C-Advanced Technology
- C-Automotive Technology
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- C-Fire Technology
- C-Electrical Technology
- C-Electrical Technology
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- C-HVAC
- A-Dance
- A-Theater
- S-Kinesiology
- S-Anthropology
- H-Pharmacy Technology

**Northwest Campus**



- C-Court Reporting
- A-Theater

**Mission del Paso Campus**



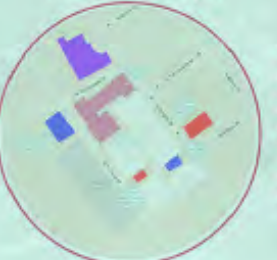
- C-Emergency Medical Services
- C-Allied Community Health

**Transmountain Campus**



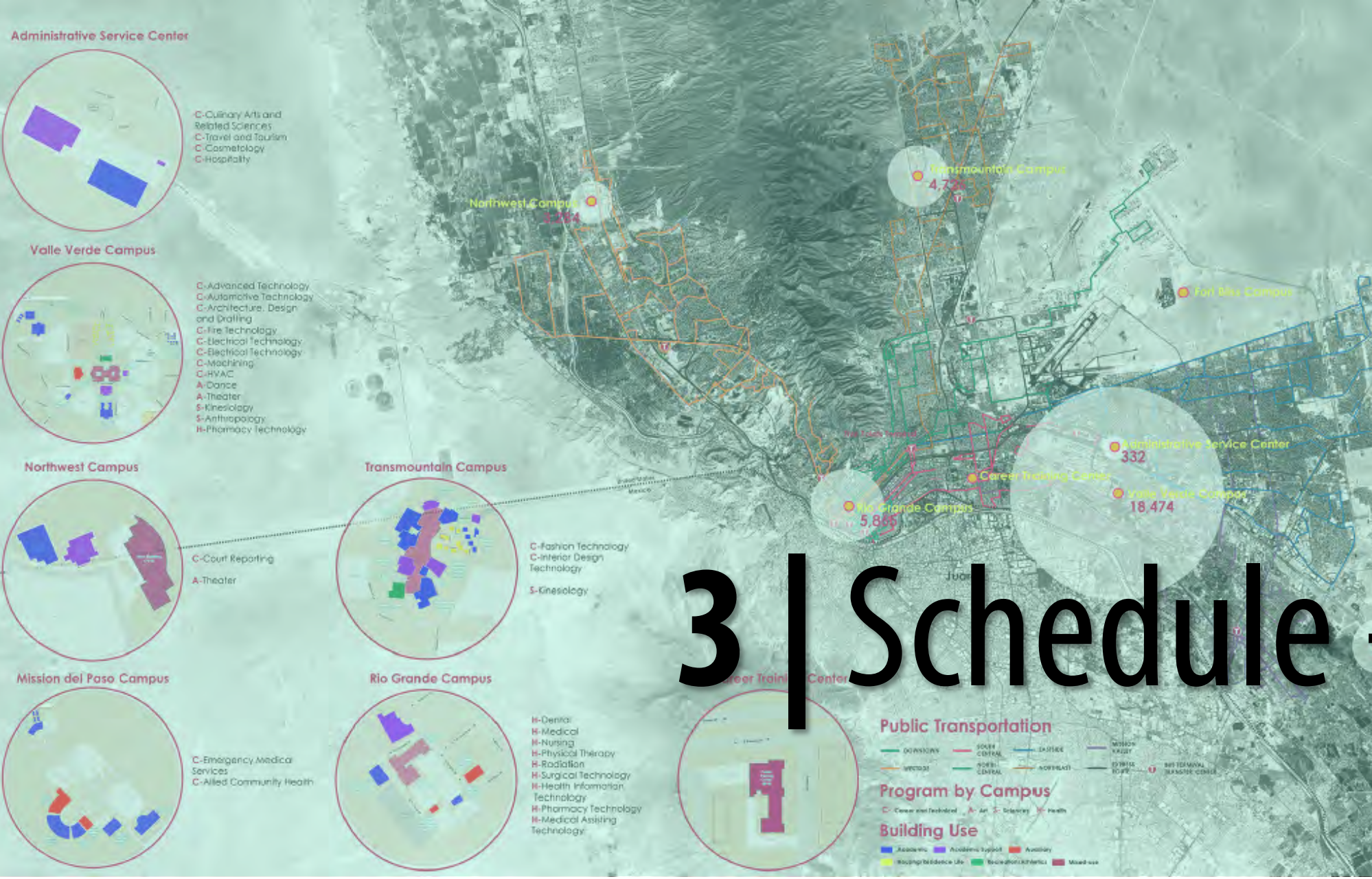
- C-Fashion Technology
- C-Interior Design Technology
- S-Ginesology

**Rio Grande Campus**

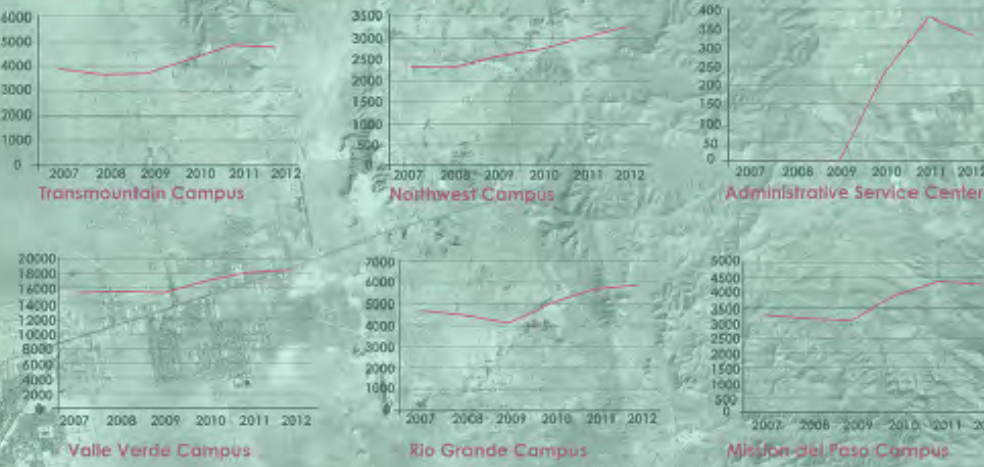


- H-Dental
- H-Medical
- H-Nursing
- H-Physical Therapy
- H-Radiation
- H-Surgical Technology
- H-Health Information Technology
- H-Pharmacy Technology
- H-Medical Assisting Technology

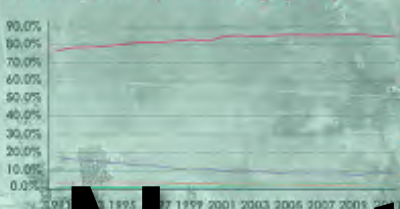
# 3 | Schedule + Next Steps



**Enrollment for EPCC Student by Site (Fall)**



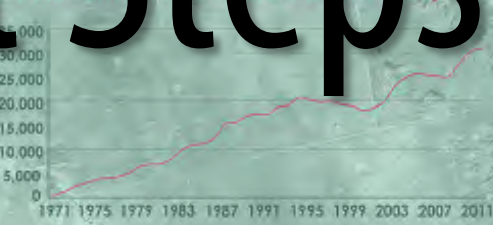
**Enrollment by Ethnicity (Fall)**



**Enrollment by Gender (Fall)**



**Enrollment for All EPCC Student (Fall)**



**Public Transportation**



**Program by Campus**



**Building Use**



\*Note: Unduplicated enrollment indicates that each student is counted only once, even if he/she attends more than one semester in an academic year.



# Master Plan Schedule

